

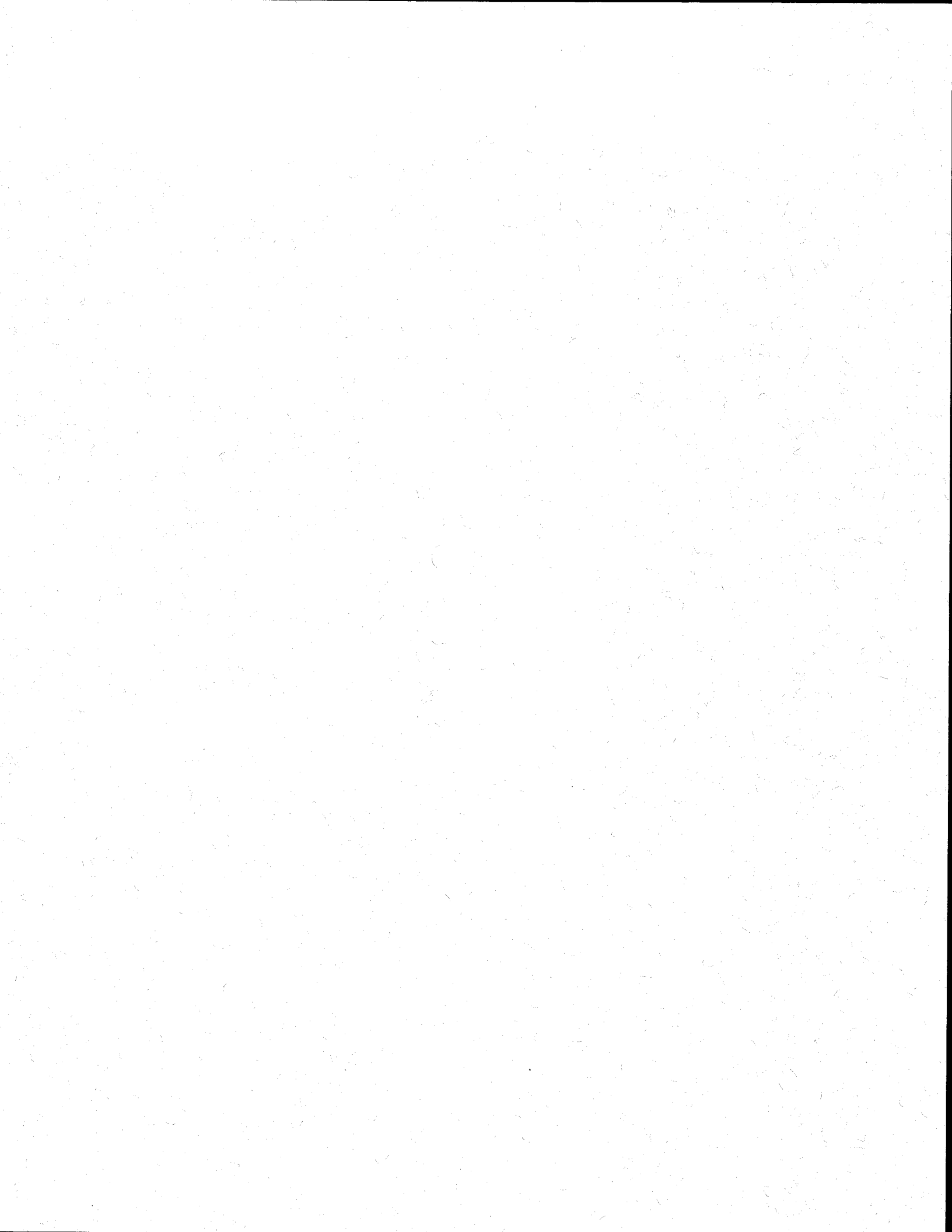
CITY OF SALINAS



ADOPTED BUDGETS

OPERATING and CAPITAL IMPROVEMENT

FY 2005 - 2007



CITY OF SALINAS

Adopted Budgets

Operating and CIP

2005 - 2007



Anna Caballero
Mayor

Sergio Sanchez
Councilmember
District 1

Gloria De La Rosa
Councilmember
District 4

Roberto Ocampo
Councilmember
District 2

Maria Giuriato
Councilmember
District 5

Janet Barnes
Councilmember
District 3

Jyl Lutes
Councilmember
District 6

Dave Mora
City Manager

Vanessa W. Vallarta
City Attorney

Daniel Ortega
Police Chief

Allan Stumpf
Director of Redevelopment

Rob Russell
Deputy City Manager

Ed Montez
Fire Chief

Tom Kever
Director of Finance

Jorge Rifa
Deputy City Manager

CITY OF SALINAS

Organization Chart

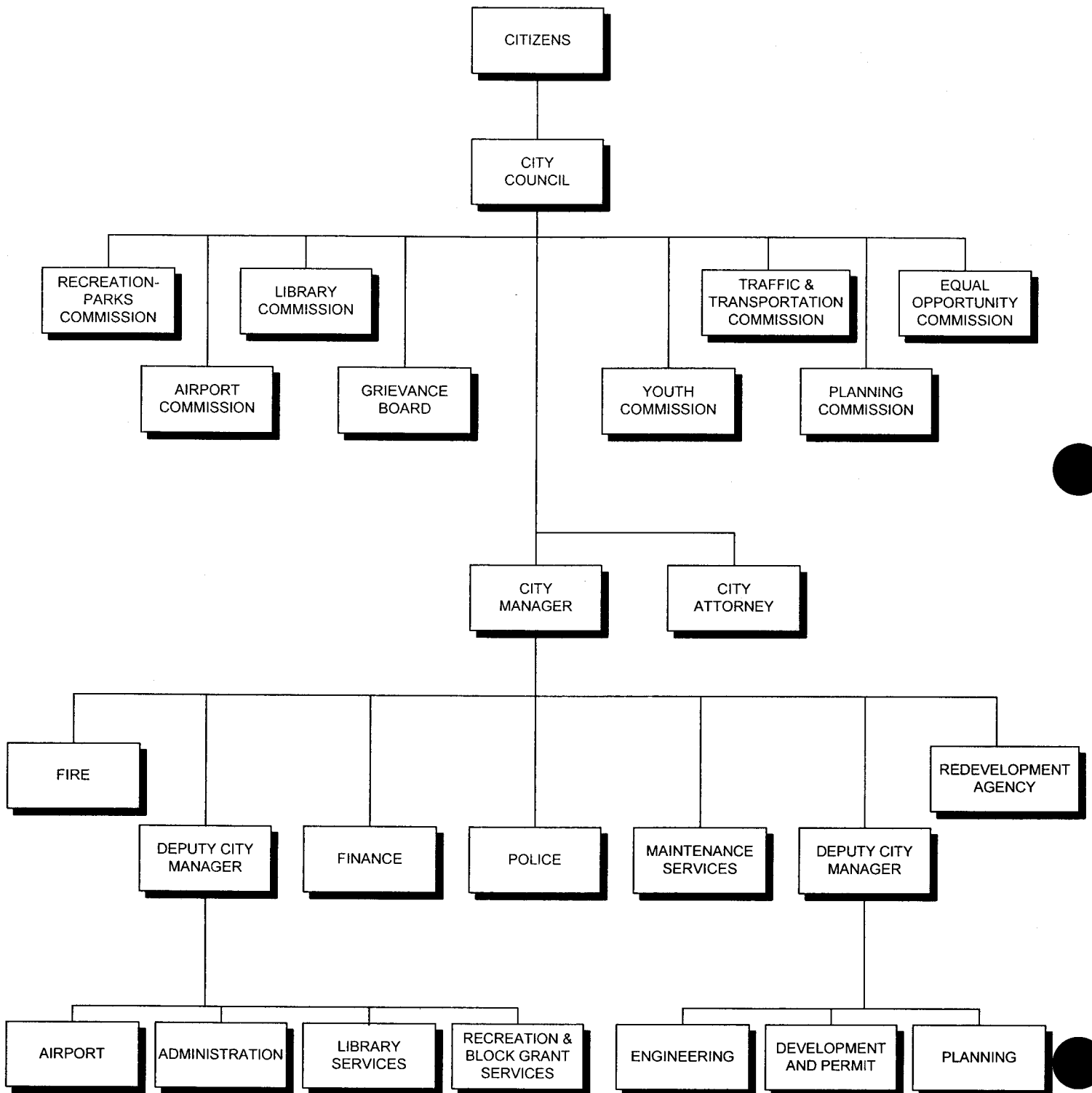


TABLE OF CONTENTS

LETTER OF TRANSMITTAL

FINANCIAL SUMMARIES

Revenues – Transfers – Appropriations FY 2005-06 (Budget Resolution)	1
Appropriation Limit FY 2005-06	3
Fund Balances FY 2005-06	4
Fund Transfers FY 2005-06	10
Administrative Overhead Rates FY 2005-06	12
Revenues – Transfers – Appropriations FY 2006-07	13
Fund Balances FY 2006-07	15
Fund Transfers FY 2006-07	21
Revenue	23
Schedule of Workforce	36

FINANCIAL POLICIES

Accounting	37
Reserves	37
Administrative Fees	38
Revenues	38
Operating Budget	39
Capital Improvement Program	41
Debt	42
Assessment and Community Facilities Districts	44
Maintenance Districts	47
Fixed Assets	48
Risk Management	52

GENERAL GOVERNMENT SERVICES

City Council	
Organization	53
Summary	54
City Council	56
Workforce	58
Goals	59
Administration	
Organization	65
Summary	66
City Manager's Office	68
Capital Facilities Development	70
City Clerk	72
Volunteer Services	74
Human Resources	76
Neighborhood Services	78
Workforce	80
City Council Goals	81
Finance	
Organization	85
Summary	86
Administration	89

TABLE OF CONTENTS

Accounting.....	91
Purchasing.....	93
Information Systems.....	95
Revenue and Licensing.....	97
Workforce.....	99
City Council Goals.....	101
City Attorney	
Organization.....	103
Summary.....	104
City Attorney's Office.....	106
Workforce.....	108
City Council Goals.....	109
Non-Departmental	
Organization.....	111
Summary.....	112
Community Programs.....	114
Elections.....	116
65 West Alisal.....	118
Debt Service.....	120
Joint Power Authorities.....	122
Other Services.....	124
Capital Outlay.....	129
Police	
Organization.....	131
Summary.....	132
Administration.....	136
Community Relations.....	138
Personnel and Training.....	140
Field Operations.....	142
Traffic Unit.....	144
Parking Control.....	146
School Crossing Guards.....	148
Vehicle Abatement.....	150
Sunset/Buena Vista Area.....	152
Support Services.....	154
Technical Services.....	156
Word Processing.....	158
Evidence and Property.....	160
Records.....	162
Maintenance Services.....	164
Investigation.....	166
Narcotics and Vice.....	168
School Resource Officers.....	170
Violence Suppression Unit.....	172
Reserves.....	174
Animal Control Services.....	176
DUI Enforcement.....	178
Asset Seizure.....	180
Joint Gang Task Force.....	182
Workforce.....	184

TABLE OF CONTENTS

Capital Outlays	188
City Council Goals	189
Fire	
Organization	191
Summary	192
Administration	196
Suppression	198
Emergency Medical Services	200
Prevention	202
Training – Disaster Preparedness	204
Vehicle Maintenance	206
Hazardous Materials Control	208
Workforce	210
City Council Goals	211
Development and Permit Services	
Organization	213
Summary	214
Administration	216
Inspection Services	218
Plan Check Services	220
Compliance/Inspection Services	222
Workforce	224
City Council Goals	225
Development and Engineering	
Organization	227
Summary	228
Administration	230
Water Resource Planning	232
Advance Planning	234
Current Planning	236
Engineering Services	238
Development/Transportation	240
Workforce	242
City Council Goals	244
Maintenance Services	
Organization	245
Summary	246
Administration	250
Graffiti Abatement	252
Facilities Maintenance	254
Vehicle/Equipment Maintenance	256
Street Maintenance	258
Street Lights	260
Traffic Signals	262
Park Maintenance	264
Urban Forestry	266
Workforce	268
Capital Outlays	270
City Council Goals	271

TABLE OF CONTENTS

Recreation-Parks	
Organization	273
Summary	274
Administration	278
Closter Park	280
El Dorado Park	282
Central Park	284
Facility Services	286
Reimbursable Recreation Activities	288
Youth Sports	290
Adult Sports	292
Aquatics	294
Recreation Center	296
Firehouse Recreation Center	298
Hebbron Heights Recreation Center	300
Community Center	302
Box Office	304
Kids House	306
Workforce	308
City Council Goals	310

Library	
Organization	311
Summary	312
Administration	316
Technical Services	318
Steinbeck Library	320
Cesar Chavez Library	322
El Gabilan Library	324
Rally Salinas!	326
Literacy	328
Workforce	330
City Council Goals	332

INTERNAL SERVICES

Organization	333
Summary	334
Risk Management	336
General Insurances	338
Worker's Compensation Insurance	340
Liability Insurance	342
Workforce	344

ENTERPRISE OPERATIONS

Organization	345
Summary	346
Airport	350
Twin Creeks Golf Course	352
Fairways Golf Course	354
Industrial Waste	356

TABLE OF CONTENTS

Sanitary Sewer	358
NPDES - Storm Drain Sewers	360
NPDES - Street Sweeping	362
Hitchcock Road Water Utility	364
Downtown Parking	366
Workforce	368
Capital Outlays	370

ASSESSMENT AND MAINTENANCE DISTRICTS

Organization	371
Summary	372
Administration	376
Woodside Park	378
Downtown Mall	380
Airport Business Park	382
North East	384
Harden Ranch	386
Vista Nueva	388
Mira Monte	390
Monte Bella	392
Oldtown Salinas Association	394
Salinas United Business Association	396
Assessment District Bonds	398
Workforce	402

BLOCK GRANT

Organization	403
Summary	404
Administration	408
Public Services	410
Breadbox Recreation Center	414
Hebbron Heights After School Recreation	416
Closter Park After School Recreation	418
El Sausal After School Recreation	420
Community Programs	422
East Salinas Jazz-up	424
Firehouse After School Recreation	426
Central Park After School Recreation	428
Afterschool Homework Center	430
Workforce	432
Capital Outlays	433

HOUSING

Organization	435
Summary	436
Administration	440
Rehabilitation	441
First Time Home Buyers	444
Rental	446
CHODO	448
Special Programs	450
Alisal Area Housing	452

TABLE OF CONTENTS

Farm Labor	454
Workforce	456
Capital Outlays	457
REDEVELOPMENT AGENCY	
Organization	459
Summary	460
Central City Project	464
Central City Debt Service	466
Sunset Avenue Debt Service	468
Sunset Avenue Project	470
Workforce	472
City Council Goals	473
CAPITAL IMPROVEMENT PROGRAM	
Capital Improvement Projects by Department	1
Capital Improvement Projects by Funding Source	11
Capital Improvement Projects (Detail)	25
CHART OF ACCOUNTS	
Expenditures	1
CLASSIFICATION	
Salary Schedule	1

MEMORANDUM

DATE: June 3, 2005

TO: Mayor and City Council

FROM: Dave Mora, City Manager

SUBJECT: FY 2005-06 / 2006-2007 RECOMMENDED BUDGET

Introduction

The recommended City budget for FY2005-2006 represents the end of the most difficult few years in the City's financial history. The City Council's formal adoption of a budget that was tentatively approved after the November 2004 election will firmly establish the long-term financial integrity and stability of the City's General Fund. Unfortunately, this will be accomplished at a terrible cost to residents in the reduction of services and to City employees in the loss of jobs.

The extent of the reductions in services is staggering – twenty-five (25%) percent reductions in General Fund services and the elimination of one hundred and twenty-three (123) full-time equivalent positions from the City workforce. Although there has and continues to be significant discussion regarding the closure of the City's libraries, the decision to close libraries was the last major budget balancing action that also included the elimination of management positions in all City departments, a reorganization of services that eliminated three (3) City departments, the reduction of maintenance services and programs by one-third, closing all but three (3) City recreation centers, leasing the Twin Creeks Golf Course to First Tee, the elimination of neighborhood services, graffiti abatement, support for non-profit agencies, and employee concessions ranging from two (2%) percent to seven and one-half (7.5%) percent. Although there has been significant discussion of these reductions over the last two (2) years, the extent of the damage done to the City must be reiterated and understood as the reductions in programs and services are negatively impacting the quality of life for the residents of Salinas.

In spite of the difficulties of the past, the challenge is now to look forward and deal with the reality of City finances. Beginning on June 7, the City Council will review and consider adoption of the final, recommended FY 2005-2006 / FY 2006-2007 budget for the City of Salinas and the Salinas Redevelopment Agency. The two-year budget submittal continues the City's efforts to provide longer term financial information regarding services to City residents and the revenues required to provide those services. Although the City Council will focus on the first year for purposes of formally adopting a services plan, the second year information and estimates provides a snapshot of the future that is critical as the City attempts to recover from the financial crisis that has rocked the City's finances for over two years. Both the FY 2005-2006 and FY 2006-2007 portions of the budget are balanced, albeit somewhat precariously in the second year.

The formal adoption of the FY 2005-2006 budget will be somewhat anticlimactic. The document submitted with this cover message is consistent with direction established after the November 2004 defeat of the sales tax and business utility users tax proposals. Prior to the November election, the City Council had identified the programs and services that would have to be eliminated if the tax

measures did not pass. The defeat of the tax measures at the polls was followed by action to formally eliminate programs and services, including the closing of the City's libraries. There were no alternatives to the reductions as there is no revenue to support the programs on a continuing basis. The full list of reductions is detailed immediately following this transmittal memorandum.

There are two (2) significant differences from the previously approved reductions. First, the community response to the Rally Salinas challenge has been successful beyond the original \$500,000 goal for the campaign. The recommended budget includes a \$650,000 library operations budget for the first six (6) months of the fiscal year. The Rally Salinas campaign will keep libraries open on a limited basis and save not only services but also fourteen (14) employees from layoff.

Second, the City's paramedic program will be continued with only minimal General Fund support for the program. The minimum General Fund support recognizes that the paramedic personnel are also City firefighting personnel and that their employment with the City continues even without a paramedic program. Fire management staff, working in collaboration with Departmental personnel, has identified and secured alternative funding sources for the paramedic program. Although a very long-time in coming, there is now recognition that County CSA74 funds should be more aggressively used to support local jurisdictions' paramedic services in Monterey County. CSA74 funds are collected County-wide through a \$12 per parcel assessment. Approximately \$100,000 in CSA74 funds will be made available to Salinas through the remainder of calendar year 2005 to support the paramedic service. (As a point of reference, with over 30,000 parcels in Salinas, over \$360,000 in CSA74 funds are paid by Salinas taxpayers.) Additionally, the current ambulance service provider, American Medical Response, has negotiated a contract with the City that will provide over \$100,000 in revenue for paramedic services for the balance of 2005. The recommended budget assumes that those sources of revenue will be available on a continuing basis throughout the remainder of FY2005-2006 and on a continuing basis thereafter for the support of paramedic services.

The recommended FY2005-2006 budget also includes funding for three (3) new and significant items. The one (1) item with an impact on the General Fund is the one-time investment required for the recruitment and training of as many as fifteen (15) new Fire Department personnel as at least that many incumbent City Fire Department personnel retire during the next twelve months. The retirements will coincide with the implementation of the enhanced public safety retirement benefit for IAFF and FSA represented employees. The estimated cost of recruitment and one-time payment of accrued benefits for retiring personnel is \$855,000

The other two (2) new items do not have a General Fund impact. FY2005-2006 will include federal funding for the joint City / County Gang Task Force efforts. The funds were awarded to the City after a concerted effort on the part of both the City and County working with Congressperson Farr and US Senators Boxer and Feinstein. The federal funds will add six (6) police officer positions to the City's Police Department.

The final new item is opening and operation of the downtown parking structure. This budget includes a recommendation to establish a Downtown Parking District Enterprise Fund that will

include the full costs and revenues for the parking structure, and ultimately a program for all downtown parking. City and Redevelopment Agency staff are working with the Oldtown Association on this major initiative for downtown Salinas.

Financial Condition

The recommended budget is balanced and assumes that there will not be significant new revenues available for the General Fund. Although the previously mentioned reductions have a major impact on achieving a balanced budget, other key elements must also be recognized, as those elements are fundamental to the long-term, permanent stability of the City's General Fund. Just as the economy, increasing PERS rates, increasing health insurance costs, state raids on local revenue, and Monterey County billings came together to force service reductions in order to achieve a permanent, balanced budget, there are now positive changes in some of those same elements that help provide stability to the City's financial condition.

The General Fund revenue estimates for FY2005-2006 assume the continuation of the modest economic growth that began in FY2004-2005. The growth is long overdue; best evidenced by the fact that City sales tax revenue actually declined for two (2) consecutive years. The revenue assumptions also factor in the consequences of State Proposition 1A, passed by the voters in November 2004. This amendment to the State Constitution establishes specific rules that prohibit the State of California from continually raiding local government revenue beginning in FY2006-2007. The State will only be able to raid City resources with 2/3 votes of the legislature, a guaranteed repayment within three (3) years, and specific limitations on frequency (twice in any ten-year period) and amounts that can be taken.

Long-term financial stability also includes assumptions that PERS rates peak in FY2005-2006 and that health costs do not increase at the pace of the last couple of years. The PERS rate issue, primarily a function of the PERS investment returns, literally follows the broader national economy and the stock market, with the actual impacts trailing by as much as two (2) years. The simple equation – as the stock market goes down, PERS rates go up – as the stock market goes up, PERS rates go down. The market is up and shows signs of a continuing modest upward growth. The modest upward growth will result in PERS rates reaching a peak, followed by decreases in future years.

As of this writing, the single unknown impact is that of the County of Monterey. There are at least three (3) major issues associated with the County. First, although State legislation has specifically defined limits for booking fee charges, there will undoubtedly be a debate between the County and cities as to the application of that definition. Second, 911 costs continue to spiral far beyond growth in local government budgets, CPI, or any other customary indicator. Third, the City's work with the County to secure a fair share of CSA74 support for the City paramedic service continues and has yet to be finally resolved. The recommended budget assumes \$100,000 from this source of funds.

Balancing Expenditures (Programs and Services) with Revenues

Fundamental to the concept of a balanced budget is the assumption that expenditures do not exceed revenues. The recommended budget focuses on the one side of the equation that is for the most part both predictable and manageable – expenditures. The expenditure estimates for FY2005-2006 are based on historical patterns and on the known impacts of existing commitments such as labor agreements and contracts for services. There is little, if any, flexibility in the recommendations for expenditures. The recommended budget is the product of numerous public meetings and seemingly endless discussion that has taken place since early 2003. As previously stated, there are no significant surprises in the budget. Program and service level reductions have been items under discussion for over two (2) years. That being the case, the expenditure side of the budget is not constructed with options.

The revenue side of the budget is one that is significantly beyond the control of the City Council. Those revenue issues that the Council could legally review were identified, analyzed, and changed throughout the last year. All possible fees for service have been reviewed with resulting increases in fees and the institution of new fees were appropriate. However, State law prohibits the City Council from looking beyond fees for services. General Fund revenue taxes (e.g. business license tax) may only be changed by a vote of Salinas' voters.

The result of the last year's efforts to maximize fees and charges revenue has not significantly enhanced the City's revenue base. The most basic and fundamental City services are not subject to fees and charges. Public safety and quality of life library, recreation, and parks services are generally supported by General Fund tax revenue. The City of Salinas does not have a strong revenue base given its existing tax sources. This fact is evidenced in the overall City General Fund revenue per capita. The per capita revenue available is the core of the City's inability to provide the level and quality of services that are rightly due to the residents of Salinas. There are not sufficient funds to provide those services, as evidenced by the following:

<u>Fiscal Year</u>	<u>Est. Population (Dept of Finance)</u>	<u>General Fund Revenue/Capita</u>
FY 2002-03	148,425	\$414
FY 2003-04	149,710	\$406
FY 2004-05	152,677*	\$447
FY 2005-06	154,500*	\$428

* Estimated

The "spike" in per capita revenue for FY2004-2005 is directly attributable to the advance payment of VLF that has been credited to FY2004-2005 and to the one-time gains associated with the State implementation of VLF/sales tax/property tax shifts. The total one-time revenue in FYT2004-2005 is \$3,634,700, almost \$24 per capita. Without the one-time revenue (most of which has been dedicated to balance the City's remaining structural deficit for the next two years), the FY2004-2005

FY 2005-06 / FY 2006-07 RECOMMENDED BUDGET

Page # 5

General Fund revenue per capita would be \$423.

Recommended Budget

The recommended budget reflects programs and services that are fully funded both in FY2005-2006 and future years. Although there remain a couple of significant issues (use of VLF advance to balance remaining structural deficit) that could jeopardize financial stability, City staff is confident that other factors (improving economy) will be sufficient to avoid further reductions in City General Fund supported activities. Unfortunately, what remains does not in any way meet the basic quality of life services that should be provided to City residents. The recommended budget is all that can be provided given the City's existing revenue sources. The FY2005-2006 recommended budget finalizes over fifteen million (\$15,000,000) in General Fund service reductions and the elimination of 123.25 full time equivalent positions from the City workforce. The details of the reductions have been matters of discussion for over two (2) years and need not be reiterated. The budget document adequately describes what has been lost.

Goals and Objectives

Past budget submissions have referenced the City Council's goals and objectives as the budget was deliberately developed consistent with those goals and objectives. The current submission attempts some degree of consistency to the extent that it discusses those goals and objectives. However, the scope of the service and program reductions have made full consistency with goals and objectives impossible with the exception of public safety.

Retirement Programs Costs

Increases in retirement costs are one of the most significant impacts on the City's budget. All public safety and the majority of City non-public safety employees participate in the State CALPERS retirement program. City public safety employees pay nine (9%) percent of base salary into PERS; non public safety employees pay seven (7%) percent. PERS rates will increase again in FY 2005-2006, because of prior years' losses in the PERS investment portfolio. PERS has advised that at least eighty (80%) percent of the increases in PERS rates is attributable to investment losses, not to changes in employee benefits. The good news about PERS rates is that the modest, national economic recovery has resulted in modest gains in the PERS investment portfolio. With net gains by PERS on its investments, it is anticipated that PERS rates are at a peak in FY2005-2006 and future years will at least be stable with eventual modest rate reductions. This is evidenced in the PERS rates for both Police and Miscellaneous noted below. The City's Fire rate has "trailed" the other contracts with its peak coming in FY2006-2007.

<u>Category</u>	<u>FY 2004-2005</u>	<u>FY 2005-2006</u>	<u>FY 2006-2007</u>
Police	24.49%	28.315%	28.60%
Fire	19.913%	26.340%	31.50%
Miscellaneous	9.186%	10.611%	10.700%

FY 2005-06 / FY 2006-07 RECOMMENDED BUDGET

Page # 6

The New York Life Retirement program continues to be more costly for non-public safety personnel, reflecting the more conservative (i.e. bonds) nature of the NYL investments and the fact that it is a "closed plan". The New York Life Retirement Program rate was 15.360% in FY 2004-05, will be 22.02% in FY 2005-2006, and is estimated to be 20.00% in FY 2006-2007.

Overall Investments

The total FY 2005-2006 recommended appropriation for all funds is \$114,722,300. The recommended General Government appropriations total \$71,152,800 including General Fund Operating Budget appropriations of \$68,100,400. The remaining recommended investments in FY 2005-2006 include:

Internal Services Funds	\$ 5,797,300
Enterprise Operations	\$ 8,317,400
Assessments and Maintenance Districts	\$ 5,694,200
Federal Block Grant and HOME Program	\$ 4,685,050
Grant Programs	\$ 666,900
Deferred Compensation and Retirement	\$ 71,200
Debt Service	\$ 1,839,800
Redevelopment Agency	\$ 4,022,300
Capital Improvement Program	\$12,475,350

It is recommended that City Council adopt resolutions as required to authorize appropriations in these amounts for FY 2005-2006.

The total FY 2006-2007 recommended appropriation for all funds is \$113,404,500. The recommended General Government appropriations total \$74,330,300 including General Fund Operating Budget appropriations of \$71,481,700. The remaining recommended investments in FY 2006-2007 include:

Internal Services Funds	\$ 5,970,900
Enterprise Operations	\$ 8,483,000
Assessments and Maintenance Districts	\$ 4,751,300
Federal Block Grant and HOME Program	\$ 3,438,100
Deferred Compensation and Retirement	\$ 74,300
Debt Service	\$ 1,836,400
Redevelopment Agency	\$ 3,441,900
Capital Improvement Program	\$11,078,300

General Fund Revenues

After a three (3) year period from FY2001-2002 to FY2003-2004 of overall "flat" or actual

FY 2005-06 / FY 2006-07 RECOMMENDED BUDGET

Page # 7

decreased General Fund revenue, the City is beginning to experience modest growth in overall General Fund revenue. Current estimates for FY2004-2005 include a significant one-time spike primarily associated with the advance payment to the City of previously unpaid VLF funds. There are additional one-time funds associated with the other VLF and sales tax trades imposed on the City by the State.

General Fund revenues are estimated at \$66,143,300 in FY 2005-2006 with four (4) major revenue categories representing almost seventy-seven (77%) of that revenue. A review of the Financial Summaries / Revenue Estimates in the Recommended Budget, however, gives quick of evidence of the bizarre nature of local government revenue that is left to the whims of the State of California in terms of actual distribution of revenue. The operative word for local government revenue has become "in-lieu". The dictionary definition of "in-lieu" is quite simply "instead". So the City of Salinas, instead of receiving its State-promised and guaranteed Vehicle License Fee, will instead get property tax. The City, instead of receiving its full allocation of the one (1%) percent sales tax, will instead get an "in-lieu" amount of ¼ of the total amount due because the State used local government sales as a pledge to repay the State's bonds that have been issued to cover State debt.

Those major FY2005-2006 General Fund revenue categories can therefore be classified in at least two ways. The traditional (no State interference) allocation would be:

Sales Tax	\$22,400,000	(33.9%)
Property Tax	\$10,329,600	(15.5%)
Motor Vehicle License Fees	\$10,159,500	(15.4%)
Utility Users Tax	\$ 7,870,000	(11.9%)
 Total of Major Revenue Sources	 \$50,759,100	 (76.7%)

The required (State dictated) presentation is as follows:

Sales Tax – 75%	\$17,400,000	(26.3%)
Sales Tax In-Lieu – 25%	\$ 5,000,000	(7.6%)
Property Tax (including \$8,934,500 VLF In-Lieu)	\$19,264,100	(29.1%)
Utility Users Tax	\$ 7,870,000	(11.9%)
Motor Vehicle License Fees	\$ 1,225,000	(1.8%)
 Total of Major Revenue Sources	 \$50,759,100	 (76.7%)

Other General Fund resources for FY 2005-06 include:

Other Revenue	\$15,384,200
Interfund Transfers	(\$ 349,000)

FY 2005-06 / FY 2006-07 RECOMMENDED BUDGET

Page # 8

Operating Reserve / Pre-payment / VLF	\$ 2,306,100
Capital Projects Reserve	\$ 563,900

The FY 2005-2006 General Fund revenue projections reflect a slight decrease in overall revenue, primarily reflective of the already discussed significant one-time revenue in the FY2004-2005 that will obviously not reoccur in FY2005-2006.

General Fund revenues are estimated at \$70,138,200 in FY 2006-2007. As described above for FY2005-2006, the second year General Fund revenues can be described in the following manner:

The traditional (no State interference) allocation would be:

Sales Tax	\$23,200,000	(33.1%)
Property Tax	\$12,640,000	(18.0%)
Motor Vehicle License Fees	\$10,860,000	(15.5%)
Utility Users Tax	\$ 7,980,000	(11.4%)
 Total of Major Revenue Sources	 \$54,680,000	 (78.0%)

The required (State dictated) presentation is as follows:

Sales Tax – 75%	\$18,000,000	(25.7%)
Sales Tax In-Lieu – 25%	\$ 5,200,000	(7.4%)
Property Tax (including \$VLF In-Lieu)	\$22,200,000	(31.7%)
Utility Users Tax	\$ 7,980,000	(11.4%)
Motor Vehicle License Fees	\$ 1,300,000	(1.8%)
 Total of Major Revenue Sources	 \$54,680,000	 (78.0%)

Other General Fund resources for FY 2006-07 include:

Other Revenue	\$15,458,200
Interfund Transfers	(\$ 154,000)
Operating Reserve / Pre-payment / VLF	\$ 1,497,500
Capital Projects Reserve	\$ 559,900

General Fund Operating Reserve / SVSWA Pre-Payment / VLF Advance

The three (3) year strategy adopted in April 2003 included the use of all City General Fund Operating Reserves and the SVSWA Pre-Payment in an attempt to cushion the impacts of the required reductions. That strategy has been implemented and to some extent augmented.

The April 2003 assumptions that identified the City's financial problems unfortunately proved too conservative. A major change in the original forecast was the State action regarding VLF. When the State of California unilaterally reduced vehicle license fees, the State guaranteed to local government that in-lieu revenue would be provided to cities and counties. This was done in recognition that this tax reduction did not impact State government. VLF was and continues to be a local tax.

The politics associated with the continuing deficit, reinstatement of the VLF, the recall of Governor Davis, and the election of Governor Schwarzenegger resulted in local government not being paid by the State for the full VLF due in FY2003-2004. When the smoke screens cleared in Sacramento, local government was "promised" that the amount due in FY2003-2004 would be paid in FY2006-2007. Few local governments could afford this delay in payment. The League of California Cities responded with the sponsorship of advanced funding bond program in which the City of Salinas participated.

The net result was FY2004-2005 receipt of the past due funds. These VLF funds have been set aside to balance the remaining \$1,000,000+ structural deficit in the City's General Fund in FY2005-2006 and FY2006-2007. This has been done in order to avoid further reductions in City services and in anticipation that the major problems associated with the General Fund deficits have been permanently addressed with the program and service level reductions already in place.

State Budget Impacts

Last November's passage of Proposition 1A has resulted in the discussion of the State impacts being significantly less than in prior years. The FY2005-2006 budget includes the increased property tax shift (\$1,541,400) from the City to the State provided for in Proposition 1A. This additional shift does not continue after FY2005-2006 and the Proposition 1A limitations will make the State much less of a negative impact on City General Fund resources in the future. However, the State will continue to shift the original early 1990s ERAF amounts (\$2,750,000 annually) with increased losses to the City each year.

County of Monterey Impacts

Unlike the State, there are no guarantees that the County of Monterey will attempt to control its charges to the cities of Monterey County. The initial booking fee charge delivered to cities for FY2005-2006 does not seem consistent with State legislation defining the extent of the booking fee that can be charged. Other than the booking fee limitations defined in State law, there are no other State mandated limitations. The record of the County continuing to charge cities and not looking to the residents of the unincorporated area of the County to pay any additional taxes remains intact. It is obvious that the County has taken on the State government model of passing down costs for services rather than attempting to control its own costs to any significant degree.

FY 2005-06 / FY 2006-07 RECOMMENDED BUDGET

Page # 10

General Fund Expenditures

The recommended FY 2005-2006 General Fund operating budget is \$68,100,400. Public Safety expenditures (Police and Fire Departments) represent 64.9% of the Operating Budget.

The recommended General Fund operating budget by department/service activity is as follows:

Police	\$30,708,050	(45.1%)
Fire	\$13,502,450	(19.8%)
Maintenance Services	\$ 7,564,300	(11.1%)
Non-Departmental	\$ 4,010,200	(5.9%)
Finance	\$ 3,019,000	(4.4%)
Development & Permit	\$ 2,868,200	(4.2%)
Recreation - Parks	\$ 2,384,500	(3.5%)
Development & Engineering	\$ 2,036,700	(3.0%)
Administration	\$ 1,099,600	(1.6%)
City Attorney	\$ 424,300	(0.6%)
City Council	\$ 201,700	(0.3%)
Block Grant and Housing	\$ 175,800	(0.3%)
Library	\$ 105,600	(0.2%)
Total	\$68,100,400	(100.0%)

Employee Services expenses in FY 2005-2006 will represent 82.93% of the General Fund budget. This percentage has remained relatively stable since it was first tracked in FY 1997-98 when 82.6% of the General Fund budget was dedicated to Employee Services.

Employee Services	\$56,475,850	(82.9%)
Supplies and Materials	\$ 1,841,750	(2.7%)
Outside Services	\$ 7,157,000	(10.5%)
Other Charges	\$ 2,330,300	(3.4%)
Capital Outlay	\$ 295,500	(0.5%)
Total	\$68,100,400	(100.00%)

The recommended FY 2006-2007 General Fund operating budget is \$71,481,700. This investment assumes the continuation of all FY2005-2006 programs and services. There are no new programs or services recommended in FY2006-2007, as the City's current General Fund revenue base will only be sufficient to maintain services, not enhance or add services.

The recommended General Fund operating budget by department/service activity is as follows:

FY 2005-06 / FY 2006-07 RECOMMENDED BUDGET

Page # 11

Police	\$32,816,950	(45.9%)
Fire	\$13,823,050	(19.3%)
Maintenance Services	\$ 7,865,900	(11.0%)
Non-Departmental	\$ 4,035,200	(5.7%)
Finance	\$ 3,124,100	(4.4%)
Development & Permit	\$ 3,029,000	(4.2%)
Recreation - Parks	\$ 2,446,000	(3.4%)
Development & Engineering	\$ 2,248,800	(3.1%)
Administration	\$ 1,134,400	(1.6%)
City Attorney	\$ 450,300	(0.6%)
City Council	\$ 217,300	(0.3%)
Block Grant and Housing	\$ 185,100	(0.3%)
Library	\$ 105,600	(0.2%)
 Total	 \$71,481,700	 (100.0%)

Other Funds

In addition to the General Fund status and highlights already discussed, the recommended budget provides expenditure plans for all other City financial activities.

Internal Services

The three (3) Salinas Internal Service funds include all City expenditures related to insurance activities. The Internal Service Programs are four (4) in number including administration. The recommended FY 2005-2006 and FY 2006-2007 expenditures by program are as follows:

	<u>FY 2005-2006</u>	<u>FY 2006-2007</u>
Administration	\$ 337,900	\$ 361,500
General Insurances	\$ 612,400	\$ 622,400
Workers Compensation	\$ 4,142,000	\$ 4,252,000
General Liability	\$ 705,000	\$ 735,000
Total	\$ 5,797,300	\$ 5,970,900

Enterprise Operations

The recommended budget includes eight (8) separate enterprise fund operations, including a new Downtown Parking Enterprise Fund. The Golf Course Enterprise Fund is separated into the Fairways and Twin Creeks operations as a consequence of the transfer of the Twin Creeks operations to First Tee. The Twin Creeks budget is limited to Debt Service.

The Enterprise Fund operations exist to assure that expenditures are fully funded from revenues generated by the activity so that no City General Fund subsidy is required. An exception to this

policy is the General Fund advance (loan) to the Golf Course Fund. Although the transfer of Twin Creeks has eliminated the need for General Fund subsidy for that course, the Fairways Golf Course continues to require a General Fund subsidy. It is staff's intention to review alternatives for the operation of the Fairways course early in the fiscal year in order to permanently eliminate the General Fund subsidy no later than June 30, 2006.

The recommended FY 2005-2006 and FY 2006-2007 Enterprise Operations appropriations are:

	<u>FY 2005-2006</u>	<u>FY 2006-2007</u>
Municipal Airport Fund	\$ 788,400	\$ 804,700
Twin Creeks Golf Course	\$ 590,000	\$ 589,600
Fairways Golf Course	\$ 1,793,400	\$ 1,834,000
Industrial Waste	\$ 1,114,600	\$ 1,069,500
Sanitary Sewer	\$ 2,238,900	\$ 2,317,900
NPDES Storm Drain Sewer	\$ 645,900	\$ 674,900
NPDES Street Sweeping	\$ 580,200	\$ 600,900
Hitchcock Road Water Utility	\$ 50,000	\$ 50,000
Downtown Parking	\$ 516,000	\$ 541,500
Total	\$ 8,317,400	\$ 8,483,000

Assessment and Maintenance Districts

The Assessment and Maintenance District portion of the budget provides an accounting for eight (8) City maintenance districts, two (2) Business Surcharge Districts, and all long-term assessment districts financing activities. The Monte Bella District is new to the recommended budget. The Downtown Mall maintenance is now the complete responsibility of the Oldtown Salinas Association and has therefore been removed from the budget. The two (2) Business Districts – Oldtown Salinas and SUBA (Salinas United Business Association) are detailed separately.

The maintenance districts provide funds specifically dedicated to maintenance services in areas of collection. Financial and accounting administration of all districts is maintained in the City Finance Department. Administration of the actual maintenance services is the responsibility of the Public Works Department.

The Old Town Business Improvement District provides partial financing for support of the Oldtown Salinas Association and its various programs. A \$50,000 contribution from the Salinas Redevelopment Agency also supports the Association in FY2005-2006.

The SUBA (Salinas United Business Association) District provides partial financing for SUBA's efforts. An annual \$50,000 contribution from the Salinas Redevelopment Agency is also recommended to support SUBA in FY2005-2006 and FY2006-2007.

The final portion of the Assessment and Maintenance District budget accounts for the administration of various assessment district bonds. The bonds are not General Fund liabilities. The bonds have

FY 2005-06 / FY 2006-07 RECOMMENDED BUDGET

Page # 13

been issued for different improvements generally associated with new development throughout the city. The City Finance Department provides financial and accounting administration.

The recommended FY 2005-2006 and FY 2006-2007 appropriations for the Assessment and Maintenance Districts are:

	<u>FY 2005-2006</u>	<u>FY 2006-2007</u>
Administration	\$ 110,400	\$ 114,200
Woodside Park	\$ 48,200	\$ 33,600
Airport Business Park	\$ 18,000	\$ 16,000
Northeast Salinas	\$ 446,800	\$ 446,800
Harden Ranch	\$ 146,900	\$ 146,900
Vista Nueva	\$ 82,000	\$ 26,500
Mira Monte	\$ 86,800	\$ 86,800
Monte Bella	\$ 80,000	\$ 160,000
Oldtown Salinas Association	\$ 120,000	\$ 70,000
Salinas United Business Association	\$ 150,000	\$ 150,000
Assessment District Bonds	\$4,405,100	\$3,500,500
Total	\$5,694,200	\$4,751,300

Block Grant

The recommended Block Grant budget is presented in the amount already approved by the City Council at its FY 2005-2006 Block Grant public hearings held earlier this year. The recommended budget includes appropriations consistent with the actions taken by City Council.

Housing

No General Fund revenues are involved in the City's investments in a broad range of housing alternatives for Salinas City residents. The FY 2005-2006 budget of \$4,297,350 and the FY 2006-07 budget of \$2,434,600 include investments in rehabilitation, the First Time Homebuyers Program, rental housing, and cooperative efforts with local housing providers and advocates.

The recommended investments are as follows:

	<u>FY 2005-2006</u>	<u>FY 2006-2007</u>
Administration	\$ 528,350	\$ 552,500
Rehabilitation	\$1,144,000	\$1,157,100
First Time Homebuyers	\$ 590,000	\$ 590,000
Rental Housing	\$ 600,000	
CHDO	\$1,300,000	
Alisal Area Housing	\$ 135,000	\$ 153,000
Total	\$4,297,350	\$ 2,434,600

Salinas Redevelopment Agency

Both the Central City and Sunset/Buena Vista Redevelopment project areas continue to achieve significant progress consistent with the goals and objectives of the Agency.

The Central City project area begins the new fiscal year with two (2) major work products at the edge of completion – the Esparza multi-screen theatre complex and the downtown parking structure. The completion of both these projects provides further evidence of the progress toward the full implementation of the Central City redevelopment plans. The new fiscal year will include continued efforts to implement the Intermodal Transportation Plan, develop and implement a Downtown Parking Management Plan, finalize a Disposition and Development Agreement with the 100 block hotel developer, and further downtown area housing initiatives.

The Sunset/Buena Vista work program continues with the phase of the Streetscape Planter Project, Jazz-Up and Façade Improvement and continued efforts working with SUBA (Salinas United Business Association) to organize and implement business and economic initiatives in the Sunset/Buena Vista area. The Sunset/Buena Vista work program also continues funding for two (2) new police officer positions.

Total recommended Redevelopment Agency FY 2005-2006 appropriations for operations and debt service are \$3,157,100 for the following project areas:

Central City	\$2,044,300
Sunset/Buena Vista	\$1,112,800

Total recommended Redevelopment Agency FY 2006-2007 appropriations for operations and debt service are \$3,162,200 for the following project areas:

Central City	\$1,995,600
Sunset/Buena Vista	\$1,166,600

Both the Central City and Sunset/Buena Vista areas will continue to make contributions to their respective low income housing set aside programs as mandated by State law and City Council / Redevelopment Agency policy direction.

The State budget will impact the Salinas Redevelopment Agency budget with continued ERAF shifts of property taxes increasing as follows:

	<u>FY 2005-2006</u>	<u>FY 2006-2007</u>
Central City	\$ 219,400	\$ 219,400
Sunset/Buena Vista	\$ 180,200	\$ 180,200
Total	\$ 399,600	\$ 399,600

Capital Improvement Program / Street Improvements

Past budget submissions have highlighted the City's investment in the annual street improvement program. Beginning in 1999-2000, the City began an aggressive program investing almost \$11,500,000 in five (5) years, including \$3,060,000 from one-time Crazy Horse Landfill sales proceeds. The largest one-year investment was \$4,614,600 in FY2000-2001. The ability to sustain those required investments is all but gone with the anticipated FY2005-2006 investment limited to \$575,000. The major factor in the reductions has been the requirement to provide funding for the NPDES program, perhaps the most burdensome unfunded mandate in the history of the federal government's program of unfunded mandates. The overall lack of an aggressive street improvements program is yet another indication of the declining ability of the City to provide basic services to its residents.

Capital Improvement Program

The City's current General Fund problems have resulted in the elimination of all but the most critical Capital Improvement Projects from the budget. This is a significant area of concern in terms of required investments and must be addressed as part of the City's overall economic recovery strategy.

A review of the General Fund CIP projects currently listed from FY2007-2008 onward is in reality a list of investments required to make Salinas a livable community. Unfortunately, the lack of revenue does not allow these investments to be made.

The minimal investments that must be made and are recommended for the next two (2) fiscal years are:

FY2005-2006 General Fund Capital Improvement expenditures:

Computer Replacement	\$ 100,000
Annual Weed Abatement Program	\$ 30,000
Underground Storage Tanks Monitoring	\$ 9,000
Police Storage Building	\$ 40,000
Asbestos Management	\$ 15,000
Fire Vehicle Lease / Purchase	\$ 289,900
Fire Station Repairs	\$ 25,000
Copier Rental/Purchase Program	\$ 55,000
Total	\$ 563,900

FY2006-2007 General Fund Capital Improvement expenditures:

Computer Replacement	\$ 100,000
Annual Weed Abatement Program	\$ 30,000
Underground Storage Tanks Monitoring	\$ 9,000
Police Storage Building	\$ 36,000
Asbestos Management	\$ 15,000

FY 2005-06 / FY 2006-07 RECOMMENDED BUDGET

Page # 16

Fire Vehicle Lease / Purchase	\$ 289,900
Fire Station Repairs	\$ 25,000
Copier Rental/Purchase Program	\$ 55,000
Total	\$ 559,900

Capital Improvement Budget – Enterprise and Special Funds

The recommended budget includes a variety of Capital Improvement Projects funded by Enterprise and Special Funds. It should be noted that these funds are not available for General Fund as the funds are collected for specific purposes.

The FY 2005-2006 recommended amounts are:

Gas Tax Improvement Fund (2107)	\$ 2,415,300
Spec Construction Asst (Other)	\$ 1,687,750
Special Aviation Fund (Federal)	\$ 1,486,750
Development Fees – Sewer / Storm Drain	\$ 1,475,000
Development Fees / Arterial (TFO)	\$ 1,115,000
Sewer Fund	\$ 1,115,000
CDBG Fund	\$ 1,002,000
Sunset Ave Fund Project	\$ 351,200
Storm Sewer (NPDES)	\$ 300,000
COPS 2005 Communication	\$ 200,000
Development Fees / Parks & Playgrounds	\$ 165,000
Central City Fund Project	\$ 121,200
Police Capital Fund	\$ 120,000
Airport Fund	\$ 106,250
Asset Seizure	\$ 100,000
Industrial Waste	\$ 55,000
Downtown Parking	\$ 40,000
Fairways Golf Course	\$ 28,000
EMS Fund	\$ 18,000
Development Fees / Street Trees	\$ 10,000
Total	\$11,911,450

The FY 2006-2007 recommended amounts are:

Spec Construction Asst (State & Federal)	\$ 3,330,000
Gas Tax Improvement Fund (2107)	\$ 1,732,700
CDBG Fund	\$ 1,450,000
Development Fees / Arterial (TFO)	\$ 1,320,500

FY 2005-06 / FY 2006-07 RECOMMENDED BUDGET

Page # 17

Special Aviation Fund (Federal)	\$ 923,400
Sewer Fund	\$ 890,000
Storm Sewer / NPDES	\$ 300,000
Spec Construction Asst (Other)	\$ 226,000
Sunset Ave Fund Project	\$ 101,200
Central City Fund Project	\$ 92,000
Airport Fund	\$ 61,600
Police Capital Fund	\$ 50,000
EMS Fund	\$ 18,000
Fairways Golf Course Fund	\$ 13,000
Development Fees / Street Trees	\$ 10,000
Total	\$10,518,400

Financial Policies

Beginning in the early 1990s, City Council asked that staff develop comprehensive written policies to provide overall direction for the City's financial planning and implementation. Finance Department staff have developed, amended, and patiently worked over the years to provide draft and final policies. The recommended budget includes those policies.

Classification/Salary Schedule

The City's classification and salary schedule is included in the budget document for the first time this year. The schedule provides salary ranges for each City job classification. It is important to note that City public safety employees pay nine (9%) percent of base salary and non-public safety employees pay seven (7%) percent of base salary into the State CALPERS retirement program. This is an important distinction when comparing City salaries to other jurisdictions, most of which pay the employees share of retirement, as is the case with Monterey County.

The City classification and salary schedule is dated July 1, 2005 and becomes effective on that date with the adoption of the budget. The one change to the classification and salary schedule is the reclassification of the Street Light and Traffic Signal Crew Supervisor position to the same salary range as all other Crew Supervisor classifications. This reclassification is necessary to provide consistency among supervisors within the Maintenance Services Department.

Follow-up Items / Outstanding Issues

Although the recommended budget is somewhat "anticlimactic" in terms of the issues that have been discussed for the last over two (2) years and the difficult decisions previously made to assure a balanced budget, there remain significant issues that must be resolved in order to preserve the economic stability assumed in the recommended budget. Some of the follow-up items impact the FY2005-2006 budget, others are longer-term in consequence.

Labor Relations

The recommended budget assumes one final round of employee concessions to balance the FY2005-2006 budget. Rather than further reduce services and programs, all employees have been asked to participate in a .5% concession for FY2005-2006. This comes after all employees have provided in a minimum 1.5% concession package to help balance the FY2004-2005 budget. There are a variety of methods that can be used by employees to provide the .5% amount. It is anticipated that final decisions may not be made by each bargaining unit prior to June 30, 2005. However, the value of the concessions (approximately \$275,000) is assumed in the budget. A more significant concession item involves IAFF and the minimum staffing requirement in the current MOU. In FY2004-2005, IAFF agreed to reduce minimum staffing from twenty-three (23) to twenty-two (22) in order to maintain the City's paramedic program. The minimum staffing concession is no longer required for paramedic funding. The decrease to twenty-two (22) with the associated General Fund savings of \$500,000 is assumed for FY2005-2006.

Alternative Funding Requirements

The last year has proven quite successful in identifying and securing alternative funding for previously General Fund supported activities. In FY2005-2006, there will be no General Fund subsidy to the Twin Creeks Golf Course as the course has been leased to First Tee. In FY2005-2006, paramedic services will be provided with funds from the ambulance provider and CSA74.

It is staff's intention to review at least two (2) other areas for alternative funding in FY2005-2006. A major objective of the new fiscal year will be to identify alternative revenue for the federally mandated NPDES program so that the City's gas tax revenue can be invested in City streets, not into the implementation of an unfunded federal mandate. The second major objective will be to explore alternatives for the management and operation of the Fairways Golf Course in order to eliminate the need for General Fund subsidies for that course.

Downtown Area Initiatives

Among the more positive items imbedded in this recommended budget are those associated with the continuing redevelopment of the downtown area. The first month of the new fiscal year will see the formal opening / dedication of the new downtown parking facility and the long-anticipated completion / opening of the downtown multi-screen theatres. The new year will include specific initiatives for the development and implementation of a comprehensive, downtown parking plan and the completion of negotiations for the ultimate use of the remaining 100 block parcel owned by the Salinas Redevelopment Agency. A Disposition and Development Agreement will be completed and the initial work will be underway for the 100-block hotel project during FY2005-2006.

General Fund Structural Deficit

To some extent, the recommended General Fund budget is a gamble. The gamble relates directly to a remaining General Fund structural annual deficit of \$1,000,000+. This deficit will be balanced by the two (2) year use of the already discussed VLF advance payment. It is a reasonable gamble given the current signs of an economic recovery, the Proposition 1A constraints barring the State from significant raids on City revenue beginning in FY2006-2007, the peaks that have been reached in retirement costs, and the reductions in on-going expenses achieved with the elimination of programs and services costing \$15,000,000 annually in current dollars. However, the reality of the remaining structural deficit must be recognized and planned for during the next two (2) years.

Long-Term Investments

While there has been constant discussion of the program and service reductions (best exemplified with the library closings) required these last few years, there are two (2) other General Fund issues that have not garnered much attention, but that must be areas of emphasis for the City as it begins a long period of financial recovery. The first area is one of investment as both the annual General Fund Capital Outlay programs and the multi-year General Fund Capital Improvement Program have all but disappeared from this two (2) year recommended budget. The City's needs range from equipment replacement to facility rehabilitation and replacement, from the need to replace lawn mowers to the need to build a new police facility, from the need to replace a decades old financial accounting system to the need to repair leaking roofs.

The second area is to rebuild the City's General Fund Operating Reserve to facilitate cash flow as well as to guard against the next downward economic cycle. Although it took a decade, the City was able to grow its General Fund Operating Reserve from \$256 on June 30, 1992 to over \$10,000,000 on June 30, 2003. The reserve will be exhausted. If the June 30, 2003 reserve had not existed, the General Fund reductions required during the last couple of years would have gone far beyond the services that were eliminated and would have required significant reductions in public safety services. The General Fund Operating Reserve must be a priority over the next few years.

The elimination of over \$15,000,000 in programs and services as well as the over one hundred twenty (120) positions lost to the workforce must also be matters of consideration as the City's builds back what was lost. The libraries, recreation centers, maintenance programs, neighborhood services, graffiti abatement, and other lost services must be restored in order to achieve a safe, livable community. It will be impossible to restore those programs and services that have been lost in the same manner that existed in the past. It is likely that many of the reorganizations and consolidations that have been forced by the lack of revenues will remain in place permanently. The emphasis must be on the restoration of the basic, quality of life services that are no longer available to City residents. The rebuilding and restoration efforts will be significant and frustrating, as the revenues are not anticipated in the amounts that would restore services in a timely manner. Without some additional source of revenue, it is likely that restoration of services that have been eliminated will take as long as ten (10) years assuming the most aggressive and consistent national and state

economic recovery imaginable.

Additional General Fund Revenue

The General Fund recommended budget describes an overall investment in program and services that severely and negatively impacts basic quality of life for Salinas' residents. There is no General Fund support for library services, for paramedic services, for neighborhood clean-up (including graffiti abatement), school crossing guards, regular building, parks, and tree maintenance, required capital outlay, and long-term capital improvements. There is no ability to increase public safety services and little ability to assure that existing public safety personnel have the equipment and resources required to do their jobs. This sad scenario will remain in place for years unless new sources of General Fund revenues are secured.

Conclusion

The recommended FY2005-2006 and FY2006-2007 budgets are balanced. The cost in terms of services and programs that have been eliminated is overwhelming. The road to full recovery will be long and bumpy. If there is good news in this budget, it is that the recommended FY2005-2006 reductions will establish long-term stability for the City's finances.

Last year, I cited City employees' patience and acceptance of reality as the budget was presented and discussed. The employees of the City have consistently shown their dedication to provide the best quality services to residents, in spite of the terrible financial limitations. I must again thank our employees and their representatives who have stepped forward during the last two (2) years with suggestions and recommendations. Every City employee and all City unions/associations provided concessions in FY2004-2005, and all continue to work on the final alternatives for FY2005-2006. This budget, assuming its adoption with all recommended reductions, is also a commitment to our employees that the deficit problems have been cured.

The recommended budget represents the culmination of an extraordinary and professional effort on the part of City staff, especially the staff of the Finance Department. Special recognition goes to key individuals who were involved in bringing it all together. My personal thanks goes to Beth Mariano, Miguel Gutierrez, and Finance Director Tom Kever for their individual and collective responsiveness, patience, and support during a very intense work period. Special thanks, to Erica Ruano and Jesse Altamirano for the preparation and printing of the budget document. Without the dedication and professionalism of these employees, the recommended budget could not be completed and produced.

Respectfully submitted,



DAVE MORA
City Manager

City of Salinas
General Fund Budget Reductions Narrative
Fiscal Year 2003-04, 2004-05 and 2005-06

Employee concessions (ranging from 2.0% to 7.5%);

Reorganization of the City's management structure resulting in the net reduction of three (3) department directors positions as well as management positions in police, fire and other administrative departments;

Eliminated of position responsible for specific projects and intergovernmental support;

Reduced public grounds, parks, facilities, tree and street maintenance;

Eliminated the neighborhood services program, the graffiti abatement program, the school crossing guard program, the volunteer services program, the literacy program and Kids House program;

Eliminated all General Fund support of non-profit agencies;

Eliminated all General Fund support of the paramedic program;

Eliminated position responsible for the City Web Page;

Transferred the Firehouse Recreation Center and Twin Creeks Golf Course to non-profit agencies;

Reduced code enforcement;

Reduced adult and youth sports programs and programs at the Salinas Recreation Center;

Reduced development and planning services;

Delayed the hiring of five police officers and ultimately eliminated ten police officer positions;

Froze four firefighter positions (reduce minimum staffing from 23 to 22);

And the following City facilities will be closed; Closter Park Recreation Center, El Dorado Park Recreation Center, Central Park Recreation Center, Hebron Heights Recreation Center, El Gabilan Library, Cesar Chavez Library and Steinbeck Library.

City of Salinas
General Fund Budget
Summary Budget Reductions by Department

	FY 2003-04	FY 2004-05	09/21/04 FY 2005-06	Total	Percent	FTEs
	Reductions	Reductions	Reductions	Reductions	Reductions	
City Council	(10,500)			(10,500)	-6.0%	
Administration	(146,700)	(184,000)	(259,600)	(590,300)	-40.1%	(5.00)
Finance		(287,200)	(237,400)	(524,600)	-16.4%	(6.00)
Legal		(116,000)	(56,500)	(172,500)	-28.8%	(1.00)
Non Departmental	(28,500)	(359,150)	(62,500)	(450,150)	-11.0%	
Police-Budget	102,600	(200,400)	(1,130,000)	(1,227,800)	-5.3%	(13.00)
Police Home Loan Reserve		(500,000)		(500,000)	-100.0%	
Fire	(119,800)	(167,000)	(400,000)	(686,800)	-6.9%	(2.00)
Development & Engineering Services	(642,500)	(159,700)	(261,600)	(1,063,800)	-20.2%	(4.00)
Maintenance Services	(987,850)	(763,500)	(1,014,900)	(2,766,250)	-30.2%	(30.00)
Recreation Parks	(377,500)	(619,500)	(414,200)	(1,411,200)	-45.9%	(13.75)
Library	(259,600)	(503,800)	(2,874,100)	(3,637,500)	-100.0%	(42.75)
	<u>(2,470,350)</u>	<u>(3,860,250)</u>	<u>(6,710,800)</u>	<u>(13,041,400)</u>	-20.4%	<u>(117.50)</u>
Paramedic Program		(530,800)		(530,800)		(1.00)
Golf Courses Rate Increase-16%		(350,000)		(350,000)		
Twin Creeks to First Tee (9 months)		(365,000)		(365,000)		(4.75)
Delay Hire of Five Police Officers		(250,000)		(250,000)		
Employee Concessions		(500,000)	(277,500)	(777,500)		
Reductions	<u>(2,470,350)</u>	<u>(5,856,050)</u>	<u>(6,988,300)</u>	<u>(15,314,700)</u>	-24.0%	<u>(123.25)</u>

FINANCIAL SUMMARIES

Budget Resolution Fiscal Year 2005-06

RESOLUTION NO. 18811 (N.C.S)
RESOLUTION NO. 827 (S.R.A)

RESOLUTION ADOPTING THE 2005-06 ANNUAL BUDGET

BE IT RESOLVED that the Budgets of the City of Salinas and the Salinas Redevelopment Agency, including interfund transfers as set forth herein for Fiscal Year 2005-06 commencing on July 1, 2005 be adopted as listed below:

Fund	Description	Estimated Revenue	Interfund Transfers	Appropriations
<u>General Government</u>				
	10 General Fund	66,143,300	(349,000)	68,100,400
	24 Emergency Medical Services Fund	500,000	80,000	585,000
	25 Asset Seizure Fund	30,600		53,300
	28 Public Safety Fund	2,551,400		2,259,000
	34 Traffic Safety Fund	700,000	(700,000)	
	35 Vehicle Abatement Fund	110,000	40,000	155,100
	36 Recreation Park Fund	50,000		
Total		70,085,300	(929,000)	71,152,800
<u>Internal Services</u>				
	50 Internal Service Fund	5,577,000		5,797,300
<u>Enterprise Operations</u>				
	21 Airport	997,000		788,400
	22 Industrial Waste	1,530,000		1,114,600
	23 Golf Courses	1,665,000	770,000	2,383,400
	27 Sanitary Sewer	2,325,000		2,238,900
	30 Storm Sewer	450,000	500,000	1,226,100
	31 Crazy Horse Landfill	385,100	(385,100)	
	51 Hitchcock Road Water System	50,000		50,000
	52 Downtown Parking District	474,900	100,000	516,000
Total		7,877,000	984,900	8,317,400
<u>Assessment and Maintenance Districts</u>				
	26 Maintenance Districts	1,051,000		938,500
	39 Business Surcharge Districts	270,000		270,000
	70 Assessments Districts	3,595,300		4,485,700
Total		4,916,300	0	5,694,200
<u>Block Grants and Home Program</u>				
	29 Community Development Block Grant	3,040,300		2,037,000
	29 Home Investment Program	2,688,200		2,538,150
	29 American Dream Down payment Program	25,000		
	29 Emergency Shelter Program	109,900		109,900
Total		5,863,400	0	4,685,050
<u>Grant Programs</u>				
	61 Grant Fund-Rally Salinas!	686,900		706,900
<u>Deferred Compensation and Retirement</u>				
	65 Administration Fund	75,000		71,200

FINANCIAL SUMMARIES

Revenue

<u>Fund</u>	<u>Description</u>	<u>Estimated Revenue</u>	<u>Interfund Transfers</u>	<u>Appropriations</u>
<u>Debt Service</u>				
	40 Debt Service Fund	315,900	869,100	1,839,800
<u>Redevelopment Agency</u>				
	92 Central City Project and Debt Service	2,641,500	(320,500)	2,044,300
	92 Central City Housing	145,000	320,500	753,700
	93 Sunset Av Project and Debt Service	2,150,500	(515,000)	1,112,800
	93 Sunset Av Housing	30,000	515,000	111,500
Total		4,967,000	0	4,022,300
<u>Capital Projects</u>				
	10 General Fund		(563,900)	
	21 Airport Fund		(106,250)	
	22 Industrial Waste Fund		(55,000)	
	23 Golf Courses Fund		(28,000)	
	24 Emergency Medical Services Fund	18,000	(18,000)	
	25 Asset Seizure Fund		(100,000)	
	27 Sanitary Sewer Fund		(1,115,000)	
	28 Public Safety Fund		(320,000)	
	29 Community Development Block Grant		(1,002,000)	
	30 Storm Sewer (NPDES)		(300,000)	
	32 Development Fee Fund	1,623,900	(2,765,000)	
	33 Gas Tax Fund-To Projects	3,025,000	(2,415,300)	
	33 Gas Tax Fund-To NPDES		(500,000)	
	33 Gas Tax Fund-To Street Maintenance		(425,000)	
	37 Special Aviation Fund	1,531,750	(1,486,750)	
	38 Construction Assistance Fund	1,683,200	(1,687,750)	
	52 Downtown Parking District		(40,000)	
	70 Assessment Districts Project Fund	25,000		
	92 Central City Project Fund		(121,200)	
	92 Central City Housing Fund			
	93 Sunset Av Project Fund		(351,200)	
	80 Capital Projects Fund		12,475,350	12,475,350
Total		7,906,850	(925,000)	12,475,350
Total Budget		108,270,650	0	114,862,300

BE IT FURTHER RESOLVED that the Classification--Salary Schedule and Financial Policies included in the budget document be adopted and that the Finance Director is hereby authorized to make interfund transfers as herein authorized when such monies become available.


PASSED AND ADOPTED this 14th day of June, 2005, by the following vote:

AYES:

NOES:

ABSENT:

ATTEST:


 City Clerk


 Mayor

FINANCIAL SUMMARIES

Appropriations Limit

RESOLUTION No. 18802

A RESOLUTION SETTING THE APPROPRIATIONS LIMIT
FOR THE CITY OF SALINAS FOR
FISCAL YEAR 2005-06

WHEREAS Article XIII B of the California Constitution was amended by the passage of Proposition 111 at the June 5, 1990, Primary Election; and,

WHEREAS each City must now select its change in the cost-of-living annually by a recorded vote of the City Council; and,

WHEREAS each City must now select its change in population annually by a recorded vote of the City Council;

NOW THEREFORE BE IT RESOLVED BY THE COUNCIL OF THE CITY OF SALINAS that the Appropriations Limit for the City shall be changed based on:

1. The population within the County limits, and
2. The change in California Per Capita Personal Income.


BE IT FURTHER RESOLVED that the Appropriations Limit for the City of Salinas for Fiscal Year 2005-06 is hereby adopted at \$148,156,549 pursuant to Article XIII B as amended by Proposition 111.

PASSED AND ADOPTED this 14TH day of June, 2004, by the following vote:

AYES:


NOES:

ABSENT:



Mayor

ATTEST:



City Clerk

FINANCIAL SUMMARIES

Fund Balances

Fiscal Year 2005-06

Fund	Estimated Balance 06/30/2005	Estimated Revenues FY 05-06	Budget FY 05-06	Interfund Transfers FY 05-06	Reserve Transfers FY 05-06	Estimated Balance 06/30/2006
General	119,579	66,143,300	(68,100,400)	(912,900)	2,750,421	0
General-Capital Improvement Reserve	1,123,800				(563,900)	559,900
General-Reserve for Structural Deficit	2,425,000				(1,550,000)	875,000
General-Operating Reserve/Pre-payment	1,750,000				(636,521)	1,113,479
Total	5,418,379	66,143,300	(68,100,400)	(912,900)	0	2,548,379
Emergency Medical Services Fund	12,900	518,000	(585,000)	62,000		7,900
Asset Seizure	150,900	30,600	(53,300)	(100,000)		28,200
Public Safety	311,400	2,551,400	(2,259,000)	(320,000)		283,800
Traffic Safety	10,800	700,000		(700,000)		10,800
Vehicle Abatement	15,400	110,000	(155,100)	40,000		10,300
Recreation Parks Fund	134,700	50,000				184,700
Internal Service						
Administration	28,600	325,000	(337,900)			15,700
General Insurances	112,000	585,000	(612,400)			84,600
Workers Compensation Insurance	0	3,925,000	(4,142,000)		217,000	0
Liability Insurance	0	742,000	(705,000)		(37,000)	0
Total	140,600	5,577,000	(5,797,300)		180,000	100,300
Enterprise Operations						
Airport	653,300	997,000	(788,400)	(106,250)		755,650
Industrial Waste	846,700	1,530,000	(1,114,600)	(55,000)		1,207,100
Golf Courses	8,100	1,665,000	(2,383,400)	742,000		31,700
Sanitary Sewer	2,148,900	2,325,000	(2,238,900)	(1,115,000)		1,120,000
Storm Sewer	1,061,600	450,000	(1,226,100)	200,000		485,500
Hitchcock Road Water System	0	50,000	(50,000)			0
Downtown Parking District	0	474,900	(516,000)	60,000		18,900
Crazy Horse Landfill	0	385,100		(385,100)		0
Total	4,718,600	7,877,000	(8,317,400)	(659,350)		3,618,850
Assessment & Maintenance Districts						
Maintenance District Administration	106,300	58,300	(29,800)			134,800

FINANCIAL SUMMARIES

Fund Balances Fiscal Year 2005-06

Fund	Estimated Balance 06/30/2005	Estimated Revenues FY 05-06	Budget FY 05-06	Interfund Transfers FY 05-06	Reserve Transfers FY 05-06	Estimated Balance 06/30/2006
Woodside Park	35,000	31,000	(48,200)			17,800
Downtown Mall	(16,500)					(16,500)
Airport Business Park	11,100	15,700	(18,000)			8,800
North East	13,800	536,000	(446,800)			103,000
Harden Ranch	2,800	159,500	(146,900)			15,400
Vista Nueva	75,900	28,600	(82,000)			22,500
Mira Monte	35,100	102,400	(86,800)			50,700
Monte Bella		119,500	(80,000)			39,500
Oldtown Business Surcharge District	4,500	120,000	(120,000)			4,500
SUBA Business Surcharge District	0	150,000	(150,000)			0
Assessment Administration	92,800	50,000	(80,600)			62,200
Assessment Districts Bonds	6,545,300	3,545,300	(4,405,100)			5,685,500
Total	6,906,100	4,916,300	(5,694,200)			6,128,200
Community Development Act of 1974	1,191,100	5,863,400	(4,685,050)	(1,002,000)		1,367,450
Grants, Trusts & Agencies	20,000	686,900	(706,900)			0
Rally Salinas!	333,000					333,000
Housing Trust Fund						
Total	353,000	686,900	(706,900)			333,000
Deferred Compensation & Retirement	7,000	75,000	(71,200)			10,800
Redevelopment Agency						
Central City Project	1,100	16,500	(389,500)	389,500		17,600
Central City Debt Service	21,300	2,625,000	(1,654,800)	(831,200)	(100,000)	60,300
Central City Low Income Housing	1,093,400	145,000	(753,700)	320,500		805,200
Total	1,115,800	2,786,500	(2,798,000)	(121,200)	(100,000)	883,100
Sunset Avenue Project	0	500	(738,400)	737,900		0
Sunset Avenue Debt Service	405,500	2,150,000	(374,400)	(1,604,100)		577,000

FINANCIAL SUMMARIES

Fund Balances Fiscal Year 2005-06

Fund	Estimated Balance 06/30/2005	Estimated Revenues FY 05-06	Budget FY 05-06	Interfund Transfers FY 05-06	Reserve Transfers FY 05-06	Estimated Balance 06/30/2006
Sunset Low Income Housing	862,800	30,000	(111,500)	515,000		1,296,300
	1,268,300	2,180,500	(1,224,300)	(351,200)	0	1,873,300
Total	2,384,100	4,967,000	(4,022,300)	(472,400)	(100,000)	2,756,400
Gas Tax	718,800	3,025,000		(3,340,300)		403,500
Development Fees	1,115,600	500,000		(1,475,000)		140,600
Sewers	53,800	120,000		(165,000)		8,800
Parks	988,300	95,000				1,083,300
Library Fees	8,800	10,500		(10,000)		9,300
Trees	14,100	15,000				29,100
Annexation	1,500	33,400				34,900
Fire Fees	2,484,400	850,000		(1,115,000)		2,219,400
Arterial						
Total	4,666,500	1,623,900		(2,765,000)		3,525,400
Special Aviation						
California Aid to Airports	0	10,000				10,000
CC&F Land Sale	1,854,300	35,000				1,889,300
Federal Aviation Grants	65,500	1,486,750		(1,486,750)		65,500
	1,919,800	1,531,750		(1,486,750)		1,964,800
Construction Assistance						
State & Federal	210,400					210,400
Others	240,650	1,683,200		(1,687,750)		236,100
	451,050	1,683,200		(1,687,750)		446,500
Debt Service	42,500	315,900	(1,839,800)	869,100	649,600	37,300
Assessment District Project	991,700	25,000				1,016,700
Capital Projects Revolving Fund	1,259,000		(12,475,350)	12,475,350		1,259,000
Total All Funds	31,804,329	108,270,650	(114,762,300)	0	729,600	26,042,279

FINANCIAL SUMMARIES

Fund Balances – Notes Fiscal Year 2005-06

	Estimated FY 04-05	Estimated FY 05-06
1 Beginning General Fund Balance	6,535,491	119,579
Estimated Revenue	65,801,100	66,143,300
Sell VLF 3 Month Backfill	2,446,400	
Paramedic Funding-Firefighter Concessions	300,800	
Net Transfers		
From Other Funds	136,088	(349,000)
Estimated Expenditures		
Operating	(68,360,100)	(68,100,400)
Severance Payments	(600,000)	
Capital Projects	(841,400)	(563,900)
Balance	5,418,379	(2,750,421)
Reserves		
Operating Reserve/Pre-payment	(1,750,000)	636,521
Structural Deficit Reserve-VLF	(2,425,000)	1,550,000
Capital Projects	(1,123,800)	563,900
Unreserved Fund Balance	<u>119,579</u>	<u>0</u>
2 General Fund Reserves		
Operating/Pre-payment	<u>1,750,000</u>	<u>1,113,479</u>
	<u>1,750,000</u>	<u>1,113,479</u>
Structural Deficit Reserve-VLF	<u>2,425,000</u>	<u>875,000</u>
	<u>2,425,000</u>	<u>875,000</u>
Capital Improvement Reserve FY 05-06 & 06-07	<u>1,123,800</u>	<u>559,900</u>
	<u>1,123,800</u>	<u>559,900</u>
3 Emergency Medical Services Fund (Paramedic Program)		
Beginning Balance	8,300	12,900
Estimated Revenue		
County CSA 74 Funds	22,600	168,000
Ambulance Contract		350,000
General Fund Contribution	0	80,000
Estimated Expenditure		
Operations		(585,000)
EMS Equipment	(18,000)	(18,000)
Unreserved Fund Balance	<u>12,900</u>	<u>7,900</u>

* Paramedic program funded by Firefighter concessions in FY 2004-05.

FINANCIAL SUMMARIES

Fund Balances – Notes Fiscal Year 2005-06

	Estimated FY 04-05	Estimated FY 05-06
4 The Recreation Park Fund collects revenue received from an admission fee imposed on events held at the Rodeo Grounds stadium. City Council has designated these funds for park and recreation purposes.		
5 Internal Service-Fund Balance	6,824,200	6,603,900
Reserves		
-Workers Compensation Insurance	(5,103,400)	(4,886,400)
-Liability Insurance	(1,580,200)	(1,617,200)
Unreserved Fund Balance	<u>140,600</u>	<u>100,300</u>
6 Industrial Waste Fund Balance will be used in conjunction with a bond issue to fund \$5.0 million dollars in long over due capital improvements.		
7 Golf Courses Fund Balance	920,700	944,300
Reserve-Debt Service	(912,600)	(912,600)
Unreserved Balance	<u>8,100</u>	<u>31,700</u>
* Unreserved Balance includes General Fund Advances to the Golf Courses as follows:		
Actual FY 01-02	800,000	800,000
Actual FY 02-03	900,000	900,000
Actual FY 03-04	835,000	835,000
Estimated FY 04-05	890,000	890,000
Estimated FY 05-06		770,000
	<u>3,425,000</u>	<u>4,195,000</u>
8 Sanitary Sewer Fund Balance	3,405,400	2,376,500
Reserve-Debt Service	(1,031,500)	(1,031,500)
-Operating Reserve	(225,000)	(225,000)
Unreserved Balance	<u>2,148,900</u>	<u>1,120,000</u>
9 Storm Sewer Fund Balance	1,261,600	685,500
-Reserve for NPDES program	(200,000)	(200,000)
Unreserved Balance	<u>1,061,600</u>	<u>485,500</u>
10 Downtown Parking District Beginning Balance	0	0

FINANCIAL SUMMARIES

Fund Balances – Notes Fiscal Year 2005-06

	Estimated FY 04-05	Estimated FY 05-06
Estimated Revenue		474,900
General Fund Advance		100,000
Estimated Expenditure		
Operations		(516,000)
Equipment		(40,000)
Unreserved Fund Balance	<u>0</u>	<u>18,900</u>
<p>* General Fund advances to the Downtown Parking District may be required until paid parking throughout downtown (2,000 parking spaces) is implemented. Annual debt service (\$1,091,900) on the Monterey Street Parking Structure begins in FY 2007-08.</p>		
11 Redevelopment Agency		
Central City Fund Balance	1,890,800	1,758,100
Reserve for Debt Service-Monterey St. Parking Structure	(450,000)	(550,000)
Reserve-Plaza Grande Financing	(325,000)	(325,000)
Unreserved Fund Balance	<u>1,115,800</u>	<u>883,100</u>
12 Includes Gas Tax Transfers to fund the Federally mandated NPDES Storm Sewer program	<u>(802,500)</u>	<u>(500,000)</u>
13 Reserved for Future Development Fee projects.		
14 COP Debt Service Fund Balance	3,336,550	2,681,750
Capitalized Interest Monterey St Parking COP	(1,096,000)	(446,400)
Reserve-Debt Service	(2,198,050)	(2,198,050)
Unreserved Fund Balance	<u>42,500</u>	<u>37,300</u>
15 Capital Projects Revolving Fund Balance	2,000,000	2,000,000
Capital Project Expenditure (Long-term Advances)		
New Police Facility Land (Armory)	(550,000)	(550,000)
Capital Facility Development	(191,000)	(191,000)
Required for Capital Grant Advances	<u>1,259,000</u>	<u>1,259,000</u>

FINANCIAL SUMMARIES

Fund Transfers

Fiscal Year 2005-06

		<u>Transfer-In</u>	<u>Transfer-Out</u>
Reimburse the Capital Projects Fund for project expenditures.			
80	Capital Projects Fund	12,475,350	
10	General Fund		563,900
21	Airport		106,250
22	Industrial Waste		55,000
23	Golf Course		28,000
24	Emergency Medical Service Fund		18,000
25	Asset Seizure Fund		100,000
27	Sanitary Sewer		1,115,000
28	Public Safety		320,000
29	Com Dev Act of 1974		1,002,000
30	Storm Sewer (NPDES) Fund		300,000
32	Development Fees		2,765,000
33	Special Gas Tax		2,415,300
37	Special Aviation		1,486,750
38	Construction Assistance		1,687,750
52	Downtown Parking District		40,000
92	Central City Project		121,200
93	Sunset Ave Project		351,200
Reimburse the General Fund for street maintenance expenditures.			
10	General Fund	1,125,000	
33	Special Gas Tax Fund - Street Maintenance		425,000
34	Traffic Safety Fund		700,000
Record transfer of General Fund subsidy of the Vehicle Abatement Program (\$40,000).			
35	Vehicle Abatement Fund	40,000	
10	General Fund		40,000
Record transfer of General Fund for debt service on 1997 COP 65 West Alisal Building and Crazy Horse (\$400,000) and 1999 COP Animal Shelter (\$84,000).			
40	Debt Service Fund	484,000	
10	General Fund		484,000
Record transfer of Gas Tax to fund the NPDES program.			
30	Storm Sewer Fund	500,000	
33	Gas Tax Fund		500,000
Record General Fund Advance to Golf Courses.			
23	Golf Courses	770,000	
10	General Fund		770,000

FINANCIAL SUMMARIES

Fund Transfers

Fiscal Year 2005-06

	<u>Transfer-In</u>	<u>Transfer-Out</u>
To record General Fund subsidy of the Paramedic Program.		
24 Emergency Medical Services Fund	80,000	
10 General Fund		80,000
To record General Fund advance to the Downtown Parking District.		
52 Downtown Parking District	100,000	
10 General Fund		100,000
Record loan to the Redevelopment Agency and the simultaneous repayment of the loan to the City of Salinas for the Central City Project.		
92.10 Central City Project Fund	510,700	
10 General Fund		510,700
10 General Fund	510,700	
92.20 Central City Debt Service Fund		510,700
Record the transfer of tax increment revenues (20%) to the Low Income Housing Fund.		
92.40 Central City Low Income Housing Fund	320,500	
92.20 Central City Debt Service Fund		320,500
Record loan to the Redevelopment Agency and the simultaneous repayment of the loan to the City of Salinas for the Sunset Avenue Project.		
93.10 Sunset Avenue Project Fund	1,089,100	
10 General Fund		1,089,100
10 General Fund	1,089,100	
93.20 Sunset Avenue Debt Service		1,089,100
Record the transfer of tax increment revenues (20% to the Low Income Housing Fund.		
93.40 Sunset Avenue Low Income Hsg	515,000	
93.20 Sunset Avenue Debt Service Fund		515,000
Record transfer to Debt Service Fund for bond payment on COP debt from installment purchase payment received for Crazy Horse Landfill.		
40 Debt Service Fund	385,100	
31 Crazy House Landfill Fund		385,100

FINANCIAL SUMMARIES

Administration Overhead Rates

	D E P A R T M E N T S								
	TOTAL (1)	GENERAL GOVERNMENT (2)	POLICE (4)	FIRE (5)	DEVELOPMENT PERMIT SERVCS (6)	DEVELOPMENT & ENGINEERING (7)	RECREATION- PARKS (8)	LIBRARY (9)	
ACTUAL EXPENDITURES	\$160,141,661								
EXPEND ADJUSTMENTS	(\$42,304,513)								
ADJUSTED ACTUAL EXPEND	\$117,837,148	\$57,412,264	\$24,523,748	\$11,602,852	\$2,239,236	\$14,406,451	\$4,545,444	\$3,107,154	
COSTING ADJUSTMENTS	\$3,463,570	\$740,372	\$439,792	\$37,213	\$191,505	\$174,461	\$1,192,066	\$688,161	
OVERHEAD BASE	\$121,300,719	\$58,152,636	\$24,963,540	\$11,640,065	\$2,430,741	\$14,580,911	\$5,737,510	\$3,795,315	
LESS: OVERHEAD									
GENERAL	\$9,299,303	\$9,299,303							
DEPARTMENTAL	\$2,265,796		\$373,784	\$309,844	\$302,331	\$536,871	\$408,940	\$334,026	
DIRECT COST OF TAX / FEE SUPPORTED SERVICES	\$109,735,619	\$48,853,332	\$24,589,756	\$11,330,221	\$2,128,410	\$14,044,040	\$5,328,570	\$3,461,289	
APPLIED OVERHEAD:									
COST		\$9,299,303	\$373,784	\$309,844	\$302,331	\$536,871	\$408,940	\$334,026	
RATE:									
GENERAL		8%	2%	3%	14%	4%	8%	10%	
DEPARTMENTAL									
COMPOSITE		11%							

NOTES TO SCHEDULE:

"EXPEND ADJUSTMENTS" -- deductions for capital outlay, contingency appropriations, transfers, depreciation, debt service and building occupancy.

"COSTING ADJUSTMENTS" -- Additions related to fixed assets in overhead and to all building occupancy charges.

Based on Actual Fiscal Year 2003-2004 Expenditures.

FINANCIAL SUMMARIES

Revenue – Transfers - Appropriations Fiscal Year 2006-07

<u>Fund Description</u>	<u>Estimated Revenue</u>	<u>Interfund Transfers</u>	<u>Appropriations</u>
<u>General Government</u>			
10 General Fund	70,138,200	(154,000)	71,481,700
24 Emergency Medical Services Fund	625,000		629,000
25 Asset Seizure Fund	30,600		53,300
28 Public Safety Fund	2,018,300		2,003,900
34 Traffic Safety Fund	725,000	(725,000)	
35 Vehicle Abatement Fund	110,000	45,000	162,400
36 Recreation Park Fund	30,000		
Total	73,677,100	(834,000)	74,330,300
<u>Internal Services</u>			
50 Internal Service Fund	5,702,000		5,970,900
<u>Enterprise Operations</u>			
21 Airport	997,000		804,700
22 Industrial Waste	1,530,000		1,069,500
23 Golf Courses	1,703,500	750,000	2,423,600
27 Sanitary Sewer	2,350,000		2,317,900
30 Storm Sewer	455,000	700,000	1,275,800
31 Crazy Horse Landfill	385,100	(385,100)	
51 Hitchcock Road Water System	50,000		50,000
52 Downtown Parking District	510,000	25,000	541,500
Total	7,980,600	1,089,900	8,483,000
<u>Assessment and Maintenance Districts</u>			
26 Maintenance Districts	1,177,400		947,400
39 Business Surcharge Districts	220,000		220,000
70 Assessments Districts	3,475,700		3,583,900
Total	4,873,100	0	4,751,300
<u>Block Grants and Home Program</u>			
29 Community Development Block Grant	3,040,300		1,730,400
29 Home Investment Program	1,347,500		1,597,800
29 Emergency Shelter Program	109,900		109,900
29 State Home Revolving Loans	25,000		
29 American Dream Down payment Program			
Total	4,522,700	0	3,438,100
<u>Grant Programs</u>			
61 Grant Fund			
<u>Deferred Compensation and Retirement</u>			
65 Administration Fund	75,000		74,300

FINANCIAL SUMMARIES

Revenue – Transfers - Appropriations Fiscal Year 2006-07

<u>Fund Description</u>	<u>Estimated Revenue</u>	<u>Interfund Transfers</u>	<u>Appropriations</u>
<u>Debt Service</u>			
40 Debt Service Fund	300,800	1,094,100	1,836,400
<u>Redevelopment Agency</u>			
92 Central City Project and Debt Service	2,691,500	(557,000)	1,995,600
92 Central City Housing	145,000	332,000	161,900
93 Sunset Av Project and Debt Service	2,255,500	(540,000)	1,166,600
93 Sunset Av Housing	30,000	540,000	117,800
Total	5,122,000	(225,000)	3,441,900
<u>Capital Projects</u>			
10 General Fund		(559,900)	
21 Airport Fund		(61,600)	
23 Golf Courses Fund		(13,000)	
24 Emergency Medical Services Fund	18,000	(18,000)	
27 Sanitary Sewer Fund		(890,000)	
28 Public Safety Fund		(50,000)	
29 Community Development Block Grant		(1,450,000)	
30 Storm Sewer Fund		(300,000)	
32 Development Fee Fund	2,789,900	(1,330,500)	
33 Gas Tax Fund-To Projects	3,090,000	(1,732,700)	
33 Gas Tax Fund-To NPDES		(700,000)	
33 Gas Tax Fund-To Street Maintenance		(425,000)	
37 Special Aviation Fund	968,400	(923,400)	
38 Construction Assistance Fund	3,556,000	(3,556,000)	
70 Assessment Districts Project Fund	10,000		
92 Central City Project Fund		(92,000)	
93 Sunset Av Project Fund		(101,200)	
80 Capital Projects Fund		11,078,300	11,078,300
Total	10,432,300	(1,125,000)	11,078,300
Total Budget	112,685,600	0	113,404,500

FINANCIAL SUMMARIES

Fund Balances Fiscal Year 2006-07

Fund	Estimated Balance 6/30/2006	Estimated Revenues FY 06-07	Budget FY 06-07	Interfund Transfers FY 06-07	Reserve Transfers FY 06-07	Estimated Balance 6/30/2007
General	0	70,138,200	(71,481,700)	(713,900)	2,057,400	0 1
General-Capital Improvement Reserve	559,900				(559,900)	0 2
General-Reserve for Structural Deficit	875,000				(875,000)	0 2
General-Operating Reserve/Pre-payment	1,113,479				(622,500)	490,979 2
Total	2,548,379	70,138,200	(71,481,700)	(713,900)	0	490,979
Emergency Medical Services Fund	7,900	643,000	(629,000)	(18,000)		3,900 3
Asset Seizure	28,200	30,600	(53,300)			5,500
Public Safety	283,800	2,018,300	(2,003,900)	(50,000)		248,200
Traffic Safety	10,800	725,000		(725,000)		10,800
Vehicle Abatement	10,300	110,000	(162,400)	45,000		2,900
Recreation Parks Fund	184,700	30,000				214,700 4
Internal Service	15,700	350,000	(361,500)			4,200
Administration	84,600	585,000	(622,400)			47,200
General Insurances	0	4,025,000	(4,252,000)		227,000	0
Workers Compensation Insurance	0	742,000	(735,000)		(7,000)	0
Liability Insurance						
Total	100,300	5,702,000	(5,970,900)		220,000	51,400 5
Enterprise Operations	755,650	997,000	(804,700)	(61,600)		886,350
Airport	1,207,100	1,530,000	(1,069,500)			1,667,600 6
Industrial Waste	31,700	1,703,500	(2,423,600)	737,000		48,600 7
Golf Courses	1,120,000	2,350,000	(2,317,900)	(890,000)		262,100 8
Sanitary Sewer	485,500	455,000	(1,275,800)	400,000		64,700 9
Storm Sewer	0	50,000	(50,000)			0
Hitchcock Road Water System	18,900	510,000	(541,500)	25,000		12,400 10
Downtown Parking District	0	385,100		(385,100)		0
Crazy Horse Landfill						
Total	3,618,850	7,980,600	(8,483,000)	(174,700)		2,941,750

FINANCIAL SUMMARIES

Fund Balances

Fiscal Year 2006-07

Fund	Estimated Balance 6/30/2006	Estimated Revenues FY 06-07	Budget FY 06-07	Interfund Transfers FY 06-07	Reserve Transfers FY 06-07	Estimated Balance 6/30/2007
Assessment & Maintenance Districts						
Maintenance District Administration	134,800	59,900	(30,800)			163,900
Woodside Park	17,800	30,500	(33,600)			14,700
Downtown Mall	(16,500)					(16,500)
Airport Business Park	8,800	15,400	(16,000)			8,200
North East	103,000	538,000	(446,800)			194,200
Harden Ranch	15,400	159,500	(146,900)			28,000
Vista Nueva	22,500	27,700	(26,500)			23,700
Mira Monte	50,700	112,700	(86,800)			76,600
Monte Bella	39,500	233,700	(160,000)			113,200
Oldtown Business Surcharge District	4,500	70,000	(70,000)			4,500
SUBA Business Surcharge District	0	150,000	(150,000)			0
Assessment Administration	62,200	50,000	(83,400)			28,800
Assessment Districts Bonds	5,685,500	3,425,700	(3,500,500)			5,610,700
Total	6,128,200	4,873,100	(4,751,300)			6,250,000
Community Development Act of 1974	1,367,450	4,522,700	(3,438,100)	(1,450,000)		1,002,050
Grants, Trusts & Agencies						
Rally Salinas!	0					0
Housing Trust Fund	333,000					333,000
Total	333,000					333,000
Deferred Compensation & Retirement	10,800	75,000	(74,300)			11,500
Redevelopment Agency						
Central City Project	17,600	16,500	(346,400)	346,400		34,100
Central City Debt Service	60,300	2,675,000	(1,649,200)	(995,400)	(25,000)	65,700
Central City Low Income Housing	805,200	145,000	(161,900)	332,000		1,120,300
Total	883,100	2,836,500	(2,157,500)	(317,000)	(25,000)	1,220,100
Sunset Avenue Project	0	500	(779,500)	779,000		0
Sunset Avenue Debt Service	577,000	2,255,000	(387,100)	(1,420,200)		1,024,700

FINANCIAL SUMMARIES

Fund Balances Fiscal Year 2006-07

Fund	Estimated Balance 6/30/2006	Estimated Revenues FY 06-07	Budget FY 06-07	Interfund Transfers FY 06-07	Reserve Transfers FY 06-07	Estimated Balance 6/30/2007
Sunset Low Income Housing	1,296,300	30,000	(117,800)	540,000		1,748,500
	1,873,300	2,285,500	(1,284,400)	(101,200)	0	2,773,200
Total	2,756,400	5,122,000	(3,441,900)	(418,200)	(25,000)	3,993,300
Gas Tax	403,500	3,090,000		(2,857,700)		635,800
Development Fees	140,600	475,000				615,600
Sewers	8,800	120,000				128,800
Parks	1,083,300	100,000				1,183,300
Library Fees	9,300	10,500		(10,000)		9,800
Trees	29,100	1,251,000				1,280,100
Annexation	34,900	33,400				68,300
Fire Fees	2,219,400	800,000		(1,320,500)		1,698,900
Arterial						
Total	3,525,400	2,789,900		(1,330,500)		4,984,800
Special Aviation	10,000	10,000				20,000
California Aid to Airports	1,889,300	35,000				1,924,300
CC&F Land Sale	65,500	923,400		(923,400)		65,500
Federal Aviation Grants						
Total	1,964,800	968,400		(923,400)		2,009,800
Construction Assistance	210,400	3,330,000		(3,330,000)		210,400
State & Federal	236,100	226,000		(226,000)		236,100
Others	446,500	3,556,000		(3,556,000)		446,500
Total	37,300	300,800	(1,836,400)	1,094,100	446,400	42,200
Debt Service	1,016,700	10,000				1,026,700
Assessment District Project	1,259,000		(11,078,300)	11,078,300		1,259,000
Capital Projects Revolving Fund						
Total All Funds	26,042,279	112,685,600	(113,404,500)	0	641,400	25,964,779

FINANCIAL SUMMARIES

Fund Balances – Notes Fiscal Year 2006-07

	Estimated FY 05-06	Estimated FY 06-07
1 Beginning General Fund Balance	119,579	
Estimated Revenue	66,143,300	70,138,200
Net Transfers		
From Other Funds	(349,000)	(154,000)
Estimated Expenditures		
Operating	(68,100,400)	(71,481,700)
Severance Payments		
Capital Projects	(563,900)	(559,900)
Balance	(2,750,421)	(2,057,400)
Reserves		
Operating Reserve/Pre-payment	636,521	622,500
Structural Deficit Reserve-VLF	1,550,000	875,000
Capital Projects	563,900	559,900
Unreserved Fund Balance	<u>0</u>	<u>0</u>
2 General Fund Reserves		
Operating/Pre-payment	<u>1,113,479</u>	<u>490,979</u>
	<u>1,113,479</u>	<u>490,979</u>
Structural Deficit Reserve-VLF	<u>875,000</u>	<u>0</u>
	<u>875,000</u>	<u>0</u>
Capital Improvement Reserve FY 06-07 & 07-08	<u>559,900</u>	<u>0</u>
	<u>559,900</u>	<u>0</u>
	<u>559,900</u>	<u>0</u>
3 Emergency Medical Services Fund (Paramedic Program)		
Beginning Balance	12,900	7,900
Estimated Revenue		
County CSA 74 Funds	168,000	143,000
Ambulance Contract	350,000	500,000
General Fund Contribution	80,000	
Estimated Expenditure		
Operations	(585,000)	(629,000)
EMS Equipment	(18,000)	(18,000)
Unreserved Fund Balance	<u>7,900</u>	<u>3,900</u>
4 The Recreation Park Fund collects revenue received from an admission fee imposed on events held at the Rodeo Grounds stadium. City Council has designated these funds for park and recreation purposes.		

FINANCIAL SUMMARIES

Fund Balances – Notes Fiscal Year 2006-07

	Estimated FY 05-06	Estimated FY 06-07
5 Internal Service-Fund Balance	6,603,900	6,335,000
Reserves		
-Workers Compensation Insurance	(4,886,400)	(4,659,400)
-Liability Insurance	(1,617,200)	(1,624,200)
Unreserved Fund Balance	<u>100,300</u>	<u>51,400</u>
6 Industrial Waste Fund Balance will be used in conjunction with a bond issue to fund \$5.0 million dollars in long over due capital improvements.		
7 Golf Courses Fund Balance	944,300	961,200
Reserve-Debt Service	(912,600)	(912,600)
Unreserved Balance	<u>31,700</u>	<u>48,600</u>
* Unreserved Balance includes General Fund Advances to the Golf Courses as follows:		
Actual FY 01-02	800,000	800,000
Actual FY 02-03	900,000	900,000
Actual FY 03-04	835,000	835,000
Estimated FY 04-05	890,000	890,000
Estimated FY 05-06	770,000	770,000
Estimated FY 06-07		750,000
	<u>4,195,000</u>	<u>4,945,000</u>
8 Sanitary Sewer Fund Balance	2,376,500	1,518,600
Reserve-Debt Service	(1,031,500)	(1,031,500)
-Operating Reserve	(225,000)	(225,000)
Unreserved Balance	<u>1,120,000</u>	<u>262,100</u>
9 Storm Sewer Fund Balance	685,500	264,700
-Reserve for NPDES program	(200,000)	(200,000)
Unreserved Balance	<u>485,500</u>	<u>64,700</u>
10 Downtown Parking District		
Beginning Balance	0	18,900
Estimated Revenue	474,900	510,000
General Fund Advance	100,000	25,000

FINANCIAL SUMMARIES

Fund Balances – Notes Fiscal Year 2005-06

	Estimated FY 05-06	Estimated FY 06-07
Estimated Expenditure		
Operations	(516,000)	(541,500)
Equipment	(40,000)	
Unreserved Fund Balance	<u>18,900</u>	<u>12,400</u>
<p>* General Fund advances to the Downtown Parking District may be required until paid parking through out downtown (2,000 parking spaces) is implemented. Annual debt service (\$1,091,900) on the Monterey Street Parking Structure begins in FY 2007-08.</p>		
11 Redevelopment Agency		
Central City Fund Balance	1,758,100	2,120,100
Reserve for Debt Service-Monterey St. Parking Structure	(550,000)	(575,000)
Reserve-Plaza Grande Financing	(325,000)	(325,000)
Unreserved Fund Balance	<u>883,100</u>	<u>1,220,100</u>
12 Includes Gas Tax Transfers to fund the Federally mandated NPDES Storm Sewer program	<u>(500,000)</u>	<u>(700,000)</u>
13 Reserved for Future Development Fee projects.		
14 COP Debt Service Fund Balance	2,681,750	2,240,250
Capitalized Interest Monterey St Parking COP	(446,400)	0
Reserve-Debt Service	(2,198,050)	(2,198,050)
Unreserved Fund Balance	<u>37,300</u>	<u>42,200</u>
15 Capital Projects Revolving Fund Balance	2,000,000	2,000,000
Capital Project Expenditure (Long-term Advances)		
New Police Facility Land (Armory)	(550,000)	(550,000)
Capital Facility Development	(191,000)	(191,000)
Required for Capital Grant Advances	<u>1,259,000</u>	<u>1,259,000</u>

FINANCIAL SUMMARIES

Fund Transfers

Fiscal Year 2006-07

	<u>Transfer-In</u>	<u>Transfer-Out</u>
Reimburse the Capital Projects Fund for project expenditures.		
80 Capital Projects Fund	11,078,300	
10 General Fund		559,900
21 Airport		61,600
23 Golf Course		13,000
24 Emergency Medical Service Fund		18,000
27 Sanitary Sewer		890,000
28 Public Safety		50,000
29 Com Dev Act of 1974		1,450,000
30 Storm Sewer		300,000
32 Development Fees		1,330,500
33 Special Gas Tax		1,732,700
37 Special Aviation		923,400
38 Construction Assistance		3,556,000
92 Central City Project		92,000
93 Sunset Ave Project		101,200
Reimburse the General Fund for street maintenance expenditures.		
10 General Fund	1,150,000	
33 Gas Tax Fund – Street Maintenance		425,000
34 Traffic Safety Fund		725,000
Record transfer of General Fund subsidy to the Vehicle Abatement Program (\$45,000).		
35 Vehicle Abatement Fund	45,000	
10 General Fund		45,000
Record transfer of General Fund for debt service on 1997 COP 65 West Alisal Building and Crazy Horse (\$400,000) and 1999 COP Animal Shelter (\$84,000).		
40 Debt Service Fund	484,000	
10 General Fund		484,000
Record transfer of Gas Tax to fund the NPDES program.		
30 Storm Sewer Fund	700,000	
33 Gas Tax Fund		700,000
Record General Fund advances to Golf Course.		
23 Golf Course	750,000	
10 General Fund		750,000
To record General Fund advance to the Downtown Parking District.		
52 Downtown Parking District	25,000	
10 General Fund		25,000

FINANCIAL SUMMARIES

Fund Transfers

Fiscal Year 2006-07

	<u>Transfer-In</u>	<u>Transfer-Out</u>
Record loan to the Redevelopment Agency and the simultaneous repayment of the loan to the City of Salinas for the Central City Project.		
92.10 Central City Project Fund	438,400	
10 General Fund		438,400
10 General Fund	438,400	
92.20 Central City Debt Service Fund		438,400
Record the transfer of tax increment revenues (20%) to the Low Income Housing Fund.		
92.40 Central City Low Income Housing Fund	332,000	
92.20 Central City Debt Service Fund		332,000
Record loan to the Redevelopment Agency and the simultaneous repayment of the loan to the City of Salinas for the Sunset Avenue Project.		
93.10 Sunset Avenue Project Fund	880,200	
10 General Fund		880,200
11 General Fund	880,200	
93.20 Sunset Avenue Debt Service		880,200
Record the transfer of tax increment revenues (20% to the Low Income Housing Fund.		
93.40 Sunset Avenue Low Income Housing	540,000	
93.20 Sunset Avenue Debt Service Fund		540,000
Record transfer to Debt Service Fund for bond payment on COP debt from installment purchase payment received for Crazy Horse Landfill.		
40 Debt Service Fund	385,100	
31 Crazy House Landfill Fund		385,100
Record transfer from Central City Debt Service Fund (\$225,000) for bond payment of COP for Monterey Street Parking Structure.		
40 Debt Service Fund	225,000	
92.20 Central City Debt Service Fund		225,000

FINANCIAL SUMMARIES

Revenue

Account Number	Account Name	03-04 Actual	04-05 Estimate	05-06 Estimate	06-07 Estimate
General Fund					
10.00 51101	Secured Taxes - Current Year	8,810,136	9,560,000	10,230,000	10,945,000
10.00 51102	Unsecured Taxes - Current Year	412,824	430,000	460,000	492,000
10.00 51104	Supplement Assessment Roll	434,840	825,000	800,000	800,000
10.00 51105	Property Taxes - Interest		35,000	40,000	45,000
10.00 51106	Secured Taxes - Prior Yr	201,889	230,000	246,000	263,000
10.00 51107	Unsecured Taxes - Prior Yr	4,897	2,000	5,000	5,000
10.00 51108	Homeowners Property Tax Relief	82,752	68,000	90,000	90,000
10.00 51112	Vehicle License Fee In-Lieu		8,350,000	8,934,500	9,560,000
10.00 51113	State Budget Contribution		(1,541,400)	(1,541,400)	
	Total Property Taxes	9,947,338	17,958,600	19,264,100	22,200,000
10.00 51201	Sales Tax-75%	20,683,583	17,288,500	17,400,000	18,000,000
10.00 51114	Sales Tax In-Lieu-25%		4,660,500	5,000,000	5,200,000
10.00 51201	Sales Tax-One Time Gain (1.5 months)		661,500		
10.00 51202	Utility Users Tax	7,295,839	7,750,000	7,870,000	7,980,000
10.00 51203	Hotel - Motel Tax	1,305,475	1,550,000	1,575,000	1,600,000
10.00 51204	Property Transfer Tax	729,880	800,000	550,000	500,000
10.00 51205	Business License Tax	2,431,411	2,450,000	2,500,000	2,550,000
10.00 51205	Business License Tax-Increase		700,000	1,200,000	1,225,000
10.00 51207	Franchise Fee - Electric	437,916	450,000	460,000	470,000
10.00 51208	Franchise Fee- Gas	248,429	245,000	255,000	260,000
10.00 51209	Franchise Fee- Garbage	1,128,105	1,250,000	1,270,000	1,290,000
10.00 51209	Franchise Fee- Garbage (2% Increase)			300,000	305,000
10.00 51210	Franchise Fee - Cable TV	575,421	600,000	620,000	640,000
10.00 51214	Franchise Fee - Towing			150,000	153,000
10.00 51211	Royalty - Crazy Horse Thermal	128,671	125,000	125,000	125,000
	Total Other Taxes	34,964,730	38,530,500	39,275,000	40,298,000
10.00 52001	Animal License	39,360	50,000	51,000	52,000
10.00 52002	Bicycle Licenses	132	500	500	500
10.00 52003	Parking Lot Permits	44,228	50,000		
10.00 52004	Parking Garage Permits	66,764	95,000		
10.00 52005	Mechanical Permits	2,290	2,500	2,500	2,500
10.00 52006	Building Permits	1,483,582	1,100,000	800,000	800,000
10.00 52007	Building Relocation Permits		500	500	500
10.00 52008	Plumbing Permits	20,040	20,000	20,000	20,000
10.00 52009	Electrical Permits	11,834	14,000	14,000	15,000
10.00 52010	Encroachment Permits	96,947	100,000	100,000	100,000
10.00 52011	Re-Roofing Permits	123,895	120,000	120,000	125,000
10.00 52012	Building Demolition Permits	1,235	1,000	1,000	1,000
10.00 52014	Regulatory Licenses	11,168	30,000	25,000	25,000
10.00 52016	Garage Sale Permits	180	12,000	15,000	15,000

FINANCIAL SUMMARIES

Revenue

Account Number	Account Name	03-04 Actual	04-05 Estimate	05-06 Estimate	06-07 Estimate
10.00 52017	Fast Track Permit		5,000	5,000	5,000
10.00 52020	Transportation Permit	28,467	20,000	20,000	20,000
	Total Licenses & Permits	1,930,122	1,620,500	1,174,500	1,181,500
10.00 53005	Parking Fines - Admin Fee	27,403	24,000	25,000	25,000
10.00 53006	General Code Fines	81,644	100,000	100,000	100,000
10.00 53008	Code Enforcement Violations	1,100	10,000	15,000	15,000
10.00 53007	Code Enforcement Recovery Cost	58	500	500	500
	Total Fines & Penalties	110,205	134,500	140,500	140,500
10.00 54001	Investment Earnings	208,186	215,000	200,000	200,000
10.00 54004	Interest on Advances	29,714	35,000	45,000	45,000
10.00 54020	Rental Income	31,116	35,000	35,000	35,000
10.00 54023	Building Lease	141,390	110,000	130,000	135,000
	Total Investment Earnings	410,406	395,000	410,000	415,000
10.00 55102	County Housing - In-Lieu	36,262	30,000	30,000	30,000
10.00 55107	Off-Highway Vehicles	4,551	5,000	5,000	5,000
10.00 55124	County HAZMAT		100,000	120,000	125,000
10.00 55202	Motor Vehicle In-Lieu-1/3rd	7,023,072	1,150,000	1,225,000	1,300,000
10.00 55202	VLF-One Time Gain (June 100% Payment)		526,800		
10.00 55205	VLF State Receivable-One Time Gain		2,446,400		
10.00 55210	State Highway Maintenance	15,942	20,000	20,000	20,000
10.00 55211	State Mandated Costs		60,000		
10.00 55213	CLSB Direct Loan Fund	42,909	40,000	5,000	
10.00 55214	State Public Library Fund	67,512			
10.00 55218	Post Training Reimbursement	77,466	125,000	70,000	60,000
10.00 55222	State Fire Reimbursement	37,631	40,000		
10.00 55245	State Booking Fee Reimbursement	541,190	541,200		
10.00 55316	Federal Fire Reimbursement		30,000		
10.00 55318	SUHS-SRO	205,200	257,900	259,200	277,200
10.00 55321	Alisal-Steinbeck Park	4,000	12,000	8,000	8,000
10.00 55331	Dept of Justice BVP		5,600	100	100
10.00 55334	Salinas-PAL		45,000		
	Total From Other Agencies	8,055,735	5,434,900	1,742,300	1,825,300
10.00 56102	Administrative Service Fees	1,254,943	1,100,000	1,100,000	1,100,000
10.00 56103	Sale of Printed Material	17,791	20,000	25,000	30,000
10.00 56104	Bus License App. Fees	24,559	26,000	26,800	27,600
10.00 56105	Bond Issuance Fees	688,310	70,000	25,000	25,000
10.00 56106	Minute/Agenda Sales Fees		100	100	100
10.00 56107	Candidate Filing Fees		1,200	500	500
10.00 56108	Return Check Fees	2,750	1,800	1,900	2,000

FINANCIAL SUMMARIES

Revenue

Account Number	Account Name	03-04 Actual	04-05 Estimate	05-06 Estimate	06-07 Estimate
10.00 56110	Research Fees	112	600	600	600
10.00 56111	Copying Fees	1,510	3,000	2,000	2,000
10.00 56116	Parade Permit Fees	572	600	600	600
10.00 56115	Airshow Charges	19,725	20,000	20,000	20,000
10.00 56118	Map Sales	6,131	2,500	2,600	2,700
10.00 56201	Tentative Map Review Fees		5,100	6,000	6,500
10.00 56202	Tentative Map Revision Fee	25		100	100
10.00 56203	Minor Subdivision Review Fees	8,580	6,500	5,000	5,000
10.00 56205	General Plan Amendment Fees	2,400	8,200	8,400	8,400
10.00 56208	Rezoning Fees	5,742	8,200	8,400	8,400
10.00 56209	Zoning Appeal Fees	345	1,600	1,600	1,600
10.00 56210	Conditional Use Permit Fees	35,093	65,000	66,000	67,000
10.00 56212	Preliminary Project Review Fees	1,000	2,500	2,500	2,500
10.00 56213	Planned Unit Development Fees	8,550	20,000	20,500	21,000
10.00 56216	Environment Assessment Fees	900	1,500	1,500	2,000
10.00 56217	Environment Impact Report Fee	965	3,000	3,100	3,100
10.00 56218	Annexation Review Fee			10,300	10,400
10.00 56220	Temp Use of Land Review Fees	7,399	15,000	15,500	15,600
10.00 56221	Sign Review Fees	4,860	15,000	15,300	15,500
10.00 56224	Variance Fees		800	800	800
10.00 56227	Site Plan Review		55,900	61,000	62,000
10.00 56228	Planning Inspection Fee		2,100	2,200	2,300
10.00 56229	EIR Review Fee			25,500	26,000
10.00 56230	Building Permit Review		20,000	20,500	20,800
10.00 56231	Time Extentions of Permits		200	200	200
10.00 56232	Precise & Specific Plan Review			7,700	7,800
10.00 56233	Home Occupation Permits		5,900	7,000	7,500
10.00 56250	Other Planning Fees			500	500
10.00 56301	Bingo Parlor Fees	100	100	100	100
10.00 56302	Special Police Service Fees	143,841	135,000	140,000	145,000
10.00 56303	Police Accident Report Fees		45,000	50,000	55,000
10.00 56304	Police False Alarm Fees	10,884	18,000	175,000	150,000
10.00 56306	Vehicle Inspection Fees	1,370	2,000	2,000	2,000
10.00 56307	Fingerprint Fees	582	2,400	2,400	2,400
10.00 56308	Clearance Letter Fees	210	1,100	1,100	1,100
10.00 56309	Card Room Fees	5,812	5,000	5,000	5,000
10.00 56310	Police Photo Fees	20	100	100	100
10.00 56311	Animal Shelter Fees	31,456	45,000	46,000	47,000
10.00 56312	Noise Regulation Fees	2,335	3,500	3,500	3,500
10.00 56314	Police Record Review Fees	2,005	5,000	5,000	5,000
10.00 56315	D U I Arrest Fees	6,550	10,000	10,000	10,000
10.00 56316	Vehicle Engine Cert Fees	185	500	500	500
10.00 56317	Abandon Vehicle Abatement Fee				
10.00 56318	Firearm Fees	1,212	2,000	2,000	2,000
10.00 56319	Booking Fees	3,122	5,000	5,000	5,000
10.00 56320	Towing Release Fees	30,837	38,000	40,000	45,000
10.00 56322	Vehicle Impound Fee	115,734	165,000	168,000	170,000

FINANCIAL SUMMARIES

Revenue

Account Number	Account Name	03-04 Actual	04-05 Estimate	05-06 Estimate	06-07 Estimate
10.00 56401	Rural Fire Fees	147,820	152,200	156,800	161,500
10.00 56402	Emergency Medical Fees		500	500	500
10.00 56403	Fire Protection System Fees	88,070	70,000	75,000	80,000
10.00 56404	State Mandated Inspection Fees	2,765	1,500	1,500	1,500
10.00 56406	Special Fire Permits	83,157	65,000	70,000	75,000
10.00 56407	Structural Fire Report Fees	1,029	1,000	1,000	1,000
10.00 56410	Fire Hazard Inspection Fees	2,325	2,500	2,500	2,500
10.00 56411	Hazardous Material Response Charges		5,500	2,500	2,500
10.00 56412	Fire False Alarms			75,000	50,000
10.00 56415	Weed Cleaning Fees	4,901	8,000	8,000	8,000
10.00 56417	Special Event-Fire	4,630	4,000	4,500	5,000
10.00 56501	Building Plan Check Fees	775,791	550,000	425,000	425,000
10.00 56502	Requested Building Inspection Fees	4,035	10,000	7,000	7,500
10.00 56503	Reinspection Service Fees	11,360	15,000	15,000	15,000
10.00 56504	Residential Report Fees	78,331	80,000	80,000	80,000
10.00 56505	Microfilm Fee	26,908	20,000	20,000	20,000
10.00 56506	Special Code Inspection	15,275	15,000	16,000	17,000
10.00 56550	Other Building Fees	24,400	15,000	15,000	15,000
10.00 56601	Subdivision Map Check Fees	32,462	20,000	15,000	15,000
10.00 56602	Subdivision Imp Plan Check Fees	9,168	30,000	10,000	10,000
10.00 56603	Subdivision Imp Inspection Fees	135,368	150,000	25,000	25,000
10.00 56612	Special Traffic Marking Fees	3,145	8,500	9,000	9,000
10.00 56620	Routing/Escorting Overload Fees	5,869	5,000	5,100	5,200
10.00 56621	Flood Zone Request		8,000	8,200	8,200
10.00 56650	Special Public Works Fees		4,000	4,100	4,100
10.00 56701	Recreational Swimming Fees	40,185	55,000	56,000	57,000
10.00 56702	Swim Lesson Fees	84,684	85,000	87,000	89,000
10.00 56703	Swimming Pool Rental	12,451	15,000	15,500	16,000
10.00 56714	Sherwood Tennis Fees	2,820	4,000	4,500	4,500
10.00 56720	Reserved Picnic Area Fees	26,695	36,000	1,000	1,000
10.00 56721	Stadium Fees	8,939	11,000	11,500	11,500
10.00 56722	Ball Field Fees	7,887	6,000	6,500	6,500
10.00 56725	Adult Sports League Fees	75,142	70,000	72,000	75,000
10.00 56726	Youth Sports League Fees	96,290	100,000	105,000	110,000
10.00 56727	Reimbursable Fee Activities	218,271	120,000	125,000	130,000
10.00 56730	Community Center Rental Fees	122,680	120,000	125,000	130,000
10.00 56731	Community Center Service Fees	3,855	10,000	11,000	11,000
10.00 56732	Other Recreation Bldg Rental Fees	11,750	11,000	11,500	11,500
10.00 56733	Box Office Fees	7,700	12,000	12,500	12,500
10.00 56740	Neighborhood Center Rental Fees	4,703	3,000	1,000	1,000
10.00 56742	Recreational Facility Use Fees		100	100	100
10.00 56801	Book Reservation Fees	4,597	5,000	1,000	
10.00 56802	Library Copying Fees	33	500	100	
10.00 56804	Film/Video Rental Fees		100	100	
10.00 56807	Overdue Book Fees	29,571	30,000	3,500	
10.00 56808	Lost Books	14,105	16,000	1,000	
10.00 56811	Lost Books Processing		7,500	1,000	

FINANCIAL SUMMARIES

Revenue

Account Number	Account Name	03-04 Actual	04-05 Estimate	05-06 Estimate	06-07 Estimate
10.00 56810	Library - Donations		100		
	Total Fees for Services	4,677,684	3,923,000	3,853,900	3,864,900
10.00 57001	Unclaimed Property		500	500	500
10.00 57002	Surplus Property Sales	25	40,000	25,000	25,000
10.00 57004	Loss/Damage Reimbursement	9,141	10,000	7,500	7,500
10.00 57043	Employee Donations		50,000	60,000	30,000
10.00 57005	Miscellaneous ABAG Power Refund	366,943			
10.00 57005	Miscellaneous Receipts	77,227	150,000	190,000	150,000
	Total Other Revenue	453,336	250,500	283,000	213,000
	Total General Fund	60,549,556	68,247,500	66,143,300	70,138,200
Airport Fund					
21.00 54001	Investment Earnings	24,362	25,000	20,000	20,000
21.00 54010	Hangar Rentals	485,690	480,000	480,000	480,000
21.00 54011	Aircraft Parking	3,118	3,500	3,500	3,500
21.00 54012	Building Rentals	200,196	215,000	215,000	215,000
21.00 54013	Ground Leases	102,095	115,000	115,000	115,000
21.00 54014	Fuel Fees	30,456	30,000	30,000	30,000
21.00 54015	Use Permits	530	500	500	500
21.00 54017	Flight Fees	6,393	5,500	5,500	5,500
21.00 56115	Airshow Fees	3,292	2,500	2,500	2,500
21.00 56120	Rental Income	97,763	100,000	100,000	100,000
21.00 57005	Miscellaneous Receipts	33,157	35,000	25,000	25,000
	Total Airport Fund	987,052	1,012,000	997,000	997,000
Industrial Waste Fund					
22.00 54001	Investment Earnings	18,310	25,000	30,000	30,000
22.00 56606	Industrial Waste Fees	1,655,780	1,500,000	1,500,000	1,500,000
22.00 57005	Miscellaneous Receipts	11,800			
	Total Industrial Waste Fund	1,685,890	1,525,000	1,530,000	1,530,000
Golf Courses Fund					
23.20 54001	Investment Earnings	18,510	18,500	18,500	18,500
23.20 56710	Fairways Green Fees	780,714	700,000	725,000	750,000
23.20 56711	Fairways Concessions	9,319	12,000	12,000	12,000
23.20 56716	Fairways Driving Range	63,214	75,000	77,000	80,000
23.20 56717	Fairways Golf Carts	161,061	155,000	160,000	165,000
23.20 56718	Fairways Lessons	5,795	5,500	6,000	6,500

FINANCIAL SUMMARIES

Revenue

Account Number	Account Name	03-04 Actual	04-05 Estimate	05-06 Estimate	06-07 Estimate
23.20 56719	Fairways Merchandise Sales	68,648	55,000	60,000	65,000
23.20 57005	Miscellaneous Receipts	381	200	100	100
23.30 54001	Investment Earnings	31,423	31,400	31,400	31,400
23.30 54024	First Tee Lease		383,300	575,000	575,000
23.30 56712	Twin Creeks Greens Fees	386,232	120,500		
23.30 56713	Twin Creeks Concessions	7,503	5,800		
23.30 56716	Twin Creeks Driving Range	178,460	54,500		
23.30 56717	Twin Creeks Golf Cart	53,521	18,800		
23.30 56718	Twin Creeks Lessons	17,856	5,800		
23.30 56719	Twin Creeks Merchandise Sales	60,287	14,600		
23.30 57005	Miscellaneous Receipts	191			
Total Golf Course Fund		1,843,115	1,655,900	1,665,000	1,703,500
Emergency Medical Services Fund					
24.00 55118	CSA 74 Funds-Safety Equipment	18,000	18,000	18,000	18,000
24.00 55133	CSA 74 Funds-Operations			150,000	125,000
24.00 56418	Ambulance Company			350,000	500,000
Total EMS Fund		18,000	18,000	518,000	643,000
Asset Seizure Fund					
25.00 54001	Investment Earnings	3,264	3,500	3,500	3,500
25.00 55219	State Seizure Reimbursement	20,955	121,000	25,000	25,000
25.00 55309	Federal Seizure Reimbursement		1,900	1,000	1,000
25.00 57005	Miscellaneous Receipts		2,700	100	100
25.00 57002	Surplus Property		1,200	1,000	1,000
Total Asset Seizure Fund		24,219	130,300	30,600	30,600
Maintenance Districts Fund					
26.05 56012	Administrative Fees	54,617	57,900	58,300	59,900
26.10 54001	Investment Earnings	941	750	1,000	500
26.10 57110	Woodside	28,065	30,000	30,000	30,000
26.11 54001	Investment Earnings	1,171	500		
26.11 57111	Downtown Mall	12,312	1,200		
26.11 58060	SRA Contribution	3,000			
26.11 58071	City Contribution	30,000			
26.12 54001	Investment Earnings	275	300	500	200
26.12 57112	Airport Business Park	15,200	15,200	14,300	14,300
26.12 58072	Airport Contribution	900	900	900	900
26.13 54001	Investment Earnings	279	500	500	2,500
26.13 57113	N/E Landscape	431,600	442,500	535,500	535,500
26.14 54001	Investment Earnings	119	250	500	500

FINANCIAL SUMMARIES

Revenue

Account Number	Account Name	03-04 Actual	04-05 Estimate	05-06 Estimate	06-07 Estimate
26.14	57114 Harden Ranch	140,232	144,400	159,000	159,000
26.15	54001 Investment Earnings	1,750	1,600	2,000	500
26.15	57115 Vista Nueva	25,277	26,700	26,600	27,200
26.16	54001 Investment Earnings	769	600	1,000	1,200
26.16	57116 Mira Monte	91,145	91,700	101,400	111,500
26.17	54001 Investment Earnings				1,000
26.17	57117 Monte Bella			119,500	232,700
Total Maintenance District Fund		837,652	815,000	1,051,000	1,177,400
Sanitary Sewer Fund					
27.00	54001 Investment Earnings	224,874	200,000	175,000	150,000
27.00	56607 Sewer Service Fees	2,033,975	2,100,000	2,150,000	2,200,000
Total Sewer Fund		2,258,849	2,300,000	2,325,000	2,350,000
Local Public Safety Fund					
28.10	51212 City of Salinas SB172	364,608	375,000	380,000	390,000
28.15	55243 State OTS-Sobriety Check Point	42,854	80,027		
28.16	55240 State OTS-Comprehensive DUI		199,999		
28.17	55243 State OTS-DUI Education		30,000		
28.35	55117 Monterey County RAN-ID Tech	57,364	78,700	77,700	80,600
28.35	55117 Monterey County RAN-Equipment		301,500		
28.50	54001 Investment Earnings	1,264	500		
28.50	55239 Supp Law Enforcement (AB 3229)	223,892	294,770	200,000	200,000
28.55	57005 Police Capital Fund (SPOA Overpayment)	41,980	100,000	100,000	58,100
28.60	54001 Investment Earnings	550	500	500	500
28.66	55327 COPS More 2001-Imaging Project	131,803	333,800		
28.67	55340 COPS-2005 Communication Equipment			200,000	
28.70	54001 Investment Earnings	2,225	100	100	100
28.70	55330 Federal BJA-JAG-City share	207,712	96,000	129,700	130,000
28.70	55330 Federal BJA-JAG-County share			33,900	34,000
28.75	58006 US Attorney's Office-Ballistic ID Grant		123,227		
28.85	55338 BJA-County Gang Task Force			1,059,500	1,125,000
28.86	55339 BJA-City Gang Task Force			370,000	
Total Local Public Safety Fund		1,074,252	2,014,123	2,551,400	2,018,300
Block Grant Fund					
29.10	55306 Block Grant	2,364,142	7,820,600	2,839,000	2,839,000
29.10	57005 Miscellaneous Receipts	105			
29.10	57008 Housing Rehab Revolving Loans	1,005,624	300,000	200,000	200,000
29.10	58078 Owner Contributions	51,300			
29.20	54001 Investment Earnings	1,199	1,300	1,300	1,300

FINANCIAL SUMMARIES

Revenue

Account Number	Account Name	03-04 Actual	04-05 Estimate	05-06 Estimate	06-07 Estimate
29.30 55323	HOME Inv Partnership (HUD)	505,399	2,761,200	2,338,200	997,500
29.30 57008	Housing Rehab Revolving Loans	1,156,241	650,000	350,000	350,000
29.30 58078	Owner Contributions	5,000			
29.35 55337	ADDI American Dream Downpayment		84,250		
29.40 55324	HUD-Emergency Shelter Grant	110,968	144,350	109,900	109,900
29.50 57008	State HOME Revolving Loans	72,605	25,000	25,000	25,000
Total Block Grant Fund		5,272,583	11,786,700	5,863,400	4,522,700
Storm Sewer (NPDES) Fund					
30.00 5400	Investment Earnings	21,626	20,000	20,000	15,000
30.00 5661	Street Sweeping Fees	376,035	420,000	430,000	440,000
30.00 5666	Storm Sewer Utility Fee	5,710	1,500		
Total Storm Sewer (NPDES) Fund		403,371	441,500	450,000	455,000
Crazy Horse Landfill Fund					
31.00 5400	Installment Sale	385,097	385,100	385,100	385,100
Total Crazy Horse Landfill Fund		385,097	385,100	385,100	385,100
Development Fees Fund					
32.10 54001	Investment Earnings-Sewers	58,912	60,000	50,000	25,000
32.10 56652	Sanitary Sewer Impact Fees	196,914	275,000	200,000	200,000
32.10 56653	Storm Sewer Impact Fees	274,529	285,000	250,000	250,000
32.11 54001	Investment Earnings-Parks	28,553	25,000	20,000	20,000
32.11 56654	Park Fee	260,484	50,000	100,000	100,000
32.12 54001	Investment Earnings	14,111	15,000	20,000	25,000
32.12 56659	Library Fee	8,022	75,000	75,000	75,000
32.13 54001	Investment Earnings-Trees	129	500	500	500
32.13 56651	Street Tree Fees	17,236	10,000	10,000	10,000
32.14 54001	Investment Earnings-Annex	6,538	7,000	5,000	1,000
32.14 56658	Annexation Impact Fees	28,377	10,000	10,000	1,250,000
32.15 54001	Investment Earnings-Traffic	143,085	160,000	150,000	100,000
32.15 56655	Traffic Impact Fees	1,363,725	700,000	700,000	700,000
32.16 56664	Fire Protection Fee			33,400	33,400
Total Development Fees		2,400,615	1,672,500	1,623,900	2,789,900
Gas Tax Fund					
33.10 54001	Investment Earnings	57,943	60,000	50,000	50,000
33.10 54020	Rental Income	136,644	150,000	155,000	160,000
33.10 55204	State Gas Tax - 2107	1,302,369	1,325,000	1,350,000	1,375,000

FINANCIAL SUMMARIES

Revenue

Account Number	Account Name	03-04 Actual	04-05 Estimate	05-06 Estimate	06-07 Estimate
33.10 55206	State Gas Tax - 2107.5	10,000	10,000	10,000	10,000
33.10 57005	Miscellaneous Receipts				
33.10 57003	Land Sale (Westridge)	147,086			
33.20 55203	State Gas Tax - 2106	405,787	425,000	435,000	445,000
33.40 55226	State Gas Tax - 2105 (P-III)	976,750	1,000,000	1,025,000	1,050,000
	Total Gas Tax Fund	3,036,579	2,970,000	3,025,000	3,090,000
Traffic Safety					
34.00 53001	Vehicle Code Fines	370,813	400,000	415,000	425,000
34.00 53002	Parking Fines	222,561	275,000	285,000	300,000
	Total Traffic Safety Fund	593,374	675,000	700,000	725,000
Vehicle Abatement Fund					
35.00 55234	Abandoned Vehicle Abatement	103,926	110,000	110,000	110,000
	Total Vehicle Abatement Fund	103,926	110,000	110,000	110,000
Recreation Parks Fund					
36.00 54020	Rental Income	12,464	30,000	50,000	30,000
	Total Recreation Parks Fund	12,464	30,000	50,000	30,000
Special Aviation Fund					
37.10 55209	California Aid to Airports		37,243	10,000	10,000
37.20 54001	Investment Earnings	29,375	30,000	35,000	35,000
37.20 55301	Federal Aid - Airport	326,680	2,834,643	1,486,750	923,400
	Total Special Aviation Fund	356,055	2,901,886	1,531,750	968,400
Special Construction Assist Fund					
38.20 55201	California State Bond Act	5,000			
38.20 55220	Other State Aid		200,000		
38.20 55220	State Bike (AB 2766) Grant (9282)		295,000		
38.20 55220	State Bike (AB 2766) Grant (9122)		76,090		
38.20 55220	State Safe Routes Grant (9113)	188,005			
38.20 55220	State Prop 12-Play Equipment (9188)		1,222,000		
38.20 55220	State Prop 117-ITC Parking Structure (9062)				3,000,000
38.20 55220	HCD and CalTrans Zoning Grants (9701)	206,476	140,000		
38.20 55220	State Prop 10 EDD Building (9296)	930,046	106,000		
38.20 55220	CMAQ Funds-Abbott St Resurfacing	407,916			
38.20 55220	CMAQ Funds (9122) Rossi St Bike Lanes		316,600		

FINANCIAL SUMMARIES

Revenue

Account Number	Account Name	03-04 Actual	04-05 Estimate	05-06 Estimate	06-07 Estimate
38.20 55220	Air District Grants (9111)		100,000		
38.20 55220	State Bicycle Transportation Acct (BTA)		125,000		
38.20 55250	Traffic Congestion Relief 2928	106,196			
38.20 55253	Pedestrian Safety Program (9308)		180,000		
38.20 55257	State Tank Fund-Monterey St Parking		790,000		
38.20 55310	EDA Grant-Monterey St. Parking (9057)		2,000,000		
38.20 55310	Other Federal & State Aid		200,000		
38.20 55310	Other Federal-Pool # 9761		1,290,500		
38.20 55310	Federal Haz Elimination Grant (9121)	73,530	326,400		
38.20 55313	FEMA		193,200		
38.20 55322	Regional Surface Transportation	987,371	50,000		
38.20 55333	Federal TEA		250,000		
38.20 55525	Other State/Federal Grants				330,000
38.30 54001	Investment Earnings 1997 COP	93,561	100,000	70,000	
38.30 54001	Investment Earnings 2004 COP		150,000	25,000	
38.30 55110	Developers Contributions	21,494	10,000	400,000	
38.30 55131	Developers Contrib.-Future Growth (9401)		1,337,000	165,000	176,000
38.30 55111	Construction Assistance Others	79,443		500,000	
38.30 55111	Construction Assistance Building Permit Surcharge			500,000	50,000
38.30 55111	Construction Assistance-Maya Cinema		72,600		
38.30 55119	Steinbeck Foundation Note	24,372	24,300	23,200	
38.30 51111	Salinas Valley Aquatics (9761)		3,721,400		
38.30 57020	Bond Proceeds-Monterey St Parking	16,644,507			
38.30 57004	Insurance Reimb-65 W Alisal Bldg	1,837,246			
38.50 55104	County Sales Tax (TDA) (9122)		76,100		
38.50 55104	County Sales Tax (TDA)	250,000			
Total Construction Assist Fund		21,855,163	13,352,190	1,683,200	3,556,000
Business Surcharge Funds					
39.00 57031	Old town Business Imp Dist Taxes	73,438	70,000	70,000	70,000
39.00 58060	SRA Contribution-Oldtown	50,000	50,000	50,000	
39.20 57031	SUBA Business Improvement District		100,000	100,000	100,000
39.20 58060	SRA Contribution-Salinas United Bus Dist		50,000	50,000	50,000
Total Downtown Surcharge Fund		123,438	270,000	270,000	220,000
Debt Service Fund					
40.12 54001	Investment Earnings	48,190	46,900	47,200	47,100
40.14 54001	Investment Earnings	4,779	4,300	4,600	4,600
40.15 54001	Investment Earnings		79,100	78,100	62,100
40.17 54001	Investment Earnings	10,245	9,500	9,600	9,600
40.17 54008	Steinbeck Lease	178,853	177,700	176,400	177,400
Total Debt Service Fund		242,067	317,500	315,900	300,800

FINANCIAL SUMMARIES

Revenue

Account Number	Account Name	03-04 Actual	04-05 Estimate	05-06 Estimate	06-07 Estimate
Internal Service Fund					
50.05	56012 Administrative Fees	230,015	260,000	325,000	350,000
50.08	57102 Miscellaneous Insurances	465,000	540,000	535,000	535,000
50.08	57005 Damage Reimbursements	32,525	60,000	50,000	50,000
50.11	54001 Investment Earnings	79,348	75,000	125,000	125,000
50.11	57026 Workers Comp - Premium	3,116,911	3,516,200	3,600,000	3,700,000
50.11	57027 Workers Comp - Reimbursement	563,389	275,000	200,000	200,000
50.12	54001 Investment Earnings	32,951	35,000	40,000	40,000
50.12	57035 Liability Insurance	475,000	625,000	700,000	700,000
50.12	57102 Miscellaneous Insurances		2,000	2,000	2,000
Total Internal Service Fund		4,995,139	5,388,200	5,577,000	5,702,000
Hitchcock Road Water System					
51.00	55127 MRWPCA		59,200	8,500	8,500
51.00	55128 Monterey County Animal Shelter		110,200	25,000	25,000
51.00	55129 City of Salinas Industrial Waste System	12,000	5,300	3,000	3,000
51.00	55130 City of Salinas Animal Shelter	54,000	13,500	13,500	13,500
Total Hitchcock Road Water System		66,000	188,200	50,000	50,000
Downtown Parking District					
52.00	52003 Parking Lot Permits			75,000	85,000
52.00	52004 Parking Garage Permits			95,000	100,000
52.00	52018 Parking Structure Permits			304,900	325,000
Total Downtown Parking District		0	0	474,900	510,000
Grant Fund					
61.38	55332 MCC & FC Early Intervention	59,636			
61.39	56810 Rally Salinas! Donations			640,000	
61.50	58006 Recreation Park After School Grant	50,648	63,052		
61.55	58006 Safe Schools/Healthy Students	151,625	36,500		
61.59	58006 CalWorks Literacy Fund	2,560	3,000		
61.60	55230 Literacy Program-State	59,424	16,600		
61.60	57017 Literacy Program-Contribution		1,000		
61.67	58049 Van Pool Employee Contributions	5,260	4,800		
61.73	58063 Monterey County Young Families				
61.74	58063 Monterey County Healthy Start	15,589			
61.76	58067 CLSA Families for Literacy		44,216	16,900	
61.81	55113 Monterey Co Soc Service-Sr Meals	2,600	2,182		
61.84	55331 State DOJ -Incident Based Reporting	115,232	11,360		
61.87	58006 Prop 10-School Readiness Program	38,038	74,847	30,000	
61.88	58076 OJP-Weed & Seed	181,161			

FINANCIAL SUMMARIES

Revenue

Account Number	Account Name	03-04 Actual	04-05 Estimate	05-06 Estimate	06-07 Estimate
61.92 58006	CA Beverage Container Recycling	41,842	41,842		
Total Grant Fund		723,615	299,399	646,900	0
Deferred Compensation Fund					
65.05 57190	Trust Deed Management Fee		73,500	75,000	75,000
Total Deferred Compensation Fund		0	73,500	75,000	75,000
Assessment Districts Fund					
70.10 54001	Investment Earnings	47,256	30,000	25,000	10,000
70.10 57021	Assessment Dist Cash & Bonds				
Total Assessment District Fund		47,256	30,000	25,000	10,000
Assessment District Debt Service Fund					
70.05 56012	Administrative Fees	74,917	50,000	50,000	50,000
70.05 56604	Redistribution Fees	25,041			
70.20 57023	Assessment District Bond Calls	178,110	20,000	100,000	100,000
70.20 57024	Assessment Dist Taxes	4,418,395	3,530,300	3,385,300	3,265,700
70.30 54001	Investment Earnings	57,997	60,000	60,000	60,000
70.30 57022	Assessment Dist Bond Reserve	(14,449)			
Total Assess Dist Debt Service		4,740,011	3,660,300	3,595,300	3,475,700
Central City Revitalization Fund					
92.10 54001	Investment Earnings	4,095	5,000	5,000	5,000
92.10 54021	Salinas Women's Club Rent Fee		500	500	500
92.10 57005	Miscellaneous Receipts	5,702	10,000	1,000	1,000
92.10 57019	Seismic Loan Payments	73,007	10,000	10,000	10,000
92.20 51110	Tax Increments	2,341,793	2,500,000	2,550,000	2,600,000
92.20 54001	Investment Earnings		75,000	75,000	75,000
92.40 54001	Investment Earnings	46,073	45,000	45,000	45,000
92.40 57008	Housing Rehab Loans	125,146	100,000	100,000	100,000
Total Central City Fund		2,595,816	2,745,500	2,786,500	2,836,500
Sunset Avenue Redevelopment Fund					
93.10 57003	Land & Building Sale		700,000		
93.10 57005	Miscellaneous Receipts		500	500	500
93.20 51110	Tax Increments	1,530,976	2,025,000	2,125,000	2,230,000

FINANCIAL SUMMARIES

Revenue

Account Number	Account Name	03-04 Actual	04-05 Estimate	05-06 Estimate	06-07 Estimate
93.20	54001 Investment Earnings	22,639	30,000	25,000	25,000
93.40	54001 Investment Earnings	14,053	10,000	10,000	10,000
93.40	57005 Miscellaneous Receipts	4,230			
93.40	57008 Housing Rehab Loans	76,344	20,000	20,000	20,000
93.40	57032 La Casa Refunding		692,400		
	Total Sunset Avenue Fund	1,648,242	3,477,900	2,180,500	2,285,500
TOTAL REVENUES		118,879,396	128,493,198	108,270,650	112,685,600

SCHEDULE OF WORKFORCE

	FY 97-98	FY 98-99	FY 99-00	FY 00-01	FY 01-02	FY 02-03	FY 03-04	FY 04-05	FY 05-06	FY 06-07
GENERAL OPERATIONS										
Police	198.00	199.00	213.00	221.00	222.00	224.00	222.00	232.00	232.00	232.00
Joint Gang Task Force									6.00	6.00
Fire	92.00	92.00	92.00	92.00	92.00	96.00	95.00	95.00	91.00	95.00
Total Public Safety	290.00	291.00	305.00	313.00	314.00	320.00	317.00	327.00	329.00	333.00
Mayor and City Council	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00	7.00
Administration	14.00	13.00	13.00	13.00	15.00	15.00	15.00	13.00	8.00	8.00
Finance	25.50	25.50	26.50	29.00	29.00	29.00	29.00	25.00	23.00	23.00
City Attorney	3.00	4.00	6.00	6.00	6.00	6.00	6.00	5.50	5.00	5.00
Development & Permit Services	22.00	24.00	26.00	24.00	25.00	25.00	25.50	29.50	28.50	28.50
Public Works	114.50	118.00	129.00	123.00	125.00					
Community Development	8.00	7.00	7.00	10.00	10.00					
Development & Engineering						41.00	40.50	35.50	33.50	33.50
Maintenance Services						93.00	80.00	76.00	63.50	63.00
Recreation	22.00	24.00	25.00	26.50	31.00	25.50	23.75	19.50	15.50	15.50
Library	39.00	38.25	38.50	43.00	43.00	43.00	39.00	33.50	0.00	0.00
Rally Salinas!									16.00	0.00
Total Non Public Safety	255.00	260.75	278.00	281.50	291.00	284.50	265.75	244.50	200.00	183.50
TOTAL GENERAL OPERATIONS	545.00	551.75	583.00	594.50	605.00	604.50	582.75	571.50	529.00	516.50
INTERNAL SERVICES	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
ENTERPRISE FUNDS	23.00	25.75	34.50	34.00	38.00	38.00	39.00	34.00	33.00	33.00
DOWNTOWN PARKING DISTRICT									1.00	1.00
ASSESSMENT & MAINTENANCE DISTRICTS	1.00	1.00	1.00	1.00	1.00	1.50	1.50	1.50	1.00	1.00
BLOCK GRANT PROGRAMS	7.00	6.00	6.00	7.00	7.00	12.50	10.25	8.50	9.00	9.00
HOUSING	6.50	6.50	6.50	6.00	6.00	6.00	6.50	6.50	6.50	6.50
REDEVELOPMENT AGENCY	2.50	2.50	2.50	2.50	2.50	2.50	1.75	2.00	2.00	2.00
CITY-WIDE TOTAL	587.00	595.50	635.50	647.00	661.50	667.00	643.75	626.00	583.50	571.00

FINANCIAL POLICIES

Adopted by the Salinas City Council on December 10, 1991, Resolution Number 14343 (N.C.S.) and amended on June 21, 1994, Resolution Number 15193 (N.C.S.) and adopted each year with the adoption of the annual budget.

I. ACCOUNTING POLICIES

A. Accounting Standards

1. The City's accounting systems and procedures will comply with Generally Accepted Accounting Principles (GAAP) and standards promulgated by the Financial Accounting Standards Board (FASB) and the Governmental Accounting Standards Board (GASB) to the extent necessary to achieve an unqualified audit opinion and adequate internal controls.
2. The City will prepare regular monthly, a mid-year, and an annual financial report to present a summary of financial performance and position.
3. The City will provide full disclosure in the annual financial report and debt representations.
4. The City's budgetary system will be integrated and compatible with the accounting system and the City's budget will be prepared on a basis in conformance with Generally Accepted Accounting Principles (GAAP).

II. RESERVE POLICIES

- A. Adequate reserves shall be maintained for all known liabilities, including payable employee leave balances, workers' compensation, and self-insured retention limits.
- B. Adequate reserves shall be maintained for all lease purchases. For each lease purchase, the City will make a down payment equal to one annual payment from current revenues. The balance of the lease purchase obligation shall be fully reserved.
- C. The City will endeavor to maintain an operating reserve equal to five percent of the General Fund Operating Budget to cover cash flow requirements and normal variances in revenue and expenditure estimates.
- D. The City will endeavor to maintain a reserve equal to twenty-five percent of the future City financed Capital Projects scheduled in the four out-years of the Six-Year Capital Improvement Program to cover variances in project revenue and expenditures.
- E. The City will endeavor to maintain reserves in the Enterprise Funds equal to twenty-five percent of the budgets.
 1. The City will endeavor to maintain a reserve in the Sewer Enterprise Fund equal to the larger of twenty-five percent of debt service on the 1998 Sewer System Revenue Bonds or twenty-five percent of the sewer operating budget. This reserve will be in addition to the debt service reserve required in the bond documents.
- F. Airport Enterprise Fund Reserves
 1. The Airport will endeavor to maintain an Operating Reserve equal to 25% of its operating expenditures.

FINANCIAL POLICIES

2. The Airport will endeavor to maintain an Capital Reserve equal to the proceeds from the sale of surplus airport property to a real estate developer, Cabot, Cabot & Forbes (CC&F). It is imperative that the Airport maintains this Working Capital Fund because FAA grants operate on a reimbursement basis. In addition, this fund should only be designated for unbudgeted, unplanned and unforeseen capital improvement related contingencies.
- G. The City will endeavor to maintain reserves in the Maintenance Districts equal to fifty percent of the budgets.
 - H. Reserve requirements will be reviewed annually and may be increased or decreased, or adjusted by an amount necessary to meet future identified, one-time, and specific expenditures requiring the accumulation of funds over a given period.
 - I. General Fund Year-end carryover balances shall be allocated to reserves in the following priority order until all desirable reserve levels are achieved. The Council may decide, on an exception basis, to use the carry over balances to offset revenue shortfalls that result from State and County budgetary actions.
 1. Insurance reserves.
 2. Operating Budget reserve.
 3. Capital Improvement Program reserve.

III. ADMINISTRATIVE FEES POLICIES

- A. An administrative fee for the provision of administration and/or policy direction, shall be charged by the City to the following activities.
 1. Redevelopment Agency
 2. All enterprise operations
 3. All maintenance districts
 4. Community Development Block Grant Program
 5. The Six-Year Capital Improvement Program
- B. The administrative fee charged by the City shall be based on the actual expenditures of the various activities and shall be recorded during June of each year or during the closeout of each completed Capital Improvement Project.
- C. The administrative fee charged to individual multi-year projects in the Capital Improvement Program shall not exceed \$50,000 annually.
- D. The administrative fee shall be expressed as a percentage. The fee shall be reviewed and adjusted, as appropriate, on an annual basis during the budget approval process.

IV. REVENUE POLICIES

- A. Maintenance of Revenues

FINANCIAL POLICIES

1. The City will attempt to maintain a diversified and stable revenue base to shelter it from short-term fluctuations in any one revenue source.
2. The City will promote growth in its revenue base through economic development programs, which maintain and enhance a vigorous local economy.
3. The City will seek to supplement its revenue base, through the identification of and application for State and Federal grant funds which will support identified needs.
4. One-time revenues shall be applied to one-time expenditures.

B. User Fees and Rates

1. The City will recover the costs of services providing a benefit to users through the imposition of user fees and charges.
2. The City will establish all user fees and charges at a level related to the direct and indirect costs of providing services and the degree of public versus private benefit.
3. The City will biennially recalculate the full costs of activities supported by user fees and rates to identify the impact of inflation and other cost increases.
4. The City will set user fees and rates for each enterprise fund (e.g. airport, golf courses, landfill, industrial waste), at a level which fully supports the total direct, indirect, and capital costs of the activity.

C. Revenue Collection

1. The City will take all cost-effective actions available to collect revenues.
2. The City will grant use fee waivers and/or debt forgiveness only under the following conditions:
 - a. All requests will be approved or disapproved by Council on a case-by-case basis.
 - b. Each request will be individually considered and Council action will be by resolution.
3. The City will not grant development and permit fee waivers.

D. Interest Earnings

1. The City will assign interest earnings to the General Fund unless specifically prohibited by State or Federal laws or by other regulations, covenants or agreements, with the exception that the City will assign interest earned by enterprise funds to those funds.
2. Investment policies shall be reviewed annually by the City Council.

V. OPERATING BUDGET POLICIES

A. Budget Format

FINANCIAL POLICIES

1. The budget shall provide a complete financial plan of all City funds, agencies and activities for the ensuing fiscal year and shall be in such form as the City Manager deems desirable or that the Council may require.
2. The budget shall begin with a clear general summary of its contents; shall show in detail all estimated revenues of all City funds; all carry-over fund balances and reserves; and all proposed expenditures, including debt service, for the ensuing fiscal year.
3. The total of proposed expenditures shall not exceed the total of estimated revenues plus the unappropriated fund balance, exclusive of reserves, for any fund.
4. The budget will be organized on a program/service level format.
5. The budget development process will include the identification and evaluation of policy options for increasing and decreasing service levels.
6. A two-year budget may be substituted for the required annual budget, in which case the budget shall be prepared and presented in two annual increments.

B. Estimated Revenues

1. The City will annually update its revenue forecast to enhance the budgetary decision-making process.
2. In its budget projections, the City will attempt to match current expense to current revenue. If it becomes apparent that revenue shortfalls will create a deficit, efforts will be made first to reduce the deficiency through budgetary reductions.
3. If appropriate reductions are insufficient, the Council may decide, on an exception basis, to use an appropriate existing reserve, which is in excess of minimum reserve requirements.

C. Appropriations

1. In evaluating the level of appropriations for program enhancements, or reductions, the City will apply the following principles in the priority order given:
 - a. Essential services, which provide for the health and safety of residents, including but not limited to police, fire, street maintenance, and sewer and storm drainage will be funded to maintain current dollar levels.
 - b. The budget will provide for adequate ongoing maintenance of facilities and equipment.
 - c. Appropriations for program enhancements or reductions will be evaluated on a case-by-case basis rather than across the board.
 - d. When reductions in personnel are necessary to reduce expenditures, they shall be consistent with the City Council's established service level priorities and, when possible, shall be accomplished through normal attrition.
 - e. Programs, which are self-supported by special revenues or fees, shall be separately evaluated.

FINANCIAL POLICIES

2. Prior to the City Council making any supplemental appropriation, the City Manager or Finance Director shall certify that funds in excess of those estimated in the budget are available for appropriation. Any such supplemental appropriations shall be made for the fiscal year by Council action up to the amount of any excess.
3. Appropriations may be reduced any time during the fiscal year by the City Council upon recommendation of the City Manager. When appropriation reductions are recommended, the City Manager shall provide specific recommendations to the Council, indicating the estimated amount of the reduction, any remedial actions taken, and recommendations as to any other steps to be taken.
4. The City Manager may transfer appropriations between departments and Department Directors may transfer appropriations between programs and accounts within their individual departments and divisions, but only the Council by resolution may appropriate funds from reserves or fund balances.
5. All appropriations, except for Capital Improvement Program appropriations, shall lapse at the end of the fiscal year to the extent that they have not been expended or encumbered. An appropriation in the Capital Improvement Program shall continue in force until expended, revised, or cancelled.
6. The City will endeavor to budget an appropriated contingency account in the Non-Departmental operating budget equal to one percent of the total General Fund Operating Budget to meet changing operational requirements during the fiscal year.

VI. CAPITAL IMPROVEMENT PROGRAM POLICIES

A. Capital Planning Period

1. The City will budget all capital improvements in accordance with an adopted Capital Improvement Program.
2. The City's long-range capital planning period shall be a minimum of six years or longer where appropriate.
3. The Six-Year Capital Improvement Program will be reviewed and approved every two years. It will include balanced budgets for the first two years and a listing of all projects for the last four years. Appropriations will be approved annually.
4. The City's annual Capital Improvement Program will be reviewed and preliminarily approved by Council in advance of reviewing/approving the City's Operating Budget.
5. The City's Capital Improvement Program will be in conformance with and support the City's major planning documents: the General Plan, Project Specific Plans, and City-wide Master Plans for related infrastructure improvements.
6. Master plans for major infrastructure and utility improvements will be prepared with a 10 or 20 year planning horizon when appropriate.

B. Capital Project Priorities

1. The City will evaluate each proposed capital project against the following criteria:

FINANCIAL POLICIES

- a. Linkage with community needs as identified in the City's planning documents.
 - b. A cost/benefit analysis, identifying all economic or financial impacts of the project.
 - c. Identification of available, funding resources.
2. The City will develop its capital improvement program with funding priorities in the following order:
 - a. Projects which maintain and preserve, existing facilities.
 - b. Projects which replace existing facilities, that can no longer be maintained.
 - c. Projects which provide new and expanded services to the community.
- C. Capital Project Management
1. The City will fund and manage its capital projects in a phased approach. The project phases will become a framework for appropriate decision points and reporting. The phasing will consist of:
 - a. Conceptual/schematic proposal
 - b. Preliminary design and cost estimate
 - c. Engineering and final design
 - d. Bid administration
 - e. Acquisition/construction
 - f. Project closeout
 2. Each CIP project will have a project manager who will prepare the project proposal, ensure that required phases are completed on schedule, authorize all project expenditures, ensure that all regulations and laws are observed, periodically report project status and track project expenditures.

VII. DEBT POLICIES

A. Use

1. Tax and revenue anticipation borrowing shall be consistent with state and federal laws and regulations.
2. The issuance of long-term debt will be only for:
 - a. The acquisition of land, capital improvements, improvements or equipment, when the useful life of the acquired asset will exceed the term of the debt.
 - b. The creation of contractually required reserves.
 - c. The payment of judicial awards or settlements or the establishment of actuarial reserves to pay such awards.
3. Debt financing will not be considered appropriate for current operating, maintenance expenses, or for any recurring purposes.

FINANCIAL POLICIES

B. Conditions

1. The City may use long-term debt to finance major equipment acquisition, a capital project or reserve only if it is established through a cost/benefit analysis that the financial and community benefits of the financing exceed the financing costs. Benefits would include, but not be limited to, the following:
 - a. Present value benefit: The current cost plus the financing cost is less than the future cost of the project.
 - b. Maintenance value benefit: The financing cost is less than the maintenance cost of deferring the project.
 - c. Equity benefit: Financing provides a method of spreading the cost of a facility back to the users of the facility over time.
 - d. Community benefit: Debt financing of the project enables the City to meet an immediate community need.
2. Debt financing will be used only when project revenues or other identified revenue sources are sufficient to service the debt.
3. On all debt financed City projects, the City will make a down payment equal to one year's debt service from current revenues.
4. The City will periodically establish industry standard, bond debt ratios to assess maximum debt carrying capacity and will apply these ratios to each proposed debt issue.
5. When the City obtains debt financing on behalf of or benefiting a third party (as with assessment districts) such debt will be issued in conformance with existing City priorities and policies without contingent liability of the City and with all costs of issuance and administration fully reimbursed.

C. Methods

1. The City's preference is to issue fixed-rate, long-term debt with level debt service, but variable rate debt or other debt service structure may be considered if an economic advantage is identified for a particular project.
2. Bond proceeds, for debt service, will be held by an independent bank acting as trustee or paying agent.
3. The City's minimum bond rating objective for all debt issues is a Moody's and Standard & Poor's rating of A (upper medium grade). Credit enhancements will be used to achieve higher ratings when there is an economic benefit.
4. The City may retain the following contract advisors for the issuance of debt:
 - a. Financial Advisor - To be selected, when appropriate, by negotiation to provide financial analysis and advice related to the feasibility and structure of the proposed debt.
 - b. Bond Counsel - To be selected by negotiation for each debt issue.
 - c. Underwriters - To be selected by negotiation or competitive bid for each bond issue based

FINANCIAL POLICIES

upon the proposed structure for each issue.

VIII. ASSESSMENT AND MELLO-ROOS COMMUNITY FACILITIES DISTRICT FINANCING POLICIES

A. Formation

1. Assessment districts (AD's) or Mello-Roos Community Facilities districts (CFD's) financing may be made available by the City for those public improvements within a development or project area that either create extraordinary public benefit, and/or require public improvements that cannot be funded without substantial financial hardship to the property owner.
 - a. The City shall make the determination as to whether a proposed district shall proceed under the provisions of the Mello-Roos Community Facilities Act or other appropriate assessment district laws, and whether the district will be a construction or acquisition district.
2. New development projects must be consistent with the City's General Plan and have secured appropriate land use approvals from the City and all other agencies having jurisdiction to allow all proposed development of the project area.
3. Unless waived by the City Council, the City will require, for each new development project, a study conducted by an independent, recognized expert in real estate to appraise the property proposed to be included in the assessment district. The appraisal shall take into account the public improvements, which will be financed by the assessment district. The appraisal methodology shall be subject to the approval of the City. This study shall be paid for by the developer, but shall be commissioned by the City and shall be done for the City.
4. An absorption study of new development projects may be required for public financing. The absorption study shall be used as a basis for verification that sufficient revenues can be produced to service the debt and to determine whether public financing is appropriate given the timing of development.
5. Where the City provides AD or CFD financing for new development projects, and the City deems it appropriate, the City may enter into a development or similar agreement with the owners of the project.
6. The City Council shall select the assessment engineer, appraiser, bond counsel, underwriter, financial advisor, special tax consultant and other professionals and consultants as it deems appropriate. The City Council's policy is for the developer to pay all of the City's costs associated with the formation and administration of assessment districts.
 - a. An advance deposit is required, in those instances, where a proposed district is initiated by a party or parties other than the City.
7. Any development agreement associated with the use of public financing shall be approved by the City Council prior to the issuance of debt. Any modifications to the development agreement proposed subsequent to the issuance of debt will be considered only if the modification would benefit the City and not impair the outstanding debt obligations. Approval of any modifications requested by the developer shall be at the sole discretion of the City Council.
8. The City allows for the formation of acquisition districts. The City shall make the final determination as to which public improvements and to what extent such improvements are eligible for financing through acquisition. An acquisition agreement between the City and

FINANCIAL POLICIES

applicant/developer shall be required and approved by the City Council prior to the sale of bonds.

B. Financing

1. The amount of AD or CFD bonds issued for any project shall not be greater than one-third of the appraised value of the improved property as determined by the independent real estate valuation expert, except when credit enhancements are provided and/or when the improvements are of extraordinary public benefit.
2. Unless specifically exempted by the City Council, residential projects using assessment district financing shall be required to pay off the outstanding assessments as part of the first sale escrow of each completed (ready-for occupancy) residential property to the first purchaser of such property.
3. The resolution of intention to form an AD or CFD shall contain a statement that the City will not obligate itself to advance available funds from the City treasury to cure any deficiency which may occur in the bond redemption fund.
4. Each bond issue shall be structured to adequately protect bond-owners and to protect the bonding capacity and credit rating of the City. The structure shall include a foreclosure covenant that permits the City to foreclose any deficiency. The structure may also include some combination of credit enhancement, special reserve funds or deposits.
5. Unless waived by the City Council the term of the bonds shall not exceed twenty-five (25) years.
6. The AD or CFD lien shall be fully disclosed in compliance with applicable statutory requirements. For developer-constructed facilities, the developer will prepare and obtain approval from the City of a statement and report notifying any prospective property owners of existing or proposed special assessments or taxes on the property. This disclosure statement shall be issued to and signed by the prospective buyer prior to any commitment by the buyer to purchase the property. The City, in its sole discretion, may require additional property owner notification if the City deems that such notification will help make subsequent property owners aware of future liens.
7. All statements and materials related to the sale of AD or CFD bonds shall emphasize and state that none of the faith, credit, and taxing power of the City is pledged to the repayment of the bonds. The City is not obligated to replenish the reserve fund from revenue sources other than annual assessments or special taxes, or proceeds from foreclosure proceedings.
8. A reserve fund will be required in each AD or CFD bond issue. The reserve fund shall be of a size sufficient to provide adequate security against default and in a size that is deemed vital to bond marketing and of such a size as not to violate applicable federal tax law requirements.
9. The calculation of assessment prepayments and reserve fund credits shall be as follows:
 - a. Each assessment prepayment will be computed and collected by the City of Salinas using part 11.1 of Division 10 (Sections 8766 and following) of the Streets and Highways Code. The computation will include principal outstanding, interest to date of bond call and costs including bond premium, legal, public noticing, administration and paying agent less a credit for the original reserve collected.
 - b. Prepayments must be received at least ninety days prior to applicable bond call dates (July 2, September 2, January 2 or March 2) to be included in the bond call. The current fiscal year

FINANCIAL POLICIES

assessment, which has been posted to the property tax roll must be paid to the Monterey County Tax Collector.

- c. Upon receipt of the pay off, the City will cancel future assessment levies and shall cause to be recorded under Section 8687 of the Streets and Highways Code an appropriate amendment or addendum to any recorded notice of Assessment as evidence of the pay off.
- d. The calculation of prepayments and reserve fund credits for CFD bonds will be made in accordance with the Mello-Roos Community Facilities Act of 1982.

C. Special Tax Formula

1. Where the district to be formed is a Mello-Roos district, the maximum special tax shall adhere the following:
 - a. The special tax shall include the annual administrative cost of the City to administer the district.
 - b. The City shall retain a special tax consultant to prepare a report, which recommends and evaluates a special tax, which adequately funds identified public improvements, administrative costs and other related expenditures.
 - c. The projected special assessment and/or special tax, when added to the ad valorem property tax and other direct and overlapping debt of the proposed district (including other projected benefit assessments, special taxes levied for authorized but un-issued debt, and any other anticipated special assessments, taxes or charges which may be included on a property owner's annual property tax bill), shall not exceed two percent (2.0%) of the projected assessed value of each improved parcel within the district. As it pertains to commercial, industrial, or other parcels within the district, the City reserves the right to exceed the two-percent (2.0%) limit if, in the City's sole discretion, it is fiscally prudent. A backup special tax shall be required to protect against changes in land use that may result in insufficient annual special tax revenues.

D. Administration and Fees

1. The City's administrative costs, before, during, and after the debt is issued, shall be recovered. Costs chargeable to the district may be included in the debt issue. All City administrative costs not chargeable to the district shall be paid by the developer.
2. The City Council hereby affirms that the fees, established for AD's and CFD's is a three percent issuance fee levied on total bonds issued through the assessment district, a two percent construction administration fee and a two percent contract engineering review fee levied on total construction costs of the project. In-house engineering, legal and project inspection shall be charged directly to the project.
3. The City shall require a developer requesting AD or CFD financing to advance the costs for engineering work associated with the district improvements. The City retains the right of being the engineer of work for all improvements financed by AD's or CFD's.
4. The City Council will honor all existing agreements, for projects utilizing public financing that will continue in effect subsequent to the adoption of the policies contained herein. However, any modifications to these existing agreements subsequent to the adoption of these policies will be

FINANCIAL POLICIES

subject to review in accordance with the adopted policies.

E. Continuing Disclosure

1. The developer will comply with federal requirements concerning secondary market disclosure, as those requirements, are interpreted by the City and its counsel.

F. Refunding

1. AD or CFD bond refundings may be initiated by the City or at the request of property owners. Refunding Bonds shall be issued pursuant to California State law as deemed appropriate by the City.
2. All applicable provisions of these AD and CFD Policies shall apply to refundings except for the City's issuance fee which shall be one and one-half percent of the principal amount of the Refunding Bonds for issues that are exclusively refundings.

IX. LANDSCAPE AND LIGHTING MAINTENANCE DISTRICT POLICIES

The City of Salinas seeks to enhance the quality of residential, commercial and business developments by requiring new developments to form Landscape and Lighting Districts ("Districts") to maintain landscaping improvements required as a condition of development.

A. Formation

1. New development project must install improvements consistent with the City's General Plan.
2. The City Council's policy is that new development pay all of the City's costs associated with the formation and administration of Districts.
 - a. An advance deposit is required, in those instances, where a proposed district is initiated by a party or parties other than the City.
3. The initial maintenance costs and reserves will be funded by the developer based on the Engineer's Report in an amount sufficient to maintain the improvements until the first assessment apportionment is received from the County.
4. The City Council shall select the assessment engineer and other professionals and consultants as it deems appropriate.

B. Budget

1. Operating Budget – Ongoing annual operating expenses include, but are not limited to, the direct costs for landscape maintenance, water, street lighting, graffiti removal, open spaces and appurtenant facilities.
2. Administrative Expenses – Ongoing annual administrative expenses shall include charges for accounting, printing, publication of legal notices, consultant expense, city and county fees for collecting assessments, Public Works overhead and other City staff general and administrative expenses.
3. Reserves – Reserves may be collected for two primary purposes – cash flow and capital replacement.
 - a. Cash Flow Reserves shall be established at 25% of the annual budget as set forth in the initial engineer's report and adjusted each fiscal year thereafter. These reserves may be drawn

FINANCIAL POLICIES

down, as needed, during the first half of each fiscal year until the first installment of property tax assessment is collect to replenish the reserves.

- b. Capital Replacement Reserves shall be established to protect against damage to landscaping and lighting improvements or provide funding for facilities that may not be conveniently raised in one year. Capital Replacement Reserves may be collected over an extended period of time, from five to thirty years. When the Capital Replacement Reserve is established, the City Council shall approve by resolution the improvements, estimated cost, and the number of years they will be collected.
4. Interest Earnings – Interest income for each District shall accrue at the City's interest rate and shall be shown in the budget.
5. Surpluses – Surplus funds within a District on June 30th shall be noted in the budget. Surplus funds are those funds above and beyond those required to cover annual expenses and reserves. Any surplus funds shall be applied as a reduction of future fiscal year's assessment.
6. Deficits – Deficits within a District on June 30th shall be noted in the budget. Deficits shall be considered funding shortfalls required to cover annual expenses. Any deficit balance will be recovered with assessment revenue from future levies.
7. General Fund or other appropriate fund contributions – Contributions from the General Fund or other appropriate fund will be made to cover the Costs determined as general public benefit in the engineer's report. Such contributions may include direct deposits to the District accounts or credits that effectively reduce the assessments.

C. Method of Apportionment

1. The formula used for calculating assessments will reflect the composition of the parcels, and the improvements and services provided, to fairly apportion the costs based on estimated benefit to each parcel.
2. Pursuant to the Constitution Article XIID Section 4 a parcel's assessment may not exceed the reasonable cost of the proportional special benefit conferred on the parcel and only special benefits may be assessed.
3. The method of apportionment will also include an assessment range formula and inflationary adjustments. The purpose of establishing an assessment range formula is to provide for reasonable increases and inflationary adjustment to annual assessments without requiring costly noticing and mailing procedures, which could add to the District costs and assessments.

X. CAPITAL ASSET POLICIES

- A. *Overview* – The Finance department will maintain a capital asset management system that will meet external financial reporting requirements and the needs of the departments in line with these policies. Governmental Accounting Standards Board Statement No. 34 (GASB 34) changed GAAP for capital assets reporting for governmental funds. Beginning in fiscal year ending June 30, 2003, pursuant to GASB 34, the General Fixed Asset Account Group will be eliminated and the City will report these assets by function and activity on the government-wide financial statements. Enterprise Funds capital assets will continue to be recorded within their own fund.
 1. Capital assets are recorded as expenditures in governmental funds at the time the assets are received and the liability is incurred. These assets will be capitalized at cost on the government wide financial statements. Enterprise fixed assets are recorded as assets within the fund when purchased and a liability is incurred.
 - i. GASB 34 defines Capital Assets as land, improvements to land, easements, buildings,

FINANCIAL POLICIES

building improvements, vehicles, machinery, equipment, works of art and historical treasures, infrastructure, and all other tangible or intangible assets that are used in operations and that have initial useful lives extending beyond a single reporting period.

- ii. GASB 34 defines Infrastructure Assets as long-lived capital assets that normally are stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets. Examples include roads, bridges, tunnels, drainage systems, water and sewer systems, dams and lighting systems. Buildings that are an ancillary part of a network of infrastructure assets are included.

The City uses the most current edition of GOVERNMENTAL ACCOUNTING, AUDITING, AND FINANCIAL REPORTING (GAAFR) published by the Government Finance Officers Association (GFOA) as its authoritative guide in setting policy and establishing accounting procedures regarding capital assets.

B. *Capitalization* – Generally all capital assets with an original cost of \$5,000 or more will be capitalized (recorded as an asset on the balance sheet versus expensing the item). Infrastructure Assets with an original cost of \$150,000 or more will be capitalized. This capitalization policy addresses financial reporting, not control. The City follows the GFOA recommended practices for establishing capitalization thresholds. Specific capitalization requirements are described as follows:

1. The asset must cost \$5,000 or more.
2. The asset must have a useful life of two (2) or more years.
3. The capitalization threshold is applied to individual units of capital assets rather than groups. For example, ten desks purchased for \$1,000 each will not be capitalized even though the total (\$10,000) exceeds the threshold of \$5,000.
4. For purposes of capitalization, the threshold will generally not be applied to components of capital assets. For example a keyboard, monitor and central processing unit purchased as components of a computer system will not be evaluated individually against the capitalization threshold. The entire computer system will be treated as a single asset. The capitalization threshold will be applied to a network if all component parts are required to make the asset functional.
5. Repairs to existing capital assets will generally not be subject to capitalization unless the repair extends the useful life of the asset. In this case the repair represents an improvement and is subject to the requirements described number 6 below.
6. Improvements to existing capital assets will be presumed by definition to extend the useful life of the related capital asset and therefore will be subject to capitalization if the cost exceeds \$5,000.
7. Capital projects will be capitalized as “construction in progress” until completed.
8. The following infrastructure items will be capitalized as a network/system rather than individually:
 - Fire hydrants

As a result of the above capitalization policies the following infrastructure items will not be capitalized:

- Street trees
- Street signs

Additionally, the following capital equipment will also not be capitalized:

- Personal computers
- Handheld radios
- Weapons

C. *Leased Assets-*

FINANCIAL POLICIES

1. Operating leased assets are usually short term and cancelable at anytime. The recording of an operating lease as a fixed asset is not required because the item is not purchased.
2. Capital leases will be capitalized if one or more of the following criteria are met and the chance of cancellation is low:
 - a. Ownership is transferred by the end of the lease term
 - b. The lease contains a bargain purchase option
 - c. The lease term is greater than or equal to 75 percent of the asset's service life
 - d. The present value of the minimum lease payment is greater than or equal to ninety percent (90%) of the fair market value of the asset at the inception of the lease.

Capital lease items are capitalized at the beginning of the lease period, regardless of when the title transfers. Capital leases are recorded at net present value of lease payments.

- D. *Capital Asset Recording* - It is the responsibility of the Finance Department to record, monitor and inventory all fixed assets. Each department will assign appropriate staff members to respond to verification, inventories, and filling out the necessary forms for recording transfers, dispositions or retired fixed assets.
- E. *Acquisition of Capital Assets* - Fixed assets may be acquired through direct purchase, lease-purchase or capital lease, construction, eminent domain, tax foreclosures, donations, and gifts.

When a capital asset is acquired the funding source will be identified as either a governmental fund, proprietary fund or component unit. Additionally the fund type will be identified as well as the specific fund.

If funds are provided by a specific funding source, a record will be made of that specific source such as:

- Bond Proceeds
- Federal Grants
- State Grants
- Local Grants

- F. *Measuring the Cost and/or Value* - Capital assets are recorded at their "historical cost", which is the original cost of the assets. Donations accepted by the City will be valued at the fair market value at the time of donation. Costs include purchase price (less discounts) and any other reasonable and necessary costs incurred to place the asset in its intended location and prepare it for service. Costs could include the following:

- Sales Tax
- Freight charges
- Legal and title fees
- Closing costs
- Appraisal and negotiation fees
- Surveying fees
- Land-preparation costs
- Demolition costs
- Relocation costs
- Architect and accounting fees
- Insurance premiums and interest costs during construction

- G. *Establishing Cost in the Absence of Historical Records* - According to the GASB 34, an estimate of the original cost is allowable. Standard costing is one method of estimating historical cost using a known average installed cost for a like unit at the estimated date of acquisition. Another recognized method is normal costing wherein an estimate of historical cost is based on current cost of reproduction new indexed by a reciprocal factor of the price increase of a specific item or classification from the appraisal

FINANCIAL POLICIES

date to the estimated date acquired. When necessary the City will use whichever method gives the most reasonable amount based on available information.

H. *Recording Costs Incurred After Acquisition* - Expenditures/expenses for replacing a component part of an asset are not capitalized. However, expenditures/expenses that either enhance a capital asset's functionality (effectiveness or efficiency), or that extend a capital asset's expected useful life are capitalized. For example, periodically slurry sealing a street would be treated as a repair (the cost would not be capitalized), while an overlay or reconstruction would be capitalized. Adding a new lane constitutes an addition and would therefore also be capitalized.

I. *Disposition or Retirement of Fixed Assets* - It is the City's policy that departments wishing to dispose of surplus, damaged or inoperative equipment must notify the Finance Department.

The City will conduct public auctions, as necessary, for the purpose of disposing of surplus property. Auction's will be conducted by the Finance Department through its Purchasing Division. All proceeds from the sale of surplus property will be allocated to the City's General Fund unless the property was originally purchased with monies from a specific fund, in which case, the proceeds will be returned to that specific fund. The original cost less depreciation will then be removed from the City's capital asset management system.

J. *Transfer of Assets* - The transfer of fixed assets between departments requires notification to the Finance Department.

K. *Depreciation* - It has long been the City's policy to record depreciation for Enterprise funds. In accordance with GASB Statement No. 34, effective with the fiscal year ending June 30, 2003 the City will record depreciation expense on all capital assets, except for inexhaustible assets.

The City will use straight-line depreciation using the half-year convention or mid month as appropriate. Depreciation will be calculated for half a year in the year of acquisition and the year of disposition. Depreciation will be calculated over the estimated useful life of the asset.

L. *Recommended Lives* - The City follows GFOA Recommended Practices when establishing recommended lives for capitalizable assets. In accordance with GASB 34 the City will rely on "general guidelines obtained from professional or industry organizations." In particular the City will rely on estimated useful lives published by GFOA. If the life of a particular asset is estimated to be different than these guidelines, it may be changed. Following is a summary fo the estimated useful lives:

<u>Asset Class</u>	<u>Useful Life</u>
Buildings	20 to 50 years
Improvements	15 to 45 years
Infrastructure	20 to 50 years
Equipment and Machinery	5 to 20 years

M. *Control of Assets* - In accordance with GFOA Recommended Practice the City will exercise control over the noncapitalized tangible capital-type items by establishing and maintaining adequate control procedures at the department level. The City's capitalization threshold of \$5,000 meets financial reporting needs and is not designed for nor particularly suited to maintain control over lower cost capital assets. It is the responsibility of each department to maintain inventories of lower-cost capital assets to ensure adequate control and safekeeping of these assets.

N. *Maintenance Schedules* - The City shall develop and implement maintenance and replacement schedules with a goal of maximizing the useful life of all assets. The schedules shall include estimates of annual maintenance and/or replacement funding required for each asset.

O. *Maintenance Funding* - The City shall identify specific sources of funds for the annual maintenance or replacement of each asset. Whenever possible, the maintenance or replacement funding shall be identified from a source other than the City General Fund. The City shall maximize the use of

FINANCIAL POLICIES

maintenance assessment districts and dedicated special revenue (e.g. gas tax). The City shall endeavor to set aside, on an annual basis, one and one-half percent (1½%) of its General Fund Operating Budget to provide for on-going maintenance and required replacement of assets that cannot be reasonably funded from other sources.

P. *Works of Art and Historical Treasures* – GASB 34 encourages but does not require the capitalization of art collections that meet all of the following conditions:

- Held for public exhibition, education, or research in furtherance of public service, rather than financial gain
- Protected, kept unencumbered, cared for, and preserved
- Subject to an organizational policy that requires the proceeds from sales of collection items to be used to acquire other items for collections

It is the City's Policy that proceeds from the sale of art collections be used to acquire other works of art. That being the case the City's works of art and historical treasures will not be capitalized.

Q. *Intangibles* – Intangibles assets are now included in the GASB 34 definition of capital assets. Prior to GASB 34 the City did not capitalize intangibles. GFOA recommends that governmental entities follow the guidance of AICPA Statement of Position 98-1 Accounting for Costs of Computer Software Developed or Obtained for Internal Use.

R. *Inventorizing* – The City will follow the GFOA recommended practice of performing a physical inventory of its capitalized capital assets, either simultaneously or on a rotating basis, so that all capital assets are physically accounted for at least once every five years.

S. *Tagging* – The City will tag only moveable equipment with a value of \$5,000 or higher. Rolling stock items will not be tagged. They will be identified by the VIN number. The Finance department will be responsible for tagging equipment.

XI. RISK MANAGEMENT POLICIES

A. The City shall maintain a risk management program for liability, workers' compensation, health insurance, and loss of property exposures which emphasizes avoidance of risk, whenever possible, funding for losses which cannot be avoided, and transfer or risk to third parties whenever appropriate.

B. The risk management process will include the systematic and continuous identification of loss perils and exposures, the analysis of these perils and exposures in terms of frequency and severity probabilities, the application of sound risk control procedures and the financing of risk consistent with the City's financial resources.

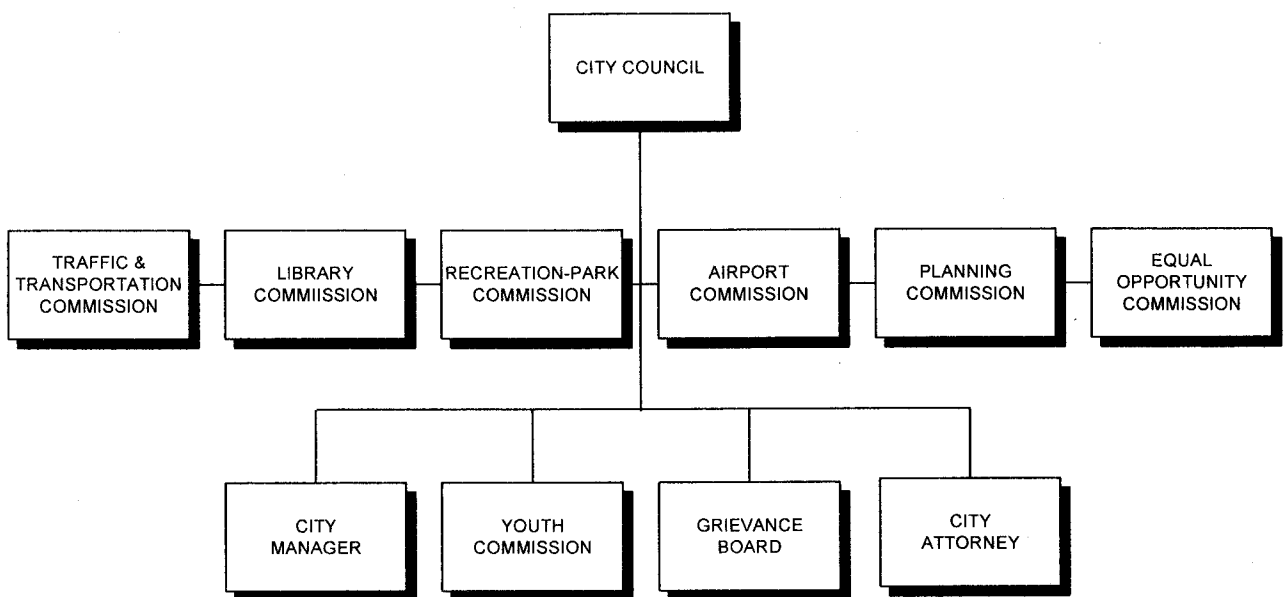
C. If the loss potential in dollars for a particular risk is substantial and cannot be absorbed within the City's annual operating budget and reserves, the City will develop and maintain a program of purchased insurance or funded self-insurance.

D. The City will endeavor to promptly settle justified claims but will vigorously defend claims which are doubtful, frivolous, or unsupported.

E. The City will maintain separate self-insurance funds to identify and segregate the financial resources necessary to cover insurance premiums and self-insurance retentions.

1. Revenues into the insurance funds will be generated by charges to operating departments and programs.

CITY COUNCIL Organization



CITY COUNCIL

Department Summary

Purpose

The City Council, consisting of a Mayor, elected at-large, and six Councilmembers, elected by District, serve as the policy-making and legislative body of the City of Salinas. The City Council also serves as the legislative body of the Salinas Redevelopment Agency and the Salinas Public Finance Authority.

Selected Goals

1. Protect and enhance City financial resources.
2. Generate economic development throughout the City.
3. Promote and support a safe and peaceful community.
4. Promote work force housing development throughout the County.
5. Provide leadership in City centered growth policies
6. Plan and provide for new public facilities.

Workload and Performance Indicators

1. Convene City Council and Redevelopment Agency meetings.
2. Conduct workshops study sessions and City Commissions.
3. Outreach to Salinas residents.
4. Represent the City's interests in the intergovernmental arena.

Major Budget Changes

Travel, Conferences and Meetings were reduced fifty-percent in FY 03/04.

CITY COUNCIL

Department Summary

Expenditures by Program	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1000 City Council	189,742	199,100	201,700	217,300

Expenditures by Character

1. Employee Services	179,546	184,700	187,300	202,900
2. Office Supplies & Materials	548	1,200	1,200	1,200
3. Special Dept Supplies	1,061	1,100	1,100	1,100
4. Communications	902	1,600	1,600	1,600
5. Training/Conferences/Meetings	7,685	10,500	10,500	10,500
TOTAL	189,742	199,100	201,700	217,300

Expenditures by Fund

General Fund	189,742	199,100	201,700	217,300
--------------	---------	---------	---------	---------

Workforce by Program

1000 City Council	7	7	7	7
-------------------	---	---	---	---

Purpose

The City Council comprised of the Mayor, elected at-large, and six Councilmembers, elected by District, serves as the policy-making and legislative body of the City of Salinas. The City Council also serves as the Salinas Redevelopment Agency.

Selected Goals

1. Continue to hold City Council meetings as prescribed by the Charter.
2. Finish the City's General Plan Process by updating the Zoning Ordinance, the Inclusionary Housing Ordinance and adopt a new sphere of influence.
3. Determine and prioritize service levels for all City departments.
4. Complete annual performance evaluations for the City Manager and the City Attorney.
5. Participate in appropriate advocacy associations, including the League of California Cities and the National League of Cities.
6. Represent the City's interests in regional and intergovernmental processes.
7. Continue meeting with City Boards and Commission.
8. Continue outreach to City residents, neighborhoods and community groups.

Workload and Performance Indicators

1. Convene and attend at least 36 City Council meetings.
2. Convene and attend at least 36 Redevelopment Agency meetings.
3. Convene and attend study sessions, as required.
4. Convene joint meetings with City Commissions.

Major Budget Changes

Travel, Conferences and Meetings were reduced fifty-percent in FY 2003-04.

CITY COUNCIL
City Council

1000

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	179,546	184,700	187,300	202,900
2. Office Supplies & Materials	548	1,200	1,200	1,200
3. Special Dept Supplies	1,061	1,100	1,100	1,100
4. Communications	902	1,600	1,600	1,600
5. Training/Conferences/Meetings	7,685	10,500	10,500	10,500
TOTAL	189,742	199,100	201,700	217,300
 Authorized Positions	 7	 7	 7	 7

Funding Source

General Fund

**CITY COUNCIL
Work Force**

City Council	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
Councilmembers	7	7	7	7
Department Total	7	7	7	7

CITY COUNCIL

City Council Goals & Objectives

CITY COUNCIL GOALS & OBJECTIVES (Listed in Priority Order)

GOAL # 1 - PROTECT AND ENHANCE CITY FINANCIAL RESOURCES

- 1. Report regularly on proposed legislation that fiscally impacts Salinas.**
Responsibility: City Manager, Finance
Action Date: Ongoing
- 2. Identify critical financial issues and aggressively lobby for financial resources.**
Responsibility: City Manager, Finance
Action Date: Ongoing
- 3. Identify alternative financial resources.**
Responsibility: City Manager, Finance
Action Date: Ongoing
- 4. Strengthen and build regional coalitions and alliances to protect and enhance financial resources.**
Responsibility: City Manager
Action Date: Ongoing

GOAL #2 - GENERATE ECONOMIC DEVELOPMENT THROUGHOUT THE CITY

- 1. Report to City Council on Salinas United Business Association (SUBA).**
Responsibility: Redevelopment
Action Date: Completed
- 2. Develop Economic Development Plan for SUBA.**
Responsibility: Redevelopment
Action Date: Completed
- 3. Research the inclusion of business to SUBA outside the redevelopment area.**
Responsibility: Redevelopment
Action Date: Ongoing
- 4. Construct MAYA cinema.**
Responsibility: City Manager, Redevelopment
Action Date: July 2005
- 5. Conclude the DDA and EIR for downtown hotel/condominium project.**
Responsibility: City Manager, City Attorney, Redevelopment
Action Date: August 2005
- 6. Report on current economic development programs and identify potential expansion alternatives.**
Responsibility: City Manager
Action Date: Ongoing
- 7. Business attraction strategies.**
Responsibility: City Manager
Action Date: Ongoing

CITY COUNCIL

City Council Goals & Objectives

8. **Complete the draft Airport Masterplan.**
Responsibility: Airport Division
Action Date: November 2005
9. **Develop a report on workforce literacy.**
Responsibility: Library
Action Date: Completed
10. **Finalize the scope for Airport Drive/Hwy 101 Overpass.**
Responsibility: Public Works
Action Date: Completed by CalTrans
11. **Work with TAMC in completing planning and environmental review for CALTRAIN.**
Responsibility: City Manager, Redevelopment, Public Works
Action Date: Ongoing
12. **Study and report on City involvement in County youth and adult training programs.**
Responsibility: City Manager
Action Date: To be accomplished
13. **Study session(s) with Chamber of Commerce.**
Responsibility: City Manager
Action Date: To be schedule in FY 2005-06
14. **Establish a Council sub-committee to work with Natividad Hospital representatives and the County to review suggested alternatives to maintain hospital services.**
Responsibility: City Manager
Action Date: Activity discontinued
15. **Meet with potential family recreation center developers to determine status and possibly of actual development.**
Responsibility: City Manager
Action Date: Ongoing Activity
16. **Receive a report on historical preservation initiatives.**
Responsibility: Redevelopment
Action Date: September 2005

GOAL #3 - PROMOTE AND SUPPORT A SAFE AND PEACEFUL COMMUNITY

1. **Identify alternatives for abandoned vehicle enforcement.**
Responsibility: Police
Action Date: Completed
2. **Evaluate and Report City of Greeley model involving volunteer seniors.**
Responsibility: Police
Action Date: Completed
3. **Report on Soledad Street issues.**
Responsibility: Police
Action Date: Completed

CITY COUNCIL

City Council Goals & Objectives

4. **Report on alternative housing code enforcement strategies-Rental/Multi-family/Single-Family.**
Responsibility: Development/Permit Services,City Attorney
Action Date: Complete
5. **Update report on recreation activities and programs, including after school programs and funding sources.**
Responsibility: Recreation Parks
Action Date: Ongoing Reporting Activity
6. **Report on Weed and Seed Initiative and resources to facilitate cooperative efforts.**
Responsibility: Recreation Parks
Action Date: Completed
7. **Report on federal and state funding reductions for current programs (literacy, after school programs).**
Responsibility: City Manager
Action Date: Ongoing
8. **Update and report on traffic congestion and traffic/pedestrian related safety issue including funding.**
Responsibility: Public Works, Police
Action Date: Completed April 2004
9. **Complete Traffic Fee Ordinance.**
Responsibility: Public Works
Action Date: Completed
10. **Implement the Neighborhood Engagement Strategy.**
Responsibility: City Manager
Action Date: Completed
11. **Identify and inventory public transit and pedestrian safety issues.**
Responsibility: Public Works
Action Date: October 2005
12. **Identify Water pressure related issues and develop alternatives.**
Responsibility: Public Works, Fire
Action Date: January 2006
13. **Explore the use of CDBG resources to improve infrastructure needs (e.g. street lighting) in eligible neighborhoods.**
Responsibility: City Manager, Public Works
Action Date: Ongoing
14. **Report on the feasibility of organizing a City Senior Commission.**
Responsibility: Recreation Parks
Action Date: Indefinite

CITY COUNCIL

City Council Goals & Objectives

GOAL #4 - PROMOTE WORK FORCE HOUSING DEVELOPMENT THROUGHOUT THE COUNTY

- 1. Complete City Zoning Code Ordinance.**
Responsibility: City Manager/Advanced Planning
Action Date: July 2005
- 2. Complete inclusionary housing study.**
Responsibility: City Manager/Advanced Planning
Action Date: Completed
- 3. Report on the status of rent control in California.**
Responsibility: City Attorney
Action Date: Completed
- 4. Establish Housing Trust Fund (evaluate Prop 46) and identify additional funding. Include concept of an advisory committee.**
Responsibility: City Manager
Action Date: January 2006

GOAL #5 - PROVIDE LEADERSHIP IN CITY CENTERED GROWTH POLICIES.

- 1. Research how to provide housing preferences for local residents and/or workers.**
Responsibility: City Manager, City Attorney
Action Date: Ongoing
- 2. Meet with Board of Supervisors to ensure that inclusionary housing is uniformly applied throughout the County and sensitive to diversity.**
Responsibility: City Manager
Action Date: Activity discontinued
- 3. Finalize City Centered Growth agreement with County.**
Responsibility: City Manager
Action Date: Activity terminated by County
- 4. Negotiate with community groups for support of City Centered Growth agreement.**
Responsibility: City Manager
Action Date: Discussion ongoing
- 5. Develop a legal plan of action regarding Rancho San Juan.**
Responsibility: City Attorney
Action Date: Ongoing
- 6. Develop a Rancho San Juan education plan for the community at large.**
Responsibility: City Manager
Action Date: Pending EIR

GOAL #6 - PLAN AND PROVIDE FOR NEW PUBLIC FACILITIES

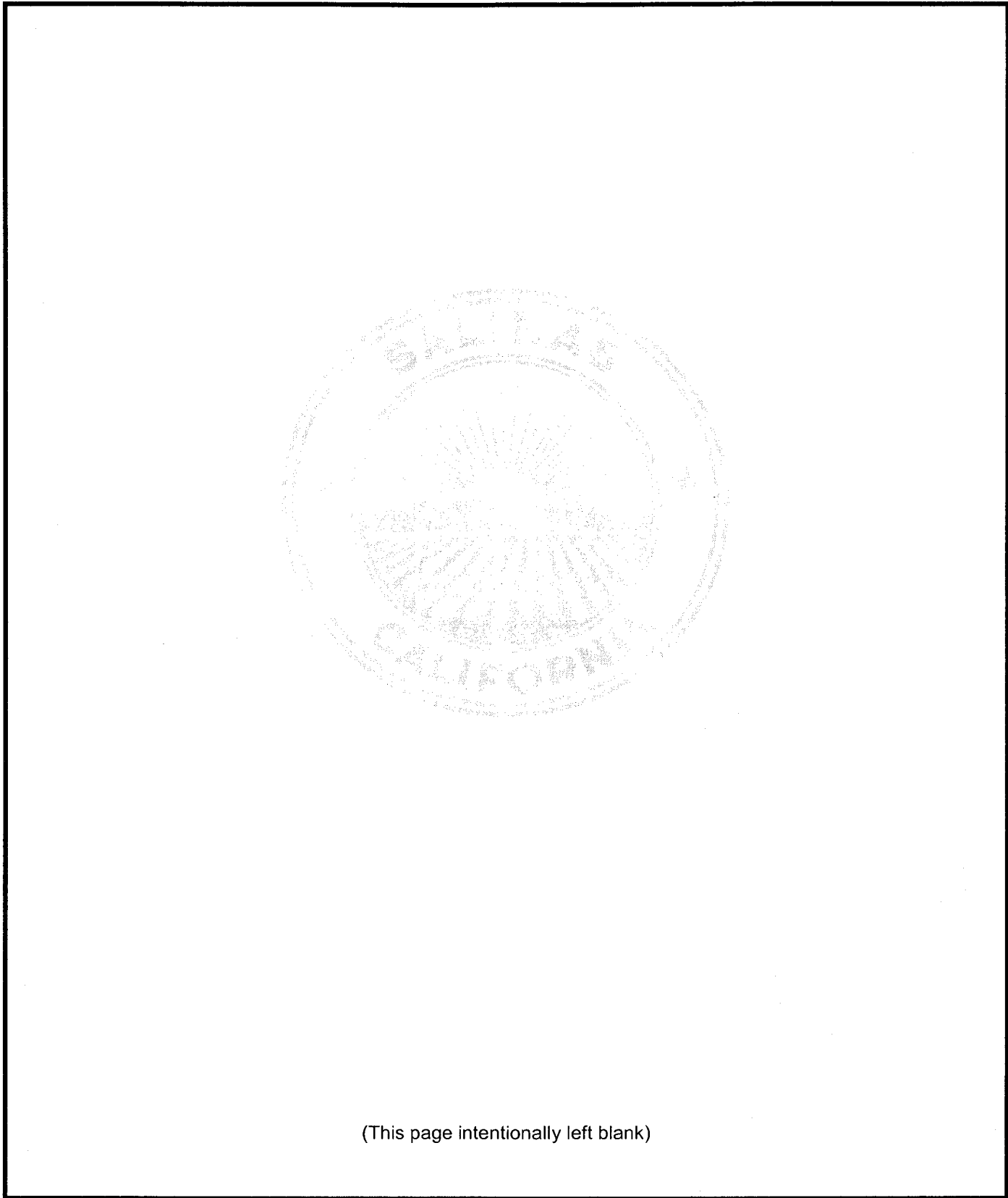
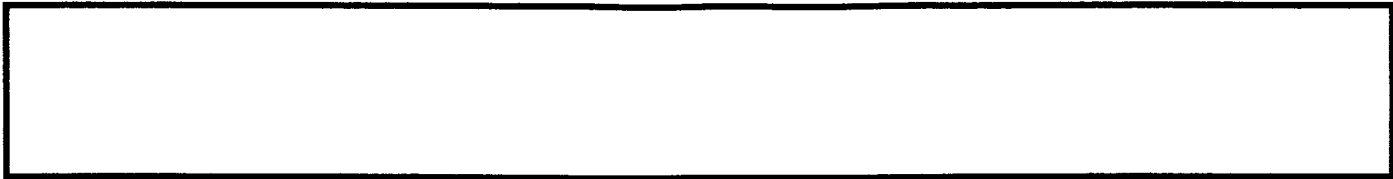
- 1. Complete fundraising efforts with SVA for new municipal pool facility.**
Responsibility: City Manager

CITY COUNCIL

City Council Goals & Objectives

Action Date: Ongoing Activity

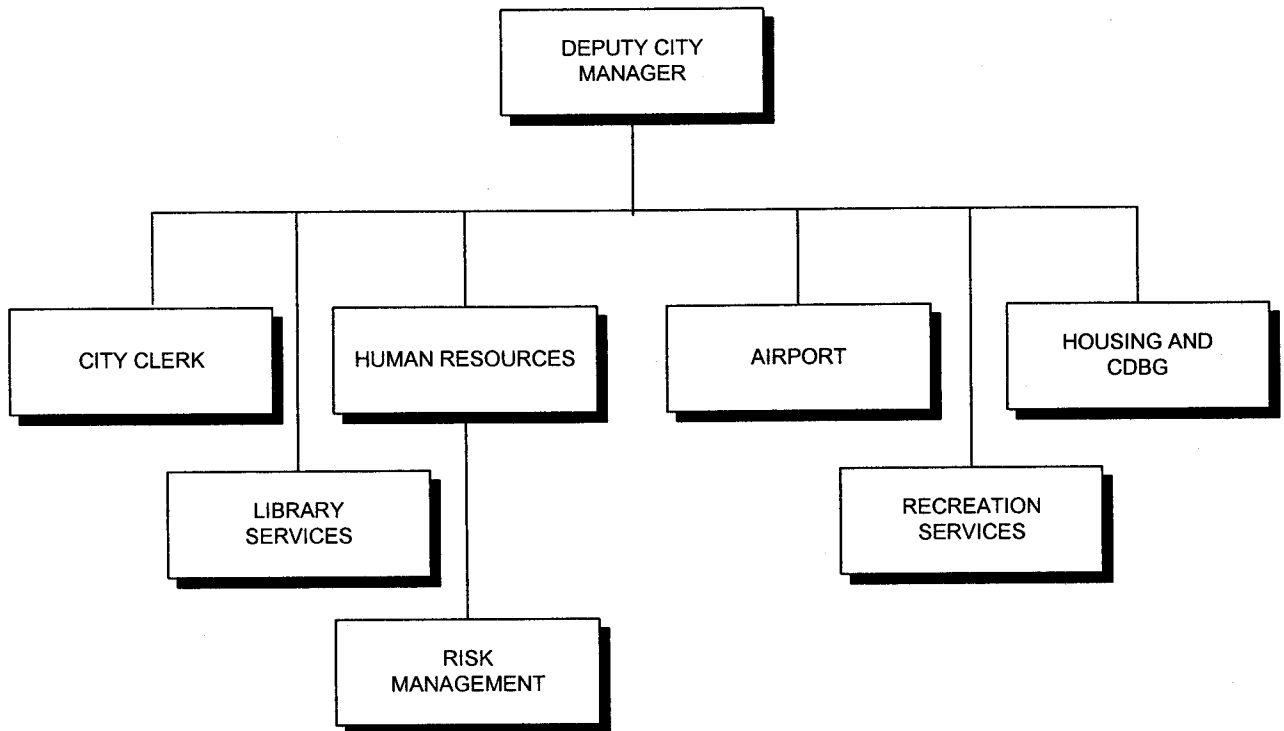
2. **Meet with school district and community college to explore use of pool facilities.**
Responsibility: Recreation Parks
Action Date: Ongoing
3. **Design Chavez Library Expansion.**
Responsibility: Library, Public Works
Action Date: December 2006
4. **Provide report on design and financing for a new police facility.**
Responsibility: Police, Public Works
Action Date: Delayed through FY 2005-06
5. **Provide report on City facility needs (library/recreation center) and financing alternatives.**
Responsibility: City Manager, Finance
Action Date: Delayed through FY 2005-06
6. **Consider joint use potential for facilities.**
Responsibility: City Manager, Recreation Parks, Library
Action Date: Delayed through FY 2005-06



(This page intentionally left blank)

ADMINISTRATION

Organization



ADMINISTRATION

Department Summary

Purpose

The Administration Department provides external and internal support services for a number of essential functions related to the management operations of the City government. Under the direction of the City Manager's Office, these functions include: logistical support for the Mayor and Council, archiving of the City's official records, human resource services, risk management, housing/federal grants, recreation service, libraries, special projects, and administration of the Airport.

Selected Goals

1. Continue to strengthen and implement community public service initiatives internal and external to the City organization.
2. Pursue and coordinate collaborative intergovernmental efforts and public private partnerships.
3. Improve communication and the flow of information between the City Council, City Departments and Salinas residents.

Workload and Performance Indicators

1. Weekly Agenda Review and Coordination.
2. Maintain official City records.
3. Support City departments on all personnel matters.
4. Implement City Council Goals and Objectives.

Major Budget Changes

As of FY 03-04 Administration provides oversight and direction for Block Grant, Housing and Recreation-Parks activities. Administration's budget was reduced in FY 03-04 including reductions in personnel costs transferred to the Airport and Redevelopment Agency coupled with reductions in recruitment and training. Effective January 1, 2005, the Deputy City Manager assumed responsibilities for the Library Department. The Neighborhood Services Program 1550 (including the Neighborhood Services Coordinator position) was eliminated in January 2004 as a result of the early implementation of FY 04-05 budget reductions. The consolidation of some Neighborhood Services initiatives with Volunteer Services was completed during the second half of FY 03-04. The Volunteer Services Program 1525 (including the Volunteer Services Coordinator position), a Confidential Admin Secretary in Administration and a Human Resources Technician in Human Resources were eliminated with the FY 05-06 budget service level reductions.

ADMINISTRATION

Department Summary

Expenditures by Program		03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1511	City Manager's Office	537,875	515,700	469,200	492,800
1512	Capital Facilities Development				
1520	City Clerk	215,351	222,300	225,500	226,300
1525	Volunteer Services	78,071	100,500		
1540	Human Resources	412,535	467,600	404,900	415,300
1550	Neighborhood Services	32,401			
TOTAL		1,276,233	1,306,100	1,099,600	1,134,400

Expenditures by Character

1.	Employee Services	1,178,611	1,192,100	1,000,700	1,035,500
2.	Office Supplies & Materials	10,118	14,075	12,800	12,800
3.	Special Dept Supplies	3,160	2,000	700	700
4.	Communications	5,009	7,600	7,300	7,300
5.	Rents & Leases	1,718	1,720	1,720	1,720
6.	Contract Maintenance Services	465	1,080	1,080	1,080
7.	Professional Services	5,297	10,500	9,500	9,500
8.	Outside Services	21,485	30,000	20,000	20,000
9.	Advertising	31,850	27,200	27,200	27,200
10.	Training/Conferences/Meetings	16,216	14,625	15,000	15,000
11.	Membership & Dues	1,926	3,700	3,600	3,600
12.	Recognition-Award-Protocol	378	1,500		
TOTAL		1,276,233	1,306,100	1,099,600	1,134,400

Expenditures by Fund

General Fund	1,276,233	1,306,100	1,099,600	1,134,400
--------------	-----------	-----------	-----------	-----------

Workforce by Program

1511	City Manager's Office	5	4	3	3
1512	Capital Facilities Development	2	2		
1520	City Clerk	2	2	2	2
1525	Volunteer Services	1	1		
1540	Human Resources	4	4	3	3
1550	Neighborhood Services	1			
TOTAL		15	13	8	8

Purpose

Manage the Salinas Municipal Corporation and the Salinas Redevelopment Agency consistent with the policy direction established by the City Council and the Agency.

Selected Goals

1. Develop, recommend and implement comprehensive City and Redevelopment Agency budgets and financial policies.
2. Continue to implement team building and customer service initiatives among City Council, Department Directors, other senior management staff, and all City personnel.
3. Coordinate efforts to achieve cooperative intergovernmental initiatives and private/public partnerships.
4. Implement and monitor City Council Goals and Objectives.
5. Coordinate overall General Plan revision efforts.

Workload and Performance Indicators

1. Weekly Agenda review and coordination.
2. Follow up of residents inquiries.
3. Follow up of City Council inquiries.
4. Special projects and assignments (eg, labor negotiations).
5. Complete contingency plans for implementation of potential Utility Users Tax repeal.
6. Provide management oversight for Salinas Valley Solid Waste Authority.

Major Budget Changes

Beginning in FY 03-04 employee Services reflects the allocation of time of the City Manager and Deputy City Manager to the Redevelopment Agency and the Airport. The budget for Travel/Traning and Conferences was reduced in FY 03-04. The Assistant City Manager was reclassified to Deputy City Manager in FY 03-04. The Housing and CDBG programs, Recreation - Parks and Library Departments report directly to the Deputy City Manager. The Assistant to City Manager position was eliminated effective July 1, 2004. The Confidential Admin Secretary position was eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004.

**ADMINISTRATION
City Manager's Office**

1511

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	525,053	501,700	454,600	478,200
2. Office Supplies & Materials	1,621	1,575	1,500	1,500
3. Special Dept Supplies	691	800	700	700
4. Communications	1,598	1,800	1,800	1,800
5. Training/Conferences/Meetings	8,794	9,625	10,500	10,500
6. Membership & Dues	118	200	100	100
TOTAL	537,875	515,700	469,200	492,800

Authorized Positions	5	4	3	3
-----------------------------	----------	----------	----------	----------

Funding Source

General Fund

Purpose

Develop a Capital Facilities Plan inclusive of new City facilities (Police Building, Municipal Pool, Library, Gymnasium, Senior Center) and coordinate development of a financing plan for the construction of these facilities.

Selected Goals

1. Coordinate design of facilities.
2. Coordinate financing plan for facilities.

Workload and Performance Indicators

1. Complete ongoing facility planning.
2. Complete financing plan.
3. Coordinate with outside groups, such as Salinas Valley Aquatics (SVA), to undertake the Municipal Pool project.

Major Budget Changes

All projects associated with the Capital Facilities Development Program are on hold until alternative funding sources are secured.

ADMINISTRATION
Capital Facilities Development

1512

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services				
TOTAL				

Authorized Positions	2	2		
-----------------------------	---	---	--	--

Funding Source

General Fund

Purpose

The City Clerk's Office is the record keeper of the City's legislative acts, including indexing and maintaining reports, resolutions, ordinances, and minutes of the City Council and the Salinas Redevelopment Agency. The office is responsible for processing legislative actions, including notification, recordation and codification. The Clerk's Office prepares and posts the City Council agenda, notices public meetings, and distributes Council material in accordance with State law; and is responsible for campaign and economic interest filings in accordance with the Political Reform Act. The office fills Commission vacancies and recognizes Commissioners; conducts elections for the City Council; responds to records research requests; and serves as City Hall's point of contact for public information.

Selected Goals

1. Image and index 1,000 resolutions and ordinances.

Workload and Performance Indicators

1. Process campaign statements and over 200 economic interest statements annually.
2. Process over 400 Council actions annually, including indexing, noticing, recording and filing.
3. Recruit and Train Commissioners, including filling an estimated fifteen vacancies annually.
4. Coordinate recognition and prepare approximately forty commendations and proclamations annually.
5. Respond to an estimated 50,000 public inquires annually by telephone and in person.
6. Respond to over 1,000 records requests annually.

Major Budget Changes

None.

**ADMINISTRATION
City Clerk**

1520

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	195,079	197,500	200,700	201,500
2. Office Supplies & Materials	2,671	2,800	2,800	2,800
3. Special Dept Supplies	310			
4. Communications	1,137	1,500	1,500	1,500
5. Rents & Leases	1,718	1,720	1,720	1,720
6. Contract Maintenance Services		580	580	580
7. Professional Services	4,908	9,500	9,500	9,500
8. Advertising	8,203	7,200	7,200	7,200
9. Training/Conferences/Meetings	928	1,000	1,000	1,000
10. Membership & Dues	397	500	500	500
TOTAL	215,351	222,300	225,500	226,300

Authorized Positions	2	2	2	2
-----------------------------	----------	----------	----------	----------

Funding Source

General Fund

Purpose

Provide Salinas residents with the opportunity to engage in productive community public service.

Selected Goals

1. Collaborate with the Police, Public Works and Fire Departments in alliance with the National Safe Kids Coalition and the Monterey County Health Department, regarding helmet, pedestrian and bicycle safety.
2. Participate in Career Fairs (elementary school, middle school, high school and colleges) within the city limits.
3. Collaborate with Parks to increase maintenance support.
4. Meet or exceed 10,000 volunteer hours including park and neighborhood clean-ups and ongoing placements within City departments

Workload and Performance Indicators

1. Make community presentations and media contacts promoting community volunteerism by June 2005.
2. Manage 700 volunteer files and database.
3. Coordinate 7 district clean-up events.

Major Budget Changes

Some of the Neighborhood Services activities were combined with the Volunteer Services Program as a result of required FY 04-05 budget reductions. The program of Volunteer Services Coordinator was eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004.

ADMINISTRATION

Volunteer Services

1525

	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
Operating Expenditures				
1. Employee Services	76,320	84,800		
2. Office Supplies & Materials	283	1,200		
3. Special Dept Supplies	801	1,200		
4. Communications	289	300		
5. Professional Services		1,000		
6. Outside Services		10,000		
7. Training/Conferences/Meetings		500		
8. Recognition-Award-Protocol	378	1,500		
TOTAL	78,071	100,500		

Authorized Positions	1	1		
-----------------------------	---	---	--	--

Funding Source

General Fund

Purpose

Provide centralized human resources and employee relations services in support of the delivery of municipal services to Salinas residents.

Selected Goals

1. Develop and coordinate employee training and development initiatives to promote positive employee/work relations.
2. Provide effective and timely personnel recruitments to all departments.
3. Administer grievance and disciplinary process including training, scheduling and staff support to Grievance Board and Equal Employment Opportunity Commission.
4. Support the City's labor relations activities and collective bargaining processes.
5. Provide positive customer service to external and internal customers.

Workload and Performance Indicators

1. Complete 25 recruitments in FY 04/05.
2. Coordinate all grievance and disciplinary procedures.
3. Support City Departments to comply with federal/state labor and workplace mandates.
4. Conduct labor relations and negotiations.
5. Complete classification reviews annually.

Major Budget Changes

Outside Services was reduced in FY 03-04. The Human Resources Technician position was eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004.

ADMINISTRATION

Human Resources

1540

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	356,892	408,100	345,400	355,800
2. Office Supplies & Materials	4,973	8,500	8,500	8,500
3. Special Dept Supplies	-100			
4. Communications	1,890	4,000	4,000	4,000
5. Contract Maintenance Services	465	500	500	500
6. Outside Services	17,233	20,000	20,000	20,000
7. Advertising	23,647	20,000	20,000	20,000
8. Training/Conferences/Meetings	6,124	3,500	3,500	3,500
9. Membership & Dues	1,411	3,000	3,000	3,000
TOTAL	412,535	467,600	404,900	415,300

Authorized Positions	4	4	3	3
-----------------------------	----------	----------	----------	----------

Funding Source

General Fund

Purpose

Support neighborhood empowerment activities; coordinate the implementation of solutions to neighborhood issues; and assist with the work of violence prevention collaboratives.

Selected Goals

1. Staff support for family preservation initiatives.
2. Liaison between neighborhoods and City-line departments.
3. Develop effective information and resource sharing between the public, private, non-profit sectors, and neighborhood residents.

Workload and Performance Indicators

1. Conduct Neighborhood Presentations.
2. Support neighborhood interaction with City Council.
3. Conduct/coordinate community events.
4. Dissemination of the Neighborhood Problem Solver.

Major Budget Changes

Program was re-organized and the Neighborhood Services Coordinator position was eliminated as a result of required FY 04-05 budget reductions. A portion of the Neighborhood Services operating budget was transferred to the Volunteer Services program for FY 04-05. All activities were eliminated for FY 2005-06.

ADMINISTRATION
Neighborhood Services

1550

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	25,267			
2. Office Supplies & Materials	570			
3. Special Dept Supplies	1,458			
4. Communications	95			
5. Professional Services	389			
6. Outside Services	4,252			
7. Training/Conferences/Meetings	370			
TOTAL	32,401			

Authorized Positions 1

Funding Source

General Fund

ADMINISTRATION

Work Force

	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
City Manager's Office				
City Manager	1	1	1	1
Deputy City Manager	1	1	1	1
Assistant to City Manager	1			
Executive Assistant	1	1	1	1
Confidential Admin Sec	1	1		
Total	5	4	3	3
Capital Facilities Development				
Secretary	1	1		
Management Analyst	1	1		
Total	2	2		
City Clerk				
City Clerk	1	1	1	1
Deputy City Clerk	1	1	1	1
Total	2	2	2	2
Volunteer Services				
Volunteer Svcs Coord	1	1		
Human Resources				
Human Resources Officer	1	1	1	1
H R Analyst II	2	2	2	2
Human Resource Technician	1	1		
Total	4	4	3	3
Neighborhood Services				
Neighborhood Svc Coord	1			
Department Total	15	13	8	8

ADMINISTRATION

City Council Goals & Objectives

CITY COUNCIL GOALS & OBJECTIVES (Listed in Priority Order)

GOAL # 1 - PROTECT AND ENHANCE CITY FINANCIAL RESOURCES

1. **Report regularly on proposed legislation that fiscally impacts Salinas.**
Responsibility: City Manager, Finance
Action Date: Ongoing
2. **Identify critical financial issues and aggressively lobby for financial resources.**
Responsibility: City Manager, Finance
Action Date: Ongoing
3. **Identify alternative financial resources.**
Responsibility: City Manager, Finance
Action Date: Ongoing
4. **Strengthen and build regional coalitions and alliances to protect and enhance financial resources.**
Responsibility: City Manager
Action Date: Ongoing

GOAL #2 - GENERATE ECONOMIC DEVELOPMENT THROUGHOUT THE CITY

4. **Construct MAYA cinema.**
Responsibility: City Manager, Redevelopment
Action Date: June 2005
5. **Conclude the DDA and EIR for downtown hotel/condominium project.**
Responsibility: City Manager, City Attorney, Redevelopment
Action Date: November 2004
6. **Report on current economic development programs and identify potential expansion alternatives.**
Responsibility: City Manager
Action Date: Ongoing
7. **Business attraction strategies.**
Responsibility: City Manager
Action Date: Ongoing
11. **Work with TAMC in completing planning and environmental review for CALTRAIN.**
Responsibility: City Manager, Redevelopment, Public Works
Action Date: Ongoing
12. **Study and report on City involvement in County youth and adult training programs.**
Responsibility: City Manager
Action Date: To be accomplished
13. **Study session(s) with Chamber of Commerce.**
Responsibility: City Manager
Action Date: To be scheduled in FY 2005-06

ADMINISTRATION

City Council Goals & Objectives

14. **Establish a Council sub-committee to work with Natividad Hospital representatives and the County to review suggested alternatives to maintain hospital services.**
Responsibility: City Manager
Action Date: Activity discontinued
15. **Meet with potential family recreation center developers to determine status and possibly of actual development.**
Responsibility: City Manager
Action Date: Ongoing Activity

GOAL #3 - PROMOTE AND SUPPORT A SAFE AND PEACEFUL COMMUNITY

7. **Report on federal and state funding reductions for current programs (literacy, after school programs).**
Responsibility: City Manager
Action Date: Ongoing
10. **Implement the Neighborhood Engagement Strategy.**
Responsibility: City Manager
Action Date: Completed
13. **Explore the use of CDBG resources to improve infrastructure needs (e.g. street lighting) in eligible neighborhoods.**
Responsibility: City Manager, Public Works
Action Date: Ongoing

GOAL #4 - PROMOTE WORK FORCE HOUSING DEVELOPMENT THROUGHOUT THE COUNTY

1. **Complete City Zoning Code Ordinance.**
Responsibility: City Manager/Advanced Planning
Action Date: July 2005
2. **Complete inclusionary housing study.**
Responsibility: City Manager/Advanced Planning
Action Date: Completed
4. **Establish Housing Trust Fund (evaluate Prop 46) and identify additional funding. Include concept of an advisory committee.**
Responsibility: City Manager
Action Date: January 2006

GOAL #5 - PROVIDE LEADERSHIP IN CITY CENTERED GROWTH POLICIES.

1. **Research how to provide housing preferences for local residents and/or workers.**
Responsibility: City Manager, City Attorney
Action Date: Ongoing

ADMINISTRATION

City Council Goals & Objectives

2. **Meet with Board of Supervisors to ensure that inclusionary housing is uniformly applied throughout the County and sensitive to diversity.**
Responsibility: City Manager
Action Date: Activity discontinued
3. **Finalize City Centered Growth agreement with County.**
Responsibility: City Manager
Action Date: Activity terminated by County
4. **Negotiate with community groups for support of City Centered Growth agreement.**
Responsibility: City Manager
Action Date: Discussion ongoing
6. **Develop a Rancho San Juan education plan for the community at large.**
Responsibility: City Manager
Action Date: Pending EIR

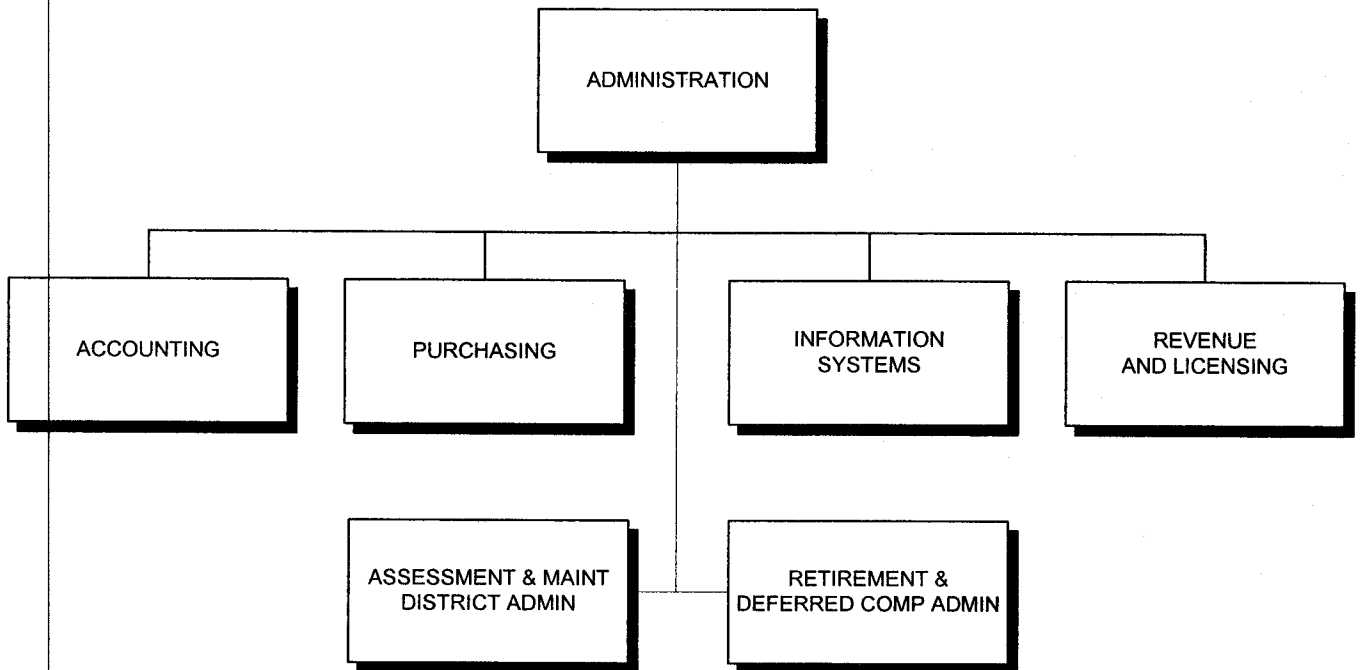
GOAL #6 - PLAN AND PROVIDE FOR NEW PUBLIC FACILITIES

1. **Complete fundraising efforts with SVA for new municipal pool facility.**
Responsibility: City Manager
Action Date: Ongoing
6. **Consider joint use potential for facilities.**
Responsibility: City Manager, Recreation Parks, Library
Action Date: Delayed through FY 2005-06



(This page intentionally left blank)

FINANCE Organization



FINANCE

Department Summary

Purpose

The Finance Department provides the management, control, and administration of all fiscal operations of the City. This includes providing a framework for financial planning and analysis to support the operations of all City Departments. Departmental responsibilities include long-range financial planning, budget management, accounts receivable and payable, payroll processing, retirement administration, general accounting and reporting, debt administration, purchasing, revenue and licensing, redevelopment financing and assessment district administration.

Selected Goals

1. Support City Manager's Office in determining a strategy to assess the effectiveness and efficiency of the organization given fiscal constraints.
2. Assist City Manager's Office in developing a strategy to acquire funding to meet existing and future operating program and capital project needs.

Workload and Performance Indicators

1. Maintain a City-wide master fee schedule.
2. Publish an on-line catalog of supplies available in-house.
3. Maintenance of GASB Statement No.34 which requires the Annual Financial Report to include depreciation of assets and infrastructure.
4. Automate Deferred Compensation (Trust Deeds) accounting system.
5. Prepare Federal and State reports on a timely basis.

Major Budget Changes

One Purchasing Clerk, one Programmer Analyst and one GIS Technician position were eliminated as a result of required FY 04-05 budget reductions. In addition, an Accounting Clerk position was eliminated effective July 1, 2004. The Web Master-Internet, Intranet and Web Page position in Information Systems and the last Account Clerk position in the Revenue and Treasury Section were eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004. Additionally, Contract Services in Information Services were reduced by \$65,000, reducing contract computer support from 2.5 to 2.0 contract employees.

FINANCE

Department Summary

Expenditures by Program		03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
2030	Administration	342,676	363,000	399,800	419,300
2031	Accounting	677,696	861,377	791,900	826,100
2032	Purchasing	245,487	270,900	284,200	293,800
2033	Information Systems	1,520,041	1,661,518	1,490,100	1,531,300
2034	Revenue & Licensing	221,008	187,500	124,200	127,900
TOTAL		3,006,908	3,344,295	3,090,200	3,198,400

Expenditures by Character

1.	Employee Services	2,404,394	2,401,700	2,374,900	2,482,800
2.	Office Supplies & Materials	28,258	34,200	35,900	35,900
3.	Small Tools & Equipment	162	2,200	1,200	1,200
4.	Special Dept Supplies	31,130	19,118	18,700	18,700
5.	Communications	18,885	17,800	18,800	18,800
6.	Contract Maintenance Services	426,890	646,600	537,100	537,100
7.	Professional Services	105,335	191,277	72,400	72,400
8.	Outside Services	729			
9.	Administration/Contingencies		6,100	6,500	6,800
10.	Advertising	505	400	400	400
11.	Training/Conferences/Meetings	3,915	19,800	19,700	19,700
12.	Membership & Dues	2,662	5,100	4,600	4,600
13.	Stores Sales	-86,724	-325,000	-325,000	-325,000
14.	Stores Purchases	70,767	325,000	325,000	325,000
TOTAL		3,006,908	3,344,295	3,090,200	3,198,400

Expenditures by Fund

General Fund	3,006,908	3,277,795	3,019,000	3,124,100
Deferred Compensation Admin		66,500	71,200	74,300
TOTAL	3,006,908	3,344,295	3,090,200	3,198,400

FINANCE

Department Summary

Workforce by Program		03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
2030	Administration	3	3	3	3
2031	Accounting	8	8	8	8
2032	Purchasing	4	3	3	3
2033	Information Systems	11	9	8	8
2034	Revenue & Licensing	3	2	1	1
	TOTAL	29	25	23	23

Purpose

Provide coordination and direction of all fiscal operations of the City. This includes directing, monitoring, and controlling the assets and financial operations of the City, and providing a framework for financial planning and analysis to support the operation and management of all City departments.

Selected Goals

1. Support City Manager's Office in determining a strategy to assess the effectiveness and efficiency of the organization given fiscal constraints.
2. Assist City Manager's Office in developing a strategy to acquire funding to meet existing and future operating program and capital project needs.
3. Submit timely and informative financial reports to the City Council.
4. Publish adopted Operating Budget and Capital Improvement Program.

Workload and Performance Indicators

1. Maintain asset inventory and valuation in compliance with Governmental Accounting Standards Board Statement No. 34.
2. Submit to Federal and State agencies mandated financial reports in a timely manner.

Major Budget Changes

None.

**FINANCE
Administration**

2030

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	339,971	358,800	395,500	415,000
2. Office Supplies & Materials	1,986	500	1,000	1,000
3. Small Tools & Equipment	123	400	100	100
4. Special Dept Supplies	473	600	600	600
5. Communications	123	600	600	600
6. Training/Conferences/Meetings		2,100	2,000	2,000
TOTAL	342,676	363,000	399,800	419,300

Authorized Positions	3	3	3	3
-----------------------------	----------	----------	----------	----------

Funding Source

General Fund

Purpose

Maintain the accuracy and reliability of all City's financial transactions for all funds. These transactions include accounts payable, accounts receivable, general ledger accounting, enterprise accounting, internal service accounting, financial reporting and administration of the employee payroll. Senior Accounting Technician position is dedicated to retirement administration including trust deed investments and other employee deferred compensation investments. Other services include financial data analysis, accounting control of purchase orders, asset management, payments to vendors, and review of budgeted expenditures.

Selected Goals

1. Implementation of Governmental Accounting Standards Board's Statement No. 34. (Completed)
2. Identify and evaluate alternatives to reduce costs for the New York Life retirement program.
3. Update investment policy.
4. Automate Deferred Compensation (Trust Deed) accounting system.

Workload and Performance Indicators

1. Maintain GASB Statement No.34 including the recording of depreciation of all assets and infrastructure.
2. Identify alternatives to reduce cost of the New York Life retirement program.
3. Complete all audits of the City's financial transactions by December 31st of each year.
4. Provide fiscal services to the Salinas Valley Solid Waste Authority.

Major Budget Changes

Sr. Accounting Technician responsible for Deferred Compensation Trust Deed administration and retirement programs is funded with a management fee of 1/4 of 1-percent charged to the Trust Deed Deferred Compensation program. Professional Services includes amounts necessary to continue the implementation of Governmental Accounting Standards Board Statement No 34. (GASB No. 34) that requires the reporting of fixed assets and depreciation of infrastructure such as streets and traffic signals, bridges, street lights, storm and sanitary sewer systems. Depreciation is required to be recorded on the City's general fixed assets including land improvements (parks), buildings, vehicles, machinery, equipment and works of art and historical treasures.

**FINANCE
Accounting****2031**

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	568,094	668,700	717,200	751,100
2. Office Supplies & Materials	8,894	8,800	10,000	10,000
3. Small Tools & Equipment	27	1,400	700	700
4. Special Dept Supplies	4,315	6,800	6,800	6,800
5. Communications	10,602	7,700	7,700	7,700
6. Contract Maintenance Services	398		500	500
7. Professional Services	83,573	156,277	37,400	37,400
8. Administration/Contingencies		6,100	6,500	6,800
9. Advertising	397	200	200	200
10. Training/Conferences/Meetings	216	3,300	3,300	3,300
11. Membership & Dues	1,180	2,100	1,600	1,600
TOTAL	677,696	861,377	791,900	826,100
 Authorized Positions	 8	 8	 8	 8

Funding Source

General Fund

Purpose

Acquire goods and services for all City departments including agencies and organizations which the City serves as fiscal agent. Purchasing services entail the processing of purchase orders for supplies, departmental support for the development of bid specifications; and providing information to departments on products, services and prices.

Selected Goals

1. Provide timely delivery of supplies and materials to departments.
2. Verify that all goods are received in good condition.
3. Automate annual inventory.
4. Conduct annual auction of surplus property.

Workload and Performance Indicators

1. Complete automation of the stores inventory.

Major Budget Changes

Purchasing Clerk position was eliminated as a result of required FY 04-05 budget reductions.

FINANCE Purchasing

2032

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	246,230	253,000	266,300	275,900
2. Office Supplies & Materials	6,279	6,600	6,600	6,600
3. Small Tools & Equipment	12	400	400	400
4. Communications	725	1,400	1,400	1,400
5. Contract Maintenance Services	6,525	7,500	7,500	7,500
6. Outside Services	729			
7. Advertising	108	200	200	200
8. Training/Conferences/Meetings	36	800	800	800
9. Membership & Dues	800	1,000	1,000	1,000
10. Stores Sales	-86,724	-325,000	-325,000	-325,000
11. Stores Purchases	70,767	325,000	325,000	325,000
TOTAL	245,487	270,900	284,200	293,800

Authorized Positions	4	3	3	3
-----------------------------	---	---	---	---

Funding Source

General Fund

Purpose

Information Systems provides oversight for all city wide information services related to application systems analysis, design, programming and support; data communications including local and areawide network computer system management and operations; central computer and end-user PC integration and support; telecommunication operation and analysis; Geographic Information Systems (GIS) and reprographic and mail services.

Selected Goals

1. Provide programming, operational and systems development and software acquisition assistance to departments.
2. Provide additional training to users to enhance their utilization of the computer and telephone systems.
3. Continue development of the web based GIS mapping system.
4. Finish the replacement of the existing network backbone and the migration to Windows 2000.
5. Continue support and maintenance of the telephone system, the City's wide area and local area networks and network connectivity with other public agencies.

Workload and Performance Indicators

1. Maintain the City's computer and telephone network.
2. Continue development of the City's web presence.
3. Web presence will be limited with loss of Web Master position.

Major Budget Changes

Maintenance Services includes the cost of supporting the mobile data terminals in the Police vehicles and increased costs associated with the system-wide software conversion to Windows 2000. The Programmer Analyst and GIS Technician positions were eliminated as a result of required FY 04-05 budget reductions. The Web Master-Internet, Intranet and Web Page position was eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004. The Outside Services were also reduced by \$65,000 reflecting a decrease in the computer support provided by Modular Information Systems.

FINANCE

Information Systems

2033

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	1,061,404	975,000	913,000	954,200
2. Office Supplies & Materials	8,001	14,000	14,000	14,000
3. Special Dept Supplies	25,601	8,118	7,700	7,700
4. Communications	808	1,400	2,400	2,400
5. Contract Maintenance Services	419,967	639,100	529,100	529,100
6. Professional Services		10,000	10,000	10,000
7. Training/Conferences/Meetings	3,628	12,000	12,000	12,000
8. Membership & Dues	632	1,900	1,900	1,900
TOTAL	1,520,041	1,661,518	1,490,100	1,531,300

Authorized Positions	11	9	8	8
-----------------------------	-----------	----------	----------	----------

Funding Source

General Fund

Purpose

Provide administration and collection of all City revenues including revenues from license and permit holders. The division is responsible for filing timely claims for grants and subventions, and the collection of bail forfeitures for parking violations.

Selected Goals

1. Prepare a City-wide master fee schedule.
2. Develop audit program for hotel/motel transient occupancy tax collection.
3. Maintain customer service without front counter Account Clerks.

Workload and Performance Indicators

1. Complete City-wide master fee schedule. (Completed)
2. Implement a hotel/motel transient occupancy tax audit program. (Complete)
3. Maintain an ongoing revenue collection and administration program.
4. Implement agricultural and manufacturing business license requirement.

Major Budget Changes

An Accounting Clerk position was eliminated effective July 1, 2004. A second Account Clerk position was eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004.

FINANCE
Revenue & Licensing

2034

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	188,695	146,200	82,900	86,600
2. Office Supplies & Materials	3,098	4,300	4,300	4,300
3. Special Dept Supplies	741	3,600	3,600	3,600
4. Communications	6,627	6,700	6,700	6,700
5. Professional Services	21,762	25,000	25,000	25,000
6. Training/Conferences/Meetings	35	1,600	1,600	1,600
7. Membership & Dues	50	100	100	100
TOTAL	221,008	187,500	124,200	127,900

Authorized Positions	3	2	1	1
-----------------------------	----------	----------	----------	----------

Funding Source

General Fund

FINANCE

Work Force

Administration	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
Finance Director	1	1	1	1
Accounting Technician	1	1	1	1
Accounting Officer	1	1	1	1
Total	3	3	3	3
Accounting				
Sr Accounting Technician	2	2	2	2
Senior Accountant	1	1	1	1
Supervising Accountant	1	1	1	1
Sr Accounting Clerk	2	2	2	2
Payroll Technician	1	1	1	1
Payroll Coordinator	1	1	1	1
Total	8	8	8	8
Purchasing				
Purchasing Clerk	1			
Purchasing Technician	2	2	2	2
Senior Buyer	1	1	1	1
Total	4	3	3	3
Information Systems				
Information Systems Mgr	1	1	1	1
Sr Programmer/Analyst	1	1	1	1
Central Services Tech	1	1	1	1
GIS Technician	1			
Programmer Analyst	1			
UNIX Syst/Network Admin	1	1		
Network/Sys Administrator	1	1	1	1
PC Services Coord	1	1	1	1
Integration/Appl Admin	1	1	1	1
GIS Administrator	1	1	1	1
Telecom Svc Tech	1	1	1	1
Total	11	9	8	8

FINANCE

Work Force

Revenue & Licensing	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
Account Clerk II	2	1		
Revenue Technician	1	1	1	1
Total	3	2	1	1
Department Total	29	25	23	23

FINANCE

City Council Goals & Objectives

CITY COUNCIL GOALS & OBJECTIVES (Listed in Priority Order)

GOAL # 1 - PROTECT AND ENHANCE CITY FINANCIAL RESOURCES

1. **Report regularly on proposed legislation that fiscally impacts Salinas.**
Responsibility: City Manager, Finance
Action Date: Ongoing
2. **Identify critical financial issues and aggressively lobby for financial resources.**
Responsibility: City Manager, Finance
Action Date: Ongoing
3. **Identify alternative financial resources.**
Responsibility: City Manager, Finance
Action Date: Ongoing

GOAL #6 - PLAN AND PROVIDE FOR NEW PUBLIC FACILITIES

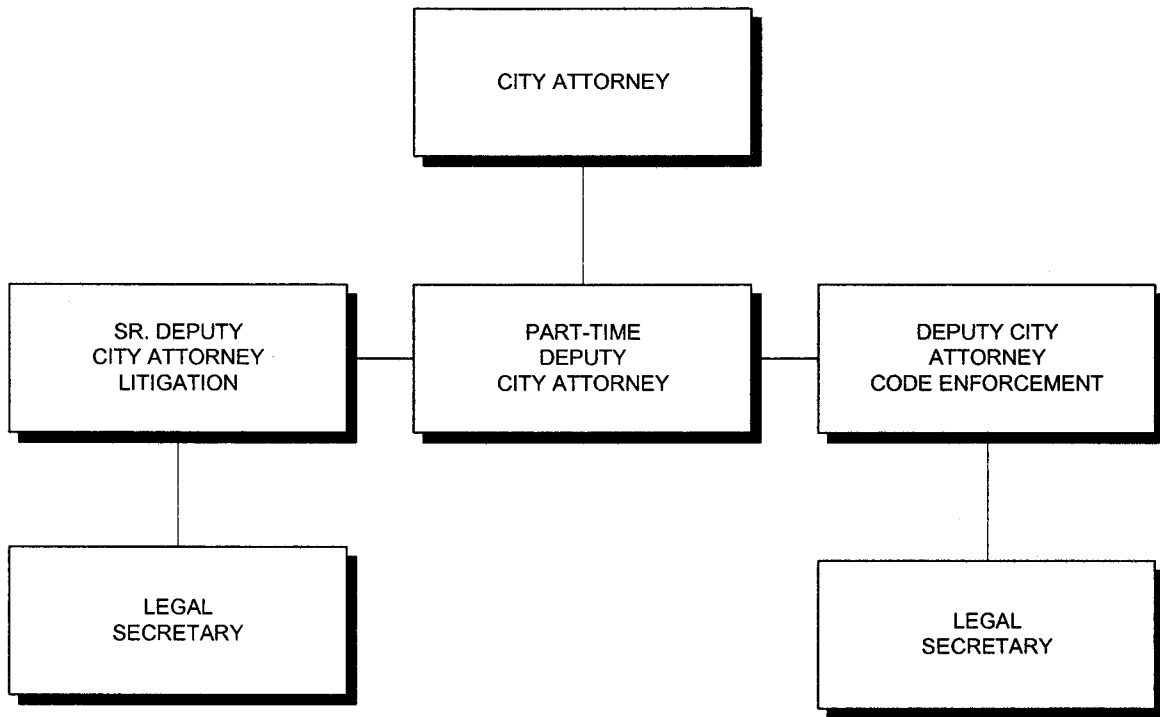
5. **Provide report on City facility needs (library/recreation center) and financing alternatives.**
Responsibility: City Manager, Finance
Action Date: Delayed through FY 2005-06



(This page intentionally left blank)

CITY ATTORNEY'S OFFICE

Organization



CITY ATTORNEY'S OFFICE

Department Summary

Purpose

As provided in the City Charter, the City Attorney's Office provides legal representation and guidance to the City Council, its committees, boards and commissions, the City Manager and City Departments.

Selected Goals

1. Provide research and legal support in the following specific areas: Establishment of development fees to pay for development impacts. Drafting of appropriate revenue/tax ballot measures as directed by the Council. Implementation of NPDES/Stormwater management permit, and continued monitoring of developments on a state and local basis to fund implementation of permit. Support the development of a hotel in the 100 block of Main Street. Implementation of the General Plan. Adoption of regional City positions on housing, transportation, city-centered growth, infrastructure and related environmental issues, and completion of the amendments to the Zoning Code including updating the inclusionary housing ordinance and density bonus provisions.
2. Provide high quality legal representation of the City in all litigation matters, appeals and administrative hearings.
3. Provide responsive legal advice and options to all City officers and departments.
4. Maintain high standards of Municipal legal advice and work product.
5. Actively monitor all outside legal counsel with respect to their representation of the City and the costs incurred.
6. Provide legal training to City officers and staff in key municipal law areas.
7. Provide legal support to facilitate and strengthen citywide code enforcement efforts.
8. Provide legal services in support of City/Regional land use development and housing initiatives.
9. Negotiate amendments to the City-County "Boronda" MOU with County.

Workload and Performance Indicators

1. Provide responsive legal advice and options to all City officers and departments.
2. Resolve pending litigation matters.
3. Actively monitor all outside legal counsel with respect to their representation of the City and the costs incurred.
4. Provide legal training to City officers and staff in key municipal law areas, as resources permit.
5. Continue cost recovery efforts on property damage claims.

Major Budget Changes

A Deputy City Attorney (3/4) and one Secretary (1/2) are funded by the Risk Management program to provide legal services for workers compensation and liability self-insurance claims. Required FY 04-05 budget reductions included the elimination of the Assistant City Attorney, the reduction of a Deputy City Attorney to half-time and a conversion of a Paralegal position to a Legal Secretary. The half-time Deputy City Attorney position was eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004.

CITY ATTORNEY'S OFFICE

Department Summary

Expenditures by Program		03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
2500	City Attorney's Office	437,709	540,800	505,900	536,800

Expenditures by Character

1.	Employee Services	417,474	501,300	466,400	495,000
2.	Office Supplies & Materials	2,927	2,400	2,400	3,100
3.	Books and Publications	10,596	12,800	12,800	13,500
4.	Communications	796	1,600	1,600	1,600
5.	Contract Maintenance Services	606	800	800	800
6.	Professional Services	18	10,000	10,000	10,000
7.	Outside Services	1,630	5,000	5,000	5,000
8.	Training/Conferences/Meetings	1,889	3,900	3,900	4,300
9.	Membership & Dues	1,320	3,000	3,000	3,500
10.	Capital Outlay	453			
TOTAL		437,709	540,800	505,900	536,800

Expenditures by Fund

General Fund		437,709	540,800	505,900	536,800
--------------	--	---------	---------	---------	---------

Workforce by Program

2500	City Attorney's Office	6.0	5.5	5.0	5.0
------	------------------------	-----	-----	-----	-----

Purpose

As provided in City Charter, provide effective legal representation and guidance to the City Council, its committees, boards and commissions, the City Manager, and City departments.

Selected Goals

1. Provide research and legal support in the following specific areas: Establishment of development fees to pay for development impacts. Drafting of appropriate revenue/tax ballot measures as directed by the Council. Implementation of NPDES/Stormwater management permit, and continued monitoring of developments on a state and local basis to fund implementation of permit. Support the development of a hotel in the 100 block of Main Street. Implementation of the General Plan. Adoption of regional City positions on housing, transportation, city-centered growth, infrastructure and related environmental issues, and completion of the amendments to the Zoning Code including updating the inclusionary housing ordinance and density bonus provisions.
2. Provide high quality legal representation of the City in all litigation matters, appeals and administrative hearings.
3. Provide responsive legal advice and options to all City officers and departments.
4. Maintain high standards of Municipal legal advice and work product.
5. Actively monitor all outside legal counsel with respect to their representation of the City and the costs incurred.
6. Provide legal training to City officers and staff in key municipal law areas.
7. Provide legal support to facilitate and strengthen citywide code enforcement efforts.
8. Provide legal services in support of City/Regional land use development and housing initiatives.

Workload and Performance Indicators

1. Provide responsive legal advice and options to all City officers and departments.
2. Resolve pending litigation matters.
3. Actively monitor all outside legal counsel with respect to their representation of the City and the costs incurred.
4. Provide legal training to City officers and staff in key municipal law areas, as resources permit.
5. Continue cost recovery efforts on property damage claims.

Major Budget Changes

A Deputy Attorney (3/4) and the Paralegal (1/2) are budgeted in the Risk Management program to provide legal services for workers compensation and liability self-insurance claims. Required FY 04-05 budget reductions included the elimination of the Assistant City Attorney, the reduction of a Deputy City Attorney to half-time and a conversion of a Paralegal position to a Legal Secretary. Subsequently, the half-time Deputy City Attorney position was eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004.

CITY ATTORNEY'S OFFICE
City Attorney's Office

2500

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	417,474	501,300	466,400	495,000
2. Office Supplies & Materials	2,927	2,400	2,400	3,100
3. Books and Publications	10,596	12,800	12,800	13,500
4. Communications	796	1,600	1,600	1,600
5. Contract Maintenance Services	606	800	800	800
6. Professional Services	18	10,000	10,000	10,000
7. Outside Services	1,630	5,000	5,000	5,000
8. Training/Conferences/Meetings	1,889	3,900	3,900	4,300
9. Membership & Dues	1,320	3,000	3,000	3,500
10. Capital Outlay	453			
TOTAL	437,709	540,800	505,900	536,800
Authorized Positions	6.0	5.5	5.0	5.0

Funding Source

General Fund

CITY ATTORNEY'S OFFICE

Work Force

City Attorney's Office	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
City Attorney	1.0	1.0	1.0	1.0
Paralegal	1.0	1.0		
Deputy City Attorney II	2.0	2.5	1.0	1.0
Sr Deputy City Attorney			1.0	1.0
Legal Secretary	1.0	1.0	2.0	2.0
Assistant City Attorney	1.0			
Total	6.0	5.5	5.0	5.0
Department Total	6.0	5.5	5.0	5.0

CITY ATTORNEY'S OFFICE

City Council Goals & Objectives

CITY COUNCIL GOALS & OBJECTIVES (Listed in Priority Order)

GOAL #2 - GENERATE ECONOMIC DEVELOPMENT THROUGHOUT THE CITY

5. **Conclude the DDA and EIR for downtown hotel/condominium project.**
Responsibility: City Manager, City Attorney, Redevelopment
Action Date: August 2005

GOAL #3 - PROMOTE AND SUPPORT A SAFE AND PEACEFUL COMMUNITY

4. **Report on alternate housing code enforcement strategies-Rental/Multi-family/Single-Family.**
Responsibility: Development/Permit Services, City Attorney
Action Date: Completed

GOAL #4 - PROMOTE WORK FORCE HOUSING DEVELOPMENT THROUGHOUT THE COUNTY

3. **Report on the status of rent control in California.**
Responsibility: City Attorney
Action Date: Completed

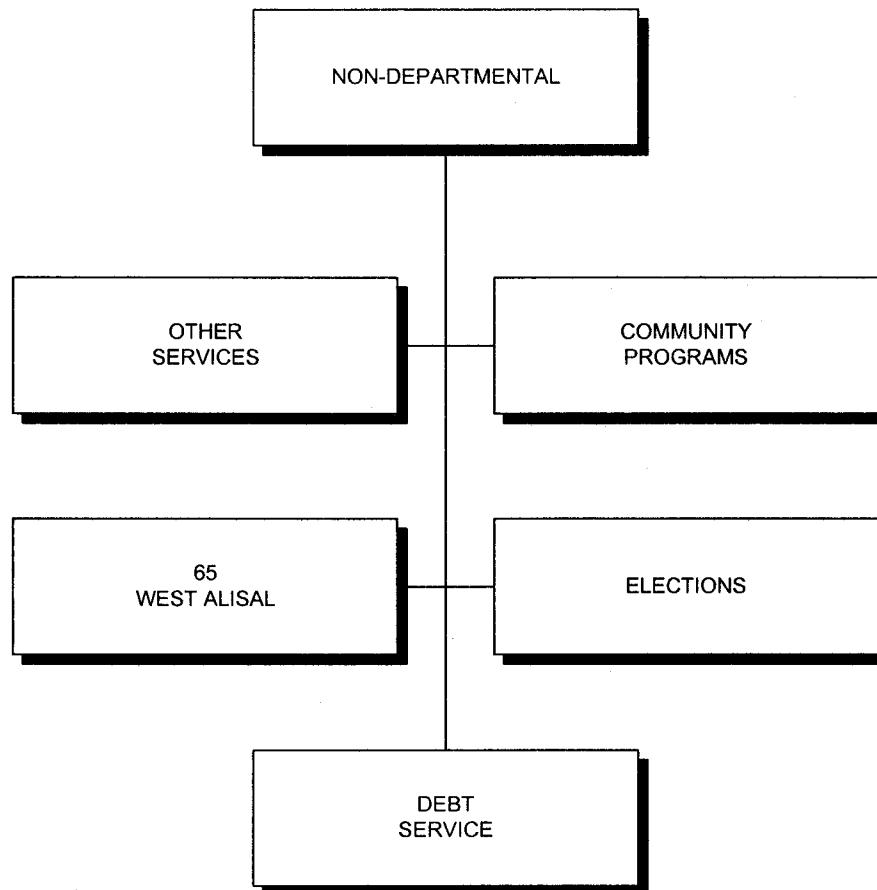
GOAL #5 - PROVIDE LEADERSHIP IN CITY CENTERED GROWTH POLICIES.

1. **Research how to provide housing preferences for local residents and/or workers.**
Responsibility: City Manager, City Attorney
Action Date: Ongoing



(This page intentionally left blank)

NON-DEPARTMENTAL Organization



NON-DEPARTMENTAL Department Summary

Purpose

The Non-Departmental budget supports community programs; the City's repayment of outstanding bond issues; the cost of operating the 65 West Alisal Street facility; and various operating costs that are not directly charged to a specific departmental operating budget.

Selected Goals

1. Fulfill the City's policy/financial requirements and obligations.

Workload and Performance Indicators

1. Fund the cost of municipal elections.
2. Ensure timely payment to bondholders.
3. Provide adequate funding for non-departmental expenses.

Major Budget Changes

Training was reduced fifty-percent in FY 2003-04. Support for community programs was reduced in FY 2003-04 and eliminated in FY 2004-05. Due to lack of General Funds other program reductions in FY 2004-05 include the elimination of the City newsletter, Legislative Advocacy was reduced fifty-percent, contributions to Regional Agencies was reduced twenty-five percent and General Fund support of the Oldtown Maintenance District was eliminated. The non-departmental contingency account is funded at the \$100,000 level during both fiscal years and \$150,000 has been included in both fiscal years for emergency capital outlay purchases as minimal General Fund capital outlay items have been included in departmental budgets.

NON-DEPARTMENTAL Department Summary

Expenditures by Program	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
3520 Community Programs	261,850	85,000	85,000	85,000
3530 Elections	44,943	70,000	70,000	70,000
3550 65 West Alisal	61,317	47,800	67,700	67,700
3565 Debt Service	1,113,442	1,936,500	1,839,800	1,836,400
3570 Joint Power Authorities	38,400			
3590 Other Services	3,268,047	3,593,055	3,787,500	3,812,500
TOTAL	4,787,999	5,732,355	5,850,000	5,871,600

Expenditures by Character

1. Employee Services	1,270,598	1,272,700	1,284,700	1,284,700
2. Communications	275,605	221,385	250,000	250,000
3. Utilities	57,483	52,800	72,700	72,700
4. Rents & Leases	65,273	66,600	66,600	66,600
5. Contract Maintenance Services	10,094	10,000	10,000	10,000
6. Professional Services	110,882	141,085	140,000	140,000
7. Outside Services	45,533	72,000	72,000	72,000
8. Administration/Contingencies		100,000	100,000	100,000
9. Training/Conferences/Meetings	39,658	53,085	25,000	25,000
10. Membership & Dues	317,745	211,100	211,100	211,100
11. Insurance and Bonds	1,170,000	1,281,600	1,414,600	1,439,600
12. Contribution to Other Agencies	180,469	85,000	85,000	85,000
13. Refunds & Reimb Damages	43,962	50,000	50,000	50,000
14. Recognition-Award-Protocol	14,914	15,000	15,000	15,000
15. Taxes	57,122	63,500	63,500	63,500
16. Bond-Principal	296,027	307,400	318,700	330,000
17. Bond-Interest	804,191	1,608,600	1,500,600	1,485,900
18. Paying Agent Fees	13,224	20,500	20,500	20,500
19. Impvt Other Than Buildings	15,219			
20. Capital Outlay		100,000	150,000	150,000
TOTAL	4,787,999	5,732,355	5,850,000	5,871,600

Expenditures by Fund

General Fund	3,674,557	3,795,855	4,010,200	4,035,200
Debt Service-1997 COPs	838,065	838,800	837,900	836,200
Debt Service-1999 COPs	87,594	88,200	88,200	88,100
Debt Service-COP Parking		822,000	727,700	727,700
Steinbeck COP	187,783	187,500	186,000	184,400
TOTAL	4,787,999	5,732,355	5,850,000	5,871,600

Purpose

Provide support to the Rodeo and Carnival events.

Selected Goals

1. Provide City services to ensure the success of community events.

Workload and Performance Indicators

1. Develop agreement with Airshow to cap City costs and provide reimbursement for excess costs.

Major Budget Changes

Support of the Rodeo (\$42,500) and Carnival (\$42,500) continue and reflects actual costs. Due to required FY 2003-04 and 2004-05 budget reductions, General Fund support of community programs have been eliminated including Kiddie Kapers (\$7,000), California Airshow (\$32,500), Suicide Prevention/Crisis Center (\$18,000), Cultivating Peace Initiative (\$100,000), Second Chance Youth Program (\$127,000) and the Oldtown Salinas Maintenance District (\$60,000).

**NON-DEPARTMENTAL
Community Programs**

3520

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	119,781			
2. Contribution to Other Agencies	142,069	85,000	85,000	85,000
TOTAL	261,850	85,000	85,000	85,000

Authorized Positions

Funding Source

General Fund

Purpose

Conduct all municipal elections.

Selected Goals

1. Conduct municipal elections.

Workload and Performance Indicators

1. Conduct municipal elections.

Major Budget Changes

The budget will provide for Monterey County Election Department services for an election in FY 2005-06 and 2006-07.

**NON-DEPARTMENTAL
Elections**

3530

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Outside Services	44,943	70,000	70,000	70,000
TOTAL	44,943	70,000	70,000	70,000

Authorized Positions

Funding Source

General Fund

Purpose

Maintain City owned facility through preventative maintenance and repairs to ensure a clean, safe and well-operated facility for tenants.

Selected Goals

1. Maintain facility in top operating condition.

Workload and Performance Indicators

1. Respond to tenant requests and inquiries the same day.

Major Budget Changes

None.

NON-DEPARTMENTAL
65 West Alisal

3550

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Communications	185			
2. Utilities	51,038	37,800	57,700	57,700
3. Contract Maintenance Services	10,094	10,000	10,000	10,000
TOTAL	61,317	47,800	67,700	67,700

Authorized Positions

Funding Source

General Fund

Purpose

Provide a record of the 1997 "Certificates of Participation" (COP) for Landfill Proceeds; 1999 COP (Animal Shelter); 2002 COP (Steinbeck Center) COP; and 2004 COP (Monterey Street Parking Structure) bond transactions. Debt service payments for 1997 COP are partially supported by the annual payment from the Salinas Valley Solid Waste Authority and lease revenues received from 65 West Alisal Street building tenants. Debt payments for the 2002 COP are supported by lease payments from the National Steinbeck Center.

Selected Goals

1. Ensure timely payment to bondholders.

Workload and Performance Indicators

1. Transmit bondholders principal and interest payments to paying agent on March 2nd and September 2nd of each year.

Major Budget Changes

Payments for 1997 COP (Landfill Proceeds) are offset by the \$385,100 payment from the Salinas Valley Solid Waste Authority, \$100,000 of rental income from tenants at 65 West Alisal and \$300,000 of General Funds. Payments for the 1999 COP (Animal Shelter) of \$88,200 are paid by the General Fund. Debt service payments of \$186,000 for 2002 COP (Steinbeck Center) are reimbursed from the National Steinbeck Center. Debt service payments of \$727,700 are included for the \$16,630,000 bond issue to fund the Monterey Street Parking Structure. Debt service payments will be paid by a combination of capitalized interest (3 years), land sale proceeds, parking fees, surcharge on theater tickets, and tax increment revenue from the Salinas Redevelopment Agency.

NON-DEPARTMENTAL Debt Service

3565

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Bond-Principal	296,027	307,400	318,700	330,000
2. Bond-Interest	804,191	1,608,600	1,500,600	1,485,900
3. Paying Agent Fees	13,224	20,500	20,500	20,500
TOTAL	1,113,442	1,936,500	1,839,800	1,836,400

Authorized Positions

Funding Source

Debt ServiceCOPS

Purpose

Provide funding for the various joint power authorities of which the City is a member agency.

Selected Goals

1. Fund City memberships.

Workload and Performance Indicators

1. Process payment of City memberships.

Major Budget Changes

Due to required FY 2003-04 and 2004-05 budget reductions, General Fund support to the Joint Power Authority have been eliminated including the Sunrise House (\$18,700) and The Community Human Services Project (\$32,000).

**NON-DEPARTMENTAL
Joint Power Authorities**

3570

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Contribution to Other Agencies	38,400			
TOTAL	38,400			

Authorized Positions

Funding Source

General Fund

NON-DEPARTMENTAL Other Services

3590

Purpose

Provide funds for expenses which cannot be properly charged to specific departments or programs.

Selected Goals

1. Provide adequate funding for all non-departmental expenses.

Workload and Performance Indicators

1. Administer and process the "Other Services" requirements and obligations.

Major Budget Changes

Costs of the Annual Leave Buy-Back Program have been budgeted at \$1,200,000 in FY 05/06 and in FY 06/07. Contingency funds have been budgeted at the \$100,000 level in both FY 05/06 and FY 06/07. The contribution to the Internal Service Fund for insurances has been budgeted at the \$1,414,600 level during FY 05/06 and at the \$1,439,600 level during FY 06/07. Capital Outlays has been funded at the \$150,000 level in FY 05/06 and FY 06/07 to fund emergency outlay requirements as minimal General Fund capital outlays have been included in departmental budgets. Due to required FY 2003-04 and 2004-05 budget reductions, General Fund support of the Chamber of Commerce (\$68,000), dues to the National League of Cities (\$18,900), funding for the Youth Commission (\$5,000) and the City newsletter (\$60,000) were eliminated. Regional Agency support was reduced twenty-five percent (\$30,250) and Legislative Advocacy activities were reduced fifty-percent (\$62,500).

**NON-DEPARTMENTAL
Other Services****3590**

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	1,150,817	1,272,700	1,284,700	1,284,700
2. Communications	275,420	221,385	250,000	250,000
3. Utilities	6,445	15,000	15,000	15,000
4. Rents & Leases	65,273	66,600	66,600	66,600
5. Professional Services	110,882	141,085	140,000	140,000
6. Outside Services	590	2,000	2,000	2,000
7. Administration/Contingencies		100,000	100,000	100,000
8. Training/Conferences/Meetings	39,658	53,085	25,000	25,000
9. Membership & Dues	317,745	211,100	211,100	211,100
10. Insurance and Bonds	1,170,000	1,281,600	1,414,600	1,439,600
11. Refunds & Reimb Damages	43,962	50,000	50,000	50,000
12. Recognition-Award-Protocol	14,914	15,000	15,000	15,000
13. Taxes	57,122	63,500	63,500	63,500
14. Impvt Other Than Buildings	15,219			
15. Capital Outlay		100,000	150,000	150,000
TOTAL	3,268,047	3,593,055	3,787,500	3,812,500

Authorized Positions**Funding Source**

General Fund

NON-DEPARTMENTAL Other Services

3590

The following expenses cannot be charged to a specific departmental operating program.

	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Annual Leave	1,106,306	1,200,000	1,200,000	1,200,000
2. Life Insurance	4,009	3,500	3,500	3,500
3. Health Ins Retirees	40,502	43,000	55,000	55,000
4. PERS Health Insurance - Admin Fee		26,200	26,200	26,200
5. Pac Bell	191,575	170,000	170,000	170,000
6. Tel/Siemens ABN-AMRO	83,845	51,385	80,000	80,000
7. Refuse	6,445	15,000	15,000	15,000
8. Building Rent	3,500	3,500	3,500	3,500
9. Rent - MPS	61,773	63,100	63,100	63,100
10. Legal Services	3,043		25,000	25,000
11. Audit Services	26,149	99,505	50,000	50,000
12. Interpreting Services	2,723	5,000	5,000	5,000
13. Labor Relations	748	5,000	5,000	5,000
14. Other Professional Services	41,494	25,000	25,000	25,000
15. Other Professional Services	2,051	5,000	5,000	5,000
16. Other Svc - Economic Dev	590	2,000	2,000	2,000
17. Contingencies		100,000	100,000	100,000
18. Training	18,056	25,000	25,000	25,000
19. Tuition Reimbursement	21,602	28,085		
20. FORGE	14,000	11,250	11,250	11,250
21. League Of Calif Cities	47,739	45,000	45,000	45,000
22. Chamber of Commerce	39,000			
23. Sister City Association	750	600	600	600
24. Legislative Advocacy	95,364	62,500	62,500	62,500
25. AMBAG	24,631	18,750	18,750	18,750
26. LAFCO	58,907	45,000	45,000	45,000
27. PERS Coalition		1,000	1,000	1,000
28. Air District	34,569	26,250	26,250	26,250
29. Mo. Co. Cities Association	2,200	750	750	750
30. Insurances	1,170,000	1,281,600	1,414,600	1,439,600
31. Refunds & Reimb Damages	43,962	50,000	50,000	50,000
32. Recognition-Award-Protocol	13,282	15,000	15,000	15,000
33. Youth Commision	1,632			
34. Taxes	57,122	63,500	63,500	63,500
35. Impvt Other Than Buildings	15,219			
36. Capital Outlay		100,000	150,000	150,000
TOTAL	3,232,788	3,591,475	3,762,500	3,787,500

NON-DEPARTMENTAL Other Services

3590

Summarized below are all costs for all funds, allocated to Departmental Operating Budgets.

	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
Regular Payroll Costs	35,208,391	40,309,726	41,977,451	42,450,753
Temporary Pay	1,675,671	1,022,399	914,375	931,375
Overtime - Regular	3,527,494	2,382,461	2,183,184	2,128,653
Reimb Payroll Costs	255,074	299,388	3,028	266,389
Termination Payroll Costs	12,572			
Other Payroll Costs	-404,977			
Flexible Leave	2,162,531	1,838,974	1,338,943	1,158,798
Employee Benefits	14,463,942	19,622,655	21,425,890	23,424,532
CIP/Program Reg Salary Deduct	-91,988	-3,530,319	-2,848,721	-2,188,550
Employee Services Subtotal	56,808,710	61,945,284	64,994,150	68,171,950
Office Supplies & Materials	151,101	180,227	151,850	148,350
Bldg/Veh/Equip Maint/Supplies	528,500	607,181	654,850	653,350
Vehicle Fuels & Lubricants	411,061	479,800	524,500	524,500
Small Tools & Equipment	48,059	54,266	48,450	48,450
Clothing & Personal Equip	135,181	132,905	212,657	147,657
Street Materials	96,779	146,700	145,700	145,700
Books and Publications	380,337	307,304	101,500	32,100
Special Dept Supplies	398,151	486,066	410,050	403,550
Chemicals	82,622	98,325	94,943	94,943
Communications	1,835,450	2,310,028	2,434,500	2,573,500
Utilities	2,633,434	2,960,100	2,667,200	2,752,200
Rents & Leases	276,114	285,620	282,670	258,470
Contract Maintenance Services	1,942,662	2,408,224	2,052,430	2,080,630
Professional Services	1,289,534	1,878,418	1,737,050	1,641,450
Outside Services	990,475	2,181,365	930,000	955,000
Financial Assistance	269,327	921,050	1,900,000	
Administration/Contingencies	841,546	1,433,714	1,306,250	1,320,900
Advertising	75,224	76,326	80,200	75,200
Training/Conferences/Meetings	436,605	595,642	537,500	502,400
Membership & Dues	348,061	267,475	256,800	257,300
Insurance and Bonds	7,007,041	6,984,067	6,915,000	7,090,000
Contribution to Other Agencies	1,598,568	4,950,209	2,587,600	2,500,300
Refunds & Reimb Damages	429,083	636,200	591,700	591,800
Recognition-Award-Protocol	16,143	17,500	16,000	16,000
Taxes	119,340	159,900	123,900	122,100
Bond-Principal	4,658,747	5,769,900	4,563,000	3,821,500
Bond-Interest	4,760,001	5,459,000	5,094,100	4,923,500
Paying Agent Fees	87,690	107,500	107,500	107,500
Buildings	23,368	23,124	17,800	17,800
Impvnt Other Than Buildings	15,219	68,800	52,000	
Capital Outlay	158,990	564,923	695,100	348,100
Stores Sales	-86,724	-325,000	-325,000	-325,000
Stores Purchases	70,767	325,000	325,000	325,000
Other Expenses Subtotal	32,028,456	42,551,859	37,292,800	34,154,250
TOTAL	88,837,166	104,497,143	102,286,950	102,326,200

NON – DEPARTMENTAL

Other Services

Summarized below are all costs for the General Fund which are allocated to Departmental Operating Budgets and appear here as information.

	03-04 Actual	Current Budget	05-06 Budget	06-07 Budget
Regular Payroll Cost	32,185,791	36,765,913	36,701,186	37,579,437
Temporary Pay	1,339,654	731,475	684,375	701,375
Overtime Regular	3,175,650	1,919,127	1,715,777	1,710,777
Employee Benefits	14,852,597	19,796,114	19,842,737	21,973,525
CIP Salary Deduct	(92,680)	(3,515,879)	(2,451,225)	(2,171,764)
Employee Services Subtotal	51,461,012	55,696,750	56,475,850	59,793,350
Office Supplies & Materials	136,932	158,727	127,900	128,600
Build/Vehicle/Equip Maint/Suppl	395,825	447,541	474,850	474,850
Vehicle Fuel & Lubricants	352,660	426,100	463,500	463,500
Small Tools & Equip	35,597	43,075	41,600	41,600
Clothing & Personnel Equip	127,172	124,555	204,057	139,057
Street Materials	90,856	133,000	133,000	133,000
Books & Publications	369,200	301,975	30,500	31,200
Special Departmental Supplies	316,933	382,539	321,800	321,800
Chemicals	36,793	44,543	44,543	44,543
Communications	770,957	716,409	675,600	680,600
911 Communications	1,008,510	1,523,200	1,675,000	1,825,000
Utilities	1,870,954	2,190,600	1,853,000	1,893,000
Rents & Leases	125,010	127,720	114,720	96,720
Contract Maintenance Services	1,283,524	1,530,406	1,122,580	1,139,580
County Radio Maintenance	104,869	138,573	65,000	65,000
Professional Services	926,976	1,005,092	803,600	788,600
Outside Services	352,932	428,191	280,500	280,500
Booking Fees	431,097	1,510,335	450,000	475,000
Contingency	-	100,000	100,000	100,000
Advertising	62,236	49,600	49,600	49,600
Training/Conf/Meetings	141,169	228,975	180,500	175,900
Police Training/Conf/Meetings	235,018	265,730	225,800	225,800
Membership & Dues	339,404	252,375	242,200	242,700
Insurance & Bonds	1,174,221	1,282,900	1,414,600	1,439,600
Contributions to Other Agencies	180,469	85,000	85,000	85,000
Refunds & Reimb Damages	47,548	53,200	53,200	53,200
Recognitions-Award-Protocol	16,120	17,400	15,900	15,900
Taxes	73,364	81,300	63,500	63,500
Capital Outlay	41,515	145,522	295,500	215,000
Stores Sales	(86,724)	(325,000)	(325,000)	(325,000)
Stores Purchases	70,767	325,000	325,000	325,000
Other Expenses Subtotal	11,031,904	13,794,583	11,624,550	11,688,350
TOTAL	62,492,916	69,491,333	68,100,400	71,481,700

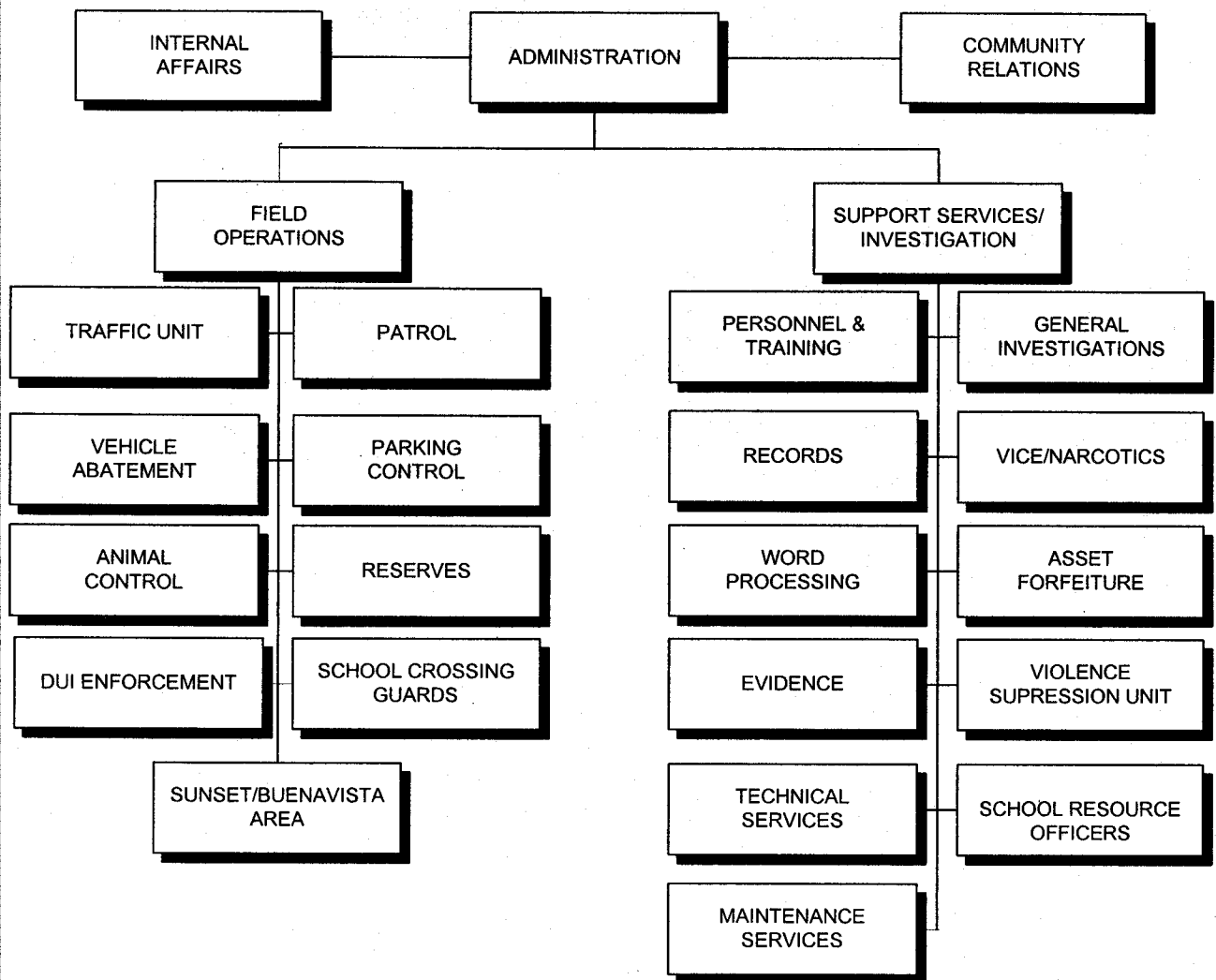
**NON-DEPARTMENTAL
Capital Outlays**

Other Services	05-06 Proposed	06-07 Proposed
Contingency Funds	100,000	100,000



(This page intentionally left blank)

POLICE Organization



POLICE

Department Summary

Purpose

The Police Department, as part of the City organization, provides support and assistance, as required, to the City Council and other departments in the implementation of various goals and objectives in order to build and maintain a safe and peaceful community. Departmental responsibilities include the development and maintenance of various collaborative programs, the administration of Federal and State grants, the PAL program, community outreach programs, crime prevention, traffic enforcement, and appropriate response to community crime and violence issues.

Selected Goals

1. Continue the Community Oriented Policing (COPs) philosophy as a base-line approach to general patrol and investigative functions. Community policing expresses the value we place on the community, our organization, and each other.
2. Assist community groups in the identification and prevention of crime and violence in their neighborhoods, and places of work.
3. Assist Public Works in identifying traffic congestion and pedestrian safety issues. Develop responsive methods of addressing the issues through prevention methodologies and enforcement.
4. Continue to develop various partnerships with community groups and non-profit organizations to enhance the quality of life in our community.
5. Continue to develop strategies to acquire State and Federal Grant funding in order to enhance the delivery of compassionate, professional police services to our community.

Workload and Performance Indicators

1. Number of community meetings and presentations conducted to solve problems and help residents identify crime prevention strategies.
2. Number of hazardous traffic citations issued in response to identified traffic and pedestrian safety issues.

Major Budget Changes

One animal control position was eliminated in FY 03/04 in Animal Control Services (4070). One records clerk position was eliminated in FY 03/04 in Records (4034). One captain position was eliminated in FY 03/04 in Support Services (4030). The remaining Captains (2) were reclassified to Deputy Chief positions. During FY 2003-04 Police training budget was reduced \$175,000. Ten Police Officer positions were added in FY 2004-05 (Two positions funded by Sunset/Buena Vista Project), and ten additional Police Officer positions were authorized in FY 2005-06. As part of the required FY 2004-05 budget reductions the Police Home Loan program was eliminated (one-time reserve \$500,000) and the School Crossing Guard program was eliminated. The ten Police Officer positions authorized in FY 2005-06 were eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004. FY 2005-06 Bureau of Justice grant provides funding for an additional Lieutenant, Sergeant and four Police Officer positions, assigned to a County wide Joint Gang Task Force.

POLICE

Department Summary

Expenditures by Program		03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
4010	Administration	353,602	388,000	414,800	438,900
4011	Community Relations	458,867	618,100	678,700	726,400
4012	Personnel and Training	565,391	587,123	562,700	596,700
4020	Field Operations	11,231,960	13,297,570	14,697,700	15,870,550
4021	Traffic Unit	991,415	1,436,081	1,264,300	1,349,900
4022	Parking Control	159,433	201,100	290,000	232,200
4023	School Crossing Guards	180,573			
4024	Vehicle Abatement	114,252	149,800	155,100	162,400
4025	Sunset/Buena Vista Area		202,000	229,300	250,900
4030	Support Services	2,851,990	4,521,292	3,423,400	3,656,400
4031	Technical Services	270,032	277,427	300,200	313,100
4032	Word Processing	425,083	450,200	471,700	498,200
4033	Evidence and Property	150,649	160,426	158,100	166,100
4034	Records	894,649	975,366	992,500	1,058,500
4037	Maintenance Services	515,920	805,066	633,200	652,800
4040	Investigation	2,203,844	2,621,900	2,860,600	3,053,000
4041	Narcotics and Vice	746,497	936,970	1,012,700	1,067,200
4042	School Resource Officers	677,250	775,900	853,450	906,600
4043	Violence Supression Unit	1,720,447	1,931,900	2,089,900	2,246,600
4050	Reserves	2,511	2,100	2,100	2,100
4070	Animal Control Services	665,002	697,800	729,900	754,100
4077	DUI Enforcement	18,831	20,000	20,000	20,000
4080	Asset Seizure	43,461	59,259	53,300	53,300
4090	Joint Gang Task Force			1,429,500	1,125,000
	TOTAL	25,241,659	31,115,380	33,323,150	35,200,950

POLICE

Department Summary

Expenditures by Character	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	22,069,502	25,885,084	29,108,750	31,230,950
2. Office Supplies & Materials	22,210	27,436	27,800	27,800
3. Bldg/Veh/Equip Maint/Supplies	104,553	101,206	100,800	100,800
4. Vehicle Fuels & Lubricants	199,088	245,000	275,000	275,000
5. Small Tools & Equipment	4,198	7,141	2,600	2,600
6. Clothing & Personal Equip	74,194	63,700	79,500	79,500
7. Books and Publications	1,415	5,329	2,700	2,700
8. Special Dept Supplies	150,209	236,313	199,000	199,000
9. Communications	1,260,829	1,703,943	1,819,100	1,964,100
10. Utilities	104,103	86,200	86,200	86,200
11. Rents & Leases	37,381	41,900	34,900	16,900
12. Contract Maintenance Services	268,158	321,540	198,500	198,500
13. Professional Services	24,645	40,000	70,000	20,000
14. Outside Services	568,406	1,630,322	569,000	594,000
15. Advertising			5,000	
16. Training/Conferences/Meetings	246,080	283,867	265,300	235,300
17. Membership & Dues	2,411	2,770	2,700	2,700
18. Refunds & Reimb Damages			33,900	34,000
19. Recognition-Award-Protocol	828	900	900	900
20. Capital Outlay	103,449	432,729	441,500	130,000
TOTAL	25,241,659	31,115,380	33,323,150	35,200,950

Expenditures by Fund

General Fund	24,413,249	29,354,783	30,626,450	32,730,450
Asset Seizure Fund	43,461	59,259	53,300	53,300
Sales Tax-SB172	172,171	346,000	388,700	434,300
Comp Dui & Seatbelt Safety	61,428	40,082		
Comprehensive Dui & Occupant Safety		199,999		
Moco Avoid The 18 Campaign		30,000		
CLEEP	79,200			
RAN Grant	68,567	72,700	77,200	80,600
Supplemental Law Enforcement-AB3229	224,000	223,470	200,000	200,000
Bureau of Justice Assistance	65,331	314,060	163,600	164,000
Nibin Project Expansion		123,227		
County BJA Grant Fund			1,059,500	1,125,000
City BJA Grant Fund			370,000	
Vehicle Abatement Fund	114,252	149,800	155,100	162,400
Sunset Ave-Project		202,000	229,300	250,900
TOTAL	25,241,659	31,115,380	33,323,150	35,200,950

POLICE Department Summary

Workforce by Program		03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
4010	Administration	3	3	3	3
4011	Community Relations	5	5	5	5
4012	Personnel and Training	2	2	2	2
4020	Field Operations	96	111	109	109
4021	Traffic Unit	9	9	9	9
4022	Parking Control	3	3	3	3
4024	Vehicle Abatement	2	2	2	2
4025	Sunset/Buena Vista Area			2	2
4030	Support Services	10	9	9	9
4031	Technical Services	3	3	3	3
4032	Word Processing	7	7	7	7
4033	Evidence and Property	2	2	2	2
4034	Records	16	15	15	15
4037	Maintenance Services	4	4	4	4
4040	Investigation	21	21	21	21
4041	Narcotics and Vice	7	7	7	7
4042	School Resource Officers	8	6	6	6
4043	Violence Supression Unit	16	16	16	16
4070	Animal Control Services	8	7	7	7
4090	Joint Gang Task Force			6	6
TOTAL		222	232	238	238

Purpose

Police Administration provides direction, coordination, and support, for all Police Department Divisions to reach identified objectives. This effort includes matching community needs with available Departmental resources.

Selected Goals

1. Provide information and referrals as requested by internal and external customers to ensure adequate communication and furtherance of the community oriented policing philosophy. These efforts support the endeavor of building a safe and peaceful community.
2. Continue the COPS philosophy within the organization and community through programs such as: the Police Activities League, School Resource Officers/G.R.E.A.T., Police Explorers, and other programs providing linkages between the department and community.
3. Continue organizing and presenting police related topics through the community academy to foster an environment of openness and understanding.
4. Continue to support the Police/Community Advisory Committee in their efforts to build a safe and peaceful community, such as Operation Cease-Fire.
5. Continue to reach out to the community through a variety of recruitment activities.

Workload and Performance Indicators

1. Continue to improve the accessibility of the community to the Internal Affairs Unit through out-reach efforts, and dissemination of information.
2. Number of programs successfully implemented and maintained by the Police/ Community Advisory Committee.
3. Number of community meetings, job fairs, and presentations conducted by Administrative staff.

Major Budget Changes

None.

**POLICE
Administration**

4010

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	345,287	378,000	404,800	428,900
2. Office Supplies & Materials	926	1,600	1,600	1,600
3. Small Tools & Equipment		100	100	100
4. Books and Publications		300	300	300
5. Special Dept Supplies	208	700	700	700
6. Training/Conferences/Meetings	5,557	6,000	6,000	6,000
7. Membership & Dues	1,089	1,300	1,300	1,300
8. Capital Outlay	535			
TOTAL	353,602	388,000	414,800	438,900

Authorized Positions	3	3	3	3
-----------------------------	----------	----------	----------	----------

Funding Source

General Fund

Purpose

To work with Salinas residents to address neighborhood issues and promote community safety programs reducing crime and enhancing prevention.

Selected Goals

1. Present crime prevention programs through Neighborhood Watch and public presentations/community events.
2. Through the PAL and Explorer program, support, coordinate, and facilitate youth activities and programs.
3. Strengthen communication with Salinas residents through a variety of traditional and non-traditional public outreach initiatives.

Workload and Performance Indicators

1. Number of presentations made by the Community Services Unit (CSU). The Community Services Unit will present Neighborhood Watch and Business Watch presentations upon request.
2. Number of crime prevention presentations to business associations in the Salinas community.
3. Number of department tours.
4. Number of media presentations.
5. Departmental collaboration with other community organizations to reduce crime and prevent violence.

Major Budget Changes

None.

**POLICE
Community Relations**

4011

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	456,127	614,100	674,700	722,400
2. Office Supplies & Materials	212	500	500	500
3. Special Dept Supplies	907	1,700	1,700	1,700
4. Communications	621	500	500	500
5. Training/Conferences/Meetings	1,000	1,300	1,300	1,300
TOTAL	458,867	618,100	678,700	726,400

Authorized Positions	5	5	5	5
-----------------------------	----------	----------	----------	----------

Funding Source

General Fund

Purpose

Ensure that the best qualified individuals possible are recruited and selected for all positions in the department. Provide continuing training to employees consistent with service to the community, individual professional growth and POST guidelines.

Selected Goals

1. Work in partnership with the Commission on Peace Officer Standards and Training (POST) and the South Bay Regional Public Safety Training Consortium to enhance the quality of the Advanced Officer Training program while minimizing costs.
2. Continue to develop innovative, relevant quarterly firearms qualification courses for department personnel.
3. Continue recruitment efforts to achieve and maintain full staffing.
4. Emphasize Community Oriented Policing concepts in all aspects of recruitment, hiring and training.

Workload and Performance Indicators

1. Police Officer applications processed.
2. Civilian applications processed.
3. Police Officers hired.
4. Civilians hired.
5. Training scheduled (in hours).

Major Budget Changes

**POLICE
Personnel and Training**

4012

	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
Operating Expenditures				
1. Employee Services	319,619	300,400	320,100	354,100
2. Office Supplies & Materials	365	800	800	800
3. Small Tools & Equipment	59	200	200	200
4. Books and Publications	352	2,000	2,000	2,000
5. Special Dept Supplies	33,000	41,123	37,000	37,000
6. Outside Services	500	500	500	500
7. Training/Conferences/Meetings	211,496	242,000	202,000	202,000
8. Membership & Dues		100	100	100
TOTAL	565,391	587,123	562,700	596,700

Authorized Positions	2	2	2	2
-----------------------------	----------	----------	----------	----------

Funding Source

General Fund

Purpose

Provide uniformed patrol throughout the community to prevent crime and disorder; apprehend criminal violators; conduct objective and professional investigations; provide information on crime prevention and community safety; respond promptly to crimes in progress; and provide high visibility patrol as needed.

Selected Goals

1. Continued emphasis on community oriented approach to service delivery.
2. Provide immediate response to any crime in progress involving violence or threats of violence.
3. Continue to seek alternative methods to provide prompt service to calls for service.
4. Continue to provide training for recruits through the Field Training Officer Program.
5. Continue to provide state of the art support for criminal investigations through the Crime Scene Investigation Program.

Workload and Performance Indicators

1. Calls for Service.
2. Police Reports.
3. Part I Crimes.
4. Adult Arrests.
5. Juvenile Arrests.
6. Traffic Citations.
7. Field Contacts.

Major Budget Changes

FY 2004-05 includes one (1) SRO transferred from the Safe Schools grant program which ended during FY 03/04. A total of ten Police Officer positions were added in FY 2004-05. Eight of those new Police Officer positions are funded by the General Fund and two new Police Officer positions are funded by the Salinas Redevelopment Agency - Sunset Avenue Project. Delaying the hiring of five Police Officers for six months was approved as part of the FY 2004-05 reductions adopted June 22, 2004. Ten new Police Officer positions funded by the General Fund were authorized in FY 2005-06. Subsequently, The ten Police Officer positions were eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004.

**POLICE
Field Operations**

4020

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	10,949,192	12,975,570	14,330,900	15,503,750
2. Office Supplies & Materials	1,325	1,500	1,500	1,500
3. Vehicle Fuels & Lubricants	199,088	245,000	275,000	275,000
4. Small Tools & Equipment		300	300	300
5. Clothing & Personal Equip	62,776	54,200	70,000	70,000
6. Special Dept Supplies	9,631	12,000	12,000	12,000
7. Communications	1,385	600	600	600
8. Outside Services	6,724	5,500	5,500	5,500
9. Training/Conferences/Meetings	1,499	1,500	1,500	1,500
10. Membership & Dues	340	400	400	400
11. Capital Outlay		1,000		
TOTAL	11,231,960	13,297,570	14,697,700	15,870,550
 Authorized Positions	 96	 111	 109	 109

Funding Source

General Fund, Sales Tax SB172, Supplemental Law Enforcement AB3229

Purpose

Enforce state and city traffic laws and codes, to promote public compliance through the use of specialized training and enforcement. Investigate traffic accidents for causative factors, relieve patrol personnel for other public safety duties; provide accident analyses to determine means for reducing accident rates.

Selected Goals

1. Maintain specialized traffic enforcement in areas of school zones, increasing safety potential for children.
2. Reduce the number of injury accidents through an aggressive enforcement program.
3. Provide expertise in the investigation of injury and fatal traffic collisions.
4. Increase public awareness related to traffic safety through demonstrations and community involvement.
5. Increase school children pedestrian safety through education and parent involvement.
6. Regulate and monitor tow services utilized by the department.
7. Assist Public Works in identifying traffic and pedestrian safety issues.

Workload and Performance Indicators

1. Traffic citations issued.
2. Accidents investigated.
3. Community and/or school presentations.

Major Budget Changes

None.

POLICE
Traffic Unit

4021

	03-04	04-05	05-06	06-07
Operating Expenditures	Actual	Budget	Proposed	Proposed
1. Employee Services	978,014	1,363,314	1,256,200	1,341,800
2. Office Supplies & Materials	196	600	600	600
3. Small Tools & Equipment	3,199	4,541		
4. Clothing & Personal Equip	2,000	2,500	2,500	2,500
5. Books and Publications	881	2,629		
6. Special Dept Supplies	2,164	33,860	5,000	5,000
7. Contract Maintenance Services	388			
8. Professional Services		20,000		
9. Training/Conferences/Meetings	4,573	8,637		
TOTAL	991,415	1,436,081	1,264,300	1,349,900

Authorized Positions	9	9	9	9
-----------------------------	----------	----------	----------	----------

Funding Source

General Fund

Purpose

Enforce city and state codes regarding parking laws for the orderly control of public parking areas.

Selected Goals

1. Patrol downtown and surrounding areas for the purpose of enforcement of time regulated parking areas.
2. Respond to complaints of illegal or unauthorized parking violators.
3. Immobilize vehicles with excessive parking violations on file.
4. Patrol for other parking violations, including violators of designated disabled parking spaces.
5. Conduct Administrative Review process for those wishing to contest parking citations.
6. Provide coverage as needed to supplement other personnel needs such as special event details.

Workload and Performance Indicators

1. Parking citations issued.

Major Budget Changes

Three parking enforcement scooters are included in the FY 05-06 budget.

**POLICE
Parking Control**

4022

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	154,450	195,200	209,100	226,300
2. Clothing & Personal Equip	597	900	900	900
3. Special Dept Supplies	4,386	5,000	5,000	5,000
4. Capital Outlay			75,000	
TOTAL	159,433	201,100	290,000	232,200

Authorized Positions	3	3	3	3
-----------------------------	----------	----------	----------	----------

Funding Source

General Fund

Purpose

Provide safe crossing areas for school children at identified intersections in and around school zones.

Selected Goals

1. Maintain school crossing guards at identified intersections and locations.
2. Continue an annual, in-house training class at the start of each school year to teach crossing guard procedures .
3. Coordinate with traffic enforcement in school zone areas to provide safe pedestrian traffic.
4. Maintain staffing of crossing guards to decrease the use of Community Service Officers and Police Officers for crossing guard duty.

Workload and Performance Indicators

1. Number of school intersections monitored.

Major Budget Changes

As part of FY 2004-05 required budget reductions the School Crossing Guard program was eliminated.

POLICE
School Crossing Guards

4023

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	177,009			
2. Clothing & Personal Equip	3,564			
TOTAL	180,573			

Authorized Positions

Funding Source

General Fund

Purpose

Identify and remove all abandoned vehicles within the city limits to enhance the living environment. Enforce city codes and ordinances relative to long term parking violations and other nuisance complaints.

Selected Goals

1. Remove all abandoned vehicles parked on city streets and public property in violation of state and city codes.
2. Respond to phone complaints regarding abandoned vehicles within three business days.
3. Coordinate efforts with the zoning code enforcement officer to target abandoned vehicles on private property for abatement.
4. Respond to complaints of illegal commercial, oversize and recreational vehicle parking within three working days.
5. Making presentations to community and neighborhood groups regarding abandoned vehicles and other parking problems.
6. Explore alternative methods for improving abandoned vehicle enforcement on city streets.

Workload and Performance Indicators

1. Abandoned vehicles worked.
2. Abandoned vehicles stored.
3. Abandoned vehicles dismantled.
4. Recreational vehicles/other complaints worked.

Major Budget Changes

None.

**POLICE
Vehicle Abatement**

4024

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	112,538	147,900	153,200	160,500
2. Office Supplies & Materials	1,307	1,500	1,500	1,500
3. Clothing & Personal Equip	407	400	400	400
TOTAL	114,252	149,800	155,100	162,400

Authorized Positions	2	2	2	2
-----------------------------	----------	----------	----------	----------

Funding Source

Vehicle Abatement Fund

Purpose

Sunset/Buenavista Redevelopment Project Area encompasses approximately 50% of the East Salinas area, which has experienced continuing disinvestment, blight and impediments to redevelopment due to high crime levels, especially violent crime. The Salinas Redevelopment Agency Implementation Plan has been amended to provide community safety initiatives that include enhanced police services to fight blight by reducing crime and municipal code violations within the Project Area.

Selected Goals

1. Reduce crime activity and code violations in the Project Area.

Workload and Performance Indicators

1. Additional, daily shift of two officers focused on enhanced policing and community outreach within the Project Area.
2. Report after 6 months to City Council on program status; periodic reports to the SUBA Board.
3. Change in level of crime activity.
4. Relative satisfaction of businesses and community members to police efforts within Project Area.

Major Budget Changes

Provides funding for 50% of the cost of 4 sworn police officers.

POLICE
Sunset/Buena Vista Area

4025

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services		202,000	229,300	250,900
TOTAL		202,000	229,300	250,900

Authorized Positions 2 2

Funding Source

Sunset AveProject

Purpose

Provide the assistance and tools needed by the Field Operations and Investigations Divisions to accomplish their law enforcement missions. Provide a wide range of evidence collection and processing services for the department. Manage the Crime Scene Investigator program. Assist other City departments and outside agencies with information such as court packets and suspect profiles. Provide direct services to the community, such as filling requests for information in the form of police reports, research, and handouts.

Selected Goals

1. Maintain an accurate and efficient information storage and retrieval system.
2. Investigate and reconstruct crime scenes; process photographic, fingerprint, video, vehicle, and firearms evidence.
3. Manage and maintain police facilities.
4. Conduct all functions with the best possible customer service.
5. Enhancement of the department's report writing system and integration with the records management system to increase the level of information captured.

Workload and Performance Indicators

1. The number of crime scenes investigated and quantity and types of evidence processed.
2. The number of positive identifications that are developed, such as those from the Automated Fingerprint Information System (AFIS); to include the ratio of identifications compared to cases investigated.
3. The number of positive firearm identifications linked to crimes.

Major Budget Changes

Budget for FY 05-06 reflects costs charged by Monterey County as follows: 911 Communications charges (\$1,500,000), CJIS System (\$235,000), Booking Fees (\$450,000) and Radio Maintenance (\$35,000).

POLICE Support Services

4030

	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
Operating Expenditures				
1. Employee Services	807,521	912,200	945,200	1,008,200
2. Office Supplies & Materials	9,072	9,500	9,500	9,500
3. Bldg/Veh/Equip Maint/Supplies	15,456	15,000	15,000	15,000
4. Small Tools & Equipment	59	100	100	100
5. Clothing & Personal Equip	369	300	300	300
6. Books and Publications	99	100	100	100
7. Special Dept Supplies	31,823	31,000	31,000	31,000
8. Communications	1,229,078	1,665,624	1,783,100	1,928,100
9. Utilities	31,264	48,900	48,900	48,900
10. Contract Maintenance Services	114,499	147,040	70,000	70,000
11. Professional Services	24,645	20,000	20,000	20,000
12. Outside Services	508,090	1,559,925	499,600	524,600
13. Training/Conferences/Meetings	462	500	500	500
14. Membership & Dues	70	100	100	100
15. Capital Outlay	79,483	111,003		
TOTAL	2,851,990	4,521,292	3,423,400	3,656,400
Authorized Positions	10	9	9	9

Funding Source

General Fund, RAN Grant

Purpose

Process data and provide accurate and timely information. Prepare the monthly State Uniform Crime Report (UCR). Process all department citations. Support the various computer systems that are not integrated into the City network, i.e., Mobile Computer Terminals (MCTs), video mug photo system, document imaging system (AllBase), Computer Aided Dispatch (CAD), California Law Enforcement Telecommunications System (CLETS), and fingerprint identification systems.

Selected Goals

1. Conduct research and provide statistical information.
2. Prepare Uniform Crime Reports (UCR) in a timely and accurate manner.
3. Manage the alarm permit and false alarm program.
4. Process citations for Monterey County courts and City Attorney in a timely manner.
5. Provide technical support, user training, and manage and maintain computer applications not intergrated with the Wintegrate system.
6. Conduct all functions with the best possible customer service.

Workload and Performance Indicators

1. The number of annual requests for information.
2. Number of citations processed.
3. Respond to technical support calls, system upgrades and enhancements.

Major Budget Changes

None.

**POLICE
Technical Services**

4031

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	249,176	242,300	266,000	278,900
2. Office Supplies & Materials	513	700	700	700
3. Special Dept Supplies	7,732	11,800	11,800	11,800
4. Communications	1,052	1,200	1,200	1,200
5. Contract Maintenance Services	9,221	11,000	11,000	11,000
6. Outside Services	1,898	9,997	9,000	9,000
7. Training/Conferences/Meetings	440	430	500	500
TOTAL	270,032	277,427	300,200	313,100

Authorized Positions	3	3	3	3
-----------------------------	----------	----------	----------	----------

Funding Source

General Fund

Purpose

Provide accurate and timely data entry and word processing services for the Field Operations, Investigations, and Support Services Divisions. This includes the Universe databases such as the Crime Reporting System (CRS), the Master Person File (PRS), the Arrest File (ARS), and the Traffic Accident Reporting System (TARS).

Selected Goals

1. Process juvenile reports within 24 hours and adult arrest reports within 48 hours, in support of building a safe and peaceful community.
2. Enter TARS data in a timely manner.
3. Respond immediately to emergency typing requests.
4. Provide feedback regarding errors and corrections in the most mission supportive and positive manner possible.
5. Conduct all functions with the best possible customer service.

Workload and Performance Indicators

1. Number of reports processed.
2. Total number of TARS data entries on a daily basis.
3. Prepare emergency typing requests within policy guidelines.
4. Address and reduce complaints on work output and quality.

Major Budget Changes

None.

**POLICE
Word Processing**

4032

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	424,993	450,000	471,500	498,000
2. Office Supplies & Materials	3			
3. Special Dept Supplies	87	200	200	200
TOTAL	425,083	450,200	471,700	498,200

Authorized Positions	7	7	7	7
-----------------------------	----------	----------	----------	----------

Funding Source

General Fund

Purpose

Support the process of successful prosecution by providing security, integrity and control of property. Facilitate the timely return of property to its rightful owners. Ensure that internal policies and procedures regarding the safekeeping of evidence are in compliance with all legal requirements.

Selected Goals

1. Continue to support the process of successful prosecution by providing security, control and maintenance of evidence.
2. Return property to its legal owners in a timely manner to ensure trust and good public relations.
3. Obtain additional storage space and containers, adhere to preservation techniques, prepare and transport evidence and seek alternative disposal sites.
4. Document, transport, and supervise the destruction of narcotics and weapons.
5. Continue training for evidence personnel and sworn personnel. Purge evidence and property, update manuals, update and improve the computer system.

Workload and Performance Indicators

1. Property and evidence items processed.
2. Property items processed out of Evidence custody.
3. Evidence items prepared for testing.
4. Property items prepared for auction.

Major Budget Changes

None.

POLICE
Evidence and Property

4033

	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
Operating Expenditures				
1. Employee Services	145,206	153,200	151,200	159,200
2. Office Supplies & Materials	2,063	2,500	2,500	2,500
3. Clothing & Personal Equip		300	300	300
4. Special Dept Supplies	2,730	3,826	3,500	3,500
5. Training/Conferences/Meetings	500	500	500	500
6. Membership & Dues	150	100	100	100
TOTAL	150,649	160,426	158,100	166,100
 Authorized Positions	 2	 2	 2	 2

Funding Source

General Fund

Purpose

Maintain a current and efficient information storage/retrieval system of arrest and incident reports to provide accurate Public Record Act services to the public and other governmental agencies. Provide information to the Investigation Division and Field Operations to accomplish their law enforcement missions.

Selected Goals

1. Provide twenty-four hour immediate response to field officer requests.
2. Prepare court prosecution packets daily.
3. Provide excellent customer service to the public and other agencies.
4. Maintain an efficient information storage/retrieval system by processing police reports and scanning them, and other information, daily onto an optical storage system.
5. Provide public fingerprint services and Taxi Driver permits two days per week.
6. Purge selected police records on an on-going basis.
7. Continually improve and streamline the efficiency and effectiveness of the Records Unit.

Workload and Performance Indicators

1. Number of police reports processed, scanned and filed.
2. Number of arrest and warrant request packets processed.
3. Number of responses to the public.

Major Budget Changes

None.

POLICE Records

4034

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	888,084	953,100	976,900	1,042,900
2. Office Supplies & Materials	1,131	2,800	2,800	2,800
3. Small Tools & Equipment	323	500	500	500
4. Clothing & Personal Equip	1,478	2,500	2,500	2,500
5. Special Dept Supplies	1,338	7,500	7,500	7,500
6. Training/Conferences/Meetings	1,985	2,000	2,000	2,000
7. Membership & Dues	310	300	300	300
8. Capital Outlay		6,666		
TOTAL	894,649	975,366	992,500	1,058,500

Authorized Positions	16	15	15	15
-----------------------------	----	----	----	----

Funding Source

General Fund

Purpose

Maintain and provide for the vehicle maintenance needs of the Salinas Police Department. Maintain specialized vehicle equipment such as: sirens, lights, radar and communications as well as all related safety equipment and supplies. Continue data entry for preventive maintenance and vehicle repair history database. Maintain department offices in police department building, city hall and two rented locations.

Selected Goals

1. Perform vehicle repairs in a timely manner.
2. Submit timely government fleet smog compliance reports to State Bureau of Automotive Repair.
3. Manage and maintain radio communications equipment.
4. Maintain positive public relations with internal and external customers in promoting community oriented policing philosophy.
5. Assist in the maintenance of mobile computer terminals.
6. Implement police department portion of new city-wide vehicle management software.

Workload and Performance Indicators

1. Ability to perform vehicle build-up and changeover of vehicles in a timely manner.
2. Maintain timeliness of government fleet smog reports.
3. Maintain police vehicles at optimum safety and readiness.
4. Maintain supplies and inventory of parts that are readily available to expedite repairs.
5. Maintain pricing competitiveness with vendors and suppliers by obtaining multiple quotes and estimates.
6. Maintain safe, clean and presentable work environment.

Major Budget Changes

FY 2004-05 and 2005-06 Bureau of Justice funds provide for the replacement of five patrol vehicles. A sixth patrol vehicle is being purchased by the Salinas Redevelopment Agency to patrol the SUBA district.

**POLICE
Maintenance Services**

4037

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	272,718	260,200	285,200	304,400
2. Office Supplies & Materials	16	200	200	200
3. Bldg/Veh/Equip Maint/Supplies	86,758	84,106	83,700	83,700
4. Clothing & Personal Equip	818	500	500	500
5. Contract Maintenance Services	132,179	146,000	100,000	100,000
6. Refunds & Reimb Damages			33,900	34,000
7. Capital Outlay	23,431	314,060	129,700	130,000
TOTAL	515,920	805,066	633,200	652,800

Authorized Positions 4 4 4 4

Funding Source

General Fund, Bureau of Justice Assistance

Purpose

Provide investigative support for all criminal investigations in order to identify and apprehend suspects for prosecution purposes. This support will include the identification of crime trends for proactive and focused investigation attention, such as surveillances and the use of sophisticated law enforcement equipment to prevent crimes as well as identify and locate suspects. In addition to providing investigative personnel for criminal investigations, the Investigation Division will work closely with the Field Operations and Administration Division to promote strategies that build a safe and peaceful community.

Selected Goals

1. Analyze and identify crime patterns for the purpose of developing strategies to make the community safer through the reduction of crime.
2. Increase the Investigation Division efforts to proactively target criminals that commit violent and property crimes; such as murder, assault with a deadly weapon, robbery, burglary, and other thefts.
3. Continue to provide a timely on-call response on a 24 hour basis for major criminal investigations or other crimes that require in-depth investigative support.
4. Increase efforts to provide informal and formal training aimed at enabling investigators to investigate any type of crime.
5. Continue to assign personnel to monitor and arrest sex registrants who have been found to violate any provisions of Section 290 of the Penal Code in the City of Salinas.
6. Continue to work closely with the other two major police divisions and other agencies to develop and promote strategies which involve the Salinas community in crime prevention methods.

Workload and Performance Indicators

1. Total cases assigned.
2. Total number of arrest and arrest warrant requests.
3. Number of cases cleared for lack of prosecution.
4. Total number of cases that were solved.
5. Total number of cases that were filed unsolved.

Major Budget Changes

None.

**POLICE
Investigation**

4040

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	2,194,361	2,611,400	2,850,100	3,042,500
2. Office Supplies & Materials	3,412	2,930	3,000	3,000
3. Small Tools & Equipment	91	100	100	100
4. Clothing & Personal Equip	127	100	100	100
5. Books and Publications	58	100	100	100
6. Training/Conferences/Meetings	5,673	7,000	7,000	7,000
7. Membership & Dues	122	270	200	200
TOTAL	2,203,844	2,621,900	2,860,600	3,053,000

Authorized Positions	21	21	21	21
-----------------------------	-----------	-----------	-----------	-----------

Funding Source

General Fund

Purpose

Serve as a proactive unit for the purpose of identifying criminals who are involved in the illegal manufacturing, sales, or use of narcotics. Investigate other crimes such as prostitution, illegal gambling and bookmaking. Strive to develop sources of information that will be useful in solving other crimes in the community.

Selected Goals

1. Continue to develop strategies to reduce the manufacture, sale and use of illegal narcotics.
2. Improve efforts to develop strategies to reduce other crimes such as prostitution, illegal gambling and bookmaking.
3. Improve efforts to increase the number of crime tips received on narcotic activities, prostitution and illegal gambling.
4. Continue to work closely with other units in the police department to develop anti-drug strategies.
5. Improve efforts to work closely with other narcotics and vice units and other individuals or agencies that share similar responsibilities.
6. Continue to work closely with neighborhood groups to identify narcotic problems and then take the necessary enforcement action to improve the quality of life in that particular neighborhood.

Workload and Performance Indicators

1. Total narcotic investigations.
2. Total number of narcotic arrests.
3. Total number of narcotic search warrants.
4. Prostitution arrests.
5. Total number of crime tips received.

Major Budget Changes

None.

POLICE
Narcotics and Vice

4041

	03-04	04-05	05-06	06-07
Operating Expenditures	Actual	Budget	Proposed	Proposed
1. Employee Services	716,570	899,400	982,200	1,054,700
2. Office Supplies & Materials	482	206	500	500
3. Special Dept Supplies	6,000	12,364	12,000	12,000
4. Rents & Leases	19,945	25,000	18,000	
5. Training/Conferences/Meetings	3,500			
TOTAL	746,497	936,970	1,012,700	1,067,200

Authorized Positions	7	7	7	7
-----------------------------	----------	----------	----------	----------

Funding Source

General Fund

Purpose

Work with students, parents, teachers, administrators to ensure a peaceful and safe learning environment in our schools. Work with "problem behavior" students through counseling, referral, and personal contact including classroom presentations. Solve school related crimes and successfully prosecute juveniles who have not shown a propensity for guidance through counseling. Relieve patrol personnel of time-consuming investigations occurring at local schools.

Selected Goals

1. Coordinate efforts in gang awareness and prevention within Salinas schools.
2. Analyze alternatives and implement procedures to reduce juvenile gang activity, truancy, and juvenile crime.
3. Act as a liaison for gang intelligence information, prevention and suppression involving students.
4. Work with the Patrol Division to provide safe areas around campuses.
5. Continue Gang Resistance Education And Training program in select elementary schools.
6. Continue to evaluate effectiveness of GREAT program, in partnership with local school officials.

Workload and Performance Indicators

1. Assigned cases
2. Presentations/Meetings
3. Counseling sessions
4. GREAT students taught

Major Budget Changes

None.

POLICE
School Resource Officers

4042

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	639,879	727,400	804,950	858,100
2. Office Supplies & Materials	135	200	200	200
3. Special Dept Supplies	18,656	30,000	30,000	30,000
4. Communications	1,431	1,600	1,600	1,600
5. Rents & Leases	16,236	15,700	15,700	15,700
6. Training/Conferences/Meetings	913	1,000	1,000	1,000
TOTAL	677,250	775,900	853,450	906,600

Authorized Positions	8	6	6	6
-----------------------------	----------	----------	----------	----------

Funding Source

General Fund, COPS SRO

Purpose

Collect information on gangs and gang members and investigate gang-related crimes. Provide gang related training and other criminal intelligence to law enforcement and members of the community. Identify and suppress gang/criminal activity. Provide highly trained and coordinated special weapons and tactics teams for unusual, high risk, or other unique events. Provide enforcement support to other units and divisions in the police department.

Selected Goals

1. Continue use of a comprehensive criminal gang and gang member certification process under the California Penal Code.
2. Continue to aggressively identify violent gang members and other violent criminals for the arrest and prosecution of a variety of crimes.
3. Continue to work with the Monterey County District Attorney's Office and other allied agencies to ensure vertical prosecution of gang members for their crimes.
4. Improve our efforts to work closely with parents or other community members for the purpose of providing them information or training that will help at-risk youth.
5. Continue to conduct special weapons and tactics operations as required in high-risk and other special events.

Workload and Performance Indicators

1. Total number of arrests.
2. Field interview contacts to serve as a means to gather intelligence on criminal activities and prevent crime.
3. Total number of high risk/tactical operations.
4. Presentations/Meetings. Members of the Violence Suppression Unit attend a variety of presentations and meetings. Aside from educating law enforcement personnel on the tactics often used by gang members, members of this unit also provide presentations to parents, service groups, and anyone else interested in the reduction of gang violence in the community.

Major Budget Changes

None.

POLICE
Violence Supression Unit

4043

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	1,717,337	1,928,100	2,086,100	2,242,800
2. Communications		100	100	100
3. Contract Maintenance Services	1,055	1,000	1,000	1,000
4. Outside Services	280	700	700	700
5. Training/Conferences/Meetings	1,775	2,000	2,000	2,000
TOTAL	1,720,447	1,931,900	2,089,900	2,246,600
 Authorized Positions	 16	 16	 16	 16

Funding Source

General Fund, Supp Law Enforcement AB3229, Bureau, of Justice Assistance

Purpose

Provide additional trained assistance to the department when specific needs exceed normal resources. This assistance will consist of Level I and Level II Reserve Officers who will work primarily within the Field Operations Division in a variety of roles including second officer duties in a patrolling vehicle. Reserve officers provide a variety of services, such as prisoner transport, backup to other units, abandoned vehicle enforcement, DUI checkpoint, crowd control, and traffic direction.

Selected Goals

1. Provide police reserve services for special events, such as Big Week activities, Kiddiekapers Parade, natural disasters, and other events as needed. Provide police reserve services on a regular basis, primarily on weekends, as follows: prisoner transport, DUI Checkpoints, and abandoned vehicle enforcement.
2. Maintain required Advanced Officer Training for Level 1 officers.

Workload and Performance Indicators

1. Number of hours worked by Reserves.
2. Number of transports.
3. Number of hours trained.

Major Budget Changes

None.

**POLICE
Reserves**

4050

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	1,683	500	500	500
2. Office Supplies & Materials		100	100	100
3. Special Dept Supplies		100	100	100
4. Training/Conferences/Meetings		500	500	500
5. Recognition-Award-Protocol	828	900	900	900
TOTAL	2,511	2,100	2,100	2,100

Authorized Positions

Funding Source

General Fund

Purpose

Provide effective animal control, licensing, lost/found and adoption programs for all stray and unwanted animals within the city.

Selected Goals

1. Protect Salinas residents from the negative community impacts of unwanted pets, strays, and dangerous animals.
2. Provide humane care of animals housed at the shelter.
3. Promote adoption of animals and their placement in caring and responsible homes.
4. Maintain licensing program to provide effective identification of pets in the community through the use of technology.
5. Develop active volunteer programs to assist the shelter in providing effective lost/found, adoption, public education and spray/neuter programs.
6. Research and prioritize programs that will reduce the number of stray and unwanted pets in the City.

Workload and Performance Indicators

1. Patrol and respond to approximately 14,000 calls involving stray, confined, and vicious animals.
2. Provide timely reports regarding an estimated annual 550 animal bites and other animal related crimes.
3. Immunize the nearly 5,000 animals expected to be housed at the animal shelter for prevention of disease.
4. Ensure clean and healthy conditions in the kennels and other areas of the shelter.
5. Increase adoption and rescue rates for animals having completed the required holding period.
6. Place one hundred dogs and cats at offsite adoption facilities.

Major Budget Changes

As part of FY 2003-04 required budget reductions, one Animal Control Officer position was eliminated.

POLICE
Animal Control Services

4070

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	500,907	550,800	582,900	607,100
2. Office Supplies & Materials	1,052	1,300	1,300	1,300
3. Bldg/Veh/Equip Maint/Supplies	2,339	2,100	2,100	2,100
4. Small Tools & Equipment	467	1,200	1,200	1,200
5. Clothing & Personal Equip	2,058	2,000	2,000	2,000
6. Books and Publications	25	200	200	200
7. Special Dept Supplies	23,755	33,500	33,500	33,500
8. Communications	735	1,500	1,500	1,500
9. Utilities	72,839	37,300	37,300	37,300
10. Contract Maintenance Services	10,436	13,500	13,500	13,500
11. Outside Services	49,991	53,200	53,200	53,200
12. Training/Conferences/Meetings	218	1,000	1,000	1,000
13. Membership & Dues	180	200	200	200
TOTAL	665,002	697,800	729,900	754,100

Authorized Positions	8	7	7	7
-----------------------------	----------	----------	----------	----------

Funding Source

General Fund

Purpose

Provide an average of 20 hours of Driving Under the Influence enforcement patrols every other week. Reduce injuries and other incidents associated with DUI related accidents.

Selected Goals

1. Staff a two person DUI enforcement team every other weekend.
2. Increase knowledge of DUI laws and perceived risk of apprehension through education and media opportunities.
3. Conduct DUI checkpoints on a quarterly basis.

Workload and Performance Indicators

1. DUI Arrests.
2. DUI Checkpoints.

Major Budget Changes

Employee Service costs are exclusively overtime.

**POLICE
DUI Enforcement**

4077

	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
Operating Expenditures				
1. Employee Services	18,831	20,000	20,000	20,000
TOTAL	18,831	20,000	20,000	20,000

Authorized Positions

Funding Source

General Fund

Purpose

Provides for the identification of assets (visible and hidden) held by local criminal enterprises. Asset seizure provides for lawful forfeiture, utilizing State and Federal Asset Seizure programs to enhance local enforcement efforts.

Selected Goals

1. Continue to identify and seize assets used to facilitate narcotic transactions.
2. Identify and seize assets deemed "proceeds" from narcotic transactions.
3. Enhance our efforts to detect and attack criminal enterprises utilizing civil law in conjunction with criminal law.
4. Aggressive use of assets to supplement local law enforcement's efforts toward narcotics related enforcement.

Workload and Performance Indicators

1. Total number of asset seizure cases processed.

Major Budget Changes

None

POLICE
Asset Seizure

4080

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Office Supplies & Materials		500	500	500
2. Small Tools & Equipment		100	100	100
3. Special Dept Supplies	7,792	11,640	8,000	8,000
4. Communications	26,527	32,819	30,500	30,500
5. Rents & Leases	1,200	1,200	1,200	1,200
6. Contract Maintenance Services	380	3,000	3,000	3,000
7. Outside Services	923	500	500	500
8. Training/Conferences/Meetings	6,489	9,500	9,500	9,500
9. Membership & Dues	150			
TOTAL	43,461	59,259	53,300	53,300

Authorized Positions

Funding Source

Asset Seizure Fund

Purpose

Collect information on gangs and gang members through a countywide enforcement program. Increase the flow of gang related information among various law enforcement agencies within the County.

Selected Goals

1. Reduce the gang related crimes throughout the County.
2. Identify and apprehend gang members responsible for criminal conduct.
3. Gather and disseminate gang information to affected agencies.
4. Provide training to Monterey County Agencies in the areas of gang related
5. Meet with community members and collectively work toward solutions to reduce gang violence.

Workload and Performance Indicators

1. Reduction in gang related crimes throughout the County.
2. Arrests and prosecutions of gang related crimes.
3. Training provided.
4. Community meetings/presentations.

Major Budget Changes

Bureau of Justice Assistance (BJA) grant of \$1,059,500 provides for an additional Lieutenant, Sergeant and four Police Officers for a total of six sworn workforce. These positions are the Salinas Police Department portion of a larger County Gang Task Force. A new grant from the Office of Juvenile Justice and Delinquency Prevention (OJJDP) for a Gang Violence program for at-risk youth funds overtime, four patrol vehicles with video equipment and training in the amount of \$370,000 and is included in FY 05-06 budget.

POLICE
Joint Gang Task Force

4090

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services			1,107,700	1,125,000
2. Professional Services			50,000	
3. Advertising			5,000	
4. Training/Conferences/Meetings			30,000	
5. Capital Outlay			236,800	
TOTAL			1,429,500	1,125,000

Authorized Positions 6 6

Funding Source

County BJA Grant Fund, City BJA Grant Fund

POLICE Work Force

	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
Administration				
Chief of Police	1	1	1	1
Administrative Secretary	2	2	2	2
Total	3	3	3	3
Community Relations				
Police Sergeant	1	1	1	1
Police Corporal	1			
Police Officer	3	4	4	4
Total	5	5	5	5
Personnel and Training				
Police Sergeant	1	1	1	1
Police Corporal	1			
Police Officer		1	1	1
Total	2	2	2	2
Field Operations				
Deputy Chief	1	1	1	1
Police Lieutenant	4	4	4	4
Police Sergeant	12	12	12	12
Police Corporal	3	3		
Police Officer	73	88	89	89
Community Service Officer	3	3	3	3
Total	96	111	109	109
Traffic Unit				
Police Sergeant	2	2	2	2
Police Officer	7	7	7	7
Total	9	9	9	9
Parking Control				
Community Service Officer	3	3	3	3

POLICE Work Force

	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
Vehicle Abatement				
Community Service Officer	2	2	2	2
Sunset/Buena Vista Area				
Police Officer			2	2
Support Services				
Senior Police Clerk	1	1	1	1
Criminalist	1	1	1	1
Police Captain	1			
Police Lieutenant	1	1	1	1
Police Sergeant	1	1	1	1
Community Service Officer	4	4	4	4
Latent Fingerprint Tech	1	1	1	1
Total	10	9	9	9
Technical Services				
Technical Serv Coord	1	1	1	1
Senior Police Clerk	2	2	2	2
Total	3	3	3	3
Word Processing				
Word Processing Operator	6	6	6	6
Supvsg Wrđ Proc Operator	1	1	1	1
Total	7	7	7	7
Evidence and Property				
Evidence Technician	1	1	1	1
Sr Evidence Technician	1	1	1	1
Total	2	2	2	2

POLICE Work Force

Records	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
Police Records Coord	1	1	1	1
Police Clerk	11	10	10	10
Supervising Police Clerk	4	4	4	4
Total	16	15	15	15
Maintenance Services				
Vehicle Maint Assistant	1	1	1	1
Equipment Inventory Tech	1	1	1	1
Pub Safety Facilities Wkr	2	2	2	2
Total	4	4	4	4
Investigation				
Senior Police Clerk	1	1	1	1
Deputy Chief	1	1	1	1
Police Lieutenant	1	1	1	1
Police Sergeant	2	2	2	2
Police Corporal	3	3	2	2
Police Officer	12	12	13	13
Community Service Officer	1	1	1	1
Total	21	21	21	21
Narcotics and Vice				
Police Sergeant	1	1	1	1
Police Corporal			1	1
Police Officer	6	6	5	5
Total	7	7	7	7
School Resource Officers				
Police Sergeant	1	1	1	1
Police Officer	7	5	5	5
Total	8	6	6	6

POLICE Work Force

	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
Violence Supression Unit				
Police Sergeant	2	2	2	2
Police Corporal	1	1		
Police Officer	13	13	14	14
Total	16	16	16	16
Animal Control Services				
Animal Control Officer	3	2	2	2
Animal Services Supv	1	1	1	1
Animal Services Mgr	1	1	1	1
Animal Servs Office Asst	1	1	1	1
Animal Care Tech	2	2	2	2
Total	8	7	7	7
Joint Gang Task Force				
Police Lieutenant			1	1
Police Sergeant			1	1
Police Officer			4	4
Total			6	6
Department Total	222	232	238	238

POLICE Capital Outlays

		05-06 Proposed	06-07 Proposed
Parking Control			
3	Parking Enforcement Scooters (R)	75,000	
Maintenance Services			
5	Equipment for Patrol Vehicles (N)	130,000	
3	Patrol Vehicles (R)		130,000
	Total	130,000	130,000
Joint Gang Task Force			
4	Video Equipment for Patrol Vehicles	26,000	
4	Patrol Vehicles (N)	210,800	
	Total	236,800	

POLICE

City Council Goals & Objectives

CITY COUNCIL GOALS & OBJECTIVES (Listed in Priority Order)

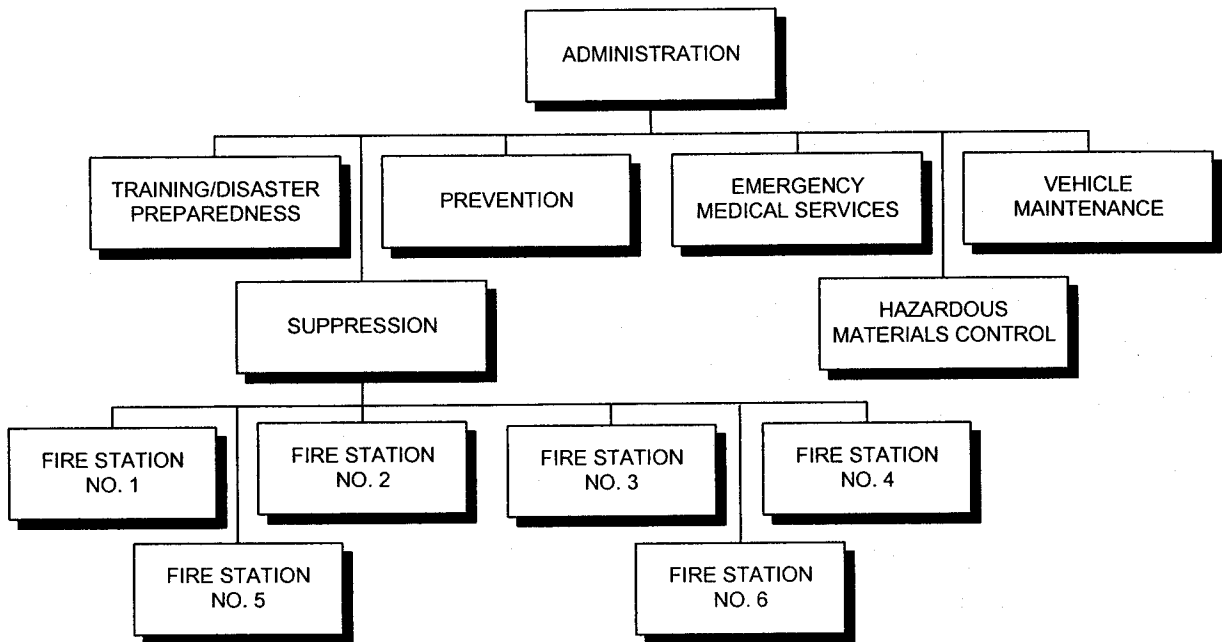
GOAL #3 - PROMOTE AND SUPPORT A SAFE AND PEACEFUL COMMUNITY

1. **Identify alternatives for abandoned vehicle enforcement.**
Responsibility: Police
Action Date: Completed
2. **Evaluate and Report City of Greeley model involving volunteer seniors.**
Responsibility: Police
Action Date: Completed
3. **Report on Soledad Street issues.**
Responsibility: Police
Action Date: Completed
8. **Update and report on traffic congestion and traffic/pedestrian related safety issue including funding.**
Responsibility: Public Works, Police
Action Date: Completed April 2004



(This page intentionally left blank)

FIRE Organization



FIRE

Department Summary

Purpose

The Department is organized into seven divisions: Administration, Suppression, EMS, Prevention, Training-Disaster Preparedness, Vehicle Maintenance and Hazardous Materials Control. The Fire Department provides prevention and code enforcement services and emergency response to the citizens and businesses of the community. Prevention activities include inspections of all occupancy types, fire code enforcement and public education presentations. Emergency responses include fire suppression, paramedic service (EMS), Hazardous Materials incident response (Haz-Mat), vehicle accident response and rescues, including extrication and basic confined space rescue. Department responses also include hazardous conditions such as arcing or downed power lines, electrical system malfunctions, water system malfunctions, odor problems/concerns and responses to hazardous material releases or spills and non-emergent public assistance.

Selected Goals

1. Maintain regional partnerships with the Seaside Fire Department Hazardous Materials Response Team and County of Monterey Office of Emergency Services for the purpose of reducing operational and training costs to each agency. These partnerships include pursuit of state and federal grant funding for equipment, apparatus and training as made available through the Department of Homeland Security.
2. Maintain existing regional partnerships with the North County and Salinas Rural Fire agencies and develop a new partnership with the Monterey City Fire Department to provide more cost effective firefighter recruitments, joint operations and training.
3. Develop a five to ten year Fire Department master plan for Council's approval.

Workload and Performance Indicators

1. Monitor cost effectiveness of joint activities with the Monterey Fire Department and Fire Districts.

Major Budget Changes

Fire suppression daily minimum staffing maintained at 22 members per shift during FY 2005-06. Develop agreements with transport contractor and Monterey County Emergency Medical Service Agency to acquire outside funding agreements for the continued operation of the City's paramedic program.

FIRE Department Summary

Expenditures by Program	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
4505 Administration	301,441	342,200	364,500	394,700
4510 Suppression	9,846,066	10,665,042	12,402,850	12,657,650
4520 Emergency Medical Services	435,302	452,149	585,000	629,000
4530 Prevention	414,261	384,200	403,400	425,200
4540 Training-Disaster Preparedness	17,085	40,100	46,000	47,900
4560 Vehicle Maintenance	132,507	162,006	167,500	171,700
4570 Hazardous Materials Control	79,093	98,722	118,200	125,900
TOTAL	11,225,755	12,144,419	14,087,450	14,452,050

Expenditures by Character

1. Employee Services	10,750,492	11,549,750	13,392,800	13,832,400
2. Office Supplies & Materials	4,133	5,880	5,900	5,900
3. Bldg/Veh/Equip Maint/Supplies	76,579	82,376	81,450	81,450
4. Vehicle Fuels & Lubricants	47,170	50,400	50,400	50,400
5. Small Tools & Equipment	4,488	3,100	3,100	3,100
6. Clothing & Personal Equip	34,964	37,998	102,700	37,700
7. Books and Publications	1,205	5,435	5,400	5,400
8. Special Dept Supplies	5,360	8,962	8,500	8,500
9. Communications	138,769	196,200	217,800	227,800
10. Utilities	36,496	54,300	54,300	54,300
11. Contract Maintenance Services	98,702	96,359	100,100	100,100
12. Professional Services	1,131	5,449	19,900	4,900
13. Outside Services	3,007	3,900	3,900	3,900
14. Training/Conferences/Meetings	20,971	33,665	39,700	34,700
15. Membership & Dues	1,455	1,500	1,500	1,500
16. Capital Outlay	833	9,145		
TOTAL	11,225,755	12,144,419	14,087,450	14,452,050

Expenditures by Fund

General Fund	11,225,755	12,144,419	13,502,450	13,823,050
Emergency Medical Services Fund			585,000	629,000
TOTAL	11,225,755	12,144,419	14,087,450	14,452,050

FIRE Department Summary

Workforce by Program		03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
4505	Administration	3	3	3	3
4510	Suppression	87	87	87	87
4520	Emergency Medical Services	1	1	1	1
4530	Prevention	4	4	4	4
	TOTAL	95	95	95	95



(This page intentionally left blank)

Purpose

Administration is responsible for integrating the goals and objectives established by the City Council into the support and delivery divisions of the Fire Department. Fire Administration is responsible for the management of the monetary and human resources allocated and the establishment of department policies and procedures in accordance with state and local laws, memoranda of understanding and contractual agreements with related regional agencies. Fire Administration is responsible for the continual self-assessment of the department's effectiveness and efficiency and the implementation of life safety programs in the community.

Selected Goals

1. Temporarily maintain minimum daily suppression staffing at 22 shift personnel effective July 1, 2005 Through June 30, 2006.
2. Assess the effectiveness and efficiency of current department service and delivery programs, both internal and external, and provide recommendations for retention, modification or elimination.
3. Complete firefighter recruitment academy by December 1, 2005.
4. Increase collection rate of Fire Prevention Permit Fees, Plan Review, and Inspections to reflect cost recovery of prevention services.

Workload and Performance Indicators

1. Assess the effectiveness and efficiency of current department service and delivery programs, both internal and external and provide recommendation for retention, modification, or elimination.
2. Monitor overtime costs relative to increased daily suppression staffing requirements.
3. Monitor and review billing and collection of appropriate authorized fees.

Major Budget Changes

None.

**FIRE
Administration**

4505

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	296,679	331,850	354,100	384,300
2. Office Supplies & Materials	689	1,300	1,300	1,300
3. Books and Publications		200	200	200
4. Special Dept Supplies	6	1,100	1,100	1,100
5. Communications	1,691	3,700	3,700	3,700
6. Contract Maintenance Services	925	2,150	2,200	2,200
7. Training/Conferences/Meetings	253	1,500	1,500	1,500
8. Membership & Dues	365	400	400	400
9. Capital Outlay	833			
TOTAL	301,441	342,200	364,500	394,700

Authorized Positions	3	3	3	3
-----------------------------	----------	----------	----------	----------

Funding Source

General Fund

Purpose

The Suppression Division provides 24-hour protection to the residents of Salinas from the effects of natural and man made emergencies. Uncontrolled fires, medical emergencies, vehicle accidents, earthquakes, hazardous material leaks, electrical and natural gas emergencies, are a few of the many situations, to which the Suppression Division responds with the available personnel, equipment and technology.

Selected Goals

1. Arrive on the scene of the emergency within six minutes of call dispatch, 90% of the time.
2. Decentralize program management by more effectively distributing the delegation of specific program responsibilities.
3. Maintain a temporary decrease of daily suppression staffing from 23 to 22 firefighters.

Workload and Performance Indicators

1. Incident reports will be submitted for each response enabling the evaluation of performance and company workloads.
2. Response times will be monitored to ensure the proper distribution and readiness of the workforce.
3. Annual performance appraisals will be done for all personnel.
4. Quarterly inspections of all apparatus and safety equipment will be conducted.
5. Semi-annual inspections of all stations and grounds will be conducted.
6. Provide ongoing fire training to meet the needs of the department including participating in three multi-agency drills by June 2005.

Major Budget Changes

Minimum staffing is maintained at 22 firefighters per shift. To fund a portion of the paramedic program, four Firefighter positions are unfunded in FY 04-05. Four Firefighter positions were frozed with the FY 05-06 budget service level reductions approved on September 21, 2004 temporarily reducing the minimum staffing from 23 to 22 firefighters per shift.

FIRE Suppression

4510

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	9,517,538	10,257,300	11,894,000	12,223,800
2. Office Supplies & Materials	2,003	1,980	2,000	2,000
3. Bldg/Veh/Equip Maint/Supplies	20,170	20,548	20,550	20,550
4. Vehicle Fuels & Lubricants	39,197	40,200	40,200	40,200
5. Small Tools & Equipment	1,162	1,000	1,000	1,000
6. Clothing & Personal Equip	33,704	35,498	98,900	33,900
7. Books and Publications	669	1,000	1,000	1,000
8. Special Dept Supplies	1,215	1,872	2,000	2,000
9. Communications	131,345	182,700	205,300	215,300
10. Utilities	36,496	54,300	54,300	54,300
11. Contract Maintenance Services	58,245	53,609	57,300	57,300
12. Professional Services	515	1,500	16,500	1,500
13. Outside Services	3,007	3,900	3,900	3,900
14. Training/Conferences/Meetings	540	600	5,600	600
15. Membership & Dues	260	300	300	300
16. Capital Outlay		8,735		
TOTAL	9,846,066	10,665,042	12,402,850	12,657,650

Authorized Positions	87	87	87	87
-----------------------------	----	----	----	----

Funding Source

General Fund

Purpose

The EMS division provides 24-hour medical crisis intervention at the paramedic first responder level by utilizing 21 fire suppression personnel crossed trained as paramedics. The objective is to respond quickly to begin early treatment and care of ill or injured Salinas residents and visitors prior to arrival of the transport ambulance. Fire Department paramedics continue care of critical patients during transport to local hospitals. The EMS Division is also responsible for monitoring the quality of care provided; education and training of fire department EMTs (Emergency Medical Technician); and the provision of technical assistance to the City's Risk Management Division in the arena of safety and loss prevention.

Selected Goals

1. Provide first responder firefighter/paramedic response within six minutes of dispatch 90% of the time.
2. Improve citizen survivability from cardiac arrest within the City of Salinas response area by maintaining the EMT-1 Automatic Defibrillator Program.
3. Coordinate with the Monterey County Emergency Medical Services Agency the redistribution of CSA 74 funding to maintain paramedic services within the City of Salinas.
4. Continue to monitor the quality of care provided to residents by Fire Department personnel.

Workload and Performance Indicators

1. Provide for paramedic and EMT performance review through onscene evaluation and chart auditing of patient care.
2. Transition citywide infectious disease/blood borne pathogen training and monitoring into the Risk Management Division.
3. Identify EMT level programs, equipment, supplies and funding requirements relative to the elimination of ALS activities.

Major Budget Changes

On March 2, 2004, a majority of Salinas' voters supported a proposed paramedic parcel tax. However, the 54% initiative approval fell short of the 2/3 majority required by Proposition 218. On April 27, 2004, the City Council approved the elimination of the paramedic program. Firefighters (IAFF) and Fire Supervisors (FSA) have agreed to fund the program for a twelve month period ending June 30, 2005 as follows: Reduce minimum staffing (\$382,000); Reduce paramedic premium by 7.5% for 21 firefighters/paramedics (\$172,800) and reduce EMS Officer pay by 7.5% (\$11,200). The continuation of the paramedic program past June 30, 2005 is contingent on identifying alternative funding sources.

**FIRE
Emergency Medical Services****4520**

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	396,477	403,900	537,400	581,400
2. Office Supplies & Materials	223	300	300	300
3. Bldg/Veh/Equip Maint/Supplies	12,027	16,000	16,000	16,000
4. Books and Publications	29	300	300	300
5. Communications	1,692	1,800	1,800	1,800
6. Contract Maintenance Services	13,818	14,900	14,900	14,900
7. Professional Services	516	1,949	1,300	1,300
8. Training/Conferences/Meetings	10,290	12,900	12,900	12,900
9. Membership & Dues	230	100	100	100
TOTAL	435,302	452,149	585,000	629,000

Authorized Positions	1	1	1	1
-----------------------------	----------	----------	----------	----------

Funding Source

General Fund, Emergency Medical Services Fund

Purpose

The Fire Prevention Bureau is charged with enforcing the laws and ordinances established to provide a reasonable degree of safety to life and protection of property from fire. The Bureau is authorized by California Code of Regulations, Title 24, to enforce all ordinances of the jurisdiction pertaining to the prevention of fires; the suppression, extinguishment, storage, use and handling of hazardous materials; the maintenance and regulation of means of egress, automatic, manual and other private fire alarm systems and fire extinguishing equipment; the elimination of fire hazards on land and in buildings, structures and other property, including those under construction; the investigation as to the cause, origin and circumstances of fire and unauthorized releases of hazardous materials.

Selected Goals

1. Review new development plans to ensure adequate emergency access, water supply, fire protection systems and fire-safe construction.
2. Enforce the California Fire Code, through the inspection of local occupancies as to ensure fire and life safety.
3. Provide excellent customer service to the public in partnership with the City's Permit Center.
4. Improve working environment and the effectiveness and efficiency of Fire Prevention Bureau within the Permit Center, specifically in collection of appropriate fees.
5. Create a Senior Fire Inspector position to handle day to day activities in assigning inspection requests and to monitor collection of all appropriate fees authorized by Council.

Workload and Performance Indicators

1. Increase collection rate of permits and plan review by 20%.

Major Budget Changes

As part of the required FY 2004-05 budget reductions approved January 6, 2004, one Deputy Fire Chief position was eliminated. The Vacant Deputy Fire Marshall position was eliminated in FY 2004-05 and two civilian Fire Inspector positions were added.

FIRE Prevention

4530

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	400,974	361,000	380,200	402,000
2. Office Supplies & Materials	719	1,700	1,700	1,700
3. Bldg/Veh/Equip Maint/Supplies	22	100	100	100
4. Vehicle Fuels & Lubricants	2,428	5,200	5,200	5,200
5. Small Tools & Equipment	332	400	400	400
6. Clothing & Personal Equip		200	1,200	1,200
7. Books and Publications	440	2,300	2,300	2,300
8. Special Dept Supplies	4,076	5,290	4,700	4,700
9. Communications	3,316	4,500	3,500	3,500
10. Contract Maintenance Services		700	700	700
11. Training/Conferences/Meetings	1,554	2,000	3,000	3,000
12. Membership & Dues	400	400	400	400
13. Capital Outlay		410		
TOTAL	414,261	384,200	403,400	425,200
Authorized Positions	4	4	4	4

Funding Source

General Fund

Purpose

Provide each member of the department with sufficient job knowledge and information to meet the level of performance required in their assigned area of responsibility and to provide planning, development, and promotion of safety practices for the City of Salinas Fire Department.

Selected Goals

1. Continue to support the joint functional training group with Salinas Rural, North County, Monterey City and Marina Fire Departments.
2. Complete a thirteen week Fire Academy for newly hired personnel. Academy to include updated mid-term and final, written and manipulative exams.
3. Provide continued training for newly promoted Fire Officers.

Workload and Performance Indicators

1. Successfully pass all firefighter candidates through Fire Academy.
2. Complete and implement standard operating guidelines manual and commence establishing performance times.

Major Budget Changes

With the elimination of the Training/Disaster Preparedness Officer position in FY 2003-04 training activities have shifted to the platoon training coordinators and Deputy Fire Chief of operations. Funding has been included in budget to address training and safety equipment for new employees.

FIRE Training-Disaster Preparedness

4540

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	12,527	24,500	30,400	32,300
2. Office Supplies & Materials	499	600	600	600
3. Small Tools & Equipment	1,051	200	200	200
4. Clothing & Personal Equip	444	400	400	400
5. Books and Publications	43	1,100	1,100	1,100
6. Special Dept Supplies	40	600	600	600
7. Communications	201	2,800	2,800	2,800
8. Contract Maintenance Services	146	800	800	800
9. Professional Services	100	2,000	2,000	2,000
10. Training/Conferences/Meetings	1,834	6,900	6,900	6,900
11. Membership & Dues	200	200	200	200
TOTAL	17,085	40,100	46,000	47,900

Authorized Positions

Funding Source

General Fund

Purpose

The Vehicle Maintenance Division repairs and maintains all fire department vehicles and firefighting apparatus in accordance with national, state, DMV, NFPA and OSHA mandated standards regarding safe. This is accomplished through regularly scheduled preventive maintenance and on-demand repair utilizing on duty, cross-trained fire suppression personnel. In those instances where repairs are beyond the scope of fire personnel, the division contracts with local repair facilities capable of providing the necessary services.

Selected Goals

1. Maintain the partnership with the Public Works Vehicle Maintenance Division for the state mandated diesel engine smog certification program.
2. Update and maintain the computerized fleet maintenance database program in order to identify all fleet costs, allocate these costs equitably and support vehicle maintenance operations in a fiscally efficient manner.

Workload and Performance Indicators

1. Complete all work/repair orders in a timely manner.
2. Coordinate warrant repairs of new fire apparatus with the manufacturers.
3. Conduct annual ladder and pump service tests as required by OSHA.

Major Budget Changes

None.

**FIRE
Vehicle Maintenance**

4560

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	51,495	79,700	86,800	91,000
2. Bldg/Veh/Equip Maint/Supplies	42,453	45,206	43,600	43,600
3. Vehicle Fuels & Lubricants	5,545	5,000	5,000	5,000
4. Small Tools & Equipment	946	1,000	1,000	1,000
5. Clothing & Personal Equip		300	300	300
6. Books and Publications	24	235	200	200
7. Contract Maintenance Services	25,568	24,200	24,200	24,200
8. Training/Conferences/Meetings	6,476	6,265	6,300	6,300
9. Membership & Dues		100	100	100
TOTAL	132,507	162,006	167,500	171,700

Authorized Positions

Funding Source

General Fund

FIRE Hazardous Materials Control

4570

Purpose

To effectively control and initiate mitigation of hazardous material emergencies in order to protect life, the environment and property. Fifteen (15) fire suppression personnel are cross-trained and equipped as Hazardous Materials Specialists. The HazMat Team also provides technical support, advice and training to Salinas businesses that utilize potentially hazardous materials in processing or manufacturing. Under a Tri-County Hazardous Materials Response Plan, the City's HazMat Team members provides emergency responses to the Salinas community and the counties of Monterey, Santa Cruz and San Benito.

Selected Goals

1. Annually train and update fire suppression and HazMat Team personnel in appropriate and safe mitigation procedures for hazardous materials incidents.
2. Establish and maintain partnerships with local industry for the purpose of sharing and/or exchanging resources and information needed to prevent or mitigate emergency incidents occurring within the City of Salinas.
3. Continue partnerships with the Seaside Fire Department Hazardous Materials Response Team and the County of Monterey Environmental Health Department for the purpose of reducing operational and training costs to each agency and to pursue state and federal grant funding for equipment.
4. Continue partnerships with the Seaside Fire Department Hazardous Materials Response Team and the County of Monterey Office of Emergency Services for the purpose of reducing operational and training costs to each agency and to pursue state and federal grant funding for equipment and training as available from the Department of Homeland Security.

Workload and Performance Indicators

1. Participate in the Monterey County Haz-Mat Task Force for the purpose of continuing alternate funding sources as part of a regional haz-mat team.
2. Provide training and participate in required countywide exercises to bring our personnel to the standard of first responder under the Homeland Security requirements.

Major Budget Changes

None.

FIRE
Hazardous Materials Control

4570

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	74,802	91,500	109,900	117,600
2. Bldg/Veh/Equip Maint/Supplies	1,907	522	1,200	1,200
3. Small Tools & Equipment	997	500	500	500
4. Clothing & Personal Equip	816	1,600	1,900	1,900
5. Books and Publications		300	300	300
6. Special Dept Supplies	23	100	100	100
7. Communications	524	700	700	700
8. Professional Services			100	100
9. Training/Conferences/Meetings	24	3,500	3,500	3,500
TOTAL	79,093	98,722	118,200	125,900

Authorized Positions

Funding Source

General Fund

FIRE Work Force

	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
Administration				
Fire Chief	1	1	1	1
Administrative Secretary	1	1	1	1
Office Technician	1	1	1	1
Total	3	3	3	3
Suppression				
Deputy Fire Chief	1	1	1	1
Fire Captain	24	24	24	24
Battalion Chief	3	3	3	3
Firefighter	59	35	31	35
Firefighter (Unfunded)			4	
Fire Engineer		24	24	24
Total	87	87	87	87
Emergency Medical Services				
Emergency Med Svcs Offcr	1	1	1	1
Prevention				
Deputy Fire Chief	1			
Deputy Fire Marshal	1			
Fire Inspector	2	4	4	4
Total	4	4	4	4
Department Total	95	95	95	95

FIRE

City Council Goals & Objectives

CITY COUNCIL GOALS & OBJECTIVES (Listed in Priority Order)

GOAL #3 - PROMOTE AND SUPPORT A SAFE AND PEACEFUL COMMUNITY

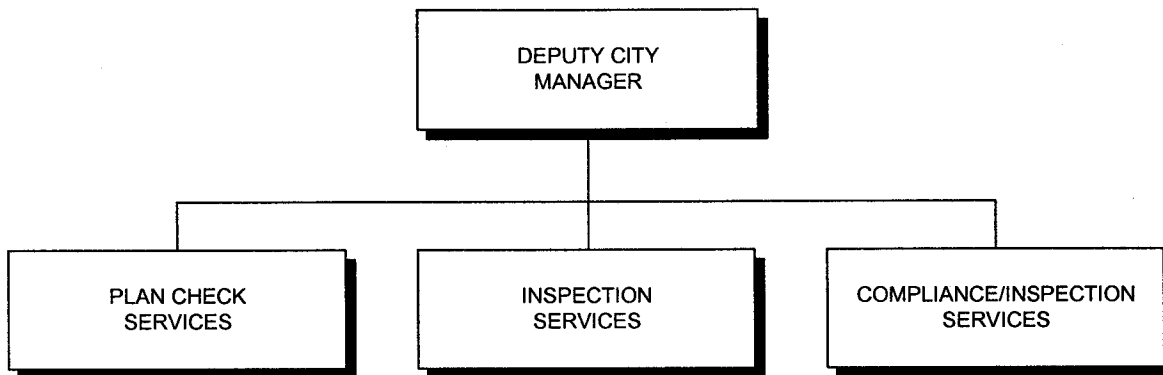
12. **Identify Water pressure related issues and develop alternatives.**
Responsibility: Public Works, Fire
Action Date: January 2006



(This page intentionally left blank)

DEVELOPMENT & PERMIT SERVICES

Organization



DEVELOPMENT / PERMIT SERVICES

Department Summary

Purpose

The primary function of the Development & Permit Services Department is to regulate and control the design, construction, use and occupancy of buildings, and all of their various components to safeguard life, health, property and public welfare. This includes performing plan checks, issuing building permits and conducting inspections to verify compliance with all applicable codes and laws. Code Compliance inspections are performed to eliminate sub-standard housing. Encroachment permits are issued and inspections conducted for work performed within the street right-of-way to assure compliance with the City standards and to protect the City's infrastructure. Inspections are also conducted to assure that new streets, including utilities, are constructed in compliance with the City standards prior to their acceptance for maintenance by the City.

Selected Goals

1. Establish specific efforts to streamline permitting and inspection services.
2. Continue enforcement of the Unreinforced Masonry (URM) Ordinance to eliminate the potential hazards associated with URM buildings.
3. Investigate the use of software to automate the permit process from initial review to completion of construction, including Internet and/or Voice Response (IVR) access for the public.

Workload and Performance Indicators

1. Meet with Community Advisory Council a minimum of four times yearly to receive feedback on permitting process and ways to streamline approval.
2. Make recommendations for implementation of permitting software including IVR, internet access and use of portable computers in the field by August 31, 2004.

Major Budget Changes

The Development/Permit Director position was eliminated in FY 2003-04. The management of the Permit Center is under the direction of the Deputy City Manager/City Engineer. The Code Enforcement Officer position was eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004.

DEVELOPMENT / PERMIT SERVICES

Department Summary

Expenditures by Program		03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
4805	Administration	284,634	858,429	791,500	839,200
4810	Inspection Services	940,745	1,114,675	1,145,600	1,208,000
4820	Plan Check Services	690,079	618,541	689,500	726,900
4830	Compliance/Inspection Services	261,861	319,400	241,600	254,900
TOTAL		2,177,319	2,911,045	2,868,200	3,029,000

Expenditures by Character

1.	Employee Services	1,831,805	2,610,400	2,684,300	2,845,100
2.	Office Supplies & Materials	10,207	8,200	8,200	8,200
3.	Bldg/Veh/Equip Maint/Supplies	318			
4.	Small Tools & Equipment	4,455	4,275	4,200	4,200
5.	Books and Publications	1,919	6,240	6,000	6,000
6.	Special Dept Supplies	4,303	6,660	7,100	7,100
7.	Communications	9,470	16,600	8,700	8,700
8.	Rents & Leases	192			
9.	Contract Maintenance Services	570	1,100	1,100	1,100
10.	Professional Services	223,353	102,601	75,000	75,000
11.	Outside Services	67,601	122,229	41,300	41,300
12.	Training/Conferences/Meetings	21,848	29,800	29,800	29,800
13.	Membership & Dues	1,278	2,500	2,500	2,500
14.	Capital Outlay		440		
TOTAL		2,177,319	2,911,045	2,868,200	3,029,000

Expenditures by Fund

General Fund	2,177,319	2,911,045	2,868,200	3,029,000
--------------	-----------	-----------	-----------	-----------

Workforce by Program

4805	Administration	4.5	8.5	8.5	8.5
4810	Inspection Services	11.0	11.0	11.0	11.0
4820	Plan Check Services	6.0	6.0	6.0	6.0
4830	Compliance/Inspection Services	4.0	4.0	3.0	3.0
TOTAL		25.5	29.5	28.5	28.5

Purpose

Provide assistance to customers by telephone and over the counter regarding Permit Center Issues. This includes processing daily inspection requests, issuing various types of permits, processing new plan/application submittals, collecting and receipting fees and handling other general administrative duties, including payroll, purchase orders, and generation of activity reports.

Selected Goals

1. Assist customers in a timely and professional manner.
2. Provide administrative support for the Permit Center, including all Planning administrative and clerical support.
3. Properly process all permits, inspection requests, complaints and related fees.
4. Develop and implement 100% cost recovery fee schedule.
5. Continue with the acquisition and implementation of a new permit tracking software.

Workload and Performance Indicators

1. Review current informational handouts to assure accuracy and revise them as necessary.
2. Review internal procedures and update policy/procedure manual.
3. Review total cost of services provided compared to fees charged for building permits.
4. Meet with Salinas Valley Business Development Task Force to receive feedback on permitting process each month.
5. Review new development proposals submitted by developers and place conditions thereon.
6. Work with other departments in establishing new development impact fees.

Major Budget Changes

The Development/Permit Director position was eliminated in FY 2003-04. The management of the Permit Center is under the direction of the Deputy City Manager/City Engineer. In FY 2004-05, the Deputy City Engineer, a Senior Civil Engineer, a Junior Engineer and an Engineering Aid were transferred to the Permit Services from Development and Engineering.

DEVELOPMENT / PERMIT SERVICES

Administration

4805

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	210,010	808,200	749,900	797,600
2. Office Supplies & Materials	10,207	8,200	8,200	8,200
3. Small Tools & Equipment	514	300	300	300
4. Special Dept Supplies	1,403	1,400	3,100	3,100
5. Communications	9,470	15,000	8,600	8,600
6. Rents & Leases	192			
7. Contract Maintenance Services		500	500	500
8. Outside Services	48,997	20,229	16,300	16,300
9. Training/Conferences/Meetings	3,763	4,100	4,100	4,100
10. Membership & Dues	78	500	500	500
TOTAL	284,634	858,429	791,500	839,200

Authorized Positions	4.5	8.5	8.5	8.5
-----------------------------	-----	-----	-----	-----

Funding Source

General Fund

Purpose

Perform inspections to verify that structures are built in compliance with applicable codes and laws; rendering them safe for occupancy and accessible per Title 24 requirements upon completion of construction. This endeavor includes coordination with other City Departments/Sections and governmental agencies. Verify that public improvements are built in compliance with City standards and are safe to use upon completion of construction.

Selected Goals

1. Develop a subdivision and building permit inspection tracking system to improve organizational efficiency and effectiveness.
2. Investigate methods to disseminate information to the development community and the general public regarding code requirements, inspection procedures and other departmental activities.
3. Enhance the inspection process to address NPDES requirements.
4. Update the Encroachment Permit process to simplify implementation.

Workload and Performance Indicators

1. Make recommendations regarding disseminating information to the public, including newsletters, press releases, publishing articles and open training classes.
2. Continue to acquire and implement a subdivision and building permit tracking system to improve organizational efficiency.

Major Budget Changes

None.

DEVELOPMENT / PERMIT SERVICES**Inspection Services****4810**

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	914,873	993,500	1,100,600	1,163,000
2. Small Tools & Equipment	2,362	2,575	2,500	2,500
3. Books and Publications	1,127	3,000	3,000	3,000
4. Special Dept Supplies	1,403	2,060	2,500	2,500
5. Communications		1,100		
6. Outside Services	9,743	100,000	25,000	25,000
7. Training/Conferences/Meetings	10,907	11,100	11,100	11,100
8. Membership & Dues	330	900	900	900
9. Capital Outlay		440		
TOTAL	940,745	1,114,675	1,145,600	1,208,000

Authorized Positions	11	11	11	11
-----------------------------	-----------	-----------	-----------	-----------

Funding Source

General Fund

DEVELOPMENT / PERMIT SERVICES

Plan Check Services

4820

Purpose

Review construction plans for residential and non-residential projects to assure compliance with applicable building codes, City ordinances, and state laws to safeguard the public's health and welfare, and provide building access for disabled persons. Coordinate the approval of building permits with other City Departments/Sections and governmental agencies prior to permit issuance. Provide timely review of plans and issuance of permits to help stimulate economic development.

Selected Goals

1. Establish specific efforts to streamline the plan review and permit issuance process.
2. Update educational and informational handout material for public use regarding building codes, City ordinances, and State laws.
3. Work with the Administrative Section to acquire and implement a new software tracking system to improve efficiency.
4. Establish an express plan review service for minor residential and commercial projects.

Workload and Performance Indicators

1. Work with the Salinas Valley Business Development Task Force to streamline plan review and permit issuance by providing incentives/disincentives.
2. Update informational handouts.
3. Implement an express plan review service for minor residential and commercial projects.

Major Budget Changes

To meet the needs of the development community, a Senior Plan Check Engineer position was added to the Plan Check Services work force in FY 2003-04.

DEVELOPMENT / PERMIT SERVICES
Plan Check Services

4820

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	448,879	502,200	603,200	640,600
2. Bldg/Veh/Equip Maint/Supplies	318			
3. Small Tools & Equipment	833	400	400	400
4. Books and Publications	308	1,740	1,500	1,500
5. Special Dept Supplies	675	700	500	500
6. Communications		100	100	100
7. Contract Maintenance Services	570	600	600	600
8. Professional Services	223,353	102,601	75,000	75,000
9. Outside Services	8,861	2,000		
10. Training/Conferences/Meetings	5,682	7,600	7,600	7,600
11. Membership & Dues	600	600	600	600
TOTAL	690,079	618,541	689,500	726,900
 Authorized Positions	 6	 6	 6	 6

Funding Source

General Fund

Purpose

Eliminate substandard housing, dangerous buildings, zoning violations, dangerous building uses, and work done without permits. Perform inspections to verify that housing within the City complies with applicable state laws and codes.

Selected Goals

1. Increase public awareness of the hazards of substandard housing and dangerous buildings by providing educational classes, providing television and radio ads, and increasing handout materials.
2. List the Code Enforcement Section in the local phone directory to enable citizens to easily access the Code Enforcement Section to file complaints.
3. Provide "ride-along" opportunities for City Council members to obtain a first hand view of the extent of substandard housing and dangerous buildings in their districts.
4. Seek grants, CDBG funds and a cost recovery program to enhance the resources available to the Code Enforcement Section in order to strengthen the level of enforcement and reduce substandard and dangerous conditions.
5. Investigate the use of an Administrative Remedies Ordinance to resolve code enforcement issues.

Workload and Performance Indicators

1. Provide an informative telecast and handouts regarding substandard housing.
2. Add a Code Enforcement phone listing to Pac Bell's phone directory.
3. Establish "ride-along" opportunities for City Council members.
4. Identify funding opportunities and establish a cost recovery program for Code Enforcement.

Major Budget Changes

A Code Enforcement Officer position was eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004.

DEVELOPMENT / PERMIT SERVICES
Compliance/Inspection Services

4830

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	258,043	306,500	230,600	243,900
2. Small Tools & Equipment	746	1,000	1,000	1,000
3. Books and Publications	484	1,500	1,500	1,500
4. Special Dept Supplies	822	2,500	1,000	1,000
5. Communications		400		
6. Training/Conferences/Meetings	1,496	7,000	7,000	7,000
7. Membership & Dues	270	500	500	500
TOTAL	261,861	319,400	241,600	254,900

Authorized Positions	4	4	3	3
-----------------------------	----------	----------	----------	----------

Funding Source

General Fund

DEVELOPMENT / PERMIT SERVICES

Work Force

Administration	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
Deputy City Manager	0.5	0.5	0.5	0.5
Supv Bldg Permit Clerk	1.0	1.0	1.0	1.0
Senior Civil Engineer		1.0	1.0	1.0
Junior Engineer		1.0	1.0	1.0
Deputy City Engineer		1.0	1.0	1.0
Engineering Aide II		1.0	1.0	1.0
Permit Center Clerk	3.0	3.0	3.0	3.0
Total	4.5	8.5	8.5	8.5
 Inspection Services				
Const Inspector Supv	1.0	1.0	1.0	1.0
Construction Inspector	2.0	2.0	2.0	2.0
Electrical Inspector II	1.0	1.0	1.0	1.0
Plumbing Inspector II	1.0	1.0	1.0	1.0
Comb Bldg Inspector II	4.0	4.0	4.0	4.0
Sr Comb Bldg Insp	1.0	1.0	1.0	1.0
Inspection Svc Manager	1.0	1.0	1.0	1.0
Total	11.0	11.0	11.0	11.0
 Plan Check Services				
Sr Plan Check Engineer	1.0	1.0	1.0	1.0
Plan Checker II	1.0	1.0	1.0	1.0
Bldg Permit Spec	1.0	1.0	1.0	1.0
Plan Checker I	1.0	1.0	1.0	1.0
Plan Check Service Mgr	1.0	1.0	1.0	1.0
Fire Plan Checker	1.0	1.0	1.0	1.0
Total	6.0	6.0	6.0	6.0
 Compliance/Inspection Services				
Administrative Clerk II	1.0	1.0	1.0	1.0
Code Enforcmnt Officer II	3.0	3.0	2.0	2.0
Total	4.0	4.0	3.0	3.0
 Department Total				
	25.5	29.5	28.5	28.5

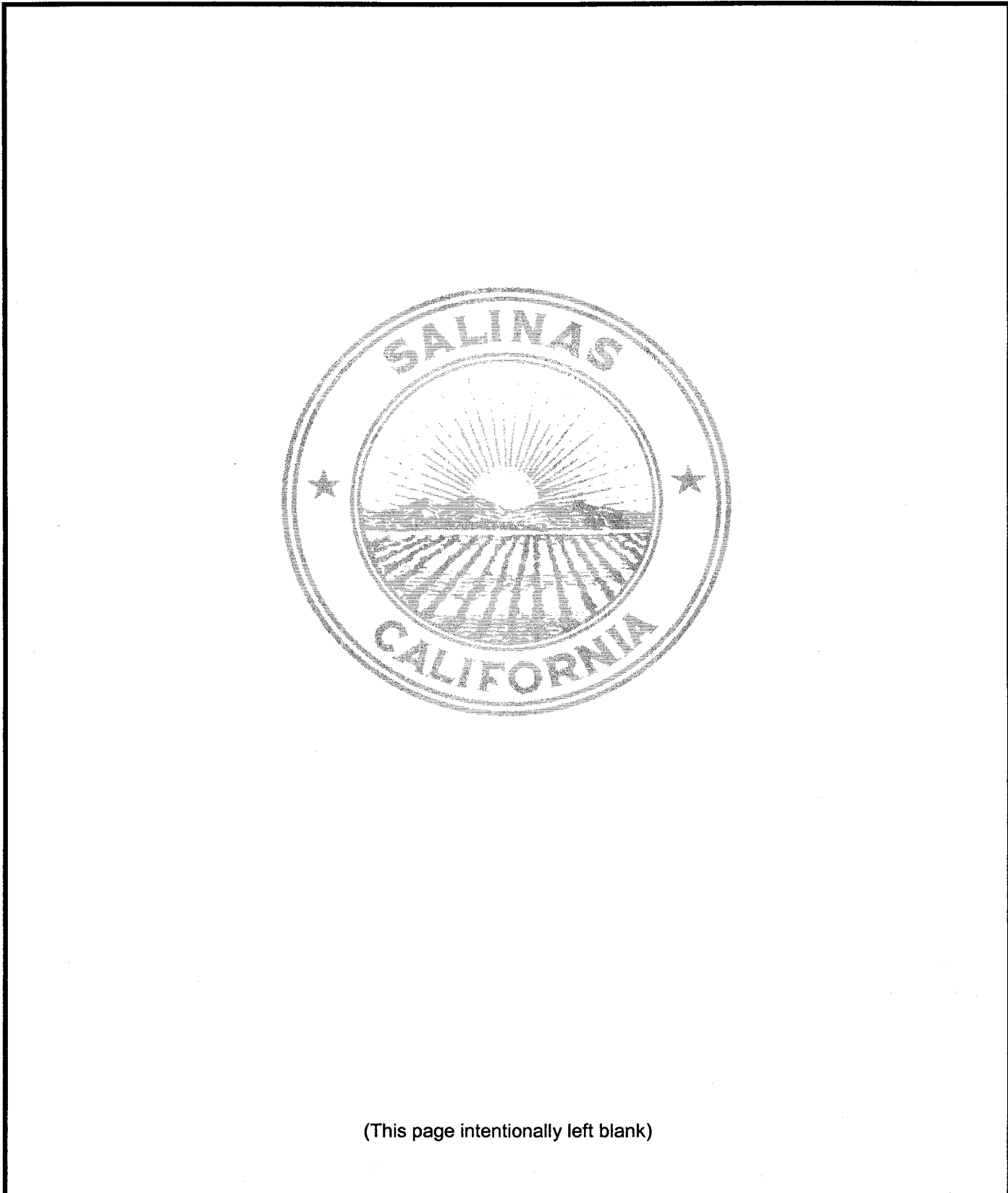
DEVELOPMENT / PERMIT SERVICES

City Council Goals & Objectives

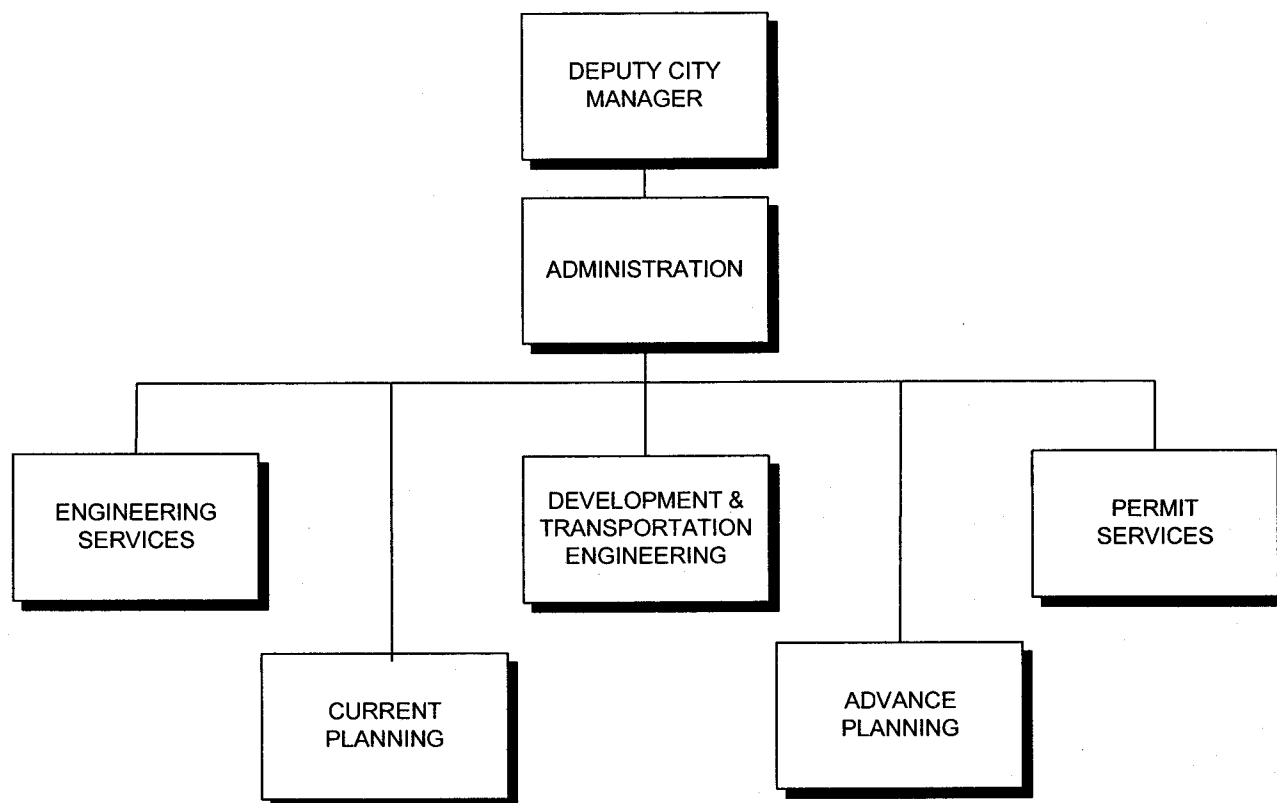
CITY COUNCIL GOALS & OBJECTIVES (Listed in Priority Order)

GOAL #3 - PROMOTE AND SUPPORT A SAFE AND PEACEFUL COMMUNITY

4. **Report on alternative housing code enforcement strategies-Rental/Multi-family/Single-family.**
Responsibility: Development/Permit Services, City Attorney
Action Date: Completed



DEVELOPMENT & ENGINEERING Organization



DEVELOPMENT & ENGINEERING

Department Summary

Purpose

Provide management of the City's public infrastructure; plan and implement public capital improvements; examine private development plans and proposals to ensure responsible growth as it relates to traffic issues and public infrastructure; administer programs and enforce governmental regulations.

Selected Goals

1. Set priorities for the rehabilitation of City streets and provide periodic updates to Council.
2. Define the role of Salinas role in regional issues relating to sanitary sewers, solid waste, and water resources, including flood control and storm drainage.
3. Implement the requirements of the NPDES Storm Water Part 2 permit.
4. Finish and implement the Traffic Fee Ordinance update.
5. Assist with the planning and implementation efforts to extend CalTrain services to Salinas.
6. Identify potential in-fill, rehabilitation and renovation opportunities.
7. Assist in studying and developing policies to support mixed use along major City arterial streets.

Workload and Performance Indicators

1. Participate in the Salinas River Assessment Committee to protect the City's "Fair Share" issues.
2. Collaborate with other departments in establishing development fees to pay for development impacts.
3. Provide a report to Council on alternate safe routes for children and adult pedestrian traffic.
4. Update and implement revisions to existing development impact fees.

Major Budget Changes

The Maintenance Services Division of Public Works has been established as a separate department. Advanced and Current Planning, previously in Community Development (Department eliminated), was transferred to Public Works (now called Developing and Engineering). The Water Resource Planning program was eliminated in FY 2003-04. As part of the FY 2004-05 required budget reductions approved January 6, 2004, the Assistant Traffic Engineer position was eliminated. In addition, a Secretary position in Administration was eliminated effective July 1, 2004. The Administrative Secretary and an Associate Planner in the Current Planning program were eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004.

DEVELOPMENT & ENGINEERING

Department Summary

Expenditures by Program		03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
5010	Administration	527,765	449,400	484,800	507,000
5012	Water Resource Planning				
5014	Advance Planning	83,830	43,000	169,600	226,100
5015	Current Planning	715,101	722,100	648,000	682,900
5020	Engineering Services	188,200	320,800	405,700	485,900
5022	Development/Transportation	814,521	284,200	328,600	346,900
TOTAL		2,329,417	1,819,500	2,036,700	2,248,800

Expenditures by Character

1.	Employee Services	2,215,852	1,671,600	1,917,100	2,129,200
2.	Office Supplies & Materials	20,715	20,200	19,800	19,800
3.	Bldg/Veh/Equip Maint/Supplies	424	400	700	700
4.	Small Tools & Equipment	2,686	2,000	2,000	2,000
5.	Clothing & Personal Equip	113	300	300	300
6.	Books and Publications	1,958	3,300	3,300	3,300
7.	Special Dept Supplies	5,870	6,500	5,700	5,700
8.	Communications	14,589	18,600	15,600	15,600
9.	Contract Maintenance Services	5,179	10,100	9,600	9,600
10.	Professional Services	6,094	30,900	32,900	32,900
11.	Outside Services	36,178	30,500	4,000	4,000
12.	Advertising	4,447	4,500	4,500	4,500
13.	Training/Conferences/Meetings	13,406	16,100	16,700	16,700
14.	Membership & Dues	1,540	4,500	4,500	4,500
15.	Capital Outlay	366			
TOTAL		2,329,417	1,819,500	2,036,700	2,248,800

Expenditures by Fund

General Fund	2,329,417	1,819,500	2,036,700	2,248,800
--------------	-----------	-----------	-----------	-----------

Workforce by Program

5010	Administration	6.5	5.5	5.5	5.5
5014	Advance Planning	2.0	2.0	2.0	2.0
5015	Current Planning	8.0	8.0	6.0	6.0
5020	Engineering Services	13.0	17.0	17.0	17.0
5022	Development/Transportation	11.0	3.0	3.0	3.0
TOTAL		40.5	35.5	33.5	33.5

Purpose

Provide administrative support to all Sections of Development and Engineering services, including the Permit Center; supervise and control the Department's operating budget, and the Capital Improvements Program; manage city-owned property, maintain property records, and acquire property as needed for projects; provide management to support the Salinas Valley Solid Waste authority; administer programs dealing with environmental and Labor Compliance on Public Works projects issues; and respond to citizen complaints and inquiries.

Selected Goals

1. Supervise Development and engineering services and resources in an efficient manner.
2. Administer the department's budget within approved amounts.
3. Provide administrative and technical support to the department in the performance of its duties.
4. Microfilm and destroy old file records.
5. Develop a Public Work Labor Compliance Program.

Workload and Performance Indicators

1. Manage City real property.
2. Prepare and process weekly City Council and monthly Traffic/Transportation Commission reports.
3. Administer State & Federal grants and submit quarterly requests for reimbursements.
4. Prepare and process weekly payroll and personnel actions.
5. Execute Public Works capital improvement contracts and process weekly accounts payable attributable to said contracts.
6. Redistribute assessments pursuant to Streets & Highways code, Division of Land and Bond.
7. Increase established Development Impact fees pursuant to Salinas City Code.
8. Administer the City Labor Compliance program for all Public Works projects.
9. Administer the City's Disadvantage Business Enterprise (DBE) program pursuant to federal regulations.

Major Budget Changes

A Secretary position was eliminated effective July 1, 2004.

DEVELOPMENT & ENGINEERING Administration

5010

	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
Operating Expenditures				
1. Employee Services	496,316	415,300	452,600	474,800
2. Office Supplies & Materials	11,252	10,100	10,100	10,100
3. Small Tools & Equipment	158	400	400	400
4. Books and Publications	27	300	300	300
5. Communications	12,526	15,100	12,100	12,100
6. Contract Maintenance Services	148	1,900	1,000	1,000
7. Professional Services	4,368	1,000	3,000	3,000
8. Training/Conferences/Meetings	2,716	3,000	3,000	3,000
9. Membership & Dues	40	2,300	2,300	2,300
10. Capital Outlay	214			
TOTAL	527,765	449,400	484,800	507,000
Authorized Positions	6.5	5.5	5.5	5.5

Funding Source

General Fund

Purpose

Conserve the use of potable water in the City of Salinas and the Salinas River Basin by reducing the direct use of potable water, increasing the efficient use of all water, and developing non-potable water sources.

Selected Goals

1. None.

Workload and Performance Indicators

Major Budget Changes

Due to limited General Fund resources, this program was eliminated in FY 2003-04. The Water Resource Planner position was transferred to Industrial Waste and Sanitary Sewer operations.

DEVELOPMENT & ENGINEERING
Water Resource Planning

5012

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services				
TOTAL				

Authorized Positions

Funding Source

General Fund

Purpose

The General Plan is a statement of goals and policies that will guide the City's long-rang physical development. It sets forth the community's priorities for housing, land use transportation, conservation, open space, noise and public health and safety. The Advance Planning Unit will support and coordinate departmental initiatives to implement the General Plan.

Selected Goals

1. Continue with implementation of the General Plan.
2. Identify potential in-fill, rehabilitation and renovation opportunities to assist in meeting housing needs.
3. Study mixed uses along major City arterial streets to assist in stimulating economic development throughout the City.
4. Complete economic development strategy through zoning incentives to implement the General Plan with an emphasis on select focused growth business corridors including East Alisal Street, South Main Street, Abbott Street and the West Laurel Drive/Davis Road area.
5. Assist to advance city-centered growth initiatives.
6. Assist in developing and processing North of Boronda development (EIR's, Specific Plans, etc)

Workload and Performance Indicators

1. Revise the City Zoning Ordinance.
2. Update City's adopted Sphere of Influence.
3. Process annexations applications.

Major Budget Changes

For FY 05/06 costs associated with and Zoning, Code Update, including a Senior Planner, are budgeted in the City's General Plan Capital Improvement Program (CIP #9701). Costs associated with planning future growth areas (North of Boronda), including a Planning Manager, are budgeted in the City's Future Growth Area Capital Improvement Program (CIP #9401). These costs will be paid by developers.

DEVELOPMENT & ENGINEERING
Advance Planning

5014

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	83,681	15,000	142,900	199,400
2. Office Supplies & Materials	137	700	200	200
3. Special Dept Supplies		1,800	1,000	1,000
4. Professional Services	12	25,000	25,000	25,000
5. Training/Conferences/Meetings		500	500	500
TOTAL	83,830	43,000	169,600	226,100
 Authorized Positions	 2	 2	 2	 2

Funding Source

General Fund

Purpose

Develop plans and policies relating to growth, development standards, and annexation proposals in the implementation of the City's land use and development policies. Review plans and proposals for conformance with applicable standards and regulations, and present new or revised development standards, as appropriate. Process discretionary development applications such as tentative maps, Specific Plans and Conditional Use Permits. Prepare/coordinate environmental evaluations (CEQA) for development projects.

Selected Goals

1. Review development proposals for consistency with City requirements.
2. Provide support to Planning Commission.
3. Process discretionary development applications.
4. Assist the Public with development and subdivision of land.
5. Review and implement City's new Business Code.
6. Complete processing of Boronda Crossing and Fresh Express applications.

Workload and Performance Indicators

1. Review and process discretionary development applications.
2. Process administrative land use and development applications.
3. Complete environmental evaluations (CEQA), as required.

Major Budget Changes

This program was formerly in Community Development. To provide a more efficient and coordinate process for development review and approvals, this program was transferred to the Department of Development and Engineering Services in FY 2003-04. An Administrative Secretary and an Associate Planner position were eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004.

DEVELOPMENT & ENGINEERING

Current Planning

5015

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	664,944	667,200	618,500	653,400
2. Office Supplies & Materials	8,669	7,900	8,000	8,000
3. Books and Publications	1,080	1,900	1,900	1,900
4. Special Dept Supplies	473	300	300	300
5. Communications	2,063	3,500	3,500	3,500
6. Contract Maintenance Services		1,600	2,000	2,000
7. Professional Services	108	200	200	200
8. Outside Services	29,810	27,100	600	600
9. Advertising	4,447	4,500	4,500	4,500
10. Training/Conferences/Meetings	2,355	6,300	6,900	6,900
11. Membership & Dues	1,000	1,600	1,600	1,600
12. Capital Outlay	152			
TOTAL	715,101	722,100	648,000	682,900

Authorized Positions	8	8	6	6
-----------------------------	----------	----------	----------	----------

Funding Source

General Fund

Purpose

To implement the City's Capital Improvement Projects, to provide engineering services for other city departments and the public, and to insure the compliance of engineering standards necessary for the protection of public health and safety.

Selected Goals

1. Expedient design and construction of programmed Capital Improvement Projects (CIPs).
2. Develop funding and implement the requirements of the 2005 National Pollutant Discharge Elimination System (NPDES) permit for the stormwater system.
3. Assess new infrastructure needs associated with city growth and plan to meet these needs with project planning and revision of the Development Impact Fee.
4. Continue upgrades to city infrastructure to meet the requirements of the Americans with Disabilities Act (ADA).
5. Plan for and develop funding for the second phase of improvements of the sanitary sewer system.

Workload and Performance Indicators

1. Complete backlog of CIP projects and finish ninety percent of design and bid construction packages for CIPs within one year of approval.
2. Collaborate with other sections in establishing fees to pay for infrastructure development projects and the NPDES program

Major Budget Changes

No staff changes.

DEVELOPMENT & ENGINEERING

Engineering Services

5020

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	171,764	302,000	386,600	466,800
2. Office Supplies & Materials	657	1,500	1,500	1,500
3. Bldg/Veh/Equip Maint/Supplies	304	100	400	400
4. Small Tools & Equipment	1,952	1,200	1,200	1,200
5. Clothing & Personal Equip	28	200	200	200
6. Books and Publications	675	800	800	800
7. Special Dept Supplies	1,875	1,500	1,500	1,500
8. Contract Maintenance Services	5,031	6,000	6,000	6,000
9. Professional Services	35	2,600	2,600	2,600
10. Outside Services	266	1,300	1,300	1,300
11. Training/Conferences/Meetings	5,208	3,300	3,300	3,300
12. Membership & Dues	405	300	300	300
TOTAL	188,200	320,800	405,700	485,900

Authorized Positions	13	17	17	17
-----------------------------	-----------	-----------	-----------	-----------

Funding Source

General Fund

Purpose

Review development plans and proposals to ensure responsible growth within the City as related to traffic issues and public infrastructure; provide engineering services for the safe and efficient movement of commerce and people; plan for future traffic needs; and promote the use of alternative transportation modes to reduce traffic demand and congestion.

Selected Goals

1. Prepare a report and maps providing suggested routes for children and pedestrians, and addressing pedestrian/bicycle safety.
2. Collaborate with other departments in preparing an annual report for Council on traffic and pedestrian safety.
3. Implement the Traffic Fee Ordinance, and collaborate with other departments in developing/considering other development impact fees.
4. Work with the City Manager's office in developing a plan and strategy to obtain funding for extending CalTrain services between Salinas and San Jose.
5. Work with Caltrans to finalize the Airport/U.S. 101 project design.

Workload and Performance Indicators

1. Provide a report on suggested routes for children and pedestrians.
2. Implement the Traffic Fee Ordinance.
3. Seek State and Federal grants to finance a variety of capital improvement projects.
4. Obtain traffic counts throughout the City and perform traffic analyses pursuant to the City's traffic monitoring program.
5. Respond to citizen's requests and inquiries pertaining to development, traffic, and transportation issues.

Major Budget Changes

Staff changes reflect reorganizational changes within the department.

DEVELOPMENT & ENGINEERING

Development/Transportation

5022

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	799,147	272,100	316,500	334,800
2. Bldg/Veh/Equip Maint/Supplies	120	300	300	300
3. Small Tools & Equipment	576	400	400	400
4. Clothing & Personal Equip	85	100	100	100
5. Books and Publications	176	300	300	300
6. Special Dept Supplies	3,522	2,900	2,900	2,900
7. Contract Maintenance Services		600	600	600
8. Professional Services	1,571	2,100	2,100	2,100
9. Outside Services	6,102	2,100	2,100	2,100
10. Training/Conferences/Meetings	3,127	3,000	3,000	3,000
11. Membership & Dues	95	300	300	300
TOTAL	814,521	284,200	328,600	346,900

Authorized Positions	11	3	3	3
-----------------------------	----	---	---	---

Funding Source

General Fund

DEVELOPMENT & ENGINEERING Work Force

Administration	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
Deputy City Manager	0.5	0.5	0.5	0.5
Public Works Assistant	1.0	1.0	1.0	1.0
Pub Works Admin Mgr	1.0	1.0	1.0	1.0
Administrative Secretary	1.0	1.0	1.0	1.0
Secretary	1.0			
Office Technician	1.0	1.0	1.0	1.0
Compliance Officer	1.0	1.0	1.0	1.0
Total	6.5	5.5	5.5	5.5
 Advance Planning				
Planning Manager	1.0	1.0	1.0	1.0
Senior Planner	1.0	1.0	1.0	1.0
Total	2.0	2.0	2.0	2.0
 Current Planning				
Senior Planner	2.0	2.0	2.0	2.0
Associate Planner	3.0	3.0	2.0	2.0
Planning Manager	1.0	1.0	1.0	1.0
Planning Technician	1.0	1.0	1.0	1.0
Administrative Secretary	1.0	1.0		
Total	8.0	8.0	6.0	6.0
 Engineering Services				
Senior Civil Engineer	1.0	1.0	1.0	1.0
Assistant Engineer	2.0	3.0	3.0	3.0
Junior Engineer	1.0	2.0	2.0	2.0
Deputy City Engineer	1.0	1.0	1.0	1.0
Sr Construction Inspector	1.0	1.0	1.0	1.0
Const Inspector Supv	1.0	1.0	1.0	1.0
Construction Inspector	3.0	3.0	3.0	3.0
Engineering Tech	2.0	3.0	3.0	3.0
Engineering Aide II	1.0	2.0	2.0	2.0
Total	13.0	17.0	17.0	17.0

DEVELOPMENT & ENGINEERING

Work Force

Development/Transportation	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
Senior Civil Engineer	1.0			
Assistant Engineer	1.0			
Junior Engineer	2.0			
Assist Traffic Engineer	1.0			
Deputy City Engineer	1.0			
Transportation Planner	1.0	1.0	1.0	1.0
Sr Engr Tech (Traffic)	1.0	1.0	1.0	1.0
Engineering Tech	1.0			
Engineering Aide II	2.0	1.0	1.0	1.0
Total	11.0	3.0	3.0	3.0
 Department Total	 40.5	 35.5	 33.5	 33.5

DEVELOPMENT & ENGINEERING

City Council Goals & Objectives

CITY COUNCIL GOALS & OBJECTIVES (Listed in Priority Order)

GOAL #2 - GENERATE ECONOMIC DEVELOPMENT THROUGHOUT THE CITY

10. **Finalize the scope for Airport Drive/Hwy 101 Overpass.**
Responsibility: Development and Engineering
Action Date: Completed by CalTRANS
11. **Work with TAMC in completing planning and environmental review for CALTRAIN.**
Responsibility: City Manager, Redevelopment, Development and Engineering
Action Date: Ongoing

GOAL #3 - PROMOTE AND SUPPORT A SAFE AND PEACEFUL COMMUNITY

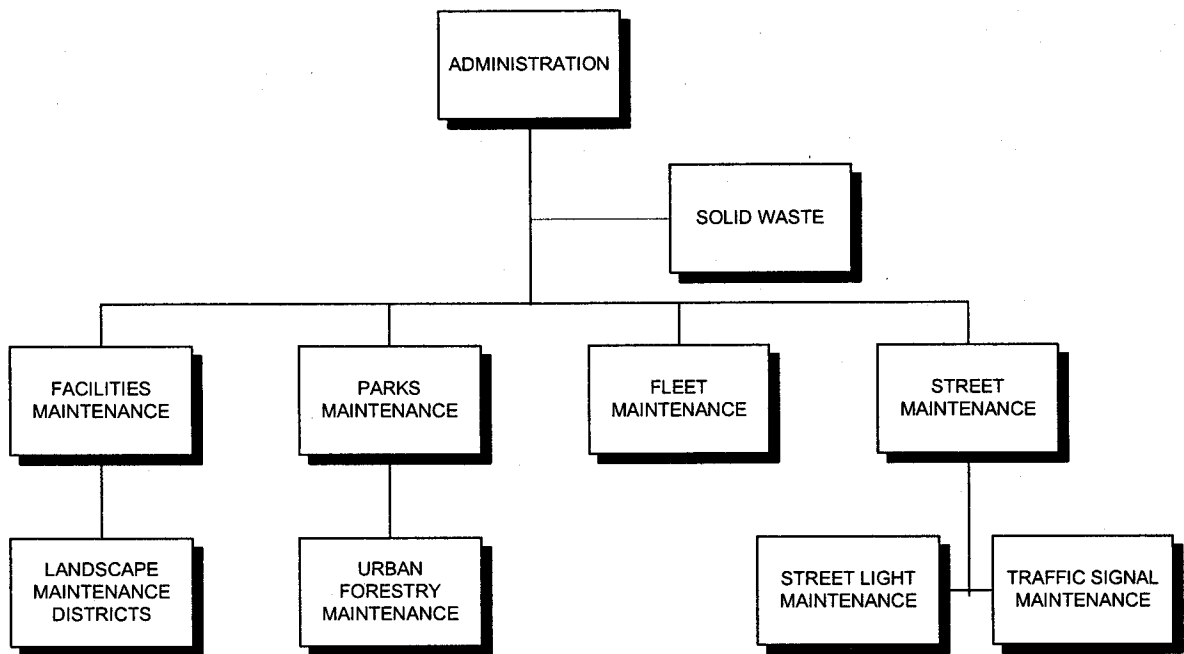
11. **Identify and inventory public transit issues. Per plan approved by Council.**
Responsibility: Development and Engineering
Action Date: October 2005
12. **Identify Water pressure related issues and develop alternatives.**
Responsibility: Development and Engineering, Fire
Action Date: January 2006
13. **Explore the use of CDBG resources to improve infrastructure needs (e.g. street lighting) in eligible neighborhoods.**
Responsibility: Development and Engineering
Action Date: Ongoing

GOAL #6 - PLAN AND PROVIDE FOR NEW PUBLIC FACILITIES

3. **Design Chavez Library Expansion.**
Responsibility: Library, Development and Engineering
Action Date: December 2006
4. **Provide report on design and financing for a new police facility.**
Responsibility: Police, Development and Engineering
Action Date: Delayed through 2005-06

MAINTENANCE SERVICES

Organization



MAINTENANCE SERVICES

Department Summary

Purpose

Provide maintenance services for all City infrastructure, vehicles and equipment.

Selected Goals

1. Plan and implement a maintenance program for City facilities within the scope of the reduced budget.
2. Identify critical infrastructure needs and seek realistic solutions.
3. Develop and staff an effective preventive fleet maintenance program to reduce the incidence of unscheduled repairs.
4. Provide for a central fleet management function to maximize economies of scale and efficiency of operation.
5. Maintain sidewalks, curbs, gutters, pavement markings, and traffic signs by repair or replacement as resources allow.
6. Maintain City Parks and public landscaped areas at a significant reduced level, appropriate to available funding.

Workload and Performance Indicators

1. The City owns 644,000 square feet of facility space in 80 public buildings and will complete 1,500 requests for building repair.
2. The City owns 700 vehicles and related equipment and will complete 450 preventive maintenance services for Police Department vehicles, 850 for general fleet vehicles, and generates 2,500 repair work orders annually.
3. The City owns 625 lane miles of streets and will apply 1,700 tons of asphalt annually to maintain and repair them.
4. The City owns 500 miles of sidewalks and will pour 240 tons of concrete at various locations throughout the City of Salinas to maintain and repair them.
5. The City owns 500 traffic signs that it must maintain and repair.
6. The City owns 6,000 Street Lights and 95 Traffic Signals Intersections and will maintain and repair them using contract services and City staff.
7. The City owns 45 parks that encompass 450 acres and oversees 200 acres of assessment district landscape maintenance.
8. The Salinas Urban Forestry consists of 60,000 street trees. Street Tree Maintenance will safe-prune 2,000 trees and accomplish 500 full-prunings utilizing in-house staff and contract services.

Major Budget Changes

Beginning in FY 2003-04, thirty (30) maintenance service positions or thirty-two percent of its workforce have been eliminated from the General Fund budget including the elimination of the Graffiti Abatement program and reductions in Administration, Facilities Maintenance, Vehicle and Equipment Maintenance, Street Maintenance, Park Maintenance and Urban Forestry.

MAINTENANCE SERVICES

Department Summary

Expenditures by Program	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
5310 Administration	533,297	557,295	388,400	411,000
5313 Graffiti Abatement	84,377			
5330 Facilities Maintenance	1,482,004	1,614,400	1,258,900	1,288,600
5340 Vehicle/Equipment Maintenance	744,715	825,500	799,500	818,600
5350 Street Maintenance	1,046,525	1,092,400	1,177,000	1,252,200
5351 Street Lights	839,172	1,062,800	835,200	867,700
5353 Traffic Signals	245,240	268,900	262,400	273,000
5380 Park Maintenance	2,101,558	2,323,485	2,171,700	2,251,800
5385 Urban Forestry	584,078	643,000	671,200	703,000
TOTAL	7,660,966	8,387,780	7,564,300	7,865,900

Expenditures by Character

1. Employee Services	5,229,891	5,514,900	5,068,700	5,318,800
2. Office Supplies & Materials	7,977	9,336	9,400	9,400
3. Bldg/Veh/Equip Maint/Supplies	165,547	217,559	279,400	279,400
4. Vehicle Fuels & Lubricants	105,519	128,000	136,000	136,000
5. Small Tools & Equipment	22,268	27,800	27,800	27,800
6. Clothing & Personal Equip	16,822	20,957	20,957	20,957
7. Street Materials	90,856	133,000	133,000	133,000
8. Books and Publications	246	600	600	600
9. Special Dept Supplies	14,113	9,805	9,800	9,800
10. Chemicals	23,676	29,643	29,643	29,643
11. Communications	29,830	29,500	29,500	29,500
12. Utilities	1,184,015	1,463,000	1,133,400	1,173,400
13. Rents & Leases	1,652	6,800	6,800	6,800
14. Contract Maintenance Services	477,896	461,200	293,900	310,900
15. Professional Services	260,123	302,680	282,600	282,600
16. Training/Conferences/Meetings	4,474	25,400	25,400	25,400
17. Membership & Dues	1,775	6,905	6,900	6,900
18. Insurance and Bonds	3,121			
19. Capital Outlay	21,165	695	70,500	65,000
TOTAL	7,660,966	8,387,780	7,564,300	7,865,900

Expenditures by Fund

General Fund	7,653,080	8,387,780	7,564,300	7,865,900
Sunset Ave-Project	7,886			
TOTAL	7,660,966	8,387,780	7,564,300	7,865,900

MAINTENANCE SERVICES

Department Summary

Workforce by Program		03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
5310	Administration	5.00	5.00	3.00	3.00
5313	Graffiti Abatement	1.00			
5330	Facilities Maintenance	16.00	16.00	10.50	10.00
5340	Vehicle/Equipment Maintenance	8.00	7.00	6.00	6.00
5350	Street Maintenance	17.00	16.00	16.00	16.00
5351	Street Lights	1.75	1.75	1.75	1.75
5353	Traffic Signals	1.25	1.25	1.25	1.25
5380	Park Maintenance	24.00	23.00	19.00	19.00
5385	Urban Forestry	6.00	6.00	6.00	6.00
	TOTAL	80.00	76.00	63.50	63.00



(This page intentionally left blank)

MAINTENANCE SERVICES

Administration

5310

Purpose

Provide administrative direction and support services to the various maintenance divisions located at the Municipal Corporation Service Yard including supervision and control of all City maintenance function, operating budget and capital improvements.

Selected Goals

1. Provide administrative and technical support.
2. Supervise and control maintenance services and resources.
3. Administer budgets of the maintenance divisions.
4. Provide central administrative management to maximize economies of scale and efficiency.

Workload and Performance Indicators

1. Maintenance Administration will process a minimum of 55,000 requests for services.

Major Budget Changes

A Secretary and the Operations and Development Manager position were eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004.

MAINTENANCE SERVICES

Administration

5310

	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
Operating Expenditures				
1. Employee Services	507,674	520,900	352,700	375,300
2. Office Supplies & Materials	6,027	6,700	6,700	6,700
3. Small Tools & Equipment	149	300	300	300
4. Clothing & Personal Equip		300	300	300
5. Books and Publications	89	300	300	300
6. Special Dept Supplies	607	700	700	700
7. Communications	15,936	17,200	17,200	17,200
8. Utilities	1,686	5,000	5,000	5,000
9. Rents & Leases	78	600	600	600
10. Contract Maintenance Services	627	1,100	1,100	1,100
11. Training/Conferences/Meetings	414	3,000	3,000	3,000
12. Membership & Dues	10	500	500	500
13. Capital Outlay		695		
TOTAL	533,297	557,295	388,400	411,000

Authorized Positions	5	5	3	3
-----------------------------	---	---	---	---

Funding Source

General Fund

MAINTENANCE SERVICES

Graffiti Abatement

5313

Purpose

Strive toward a graffiti free environment within the City of Salinas by requiring the removal or painting over of graffiti by the affected property owners or removing or painting over graffiti on private and public properties.

Selected Goals

1. Offer property owners a graffiti removal service upon request.
2. Remove graffiti from private properties for owners as resources are available.
3. Notify property owners to remove graffiti in accordance with the Municipal Code should they not be interested in the City's free service program.
4. Remove graffiti from public properties and streets within 48 hours of its placement.

Workload and Performance Indicators

1. It is projected that a minimum of 209,000 square feet of graffiti will be removed by means of painting or pressure washing during the next year.

Major Budget Changes

The program was eliminated effective July 1, 2004.

MAINTENANCE SERVICES
Graffiti Abatement

5313

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	76,421			
2. Office Supplies & Materials	63			
3. Bldg/Veh/Equip Maint/Supplies	182			
4. Small Tools & Equipment	177			
5. Clothing & Personal Equip	1,042			
6. Special Dept Supplies	6,333			
7. Communications	73			
8. Training/Conferences/Meetings	86			
TOTAL	84,377			

Authorized Positions 1

Funding Source

General Fund, Sunset AveProject

MAINTENANCE SERVICES

Facilities Maintenance

5330

Purpose

Maintain City-owned buildings and facilities equal to the amount of funding available to ensure safe operating facilities for the public.

Selected Goals

1. Plan and implement a maintenance program for City facilities within the scope of the reduced budget.
2. Identify critical infrastructure needs and seek realistic solutions.

Workload and Performance Indicators

1. Funding reductions will reduce the scope and focus of custodial activities to provide support to the Community Center only.
2. Building repairs of a safety nature will be performed on an as needed basis at fourteen City facilities.
3. Safety related construction repairs will be performed on a limited and on an as needed basis to the forty-four City parks.

Major Budget Changes

Due to the reduction in temporary staffing, the scope of custodial services will be reduced commensurate with the reduction in funding resources. A Sr Facility Maintenance Mechanic and a Community Facilities Service Worker position were eliminated in FY 2003-04. The Facility Service Manager, a Facility Maintenance Crew Supervisor, a Facility Maintenance Mechanic and three Community Service Workers positions were eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004.

MAINTENANCE SERVICES

Facilities Maintenance

5330

	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
Operating Expenditures				
1. Employee Services	1,090,395	1,175,500	837,000	849,700
2. Bldg/Veh/Equip Maint/Supplies	29,125	34,000	34,000	34,000
3. Small Tools & Equipment	3,508	3,700	3,700	3,700
4. Clothing & Personal Equip	466	1,000	1,000	1,000
5. Special Dept Supplies	632	1,000	1,000	1,000
6. Communications	1,987	2,000	2,000	2,000
7. Utilities	214,640	240,900	240,900	240,900
8. Contract Maintenance Services	140,989	153,000	136,000	153,000
9. Training/Conferences/Meetings	262	3,300	3,300	3,300
TOTAL	1,482,004	1,614,400	1,258,900	1,288,600
Authorized Positions	16.0	16.0	10.5	10.0

Funding Source

General Fund

MAINTENANCE SERVICES

Vehicle/Equipment Maintenance

5340

Purpose

The mission of Fleet Maintenance is to provide safe, dependable, economical and environmentally sound vehicles and power equipment.

Selected Goals

1. Develop and staff an effective preventive maintenance program to reduce the incidence of unscheduled repairs.
2. Establish market-driven, competitive fleet services by making periodic assessments of the cost competitiveness of fleet service delivery.
3. Provide for a central fleet management function to maximize economies of scale and efficiency of operation.
4. Establish a fleet policy that identifies all fleet costs, allocates these costs equitable and supports fleet operations as an enterprise activity.

Workload and Performance Indicators

1. The City owns 700 vehicles and other large equipment valued in excess of \$7.5 million. The scheduled repairs are estimated at 1,200 annually.
2. Fleet Maintenance will complete 450 preventive maintenance inspections of Police vehicles and 850 preventive maintenance services for the general fleet annually.
3. Fleet Maintenance will complete 2,500 work orders annually.

Major Budget Changes

One of the Equipment Mechanic I position in this program was eliminated effective July 1, 2004. The Fleet Operations Assistant position was eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004.

MAINTENANCE SERVICES

Vehicle/Equipment Maintenance

5340

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	543,406	580,700	541,100	565,700
2. Office Supplies & Materials		36	100	100
3. Bldg/Veh/Equip Maint/Supplies	69,679	93,659	93,700	93,700
4. Vehicle Fuels & Lubricants	79,993	75,500	83,500	83,500
5. Small Tools & Equipment	5,006	6,600	6,600	6,600
6. Clothing & Personal Equip	5,211	6,200	6,200	6,200
7. Books and Publications	157	300	300	300
8. Special Dept Supplies	29	200	200	200
9. Communications	170	300	300	300
10. Contract Maintenance Services	19,723	56,000	56,000	56,000
11. Training/Conferences/Meetings	1,583	5,500	5,500	5,500
12. Membership & Dues	90	505	500	500
13. Capital Outlay	19,668		5,500	
TOTAL	744,715	825,500	799,500	818,600

Authorized Positions	8	7	6	6
-----------------------------	---	---	---	---

Funding Source

General Fund

MAINTENANCE SERVICES

Street Maintenance

5350

Purpose

Maintain City street, curbs, and gutters, sidewalks and traffic control signs, street marking, stripping.

Selected Goals

1. Assist engineering in establishing work priorities.
2. Maintain sidewalks, curbs and gutters by repair or replacement as resources allow.
3. Maintain traffic signs and pavement markings in good repair.

Workload and Performance Indicators

1. Apply 1,700 tons of asphalt annually.
2. Pour 240 yards of concrete at various locations throughout the City.
3. Install and repair 450 traffic signs annually.

Major Budget Changes

As part of the FY 2004-05 required budget reductions approved January 6, 2004, the Street Maintenance Crew Supervisor position was eliminated. In addition, the City's annual street paving budget had to be reduced \$425,000 from \$1,000,000 to \$575,000.

MAINTENANCE SERVICES
Street Maintenance

5350

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	935,437	945,300	1,029,900	1,105,100
2. Bldg/Veh/Equip Maint/Supplies	8,252	9,800	9,800	9,800
3. Small Tools & Equipment	2,916	3,300	3,300	3,300
4. Clothing & Personal Equip	1,939	3,000	3,000	3,000
5. Street Materials	89,320	122,000	122,000	122,000
6. Chemicals	4,556	4,600	4,600	4,600
7. Communications	97	100	100	100
8. Rents & Leases		700	700	700
9. Contract Maintenance Services	157	800	800	800
10. Training/Conferences/Meetings	670	2,500	2,500	2,500
11. Membership & Dues	60	300	300	300
12. Insurance and Bonds	3,121			
TOTAL	1,046,525	1,092,400	1,177,000	1,252,200

Authorized Positions	17	16	16	16
-----------------------------	-----------	-----------	-----------	-----------

Funding Source

General Fund

MAINTENANCE SERVICES

Street Lights

5351

Purpose

Maintain the City's street light system.

Selected Goals

1. Keep all street lights in operational condition.

Workload and Performance Indicators

1. Maintain by contract and one city staff member, 6,000 street lights and absorb the maintenance of street lights in the new developments as they are accepted by the City.

Major Budget Changes

The final annual lease payment (\$220,800) for the acquisition of City Street lights from PG&E was made in FY 2004-05 and is reflected in the reduced FY 2005-06 utility budget line item. Street lights were maintained using an outside contractor in FY 2003-04 and 2004-05.

MAINTENANCE SERVICES
Street Lights

5351

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	49,136	62,800	127,900	135,400
2. Bldg/Veh/Equip Maint/Supplies	183	3,200	40,000	40,000
3. Utilities	629,254	884,100	544,600	569,600
4. Contract Maintenance Services	160,499	105,000	50,000	50,000
5. Training/Conferences/Meetings		4,100	4,100	4,100
6. Membership & Dues	100	3,600	3,600	3,600
7. Capital Outlay			65,000	65,000
TOTAL	839,172	1,062,800	835,200	867,700

Authorized Positions	1.75	1.75	1.75	1.75
-----------------------------	-------------	-------------	-------------	-------------

Funding Source

General Fund

Purpose

Provide regular maintenance and periodic repairs to all traffic signal systems throughout the City.

Selected Goals

1. Maintain the traffic signal system in good operational order.
2. Review and update traffic signal timing systems to improve circulation.
3. Evaluate systems as appropriate to meet traffic needs.
4. Provide signal interconnection in an effort to improve traffic movements and minimize congestion.

Workload and Performance Indicators

1. Maintain all 95 traffic signal intersections.

Major Budget Changes

Traffic signals were maintained using an outside contractor in FY 2003-04 and 2004-05.

MAINTENANCE SERVICES
Traffic Signals

5353

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	13,720	44,600	104,000	109,600
2. Bldg/Veh/Equip Maint/Supplies	255	5,000	30,000	30,000
3. Communications	10,374	8,400	8,400	8,400
4. Utilities	64,526	65,600	70,000	75,000
5. Contract Maintenance Services	155,901	145,300	50,000	50,000
6. Training/Conferences/Meetings	464			
TOTAL	245,240	268,900	262,400	273,000

Authorized Positions	1.25	1.25	1.25	1.25
-----------------------------	------	------	------	------

Funding Source

General Fund

MAINTENANCE SERVICES

Park Maintenance

5380

Purpose

To provide a reduced level of maintenance services, commensurate with available resources to parks, greenbelts, medians, and public landscaped areas, using in-house staff, contract services, and the efforts of volunteers.

Selected Goals

1. Provide reduced services focused on health and safety to City parks.
2. Maintain public landscapes at a significantly reduced level, appropriate to available funding.
3. Continue to provide partnerships by encouraging schools, organizations, and individuals to become involved in the Adopt-A-Park program.

Workload and Performance Indicators

1. Maintain at a significantly reduced service level, forty-five parks, totaling 450 acres and forty-one public landscaped areas.

Major Budget Changes

Reductions in funding will reduce staffing and diminish service levels significantly. Six park maintenance positions were eliminated in FY 2003-04. Services eliminated include renovations, replacement of damaged equipment, planting, aeration/fertilization, interior plant maintenance, pest control, support for special events, and operation of the Central Park wading pond. Reduced services include weed abatement, edging, and tree maintenance and greenbelt/median maintenance. As part of the FY 2004-05 required budget reductions approved January 6, 2004, the Landscape Maintenance Construction Inspector position was eliminated. One Park Maintenance Crew Supervisor and three Park Maintenance Worker positions were eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004.

MAINTENANCE SERVICES

Park Maintenance

5380

	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
Operating Expenditures				
1. Employee Services	1,601,939	1,745,000	1,587,800	1,657,900
2. Office Supplies & Materials	1,350	1,300	1,300	1,300
3. Bldg/Veh/Equip Maint/Supplies	56,207	70,000	70,000	70,000
4. Vehicle Fuels & Lubricants	17,460	38,100	38,100	38,100
5. Small Tools & Equipment	5,537	8,800	8,800	8,800
6. Clothing & Personal Equip	5,263	5,200	5,200	5,200
7. Street Materials	1,536	11,000	11,000	11,000
8. Special Dept Supplies	5,942	7,405	7,400	7,400
9. Chemicals	17,512	25,000	25,000	25,000
10. Communications	975	1,100	1,100	1,100
11. Utilities	273,909	267,400	272,900	282,900
12. Rents & Leases	653	4,000	4,000	4,000
13. Professional Services	110,191	132,680	132,600	132,600
14. Training/Conferences/Meetings	562	5,200	5,200	5,200
15. Membership & Dues	1,025	1,300	1,300	1,300
16. Capital Outlay	1,497			
TOTAL	2,101,558	2,323,485	2,171,700	2,251,800

Authorized Positions	24	23	19	19
-----------------------------	----	----	----	----

Funding Source

General Fund

Purpose

Maintain the Salinas urban forest to a level commensurate to the available funding including street trees and public facility landscape trees.

Selected Goals

1. Complete safety pruning operations with in-house staff and contract staff.
2. Provide storm related emergency responses for tree issues.
3. Complete a limited number of full service pruning operations on City trees through contract services with available resources.

Workload and Performance Indicators

1. Safety prune 200 City trees.
2. Complete 500 full pruning operations with contract services.

Major Budget Changes

Five Urban Forestry positions were eliminated in FY 2003-04. Staffing reductions will result in 800 less trees being trimmed. Eliminated services include planting, pest control, irrigation, root pruning, and weed abatement on public lands.

MAINTENANCE SERVICES

Urban Forestry

5385

Operating Expenditures		03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1.	Employee Services	411,763	440,100	488,300	520,100
2.	Office Supplies & Materials	537	1,300	1,300	1,300
3.	Bldg/Veh/Equip Maint/Supplies	1,664	1,900	1,900	1,900
4.	Vehicle Fuels & Lubricants	8,066	14,400	14,400	14,400
5.	Small Tools & Equipment	4,975	5,100	5,100	5,100
6.	Clothing & Personal Equip	2,901	5,257	5,257	5,257
7.	Special Dept Supplies	570	500	500	500
8.	Chemicals	1,608	43	43	43
9.	Communications	218	400	400	400
10.	Rents & Leases	921	1,500	1,500	1,500
11.	Professional Services	149,932	170,000	150,000	150,000
12.	Training/Conferences/Meetings	433	1,800	1,800	1,800
13.	Membership & Dues	490	700	700	700
	TOTAL	584,078	643,000	671,200	703,000

Authorized Positions	6	6	6	6
-----------------------------	---	---	---	---

Funding Source

General Fund

MAINTENANCE SERVICES

Work Force

Administration	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
Maintenance Services Dir	1.00	1.00	1.00	1.00
Operations & Devel Mgr	1.00	1.00		
Administrative Secretary	1.00	1.00	1.00	1.00
Secretary	1.00	1.00		
Office Technician	1.00	1.00	1.00	1.00
Total	5.00	5.00	3.00	3.00
 Graffiti Abatement				
Public Service Maint Tech	1.00			
 Facilities Maintenance				
Facil Maint Mech Crew Sup	3.00	3.00	2.00	2.00
Facility Maint Mech	2.00	2.00	1.00	1.00
Sr Facility Maint Mech	2.00	2.00	2.00	2.00
Comm Facilities Svc Wkr	5.00	5.00	2.50	2.00
Sr Comm Facilities Svc Wk	1.00	1.00	1.00	1.00
Facilities Maint Mgr	1.00	1.00		
Facility Maint Worker	2.00	2.00	2.00	2.00
Total	16.00	16.00	10.50	10.00
 Vehicle/Equipment Maintenance				
Equipment Mechanic II	3.00	3.00	3.00	3.00
Fleet Maintenance Manager	1.00	1.00	1.00	1.00
Equipment Mechanic I	2.00	1.00	1.00	1.00
Fleet Operations Asst	1.00	1.00		
Equipment Mech Crew Sup	1.00	1.00	1.00	1.00
Total	8.00	7.00	6.00	6.00
 Street Maintenance				
Inmate Crew Coordinator	1.00	1.00	1.00	1.00
P.S. Maint Crew Supv	2.00	1.00	1.00	1.00
Public Svc Maint Wkr IV	3.00	3.00	3.00	3.00
Public Svc Maint Wkr II	7.00	7.00	7.00	7.00
Street Maintenance Mgr	1.00	1.00	1.00	1.00
Public Svc Maint Wkr III	3.00	3.00	3.00	3.00
Total	17.00	16.00	16.00	16.00

MAINTENANCE SERVICES

Work Force

	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
Street Lights				
SL/Traffic Signal Tech	1.50	1.50	1.50	1.50
SL/Traffic Sig Crew Sup	0.25	0.25	0.25	0.25
Total	1.75	1.75	1.75	1.75
Traffic Signals				
SL/Traffic Signal Tech	0.50	0.50	0.50	0.50
SL/Traffic Sig Crew Sup	0.75	0.75	0.75	0.75
Total	1.25	1.25	1.25	1.25
Park Maintenance				
Landscape Mtc/Const Insp	1.00			
Park Maint Crew Supvsr	3.00	3.00	2.00	2.00
Park Maint Worker	18.00	18.00	15.00	15.00
Power Mower Operator	1.00	1.00	1.00	1.00
Park Grnds Frstry Ops Mgr	1.00	1.00	1.00	1.00
Total	24.00	23.00	19.00	19.00
Urban Forestry				
Urban Forestry Crew Supv	1.00	1.00	1.00	1.00
Sr Urban Forestry Worker	1.00	1.00	1.00	1.00
Urban Forestry Worker II	4.00	4.00	4.00	4.00
Total	6.00	6.00	6.00	6.00
Department Total	80.00	76.00	63.50	63.00

MAINTENANCE SERVICES

Capital Outlays

		05-06	06-07
		Proposed	Proposed
Vehicle/Equipment Maintenance			
1	Diesel Smoke Meter (n)	5,500	
Street Lights			
2	High Ranger (n)	65,000	65,000

MAINTENANCE SERVICES

City Council Goals & Objectives

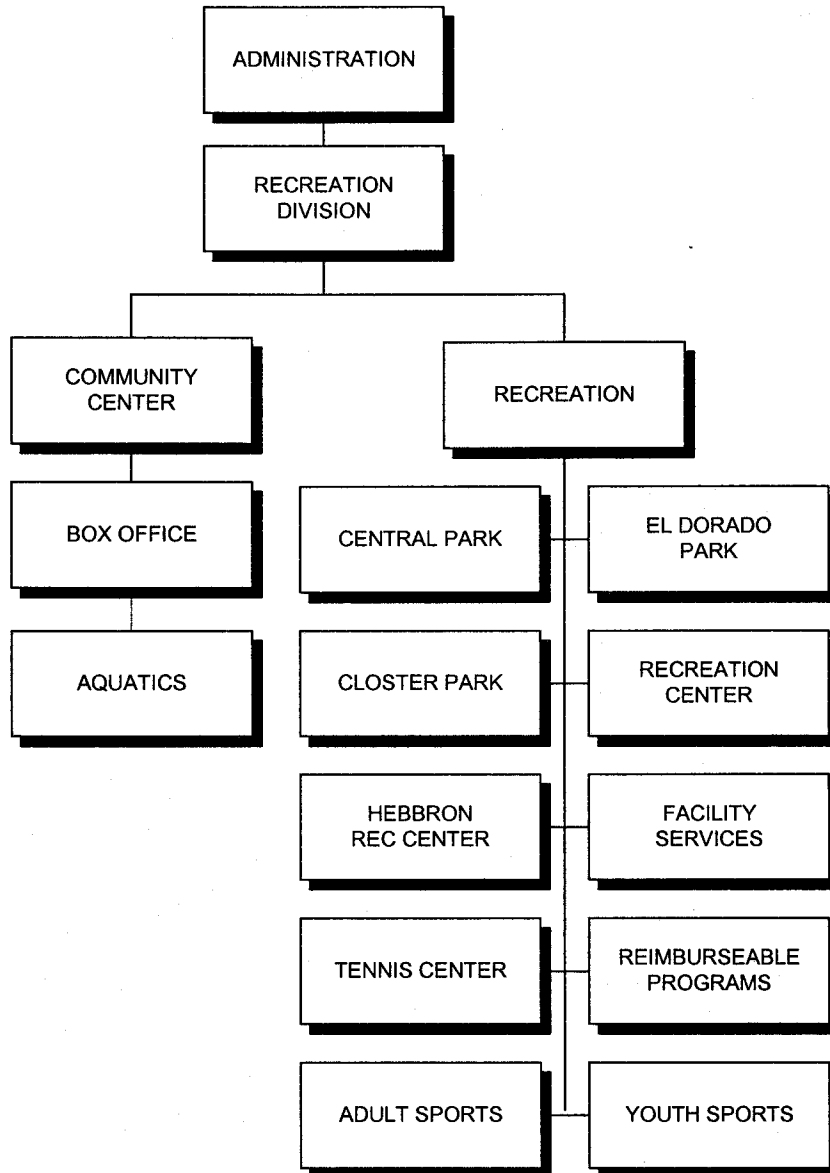
GOAL #3 - PROMOTE AND SUPPORT A SAFE AND PEACEFUL COMMUNITY

8. **Update and report on traffic congestion and traffic/pedestrian related safety issue including funding.**
Responsibility: Public Works, Police, Maintenance Services.
Action Date: Completed April 2004
11. **Identify and inventory public transit and pedestrian safety issues.**
Responsibility: Public Works, Maintenance Services.
Action Date: October 2005
12. **Identify Water pressure related issues and develop alternatives.**
Responsibility: Public Works, Fire, Maintenance Services.
Action Date: January 2006
13. **Explore the use of CDBG resources to improve infrastructure needs (e.g. street lighting) in eligible neighborhoods.**
Responsibility: City Manager, Public Works, Maintenance Services.
Action Date: Ongoing



(This page intentionally left blank)

RECREATION-PARKS Organization



RECREATION - PARKS

Department Summary

Purpose

The Recreation-Park Division provides a wide range of program services to the Salinas community. These programs serve children and youth, families, adults, schools and community service groups while coordinating with multi-governmental jurisdictions and collaborative organizations. Program services include Recreation Centers, Playgrounds, CDBG After School Programs, Youth and Adult Sports, Aquatics, Community Center/Sherwood Hall and the Municipal Golf Course.

Selected Goals

1. Provide the City Council with an inventory of programs and opportunities for Salinas Youth.
2. Assist in identifying funding partnerships for the development of Carr Lake.
3. Encourage community service clubs, organizations and businesses to partner with the City to replace park equipment and landscape items.
4. Enhance partnerships and define strategies with schools and other organizations to promote youth activity programs.
5. Define and support desired outcomes for CDBG After School Programs.
6. Enhance Youth Commission activities throughout the community.
7. Coordinate Capital Improvement Projects (CIP).
8. Review fee for service programs to increase cost recovery.

Workload and Performance Indicators

1. Continue to hold regular meetings with the Recreation-Park Commission, bi-weekly meetings with the Youth Commission and attend weekly City Council meetings.
2. Continue to attend community meetings and develop partnerships with local agencies and school districts.
3. Continue to publish the Division activity guide for all residents of Salinas, Prunedale, and the Toro Park areas at least twice per year.
4. Continue to provide budget, staff, project and program management leadership.

Major Budget Changes

The Recreation Parks Division was reorganized in FY 2003-04. The Department Director position was eliminated and a Recreation Park Superintendent position was established to oversee Recreation Parks activities and reports to the Deputy City Manager. Service level/budget reductions include reduced Adult and Youth Sports programs, reduced programs at the Community Center, reduced programs at the Salinas Recreation Center, transfer of the Firehouse Recreation Center to the non-profit organization L.U.P.E., the elimination of the Kids House program and the closure of Closter Park, El Dorado Park, Central Park and Hebron Heights recreation centers.

RECREATION - PARKS

Department Summary

Expenditures by Program		03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
5510	Administration	399,906	539,500	446,100	461,200
5527	Closter Park	61,606	15,100	3,700	3,700
5528	El Dorado Park	99,022	69,826	4,600	4,600
5529	Central Park	66,851	37,500	3,300	3,300
5531	Facility Services	13,296	11,500	12,300	12,300
5532	Reimbursable Rec Activities	169,909	188,600	191,400	191,400
5533	Youth Sports	271,675	280,600	273,700	284,200
5534	Adult Sports	288,754	262,650	254,300	263,700
5535	Aquatics	352,697	344,500	375,100	385,600
5536	Recreation Center	37,529	33,400	19,000	19,000
5537	Firehouse Rec Center	323,771			
5538	Hebbron Heights Rec Center	44,125	37,300	17,400	17,400
5550	Community Center	637,088	745,800	776,600	792,600
5553	Box Office	5,292	7,000	7,000	7,000
5570	Kids House	24,388	25,000		
TOTAL		2,795,909	2,598,276	2,384,500	2,446,000

Expenditures by Character

1.	Employee Services	1,958,531	1,714,100	1,572,600	1,634,100
2.	Office Supplies & Materials	12,158	13,200	6,800	6,800
3.	Bldg/Veh/Equip Maint/Supplies	44,057	42,000	28,500	28,500
4.	Vehicle Fuels & Lubricants	883	2,700	2,100	2,100
5.	Small Tools & Equipment	539	1,200	800	800
6.	Clothing & Personal Equip	1,486	2,000	1,000	1,000
7.	Special Dept Supplies	73,009	91,881	73,200	73,200
8.	Chemicals	13,117	14,900	14,900	14,900
9.	Communications	13,856	13,400	12,900	12,900
10.	Utilities	409,639	439,000	440,100	440,100
11.	Rents & Leases	4,043	5,900	5,900	5,900
12.	Contract Maintenance Services	45,341	49,020	44,000	44,000
13.	Professional Services	146,532	140,500	136,600	136,600
14.	Outside Services	32,997	36,375	15,800	15,800
15.	Advertising	25,434	17,500	17,500	17,500
16.	Training/Conferences/Meetings	7,451	7,900	6,700	6,700
17.	Membership & Dues	1,615	2,200	1,900	1,900
18.	Insurance and Bonds	1,100	1,300		
19.	Refunds & Reimb Damages	3,586	3,200	3,200	3,200
20.	Capital Outlay	535			
TOTAL		2,795,909	2,598,276	2,384,500	2,446,000

RECREATION - PARKS

Department Summary

Expenditures by Fund	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
General Fund	2,795,909	2,598,276	2,384,500	2,446,000
 Workforce by Program				
5510 Administration	5.00	5.00	4.00	4.00
5527 Closter Park	1.00	1.00		
5528 El Dorado Park	1.00	1.00		
5529 Central Park	1.00	1.00		
5533 Youth Sports	2.50	2.25	2.25	2.25
5534 Adult Sports	3.00	3.00	2.25	2.25
5535 Aquatics	2.50	2.50	2.75	2.75
5537 Firehouse Rec Center	4.00			
5550 Community Center	3.75	3.75	4.25	4.25
TOTAL	23.75	19.50	15.50	15.50



(This page intentionally left blank)

Purpose

Provide management leadership and administrative direction to carryout the work of the division.

Selected Goals

1. Develop and Implement CDBG After School program initiatives and partnerships with all local school districts.
2. Continue to provide the Recreation-Park Commission with opportunities to have input on critical recreation and park services.
3. Continue to practice excellent customer service.
4. Coordinate the Capital Improvement Program with the expansion of recreation and park facilities.
5. Continue to market Fairways Golf course in order to meet revenue projections.
6. Provide overall budget, project, and program management.
7. Review fee for service programs to increase cost recovery.

Workload and Performance Indicators

1. Continue to hold regular meetings with Recreation-Park Commission and attend weekly City Council meetings.
2. Continue to meet with residents, community groups and community agencies.
3. Continue to take the leadership and support role for the division in purchasing, payroll, staffing and making the day-to-day business transactions less complicated.

Major Budget Changes

Recreation Parks is headed by a Superintendent reporting directly to the Deputy City Manager. The position of Recreation Parks Director was eliminated in FY 2003-04. The position of Rec-Park Facility Planner was eliminated from the budget in FY 05-06.

**RECREATION - PARKS
Administration**

5510

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	379,463	510,800	419,900	435,000
2. Office Supplies & Materials	1,630	2,400	2,400	2,400
3. Special Dept Supplies	65	800	800	800
4. Communications	3,533	4,200	4,200	4,200
5. Rents & Leases	425	1,100	1,100	1,100
6. Contract Maintenance Services	400	300	300	300
7. Professional Services	9,338	9,800	10,000	10,000
8. Outside Services	736	3,900	1,200	1,200
9. Training/Conferences/Meetings	3,346	5,000	5,000	5,000
10. Membership & Dues	970	1,200	1,200	1,200
TOTAL	399,906	539,500	446,100	461,200

Authorized Positions	5	5	4	4
-----------------------------	----------	----------	----------	----------

Funding Source

General Fund

Purpose

Operate a recreation center and provide a wide range of activities for all ages to create wholesome experiences for physical and mental well-being.

Selected Goals

1. Continue working with school districts and other organizations on collaborative recreation programs and coordinate facility usage services.
2. Offer a program for year-round school recreation activities.
3. Continue to offer a diversity of recreation programs for all ages.
4. Vigorously market our recreation programs to the community.
5. Continue to provide space at the facility for use by community groups and organizations.
6. Continue offering programs in collaboration with the School Districts for the after school programs at elementary school sites and Closter Park Recreation Center.
7. Continue to practice excellent customer service.
8. Provide a wide variety of local and out-of-town field trips.

Workload and Performance Indicators

1. Continue to offer approximately 750 drop-in programs/activities over the course of 12 months.
2. Provide activities for a combined annual attendance of 25,000.
3. Continue to be open to the public 6 days per week.

Major Budget Changes

The program will be eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004. FY 2005-06 budget provides for utilities while the facilities remain closed.

RECREATION - PARKS
Closter Park

5527

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	53,552	2,500		
2. Office Supplies & Materials	284	1,200		
3. Bldg/Veh/Equip Maint/Supplies	1,527	2,400		
4. Small Tools & Equipment		200		
5. Clothing & Personal Equip		300		
6. Special Dept Supplies	2,146	2,500		
7. Communications	393	300	300	300
8. Utilities	3,124	3,400	3,400	3,400
9. Contract Maintenance Services	508	1,300		
10. Professional Services	72	1,000		
TOTAL	61,606	15,100	3,700	3,700

Authorized Positions 1 1

Funding Source

General Fund

Purpose

Operate a recreation center and provide a wide range of activities for all ages.

Selected Goals

1. Continue working with school districts and other organizations on co-sponsored recreation programs and coordinate usage of the facilities.
2. Offer a program for year-round school recreation activities.
3. Continue to offer a diversity of recreation programs for all ages.
4. Continue to develop ways to market our recreation programs to the community.
5. Continue to provide space at the facility for use by community groups and organizations.
6. Continue to practice excellent customer service.

Workload and Performance Indicators

1. Continue to offer approximately 1000 programs/activities annually. (Family markets, field trips, preschool classes, workshops, etc.)
2. Provide activities for an attendance of up to 50,000 annually.
3. Continue to be open to the public up to 6 days per week.
4. Continue to offer programs/classes at a 90% success ratio for community acceptance.

Major Budget Changes

One-half of a Recreation Assistant will be reassigned to program #3151 Breadbox as part of a reorganization plan. The program will be eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004. FY 2005-06 budget provides for utilities while the facilities remain closed.

RECREATION - PARKS
El Dorado Park

5528

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	86,755	51,100		
2. Office Supplies & Materials	361	1,400		
3. Bldg/Veh/Equip Maint/Supplies	1,779	2,600		
4. Clothing & Personal Equip	121	200		
5. Special Dept Supplies	2,016	3,206		
6. Communications	653	1,000	500	500
7. Utilities	5,449	6,900	4,100	4,100
8. Contract Maintenance Services	696	1,720		
9. Professional Services	1,192	1,700		
TOTAL	99,022	69,826	4,600	4,600

Authorized Positions	1	1		
-----------------------------	----------	----------	--	--

Funding Source

General Fund

Purpose

Operate a recreation center and provide a wide range of activities for all ages.

Selected Goals

1. Continue working with school districts and other organizations on co-sponsored recreation programs and coordinate facility usage services.
2. Continue to develop programs in cooperation with the School Districts for the after school programs at the elementary school sites and Central Park Recreation Center.
3. Continue to offer a diversity of recreation programs for all ages.
4. Continue to market the City's recreation programs to the community.
5. Continue to provide space at the facility for use by community groups and organizations.
6. Continue to practice excellent customer service.

Workload and Performance Indicators

1. Continue to offer approximately 500 program/activities annually. (family markets, field trips, preschool classes, workshops, etc.)
2. Provide activities for an attendance of 28,000 annually.
3. Continue to be open to the public up to 6 days per week.
4. Continue to offer programs/classes at a 90% success ratio for community acceptance.

Major Budget Changes

One-half of a Recreation Assistant will be reassigned to program #3164 Afterschool/Homework center as part of a reorganization plan. The program will be eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004. FY 2005-06 budget provides for utilities while the facilities remain closed.

RECREATION - PARKS

Central Park

5529

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	60,965	27,100		
2. Office Supplies & Materials	147	1,000		
3. Bldg/Veh/Equip Maint/Supplies	1,439	1,800		
4. Clothing & Personal Equip	87	200		
5. Special Dept Supplies	1,618	1,700		
6. Communications	381	300	300	300
7. Utilities	968	3,000	3,000	3,000
8. Contract Maintenance Services	343	1,000		
9. Professional Services	903	1,400		
TOTAL	66,851	37,500	3,300	3,300

Authorized Positions	1	1		
-----------------------------	---	---	--	--

Funding Source

General Fund

Purpose

Provide the availability of park and recreation facilities to groups and organizations on a rental basis.

Selected Goals

1. Provide the opportunity, when available, for rental of sports fields to local teams and organizations at a set fee.
2. Provide usage opportunities at Municipal Stadium for High School/Senior League Baseball/Football, College Baseball, Youth leagues and special events as available. Monitor lease conditions with Salinas Valley Packers and Homers, Inc
3. Provide the opportunity to rent our recreation facilities including the Community Park buildings, Hebron Heights Recreation Center, Recreation Center and the Fire House Recreation Center when available using a fee schedule.
4. Continue to practice excellent customer service.
5. Continue working with school districts in sharing facilities.

Workload and Performance Indicators

1. Continue to have 9 facilities available for rental to the public.
2. Continue to be available for rental 7 days per week.
3. Continue to provide 750 rentals annually.

Major Budget Changes

None.

RECREATION - PARKS
Facility Services

5531

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	12,622	9,800	10,600	10,600
2. Special Dept Supplies	24	500	500	500
3. Refunds & Reimb Damages	650	1,200	1,200	1,200
TOTAL	13,296	11,500	12,300	12,300

Authorized Positions

Funding Source

General Fund

RECREATION - PARKS

Reimbursable Rec Activities

5532

Purpose

Provide the opportunity for people to participate in specialized recreation activities such as classes, trips, day camps, sports clinics, senior activities/dinners and tot activities where the participant pays for the service rendered.

Selected Goals

1. Provide fee-paid recreation and leisure activities at our Recreation facilities.
2. Provide camp programs at selected locations during the summer vacation and during the year-round school breaks.
3. Provide fee-paid excursions and trips for all age groups.
4. Continue to practice excellent customer service.

Workload and Performance Indicators

1. Continue to offer approximately 200 major programs/activities annually.
2. Continue to provide activities for an annual attendance of 250,000 participants.
3. Continue to be open to the public 6 days per week.
4. Continue to offer programs/classes at a 90% success ratio for community acceptance.

Major Budget Changes

None.

RECREATION - PARKS
Reimbursable Rec Activities

5532

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	16,572	36,700	39,500	39,500
2. Office Supplies & Materials		1,300	1,300	1,300
3. Special Dept Supplies	4,160	19,500	19,500	19,500
4. Rents & Leases		300	300	300
5. Professional Services	129,966	112,500	112,500	112,500
6. Advertising	17,499	17,500	17,500	17,500
7. Refunds & Reimb Damages	1,712	800	800	800
TOTAL	169,909	188,600	191,400	191,400

Authorized Positions

Funding Source

General Fund

Purpose

Provide youth sports programs to the community in a learning atmosphere, emphasizing participation, sportsmanship and fun. These activities will offset costs for officials, equipment and supplies through fees paid by the participants.

Selected Goals

1. Provide organized youth league activities in flag football, basketball, volleyball and softball for 350 youth teams.
2. Continue to provide sports programs on a year-round basis for young people of elementary, junior high, and high school age.
3. Continue to provide workshops/clinics to develop team/individual skills for play in leagues operated by the City.
4. Continue to practice excellent customer service.

Workload and Performance Indicators

1. Continue to offer activities for 350 teams annually.
2. Continue to offer activities for 5,000 players annually.
3. Continue to offer 20 facilities for sports activities.
4. Continue to offer 14 sports programs.

Major Budget Changes

None.

RECREATION - PARKS
Youth Sports

5533

	03-04	04-05	05-06	06-07
Operating Expenditures	Actual	Budget	Proposed	Proposed
1. Employee Services	236,918	244,500	237,600	248,100
2. Special Dept Supplies	32,437	33,000	33,000	33,000
3. Communications	815	900	900	900
4. Professional Services	281	1,100	1,100	1,100
5. Refunds & Reimb Damages	1,224	1,100	1,100	1,100
TOTAL	271,675	280,600	273,700	284,200
Authorized Positions	2.50	2.25	2.25	2.25

Funding Source

General Fund

RECREATION - PARKS

Adult Sports

5534

Purpose

Provide adult sports programs to the community that will offset costs for officials, equipment and supplies through fees paid by the participants.

Selected Goals

1. Provide softball, volleyball, basketball, drop-in soccer and flag football programs for 200 teams in mens, womens and co-ed leagues.
2. Expand adult sports programs where costs allow and where staff workload allows, with "cost recovery" incorporated in the development.
3. Further expand our usage agreement with the High School District.
4. Continue to practice excellent customer service.

Workload and Performance Indicators

1. Continue to offer activities for 200 teams annually.
2. Continue to offer activities for 3,600 players annually.
3. Continue to offer 13 facilities for sports activities.
4. Continue to offer 9 sports programs.

Major Budget Changes

A half-time Office Assistant position was eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004.

RECREATION - PARKS
Adult Sports

5534

	03-04	04-05	05-06	06-07
Operating Expenditures	Actual	Budget	Proposed	Proposed
1. Employee Services	260,619	233,400	225,200	234,600
2. Special Dept Supplies	12,598	13,150	13,000	13,000
3. Communications	1,439	1,500	1,500	1,500
4. Professional Services	99	500	500	500
5. Outside Services	13,999	14,000	14,000	14,000
6. Refunds & Reimb Damages		100	100	100
TOTAL	288,754	262,650	254,300	263,700
Authorized Positions	3.00	3.00	2.25	2.25

Funding Source

General Fund

Purpose

Offer an 11 month open season at the Municipal Pool so that residents have the opportunity to learn and participate in all levels of swimming activity .

Selected Goals

1. Continue to manage the Municipal Pool complex, and address facility maintenance needs.
2. Continue Junior Lifeguard Youth program to attract lifeguard candidates.
3. Provide a diverse lesson and recreational swimming program.
4. Continue to practice excellent customer service.
5. Continue to work with school districts to provide a "water safety" program for all elementary fourth and/or fifth grade students.

Workload and Performance Indicators

1. Continue to offer recreational swim activities for 15,000 swimmers annually.
2. Continue to offer swim lesson activities for 20,000 swimmers annually.
3. Continue to offer lap swim activities for 9,000 swimmers annually.
4. Continue to generate swim activities revenue in excess of \$140,000 annually.

Major Budget Changes

Temporary payroll was reduced with the FY 2004-05 required budget reductions approved January 6, 2004. Hours of operation have been reduced.

RECREATION - PARKS

Aquatics

5535

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	252,763	250,600	273,400	283,900
2. Office Supplies & Materials	507	600	600	600
3. Bldg/Veh/Equip Maint/Supplies	5,588	4,900	4,900	4,900
4. Clothing & Personal Equip	280	300	300	300
5. Special Dept Supplies	2,220	3,000	3,000	3,000
6. Chemicals	13,117	14,200	14,200	14,200
7. Communications	385	600	600	600
8. Utilities	75,380	67,200	75,000	75,000
9. Contract Maintenance Services	1,745	2,400	2,400	2,400
10. Training/Conferences/Meetings	712	700	700	700
TOTAL	352,697	344,500	375,100	385,600
Authorized Positions	2.50	2.50	2.75	2.75

Funding Source

General Fund

Purpose

Operate the Recreation Center facility and provide sports activities for all ages to create wholesome experiences for physical and mental well-being.

Selected Goals

1. Continue working with school districts and other organizations on co-sponsored recreation programs and coordinate facility usage services.
2. Continue to develop programs for year-round school recreation and sports activities.
3. Continue to develop ways to market our recreation programs to the community.
4. Continue to practice excellent customer service.
5. Continue to offer sports programs for all ages.

Workload and Performance Indicators

1. Continue to offer 15 programs/activities annually.
2. Continue to provide activities for an annual attendance of 25,000.
3. Continue to be open to the public up to 6 days per week.
4. Continue to offer programs/classes at a 90% success ratio for community acceptance.

Major Budget Changes

Temporary payroll was reduced with the FY 2004-05 required budget reductions approved January 6, 2004. The operational budget of the program was eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004 with the exception of fixed costs necessary to maintain the building.

RECREATION - PARKS
Recreation Center

5536

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	16,341	5,700		
2. Office Supplies & Materials	2,961	1,800		
3. Bldg/Veh/Equip Maint/Supplies	2,814	3,500		
4. Vehicle Fuels & Lubricants	227	600		
5. Special Dept Supplies	1,605	1,600		
6. Communications	1,438	1,600	1,600	1,600
7. Utilities	8,875	15,200	15,200	15,200
8. Contract Maintenance Services	1,743	2,200	2,200	2,200
9. Training/Conferences/Meetings	1,400	900		
10. Membership & Dues	125	300		
TOTAL	37,529	33,400	19,000	19,000

Authorized Positions

Funding Source

General Fund

Purpose

Operate Firehouse Recreation Center facility and provide a wide range of recreational activities for all ages.

Selected Goals

1. Continue working with school districts and other organizations on collaborative recreation programs and coordinate facility usage services.
2. Continue developing programs for year-round recreation activities.
3. Continue offering programs in cooperation with the School Districts for the after school programs at elementary school sites and the Firehouse Recreation Center. Continue to expand senior programs.
4. Continue to offer a diversity of recreation programs for all ages.
5. Continue to market our recreation programs to the community.
6. Continue to provide space at the various recreation facilities for use by community groups and organizations.
7. Continue to provide excellent customer service.

Workload and Performance Indicators

1. Continue to offer approximately 3,500 programs/activities annually.
2. Continue to provide activities for an attendance of 100,000 annually.
3. Continue to be open to the public up to 6 days per week.
4. Continue to offer programs/classes at 90% success ratio.

Major Budget Changes

The program was eliminated effective July 1, 2004. The building is being leased to L.U.P.E. for three years, October 2004 through October 2007.

RECREATION - PARKS

Firehouse Rec Center

5537

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	291,862			
2. Office Supplies & Materials	3,842			
3. Bldg/Veh/Equip Maint/Supplies	5,154			
4. Vehicle Fuels & Lubricants	174			
5. Small Tools & Equipment	116			
6. Clothing & Personal Equip	960			
7. Special Dept Supplies	4,666			
8. Communications	1,469			
9. Utilities	12,030			
10. Contract Maintenance Services	1,507			
11. Professional Services	1,183			
12. Training/Conferences/Meetings	418			
13. Membership & Dues	390			
TOTAL	323,771			

Authorized Positions 4

Funding Source

General Fund

RECREATION - PARKS

Hebbron Heights Rec Center

5538

Purpose

Operate the Hebbron Heights recreation center and provide a wide range of activities for all ages to create wholesome experiences for physical and mental well-being.

Selected Goals

1. Continue working with school districts and other community based organizations on co-sponsored recreation programs and coordinate facility usage services.
2. Continue to develop programs for year-round school recreation activities meeting the needs of neighborhood "at risk youth".
3. Continue to offer a diversity of recreation programs for all ages.
4. Continue to market our recreation programs to the community.
5. Continue to provide space at the recreation center for use by community groups and organizations.
6. Continue to practice excellent customer service.

Workload and Performance Indicators

1. Continue to offer 200 minor programs/activities annually.
2. Continue to provide activities for an attendance of 50,000 annually.
3. Continue to be open to the public 5 days per week.
4. Continue to offer programs/classes at a 90% success ratio.

Major Budget Changes

One-half of a Sr Recreation Assistant was reassigned to Hebbron Heights Recreation Center as part of a reorganization plan. Hours of operation have been reduced. The program was eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004. FY 2005-06 budget provides for utilities and maintenance of the closed facility.

RECREATION - PARKS
Hebbron Heights Rec Center

5538

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	26,995	6,300		
2. Office Supplies & Materials	286	1,000		
3. Bldg/Veh/Equip Maint/Supplies	2,348	3,200		
4. Small Tools & Equipment		200		
5. Clothing & Personal Equip		300		
6. Special Dept Supplies	767	4,000		
7. Communications	859	300	300	300
8. Utilities	9,875	17,000	13,100	13,100
9. Contract Maintenance Services	2,125	2,500	1,500	1,500
10. Professional Services	870	2,500	2,500	2,500
TOTAL	44,125	37,300	17,400	17,400

Authorized Positions

Funding Source

General Fund

RECREATION - PARKS

Community Center

5550

Purpose

To operate and maintain the Community Center complex for meetings, conferences, and conventions, special events, concerts and other activities requiring a large indoor facility.

Selected Goals

1. Continue to expand the teen and recreation class activities to include computers, trips & excursions, coffee/java nights, and special program.
2. Continue to investigate available means to upgrade the lighting and sound systems at Sherwood Hall.
3. Continue to practice excellent customer service.
4. Continue to market Sherwood Hall and increase event usage.
5. Continue to work with theatrical groups, musicians and teen bands to provide theatrical programs, summer concerts, community entertainment at Sherwood Hall, Sherwood Park Outdoor Stage and Natividad Creek Park.
6. Continue to expand special activities such as the Childrens Halloween Party and Snow in the Park by collaborating community partnerships.
7. Continue to offer picnic reservations at three park sites and monitor the new process of bounce-house reservations at five park sites.

Workload and Performance Indicators

1. Continue to offer 150 auditorium events annually.
2. Continue to offer 1,250 meeting room events annually.
3. Continue to receive 750 reservations for Sherwood Park, Natividad Creek Park and El Dorado Park annually.
4. Continue to generate \$2,250 in concession/catering fees from caterers and concessionaires annually.
5. Continue to provide recreation classes for an annual attendance of 4,600.
6. Continue to provide limited teen lounge activities for an annual attendance of 2,500.

Major Budget Changes

Temporary payroll and advertising were reduced with the FY 2004-05 required budget reductions approved January 6, 2004. The teen lounge was closed. Staff were reassigned as part of a reorganization plan.

RECREATION - PARKS
Community Center

5550

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	262,826	333,600	364,400	380,400
2. Office Supplies & Materials	2,136	2,100	2,100	2,100
3. Bldg/Veh/Equip Maint/Supplies	23,408	23,600	23,600	23,600
4. Vehicle Fuels & Lubricants	482	2,100	2,100	2,100
5. Small Tools & Equipment	423	800	800	800
6. Clothing & Personal Equip	38	700	700	700
7. Special Dept Supplies	2,496	3,400	3,400	3,400
8. Chemicals		700	700	700
9. Communications	2,491	2,700	2,700	2,700
10. Utilities	293,938	326,300	326,300	326,300
11. Rents & Leases		500	500	500
12. Contract Maintenance Services	36,274	37,600	37,600	37,600
13. Professional Services	2,628	10,000	10,000	10,000
14. Advertising	7,935			
15. Training/Conferences/Meetings	1,348	1,000	1,000	1,000
16. Membership & Dues	130	700	700	700
17. Capital Outlay	535			
TOTAL	637,088	745,800	776,600	792,600
Authorized Positions	3.75	3.75	4.25	4.25

Funding Source

General Fund

Purpose

Operate the box office to provide ticket sales to Community Center/Hall events and activities.

Selected Goals

1. Obtain sufficient income from ticket sales to offset box office operational costs.
2. Continue to practice excellent customer service.
3. Continue to provide box office services to those utilizing the hall.
4. Continue to provide box office services to the community for events not held at Sherwood Hall as requested.

Workload and Performance Indicators

1. Continue to offer 45 Box Office events/including auditorium events annually.
2. Continue to sell 4,000 Box Office tickets annually.
3. Continue to make 4,700 Box Office transactions annually.

Major Budget Changes

None.

RECREATION - PARKS
Box Office

5553

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	278	2,000	2,000	2,000
2. Office Supplies & Materials	4	400	400	400
3. Rents & Leases	3,618	4,000	4,000	4,000
4. Outside Services	1,392	600	600	600
TOTAL	5,292	7,000	7,000	7,000

Authorized Positions

Funding Source

General Fund

RECREATION - PARKS

Kids House

5570

Purpose

To provide after school enrichment three days a week (3:00 pm to 6:00 pm), for children and adolescents at the Sieber Street Lighthouse Church in the Weed and Seed target area.

Selected Goals

1. To provide a wholesome and safe afternoon environment for learning and recreation.
2. To provide a dinner meal for those who come to the facility.

Workload and Performance Indicators

1. 20-30 children served daily.
2. 5 field trips and extracurricular activities monthly.
3. 20 parents volunteering and participating in classes.

Major Budget Changes

The program was eliminated with the FY 2005-06 budget service level reductions approved on September 21, 2004.

RECREATION - PARKS
Kids House

5570

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Special Dept Supplies	6,191	5,525		
2. Outside Services	16,870	17,875		
3. Training/Conferences/Meetings	227	300		
4. Insurance and Bonds	1,100	1,300		
TOTAL	24,388	25,000		

Authorized Positions

Funding Source

General Fund

RECREATION - PARKS

Work Force

	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
Administration				
Rec-Park Facility Planner	1.00	1.00		
Administrative Secretary	1.00	1.00	1.00	1.00
Office Technician	1.00	1.00	1.00	1.00
Rec Svcs Admin Supervisor	1.00	1.00	1.00	1.00
Rec-Park Superintendent		1.00	1.00	1.00
Rec-Park Director	1.00			
Total	5.00	5.00	4.00	4.00
Closter Park				
Sr Recreation Asst	1.00	1.00		
El Dorado Park				
Sr Recreation Asst	1.00	1.00		
Central Park				
Recreation Coordinator	1.00	1.00		
Youth Sports				
Office Assistant	0.25			
Recreation Coordinator	1.00	1.00	1.00	1.00
Sports Program Asst	1.00	1.00	1.00	1.00
Rec Svc Manager	0.25	0.25	0.25	0.25
Total	2.50	2.25	2.25	2.25
Adult Sports				
Office Assistant	0.50	0.50		
Recreation Coordinator	1.00	1.00	1.00	1.00
Sports Program Asst	1.00	1.00	1.00	1.00
Rec Svc Manager	0.50	0.50	0.25	0.25
Total	3.00	3.00	2.25	2.25

RECREATION - PARKS

Work Force

	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
Aquatics				
Office Assistant	0.25	0.25	0.25	0.25
Aquatics Program Asst	1.00	1.00	1.00	1.00
Aquatics Coordinator	1.00	1.00	1.00	1.00
Rec Svc Manager	0.25	0.25	0.50	0.50
Total	2.50	2.50	2.75	2.75
Firehouse Rec Center				
Office Assistant	1.00			
Recreation Coordinator	1.00			
Rec Svc Manager	1.00			
Sr Recreation Asst	1.00			
Total	4.00			
Community Center				
Office Assistant	1.00	1.00	0.75	0.75
Recreation Coordinator	0.75	0.75	1.00	1.00
Auditorium Coordinator	1.00	1.00	1.00	1.00
Rec Svc Manager	1.00	1.00	0.50	0.50
Sr Recreation Asst			1.00	1.00
Total	3.75	3.75	4.25	4.25
Department Total	23.75	19.50	15.50	15.50

RECREATION - PARKS

City Council Goals & Objectives

CITY COUNCIL GOALS & OBJECTIVES (Listed in Priority Order)

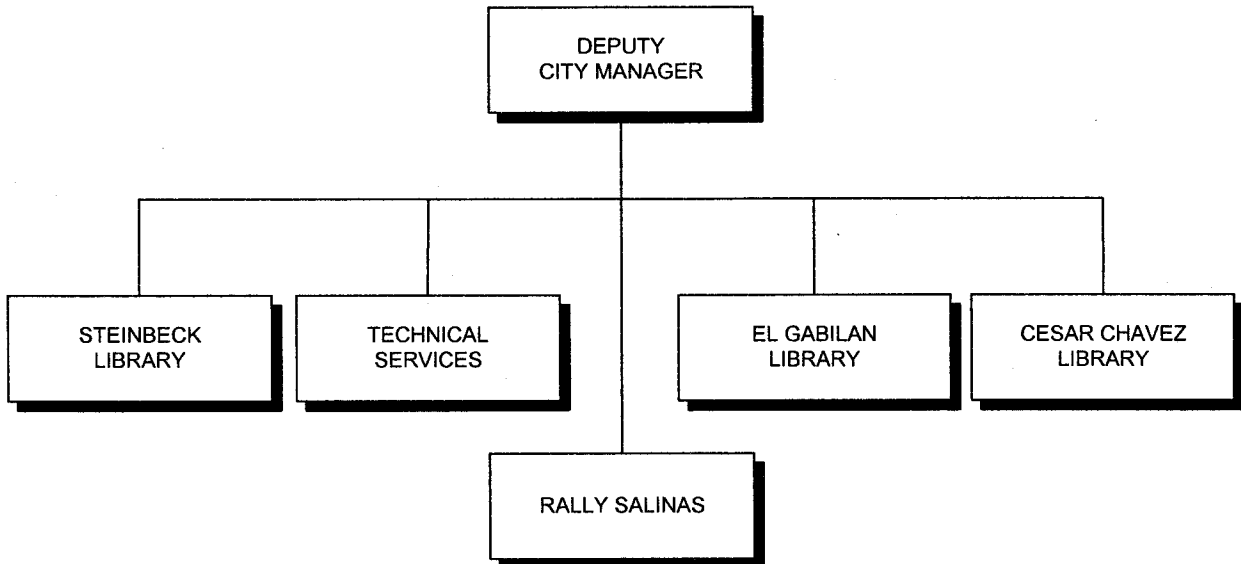
GOAL #3 - PROMOTE AND SUPPORT A SAFE AND PEACEFUL COMMUNITY

5. **Update report on recreation activities and programs, including after school programs and funding sources.**
Responsibility: Recreation Parks
Action Date: Ongoing Reporting Activity
6. **Report on Weed and Seed Initiative and resources to facilitate cooperative efforts.**
Responsibility: Recreation Parks
Action Date: Completed
14. **Report on the feasibility of organizing a City Senior Commission.**
Responsibility: Recreation Parks
Action Date: Indefinite

GOAL #6 - PLAN AND PROVIDE FOR NEW PUBLIC FACILITIES

2. **Meet with school district and community college to explore use of pool facilities.**
Responsibility: Recreation Parks
Action Date: Ongoing
6. **Consider joint use potential for facilities.**
Responsibility: City Manager, Recreation Parks, Library
Action Date: Delayed through 2005-06

LIBRARY Organization



LIBRARY

Department Summary

Purpose

The Library Department provides public library services to Salinas residents via three separate library facilities and two satellite materials collections housed at collaborating agencies. Literacy enhancing services for all ages, computer and Internet access, and special programming for children, supplement a materials collection comprised of print and other audio-visual formats supporting its mission; "To be the focal point in the community for opening the doors to lifelong learning and enjoyment; and the catalyst for promoting equal access to information." Note. Due to the City's ongoing budget crisis (FY 2003-04 through FY 2005-06) the Library Department has ceased operations in FY 2005-06 as a full service agency. Effective July 1, 2005, thru December 31, 2005, the library will operate a skeletal level of service totally funded by a public donation fund raising campaign known as "Rally Salinas".

Selected Goals

1. Provide assistance and support for the implementation of City Council goals and objectives.
2. Strive to have well-trained staff to provide quality public service.
3. Regularly assess and build a collection that meets local community needs.
4. As resources allow, continue providing the services that help to equalize educational opportunities.
5. Continue integrating new technology for service improvement.
6. Maintain a welcoming service environment at each of the libraries.
7. Continue collaborative efforts with other local service agencies.

Workload and Performance Indicators

1. Books and other materials processed for public use.
2. Books and other materials loaned.
3. Books and other materials used in-house.
4. Reference transactions handled.
5. Borrowers registered.
6. Customers served in person.
7. Customers served via phone or other media.
8. Programs offered for groups: a) Number of programs b) Number of attendees
9. Literacy Students Tutored.
10. Homework Center students assisted.

Major Budget Changes

FY 03/04 budget reflects elimination of 4 FTE positions. As part of the FY 2004-05 required budget reductions approved January 6, 2004, the library modified the schedule of El Gabilan, Cesar Chavez, and Steinbeck libraries, reduced an additional 5 FTE positions, and decreased the library materials allocation in order to generate \$410,000 in savings. Thirty-three positions in all three libraries and their supporting operating General Fund budget were eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004. The workforce budgeted during FY 2005-06 is funded by Rally Salinas fundraising campaign, the Families for Literacy Grant and the School Readiness Grant.

LIBRARY

Department Summary

Expenditures by Program		03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
6005	Administration	322,305	238,100		
6010	Technical Services	620,061	476,200		
6011	Steinbeck Library	1,326,094	1,380,880	55,300	60,300
6012	Cesar Chavez Library	426,832	457,050	21,200	27,200
6013	El Gabilan Library	386,906	415,450	12,100	18,100
6039	Rally Salinas!			657,000	
6063	Literacy	88,229	112,306	66,900	
TOTAL		3,170,427	3,079,986	812,500	105,600

Expenditures by Character

1.	Employee Services	2,480,431	2,389,800	573,200	30,000
2.	Office Supplies & Materials	20,863	25,700	4,200	
3.	Bldg/Veh/Equip Maint/Supplies	4,347	4,000	1,500	
4.	Books and Publications	362,320	272,900	70,100	
5.	Special Dept Supplies	37,526	35,000	8,500	
6.	Communications	37,094	44,200	16,000	
7.	Utilities	79,218	95,300	66,300	66,300
8.	Rents & Leases	15,951	6,000	7,200	
9.	Contract Maintenance Services	54,872	74,180	52,300	9,300
10.	Professional Services	39,480	44,100	500	
11.	Outside Services	8,603	23,739		
12.	Administration/Contingencies	452	20,844	10,400	
13.	Training/Conferences/Meetings	3,656	13,200	500	
14.	Membership & Dues	5,827	9,100		
15.	Taxes	16,242	17,800	1,800	
16.	Capital Outlay	3,545	4,123		
TOTAL		3,170,427	3,079,986	812,500	105,600

Expenditures by Fund

General Fund	3,149,664	3,036,580	105,600	105,600
Salinas Rally - Library			640,000	
CLLS-Adult Literacy Project	20,763	43,406	20,000	
CLSA Families for Literacy			16,900	
School Readiness Grant			30,000	
TOTAL	3,170,427	3,079,986	812,500	105,600

LIBRARY

Department Summary

Workforce by Program		03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
6005	Administration	3.00	2.00		
6010	Technical Services	8.25	6.75		
6011	Steinbeck Library	16.00	15.00		
6012	Cesar Chavez Library	5.50	4.50		
6013	El Gabilan Library	5.25	4.25		
6039	Rally Salinas!			14.50	
6063	Literacy	1.00	1.00	1.50	
	TOTAL	39.00	33.50	16.00	



(This page intentionally left blank)

Purpose

Manage the resources allocated to the Library Department efficiently and effectively in order to maximize the services provided to the public in support of the educational, informational and recreational needs of the entire community.

Selected Goals

1. Continue to seek outside financial support to augment the Library's basic operating budget.
2. Continue to strengthen communication throughout the Department and with other City departments.
3. Work effectively with the Library Commission and the Friends of the Library group in support of responsive service to the needs of the community.
4. Continue exploring cooperative ventures with other community agencies.
5. Participate in the community's efforts to cultivate a literate community.
6. Participate in the community's peace building efforts.

Workload and Performance Indicators

1. Total books and materials loaned.
2. Total reference transactions handled.
3. Registered borrowers.
4. Total cost per item loaned and/or used in-house
5. Total per capita cost for services.

Major Budget Changes

The Library Director position was eliminated effective January 1, 2005. The Library Administration operating budget was eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004.

**LIBRARY
Administration**

6005

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	296,309	213,400		
2. Office Supplies & Materials	2,137	3,400		
3. Books and Publications	555	600		
4. Communications	74	200		
5. Rents & Leases	15,951	6,000		
6. Contract Maintenance Services	338	1,000		
7. Training/Conferences/Meetings	1,154	4,500		
8. Membership & Dues	5,787	9,000		
TOTAL	322,305	238,100		

Authorized Positions 3 2

Funding Source

General Fund

Purpose

Orders, receives, catalogs and processes all library materials for the three libraries. Responsible for creating and maintaining data in the acquisitions, catalog and serials databases of the Dynix automated library system. Monitors the operations of the Dynix system and provides training for staff in its use.

Selected Goals

1. Expand the use of the library's automated system's serials module to receive and track items on standing order.
2. Plan and prepare for the rebuilding of the authorities database to improve the quality of catalog headings.
3. Finish re-mapping the entire catalog database to achieve enhanced access to the materials collection.
4. Continue to develop and provide Dynix system training for staff.
5. Continue the revision and updating of the procedures manuals.

Workload and Performance Indicators

1. Books and other materials purchased.
2. Catalog records added.
3. Magazines and serials processed.
4. Total number of items maintained in database.
5. Items processed (non-periodical)

Major Budget Changes

Employee Services reflects the elimination of one-half Library Technician position in FY 2003-04. As part of the FY 2004-05 required budget reductions approved January 6, 2004, the following positions were reduced in Technical Services as a result of the department reorganization: One Senior Librarian, one and three quarters Library Technician, and one-half Library Clerk. The Library Technical Services operating budget was eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004.

LIBRARY
Technical Services

6010

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	463,699	300,800		
2. Office Supplies & Materials	3,016	5,000		
3. Books and Publications	12,808	1,000		
4. Special Dept Supplies	29,271	30,000		
5. Communications	22,596	28,400		
6. Contract Maintenance Services	33,422	47,400		
7. Professional Services	38,989	42,800		
8. Training/Conferences/Meetings	18	3,000		
9. Taxes	16,242	17,800		
TOTAL	620,061	476,200		
Authorized Positions	8.25	6.75		

Funding Source

General Fund

Purpose

Provide library services to help community members meet their informational, educational and recreational needs. Identify, select and acquire books and other materials that support the effort.

Selected Goals

1. Strive to have well-trained staff to provide quality public service.
2. Assess and build collections to meet defined needs and scope statements.
3. Carry out timely maintenance of the Library's Web site.
4. Provide staffing and materials collection support to the smaller libraries.

Workload and Performance Indicators

1. Books and other materials loaned
2. Reference transactions
3. Registered borrowers
4. Customers served in person
5. Customers served via phone or other media
6. Programs offered for groups: a) Number of programs b) Number of attendees

Major Budget Changes

Employee Services reflects the elimination of 2 1/4 positions in FY 2003-04. As part of the FY 2004-05 required budget reductions approved January 6, 2004, the following positions were reduced in Steinbeck Library as a result of the department reorganization: One-half Librarian II, one-half Library Clerk and one Library Circulation Supervisor. The Steinbeck Library operating budget was eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004. FY 2005-06 and FY 2006-07 budget includes funds to maintain the closed facility.

LIBRARY
Steinbeck Library

6011

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	987,685	1,071,300	5,000	10,000
2. Office Supplies & Materials	6,692	8,500		
3. Bldg/Veh/Equip Maint/Supplies	2,536	2,500		
4. Books and Publications	231,396	187,800		
5. Special Dept Supplies	1,265	3,000		
6. Communications	12,421	12,000		
7. Utilities	58,369	65,300	45,800	45,800
8. Contract Maintenance Services	14,045	18,080	4,500	4,500
9. Professional Services	238	700		
10. Outside Services	7,386	8,000		
11. Training/Conferences/Meetings	1,935	3,700		
12. Capital Outlay	2,126			
TOTAL	1,326,094	1,380,880	55,300	60,300

Authorized Positions	16	15
-----------------------------	-----------	-----------

Funding Source

General Fund

Purpose

Provide basic library materials and services to help patrons meet their informational, educational, and recreational needs.

Selected Goals

1. Provide staff training and development to support system wide uniform policies.
2. Maintain an up-to-date materials collection in both English and Spanish.
3. Continue to provide public access to electronic resources.
4. Continue to maintain and develop the Chicano Cultural Resource Center collection.
5. Continue to provide Homework Center assistance as community financial support allows.

Workload and Performance Indicators

1. Books and other materials loaned
2. Reference transactions
3. Registered borrowers
4. Customers served in person
5. Customers served via phone or other media
6. Programs offered for groups: a) Number of programs b) Number of attendees

Major Budget Changes

Temporary payroll and books and publications were reduced with the FY 2004-05 required budget reductions approved January 6, 2004. The Cesar Chavez Library operating budget was eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004. FY 2005-06 and FY 2006-07 budget includes funds to maintain the closed facility.

LIBRARY
Cesar Chavez Library

6012

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	352,801	387,000	4,000	10,000
2. Office Supplies & Materials	2,055	2,400		
3. Bldg/Veh/Equip Maint/Supplies	1,150	1,000		
4. Books and Publications	50,228	37,750		
5. Special Dept Supplies	437	500		
6. Communications	589	800		
7. Utilities	15,067	21,600	14,800	14,800
8. Contract Maintenance Services	4,303	4,400	2,400	2,400
9. Professional Services	137	300		
10. Outside Services		600		
11. Training/Conferences/Meetings	65	700		
TOTAL	426,832	457,050	21,200	27,200

Authorized Positions 5.5 4.5

Funding Source

General Fund

Purpose

Provide basic library materials and services to help patrons meet their informational, educational, and recreational needs.

Selected Goals

1. Continue to identify and implement ways to provide excellent customer service despite space limitations.
2. Continue providing staff training on the use of newly acquired electronic resources.
3. Actively participate in the system wide committee work and task forces.
4. Pursue the purchase or lease of an improved copier for the public.

Workload and Performance Indicators

1. Books and other materials loaned
2. Reference transactions
3. Registered borrowers
4. Customers served in person
5. Customers served via phone or other media
6. Programs offered for groups: a) Number of programs b) Number of attendees

Major Budget Changes

Employee Services reflects the elimination of one Senior Technician position in FY 2003-04. Temporary payroll and books and publications were reduced with the FY 2004-05 required budget reductions approved January 6, 2004. The El Gabilan Library operating budget was eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004. FY 2005-06 and FY 2006-07 budget includes funds to maintain the closed facility.

LIBRARY
El Gabilan Library

6013

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	327,869	361,800	4,000	10,000
2. Office Supplies & Materials	1,814	2,400		
3. Bldg/Veh/Equip Maint/Supplies	661	500		
4. Books and Publications	47,261	37,750		
5. Special Dept Supplies	478	500		
6. Communications	900	900		
7. Utilities	5,782	8,400	5,700	5,700
8. Contract Maintenance Services	1,894	2,100	2,400	2,400
9. Professional Services	116	300		
10. Outside Services		100		
11. Training/Conferences/Meetings	131	700		
TOTAL	386,906	415,450	12,100	18,100
 Authorized Positions	 5.25	 4.25		

Funding Source

General Fund

Purpose

Operate for six months (July-December) the Public Library System

Selected Goals

1. Participate in the community's efforts to cultivate a literate community.
2. Participate in the community's peace building efforts.

Workload and Performance Indicators

Major Budget Changes

Rally Salinas! as a fundraising campaign seeks to raise over \$600,000 in public and private donations to operate the three branches of the Salinas Library on a minimal schedule through December 31, 2005. Utilities and building maintenance costs (\$50,000) will be paid by the General Fund through December 31, 2005.

LIBRARY
Rally Salinas!

6039

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services			513,300	
2. Office Supplies & Materials			1,700	
3. Bldg/Veh/Equip Maint/Supplies			1,500	
4. Books and Publications			60,100	
5. Special Dept Supplies			1,000	
6. Communications			16,000	
7. Utilities				
8. Rents & Leases			7,200	
9. Contract Maintenance Services			43,000	
10. Professional Services			500	
11. Administration/Contingencies			10,400	
12. Training/Conferences/Meetings			500	
13. Taxes			1,800	
TOTAL			657,000	

Authorized Positions

14.5

Funding Source

Salinas Rally Library

Purpose

Provide one-to-one and small group tutoring for adult residents of Salinas who wish to enhance their literacy skills in the areas of: Basic Skills Literacy, Family Literacy and Workforce Literacy.

Selected Goals

1. Provide essential in-service training to the volunteer literacy corps.
2. Provide literacy instruction services to 100 learners.
3. Maintain support services for tutors and learners.
4. Maintain computerized study center as resources allow.
5. Nurture present partnerships.
6. Research grants to continue and/or expand current collaborative services.
7. Continue as time allows, participation in Monterey County Literacy Alliance.

Workload and Performance Indicators

1. Learners assessed
2. New tutors contacted
3. Tutors trained
4. Tutors and learners matched

Major Budget Changes

Employee Services reflects the elimination of the Program Manager position in FY 2003-04. Grant funding was also reduced in FY 2003-04. The Literacy program operating general fund budget was eliminated with the FY 05-06 budget service level reductions approved on September 21, 2004. One full time Literacy Assistant position funded by the School Readiness Grant and one half-time Literacy Assistant funded by the Families for Literacy Grant is included in the proposed FY 05-06 budget.

**LIBRARY
Literacy****6063**

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	52,068	55,500	46,900	
2. Office Supplies & Materials	5,149	4,000	2,500	
3. Books and Publications	20,072	8,000	10,000	
4. Special Dept Supplies	6,075	1,000	7,500	
5. Communications	514	1,900		
6. Contract Maintenance Services	870	1,200		
7. Outside Services	1,217	15,039		
8. Administration/Contingencies	452	20,844		
9. Training/Conferences/Meetings	353	600		
10. Membership & Dues	40	100		
11. Capital Outlay	1,419	4,123		
TOTAL	88,229	112,306	66,900	
Authorized Positions	1.0	1.0	1.5	

Funding Source

General Fund, LSCA Adult Literacy Project

LIBRARY Work Force

Administration	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
Library Director	1.00			
Administrative Clerk II	1.00	1.00		
Office Technician	1.00	1.00		
Total	3.00	2.00		
Technical Services				
Purchasing Technician	1.00	1.00		
Senior Librarian	1.00			
Library Page	0.50	0.50		
Sr Library Technician	2.00	2.00		
Library Technician	3.25	3.25		
Library Clerk	0.50			
Total	8.25	6.75		
Steinbeck Library				
Senior Librarian	1.00	1.00		
Librarian II	5.00	5.00		
Library Page	1.00	1.00		
Sr Library Technician	1.00	1.00		
Library Technician	1.50	1.50		
Library Clerk	3.00	2.00		
Library Aide	0.50	0.50		
Library Admin Manager	1.00	1.00		
Library Circulation Supv	1.00	1.00		
Lib Automation Svcs Coord	1.00	1.00		
Total	16.00	15.00		
Cesar Chavez Library				
Senior Librarian	1.00	1.00		
Librarian II	1.00	1.00		
Library Page	0.50	0.50		
Sr Library Technician	1.00	1.00		
Library Technician	1.00			
Library Clerk	1.00	1.00		
Total	5.50	4.50		

LIBRARY Work Force

	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
El Gabilan Library				
Senior Librarian	1.00	1.00		
Librarian II	1.00	1.00		
Library Technician	1.75	1.75		
Library Clerk	1.00			
Library Aide	0.50	0.50		
Total	5.25	4.25		
Rally Salinas!				
Senior Library Technician			1.00	
Senior Librarian			1.00	
Librarian II			3.00	
Library Page			1.00	
Librarian I			1.00	
Literacy Asst			1.00	
Library Technician			5.00	
Admin Svcs Coordinator			1.00	
Comm Facilities Svc Wkr			0.50	
Total			14.50	
Literacy				
Literacy Asst	1.00	1.00	1.50	
Department Total	39.00	33.50	16.00	

LIBRARY

City Council Goals & Objectives

CITY COUNCIL GOALS & OBJECTIVES (Listed in Priority Order)

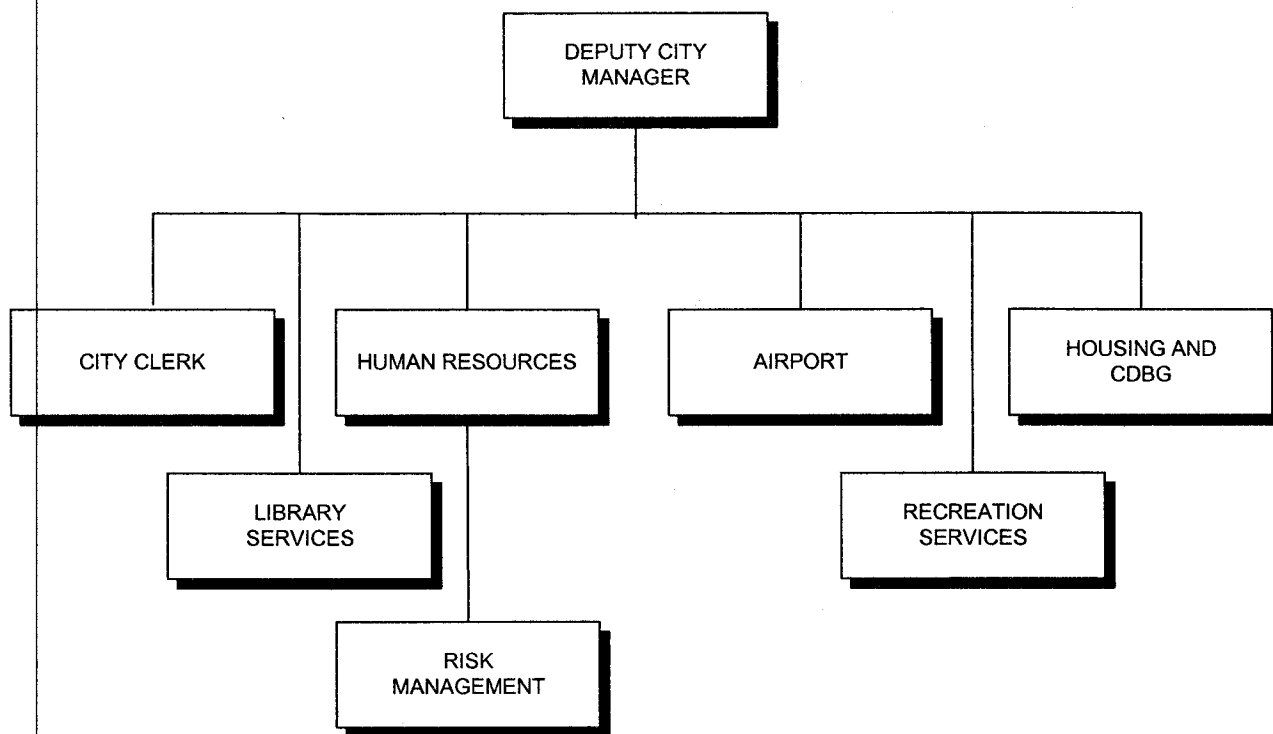
GOAL #2 - GENERATE ECONOMIC DEVELOPMENT THROUGHOUT THE CITY

9. **Develop a report on workforce literacy.**
Responsibility: Library
Action Date: Completed

GOAL #6 - PLAN AND PROVIDE FOR NEW PUBLIC FACILITIES

3. **Design Chavez Library Expansion.**
Responsibility: Library, Public Works
Action Date: December 2006
6. **Consider joint use potential for facilities.**
Responsibility: City Manager, Recreation Parks, Library
Action Date: Delayed through 2005-06

INTERNAL SERVICES Organization



INTERNAL SERVICES

Department Summary

Purpose

Internal Services supports the provision of employee benefits including workers compensation, City-wide safety programs, and employee assistance programs. Comprehensive protection of the City's assets through a liability program of risk avoidance, risk reduction and risk transfer is also accomplished through Internal Services.

Selected Goals

1. Maintain and improve current benefits and services to City employees.
2. Provide support to all departments to ensure compliance with OSHA regulations.
3. Work with Departments to reduce the City's liability exposure.
4. Coordinate and reduce General Fund costs in the administration of liability claims.
5. Coordinate safety programs and injury prevention efforts.

Workload and Performance Indicators

1. Review Risk Management operations to streamline and improve services to employees.
2. Develop loss prevention and loss control standards.
3. Continue to provide education and guidance to employees concerning Worker's Compensation/Injury Prevention; transfer of risk and Health and Wellness issues.
4. Conduct an RFP for a Benefit Broker by December 31, 2005.

Major Budget Changes

Risk Management funds 1/2 the cost of a Legal Secretary and 3/4 Deputy City Attorney in the City Attorney's Office. Budget reflects insurance cost increases for property, vehicle, employee bonds and excess insurance for the self insured worker's compensation and liability programs. Unemployment claims have increased significantly. Worker's compensation cost are declining as laws change and the number of claims stabilizes.

INTERNAL SERVICES

Department Summary

Expenditures by Program		03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
3905	Risk Management	250,516	295,000	337,900	361,500
3908	General Insurances	482,472	603,650	612,400	622,400
3911	Workers' Compensation Insurance	4,917,793	4,188,817	4,142,000	4,252,000
3912	Liability Insurance	481,332	845,000	705,000	735,000
TOTAL		6,132,113	5,932,467	5,797,300	5,970,900

Expenditures by Character

1.	Employee Services	217,192	260,300	303,200	326,800
2.	Office Supplies & Materials	780	1,700	1,700	1,700
3.	Communications	779	1,200	1,200	1,200
4.	Contract Maintenance Services	39	200	200	200
5.	Professional Services	500	18,500	12,000	12,000
6.	Outside Services	39,791	48,000	38,000	38,000
7.	Training/Conferences/Meetings	766	2,600	2,600	2,600
8.	Membership & Dues	198	1,400	1,400	1,400
9.	Insurance and Bonds	5,812,949	5,538,567	5,337,000	5,487,000
10.	Refunds & Reimb Damages	59,119	60,000	100,000	100,000
TOTAL		6,132,113	5,932,467	5,797,300	5,970,900

Expenditures by Fund

Internal Services Administration	250,516	295,000	337,900	361,500
Internal Services Insurances	482,472	603,650	612,400	622,400
Workers Compensation Self-Insurance	4,917,793	4,188,817	4,142,000	4,252,000
General Liability Self-Insurance	481,332	845,000	705,000	735,000
TOTAL	6,132,113	5,932,467	5,797,300	5,970,900

Workforce by Program

3905	Risk Management	2	2	2	2
------	-----------------	---	---	---	---

Purpose

Protect the City's "people" and "economic" assets. Risk Management administers employee benefits and the Internal Service Funds for insurances, workers compensation, health and liability insurance programs.

Selected Goals

1. Maintain current benefit information for employees.
2. Coordinate services for occupational injuries and illnesses in order to contain costs.
3. Oversee City-wide Injury and Illness Prevention Program (IIPP).
4. Provide support to all departments to ensure compliance with OSHA regulations.

Workload and Performance Indicators

1. Provide information as requested to employees in regards to benefits, retirement issues, and workers compensation claims.
2. Work with medical facilities in the Salinas Area to provide quality and efficient medical care for all city employees injured on the job.
3. Review job descriptions and participate in analysis of physical requirements related to the specific classifications to include compliance with the Americans With Disabilities Act.
4. Meet with staff to ensure City Departments to insure compliance with OSHA regulations.
5. Conduct an RFP for an Occupational Medicine Clinic by December 31, 2006.

Major Budget Changes

Risk Management funds 1/2 the cost of a Legal Secretary and 3/4 Deputy City Attorney from the City Attorney's office to provide services for Worker's Compensation and Liability Insurance issues.

Purpose

Provide funding for City-wide safety programs, employee assistance program, unemployment claims, biennial physical exams, insurance for property, fine arts, and reimburseable damages.

Selected Goals

1. Review/negotiate renewal of insurance and excess insurance contracts annually of property, fine arts, fidelity bonds, liability and tenant user liability insurance programs.
2. Oversee employee insurance programs.
3. Process employee and DMV physical exams.
4. Monitor unemployment claims.
5. Pre-employment process and physical exams.

Workload and Performance Indicators

1. Oversee the administration of City's insurance programs.

Major Budget Changes

Budget reflects increases in unemployment claims, property insurance, vehicle insurance and employee bonds.

INTERNAL SERVICES
General Insurances

3908

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Communications		400	400	400
2. Outside Services	9,029	20,000	10,000	10,000
3. Insurance and Bonds	414,324	523,250	502,000	512,000
4. Refunds & Reimb Damages	59,119	60,000	100,000	100,000
TOTAL	482,472	603,650	612,400	622,400

Authorized Positions

Funding Source

Internal Services Insurances

INTERNAL SERVICES

Workers' Compensation Insurance

3911

Purpose

Set workers' compensation rates at a level that will fund the workers' compensation reserve at the recommended levels. Maintain a Third Party Administrator that will provide excellent customer service to employees.

Selected Goals

1. Provide workers' compensation insurance to City employees consistent with requirements of State law while conserving the City's General Fund.
2. Provide a visible and accurate accounting of the self insured workers' compensation.
3. Set worker's compensation rates at a level which will fund the workers' compensation reserve at the recommended level.
4. Establish regular file reviews to maintain control over the program.
5. Provide On-going training to departments.
6. Implement changes in the worker's compensation law.

Workload and Performance Indicators

1. The City provides workers compensation benefits to all City employees.
2. Staff will have an annual audit conducted to ensure that program accounting is accurate.
3. Risk Management staff will recommend rates at a level that will ensure adequate funding levels.
4. Implement measures to control and reduce the incidence of claims and related costs.

Major Budget Changes

Budget reflects a modest decrease in estimated Worker's Compensation claims (\$3,500,000) and contract administration (\$230,000). Excess Worker's Compensation insurance is budgeted at \$400,000.

INTERNAL SERVICES
Workers' Compensation Insurance

3911

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Professional Services	500	18,500	12,000	12,000
2. Insurance and Bonds	4,917,293	4,170,317	4,130,000	4,240,000
TOTAL	4,917,793	4,188,817	4,142,000	4,252,000

Authorized Positions

Funding Source

Workers Compensation Self Insurance

Purpose

Provide comprehensive protection of the City's assets through a liability program of risk avoidance, risk reduction, and risk transfer, while focusing on customer service for the residents of the community.

Selected Goals

1. Physically inspect major City facilities on an annual basis.
2. Work with the City's legal office to better coordinate and reduce General Fund costs in the administration of claims.
3. Work with Departments to reduce the City's liability exposure.
4. Improve risk transfer to 3rd party contractors.

Workload and Performance Indicators

1. Continue periodic inspection of all City facilities.
2. Risk Management and legal staff meet regularly to review open claims and coordinate the administration of the City's liability program.
3. Tailgate and department meetings will be continued to ensure adequate procedures are used to promote safety and protect the City from future liability claims.
4. Develop and implement a City wide standard for risk transfer.

Major Budget Changes

Budget reflects the continued rising premium costs of obtaining excess liability insurance coverage.

INTERNAL SERVICES
Liability Insurance

3912

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Insurance and Bonds	481,332	845,000	705,000	735,000
TOTAL	481,332	845,000	705,000	735,000

Authorized Positions

Funding Source

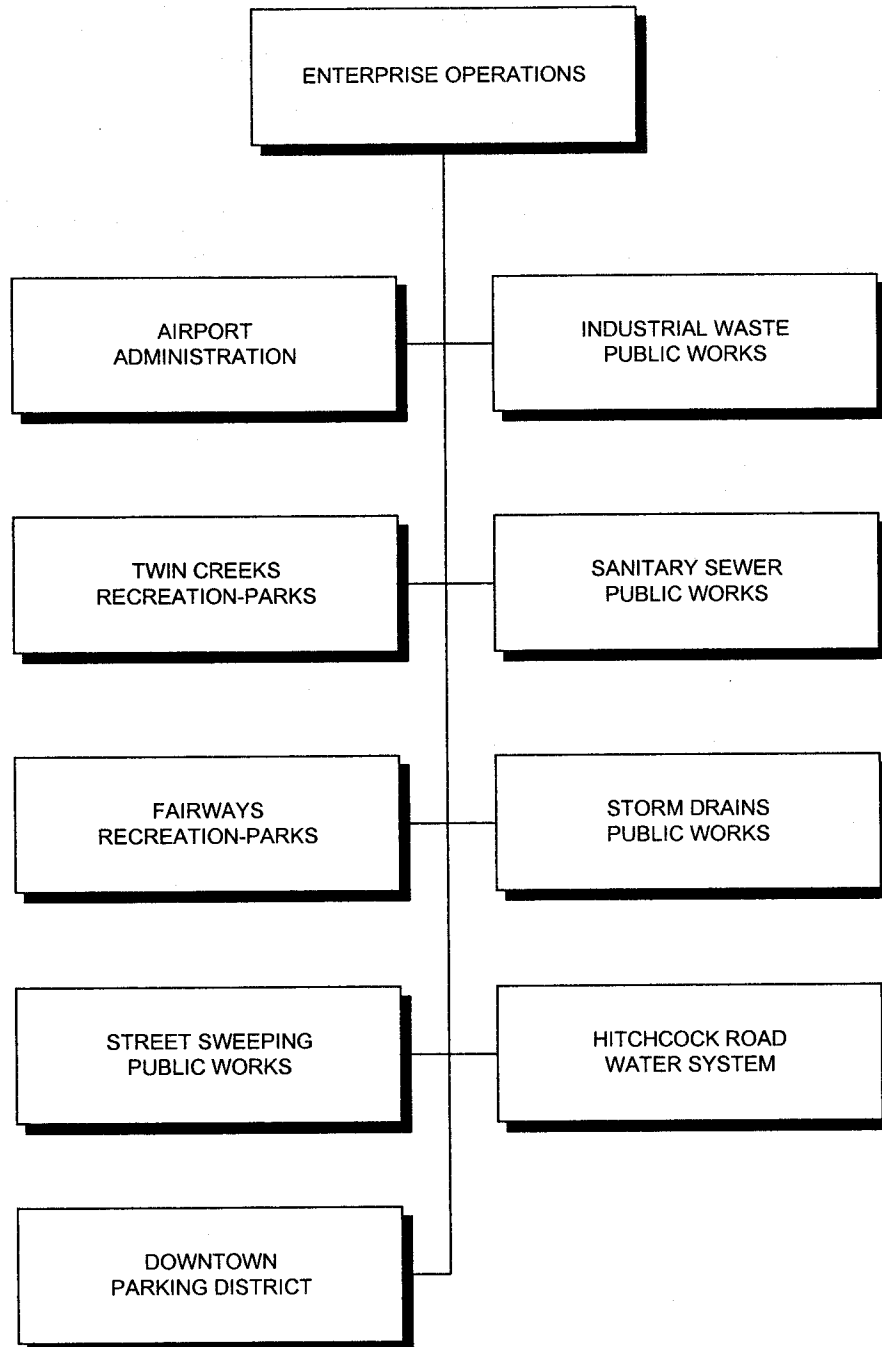
General Liability SelfInsurance

INTERNAL SERVICES

Work Force

Risk Management	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
Risk & Benefit Analyst	1	1	1	1
Human Resource Technician	1	1	1	1
Total	2	2	2	2
Department Total	2	2	2	2

ENTERPRISE OPERATIONS Organization



ENTERPRISE OPERATIONS

Department Summary

Purpose

The purpose of the Enterprise Program is to provide self-supporting community services such as the operation of the Airport, Fairways Golf Course, and the various Sewer Waste Collection systems.

Selected Goals

1. Respond to the requirements of the users for improved service & facilities.
2. Encourage additional users of the various enterprise programs.
3. Provide well maintained and affordable facilities for the community.
4. Evaluate current practices & uses of the facilities by the community for maximum utilization and benefit.
5. Continually review current rate structures and present recommendations for required adjustments.
6. Provide clean water to business and operations located at the Hitchcock Water Facility.
7. Operate Monterey Street Parking Structure and parking lot #13.

Workload and Performance Indicators

1. Maintain approximately 1,700 sprinkler heads on 100 acres of turf grass.
2. Mow 100,000 square feet of greens 5 to 6 days per week.
3. Mow 60 acres of fairways and driving range 3 times per week.
4. Mow 45 acres of roughs, surrounds, and teeing areas 3 times per week.
5. Maintain clubhouses and parking lot landscape areas.
6. Service & maintain all equipment used in the various enterprise programs.
7. Conduct 400 inspections at the business sites of the various industrial users.
8. Treat 600 million gallons of industrial wastewater at the Industrial Waste Treatment Plant ponds.
9. Clean an estimated 680,000 linear feet of sanitary sewer line.
10. Perform 2,800 routine maintenance activities on 12 sanitary sewer lift stations, 3 storm water lift stations, and miscellaneous auxiliary pumps.
11. Service an estimated 6,000 linear feet of storm system pipeline.
12. Inspect and service 1,500 catch basins as needed service. This activity is conducted prior to the wet weather season annually as a "Best Management Practice" (BMP) under the National Pollution Discharge Elimination System (NPDES).
13. Stencil approximately 100 storm drains with the logo (NO DUMPING - FLOWS TO BAY).
14. Street Sweeping is conducted in all residential areas once every two weeks. Commercial areas are swept weekly. An estimated 18,850 curb miles will be swept on new subdivision developments.
15. Maintain a one square mile airport facility with 200 based aircraft and 20 airport businesses.

Major Budget Changes

Twin Creeks and Fairways Golf Courses includes bond principal payments. The City no longer operates Twin Creeks golf course.

ENTERPRISE OPERATIONS

Department Summary

Expenditures by Program		03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
5120	Airport	627,456	790,934	788,400	804,700
5130	Twin Creeks Golf Course	1,296,151	912,200	590,000	589,600
5145	Fairways Golf Course	1,538,658	1,601,232	1,793,400	1,834,000
5160	Industrial Waste	1,022,683	1,266,340	1,114,600	1,069,500
5170	Sanitary Sewer	1,972,433	2,230,900	2,238,900	2,317,900
5180	NPDES Storm Drain Sewer	399,203	583,400	645,900	674,900
5185	NPDES Street Sweeping	455,936	594,400	580,200	600,900
5190	Hitchcock Road Water Utility		50,000	50,000	50,000
5195	Downtown Parking			516,000	541,500
	TOTAL	7,312,520	8,029,406	8,317,400	8,483,000

ENTERPRISE OPERATIONS

Department Summary

Expenditures by Character	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	2,995,052	2,884,200	3,129,000	3,288,600
2. Office Supplies & Materials	2,581	5,300	5,200	5,200
3. Bldg/Veh/Equip Maint/Supplies	129,232	156,140	160,200	160,200
4. Vehicle Fuels & Lubricants	58,401	53,700	61,000	61,000
5. Small Tools & Equipment	5,181	6,250	6,500	6,500
6. Clothing & Personal Equip	7,551	7,850	8,100	8,100
7. Street Materials	5,923	13,700	12,700	12,700
8. Books and Publications	144	300	300	300
9. Special Dept Supplies	35,166	30,303	44,000	44,000
10. Chemicals	45,829	53,782	50,400	50,400
11. Communications	20,497	21,700	21,100	21,100
12. Utilities	646,908	654,400	660,100	685,100
13. Rents & Leases	85,928	90,500	91,500	91,500
14. Contract Maintenance Services	124,403	242,043	257,200	272,200
15. Professional Services	188,332	606,600	673,000	653,000
16. Outside Services	150,021	142,500	107,000	107,000
17. Administration/Contingencies	549,612	644,297	643,800	658,300
18. Advertising	7,658	16,826	16,000	16,000
19. Training/Conferences/Meetings	41,026	50,100	51,300	51,300
20. Membership & Dues	999	3,500	3,200	3,200
21. Insurance and Bonds	19,735	117,700	122,100	122,100
22. Contribution to Other Agencies	2,595	2,000	2,000	2,000
23. Refunds & Reimb Damages	17,400	1,000	1,000	1,000
24. Recognition-Award-Protocol	23	100	100	100
25. Taxes	45,976	78,500	58,500	58,500
26. Bond-Principal	628,973	652,700	681,500	710,200
27. Bond-Interest	1,427,487	1,412,300	1,386,800	1,359,600
28. Paying Agent Fees	18,923	16,000	16,000	16,000
29. Buildings	23,368	23,124	17,800	17,800
30. Impvt Other Than Buildings		28,800		
31. Capital Outlay	27,596	13,191	30,000	
TOTAL	7,312,520	8,029,406	8,317,400	8,483,000

Expenditures by Fund

Municipal Airport Fund	627,456	790,934	788,400	804,700
Industrial Waste Fund	1,022,683	1,266,340	1,114,600	1,069,500
Fairways Golf Course	1,538,658	1,601,232	1,793,400	1,834,000
Twin Creeks Golf Course	1,296,151	912,200	590,000	589,600
Sewer Fund	1,972,433	2,230,900	2,238,900	2,317,900
Storm Sewer (NPDES) Fund	855,139	1,177,800	1,226,100	1,275,800
Water Utility Fund		50,000	50,000	50,000
Downtown Parking District			516,000	541,500
TOTAL	7,312,520	8,029,406	8,317,400	8,483,000

ENTERPRISE OPERATIONS

Department Summary

Workforce by Program	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
5120 Airport	3.00	3.00	3.00	3.00
5130 Twin Creeks Golf Course	4.75	1.75		
5145 Fairways Golf Course	8.25	8.25	9.00	9.00
5160 Industrial Waste	3.75	1.75	1.75	1.75
5170 Sanitary Sewer	9.25	9.25	9.25	9.25
5180 NPDES Storm Drain Sewer	5.50	5.50	5.50	5.50
5185 NPDES Street Sweeping	4.50	4.50	4.50	4.50
5195 Downtown Parking			1.00	1.00
TOTAL	39.00	34.00	34.00	34.00

Purpose

The airport serves the City as an element of the national transportation network. It is also an economic development and as a community employer (over 20 businesses are located at the airport). The Airport Division manages the day to day and long term operational requirements of the airport.

Selected Goals

1. Continue to focus on customer service.
2. Provide staff support to the Airport Commission.
3. Encourage additional aircraft owners to base their aircraft at Salinas Municipal Airport.
4. Support the California International Airshow.
5. Complete the update of the airport master plan.

Workload and Performance Indicators

1. Area (square footage) of buildings maintained.
2. Number of annual aircraft operations.
3. Number of acres maintained.
4. Number of contracts, leases, permits maintained.

Major Budget Changes

None.

ENTERPRISE OPERATIONS

Airport

5120

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	269,080	312,500	337,100	351,900
2. Office Supplies & Materials	1,523	2,300	2,300	2,300
3. Bldg/Veh/Equip Maint/Supplies	11,406	9,600	9,600	9,600
4. Vehicle Fuels & Lubricants	2,993	600	600	600
5. Street Materials		1,700	1,700	1,700
6. Books and Publications	144	300	300	300
7. Special Dept Supplies	7,108	1,000	1,000	1,000
8. Chemicals	13,749	18,000	18,000	18,000
9. Communications	6,268	9,600	9,600	9,600
10. Utilities	80,716	76,600	76,600	76,600
11. Contract Maintenance Services	71,408	131,700	132,500	132,500
12. Professional Services	40,066	28,600	30,000	30,000
13. Outside Services	3,524	3,500	3,500	3,500
14. Administration/Contingencies	54,558	84,000	84,600	86,100
15. Advertising	1,855	10,000	10,000	10,000
16. Training/Conferences/Meetings	4,013	6,500	6,500	6,500
17. Membership & Dues	190	1,000	1,000	1,000
18. Insurance and Bonds	11,381	19,400	20,400	20,400
19. Contribution to Other Agencies	2,595	2,000	2,000	2,000
20. Refunds & Reimb Damages	334	1,000	1,000	1,000
21. Recognition-Award-Protocol	23	100	100	100
22. Taxes	36,736	60,000	40,000	40,000
23. Capital Outlay	7,786	10,934		
TOTAL	627,456	790,934	788,400	804,700

Authorized Positions	3	3	3	3
-----------------------------	----------	----------	----------	----------

Funding Source

Municipal Airport Fund

Purpose

The Golf Course Division of the Recreation Parks Department no longer provides golf course maintenance operations and professional golf services for the 9 hole facility and 30 station lighted practice range. Twin Creeks was transferred to the non-profit organization "First Tee" in November 2004.

Selected Goals

1. Work with "First Tee" to provide a well maintained, affordable golf course and practice facility for the community and youth players.

Workload and Performance Indicators

1. Monitor lease with "First Tee", collect annual lease payment (\$575,000) and make annual debt service payments.

Major Budget Changes

Budget includes principal and interest payments on the 1999 COP bonds which were issued to fund construction of the Twin Creeks Golf Course. Transfer of the Twin Creeks Golf Course to the non-profit organization "First Tee" was made in November 2004. Employees assigned to this program were transferred to vacant positions in other departments of the organization.

ENTERPRISE OPERATIONS

Twin Creeks Golf Course

5130

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	447,507	154,200		
2. Office Supplies & Materials	290	100		
3. Bldg/Veh/Equip Maint/Supplies	10,581	1,600		
4. Vehicle Fuels & Lubricants	6,474	800		
5. Small Tools & Equipment	966	150		
6. Clothing & Personal Equip	309	50		
7. Street Materials	3,441	1,000		
8. Special Dept Supplies	4,012	1,300		
9. Chemicals	12,538	3,300		
10. Communications	3,124	600		
11. Utilities	48,814	19,300		
12. Contract Maintenance Services	8,931	2,000		
13. Professional Services	171	35,000		
14. Outside Services	72,290	10,500		
15. Administration/Contingencies	78,181	45,000		
16. Advertising	2,053	1,000		
17. Training/Conferences/Meetings	336	100		
18. Membership & Dues	300	300		
19. Insurance and Bonds	214	17,100		
20. Refunds & Reimb Damages	959			
21. Bond-Principal	203,877	212,500	221,200	229,800
22. Bond-Interest	377,654	372,000	363,300	354,300
23. Paying Agent Fees	6,438	5,500	5,500	5,500
24. Impvt Other Than Buildings		28,800		
25. Capital Outlay	6,691			
TOTAL	1,296,151	912,200	590,000	589,600

Authorized Positions

4.75

1.75

Funding Source

Twin Creeks Golf Course

ENTERPRISE OPERATIONS

Fairways Golf Course

5145

Purpose

The Golf Course Division of the Recreation Park Department provides golf course maintenance operations and professional golf services for the 18 hole golf course and 13 station practice range. The Fairways golf course is an enterprise operation.

Selected Goals

1. Provide a well maintained, affordable golf course and practice facility for the community.
2. Continue to provide professional golf services and course maintenance operations consistent with revenue structure.
3. Continue maintenance of renovated infrastructure at the golf course.
4. Within revenue limits develop plans to improve existing building structures.
5. Consistent with revenue structure develop tree removal and replacement plan or program.
6. Continue major equipment replacement needed for course maintenance.

Workload and Performance Indicators

1. Maintain approximately 1,700 sprinkler heads on 100 acres of turf grass.
2. Mow 100,000 square feet of greens, 6 days per week.
3. Mow 60 acres of fairways and driving range, 3 times per week.
4. Mow 45 acres of "rough" 2 times per week.
5. Mow 120,000 square feet of teeing area, 3 times per week.
6. Maintain parking lot and club house landscaping.
7. Edge, trim and maintain 24 sand bunkers.
8. Maintain approximately 640 golf course trees.
9. Maintain two 1/2 acre irrigation lakes and two 1/4 acre ponds.
10. Service and maintain all equipment used on the golf course on a regular basis.

Major Budget Changes

Budget includes principal and interest payments on the 1999 COP bonds which were issued to renovate the Fairways Golf Course. In fiscal year 2005-06 Fifty percent of the the Golf Operations Manager and twenty-five percent of the Golf Superintendent positions were transferred into the Fairways operations as a result of the transfer of the Twin Creeks Golf Course to the non-profit organization "First Tee".

ENTERPRISE OPERATIONS

Fairways Golf Course

5145

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	742,916	769,900	954,400	992,300
2. Office Supplies & Materials	544	700	700	700
3. Bldg/Veh/Equip Maint/Supplies	23,019	23,400	23,400	23,400
4. Vehicle Fuels & Lubricants	8,674	10,300	10,300	10,300
5. Small Tools & Equipment	693	1,700	1,700	1,700
6. Clothing & Personal Equip	1,272	1,400	1,400	1,400
7. Street Materials	2,438	7,000	7,000	7,000
8. Special Dept Supplies	7,138	8,000	8,000	8,000
9. Chemicals	11,662	24,082	24,000	24,000
10. Communications	2,283	2,100	2,100	2,100
11. Utilities	36,029	45,200	45,200	45,200
12. Rents & Leases	84,509	80,000	80,000	80,000
13. Contract Maintenance Services	12,302	13,743	15,100	15,100
14. Professional Services	18,456			
15. Outside Services	70,092	78,500	78,500	78,500
16. Administration/Contingencies	131,116	110,600	118,200	121,100
17. Advertising	3,750	5,826	6,000	6,000
18. Training/Conferences/Meetings	3,626	3,900	3,900	3,900
19. Membership & Dues	353	1,100	1,100	1,100
20. Insurance and Bonds	1,264	22,400	28,600	28,600
21. Refunds & Reimb Damages	160			
22. Bond-Principal	120,096	125,200	130,300	135,400
23. Bond-Interest	229,109	235,300	230,200	224,900
24. Paying Agent Fees	3,789	5,500	5,500	5,500
25. Buildings	23,368	23,124	17,800	17,800
26. Capital Outlay		2,257		
TOTAL	1,538,658	1,601,232	1,793,400	1,834,000
Authorized Positions	8.25	8.25	9.00	9.00

Funding Source

Fairways Golf Course

Purpose

Provide Salinas industries with an economical and environmentally acceptable means of treatment and disposal of industrial wastewater.

Selected Goals

1. Maintain the Industrial Waste Treatment Facility in a manner consistent with the City's NPDES permit and State and Federal laws and regulations.
2. Operate the facility in a manner that protects the interests of the industrial users.

Workload and Performance Indicators

1. An estimated 400 inspections will be conducted at the business sites of the various industrial users.
2. Approximately 600 million gallons of industrial wastewater will be treated at the Industrial Waste Treatment Ponds.
3. Oversee the Industrial Waste capital improvement projects scheduled for FY 04-05.

Major Budget Changes

Instability in maintaining incumbent employees at the facility resulted in the City Council approving a three-year contract agreement with the Monterey Regional Water Pollution Control Agency for administrative and operational oversight of the city's Industrial wastewater Treatment Facility. The new contract became effective on January 1, 2005. Incumbent staff are currently working with MWRPCA employees in operations of the treatment facility and source control activities with the City's 32 industrial customers.

ENTERPRISE OPERATIONS

Industrial Waste

5160

	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
Operating Expenditures				
1. Employee Services	253,752	166,500	173,700	182,600
2. Office Supplies & Materials	176	900	900	900
3. Bldg/Veh/Equip Maint/Supplies	8,269	10,040	8,000	8,000
4. Vehicle Fuels & Lubricants	6,511	3,000	3,000	3,000
5. Small Tools & Equipment	559	1,600	2,000	2,000
6. Clothing & Personal Equip	1,369	1,700	1,700	1,700
7. Special Dept Supplies	388	1,000	500	500
8. Chemicals	4,662	5,000	5,000	5,000
9. Communications	1,823	1,500	1,500	1,500
10. Utilities	379,991	343,000	343,000	343,000
11. Rents & Leases	1,419	4,000	5,000	5,000
12. Contract Maintenance Services	1,592	10,000	10,000	10,000
13. Professional Services	115,836	430,500	250,500	230,500
14. Administration/Contingencies	91,427	124,900	108,700	103,600
15. Training/Conferences/Meetings	29,254	33,400	33,400	33,400
16. Membership & Dues	95	500	500	500
17. Insurance and Bonds	263	11,200	18,200	18,200
18. Taxes	9,240	18,000	18,000	18,000
19. Bond-Interest	102,938	99,600	101,000	102,100
20. Capital Outlay	13,119		30,000	
TOTAL	1,022,683	1,266,340	1,114,600	1,069,500
Authorized Positions	3.75	1.75	1.75	1.75

Funding Source

Industrial Waste Fund

Purpose

Maintain the sanitary sewer collection system in a safe, reliable, and sanitary condition to satisfy all regulatory and environmental requirements implementing best management practices outlined in the City's NPDES Permit. NPDES refers to the City's National Pollution Discharge Elimination System (NPDES) Permit that outlines best management practices (BMPs), to reduce or eliminate pollution from storm water runoff or illicit discharges from identified sources.

Selected Goals

1. Clean and repair existing sanitary sewer mains for the health and safety of the residents of Salinas.
2. Minimize Sanitary Sewer overflows to protect the local and regional environment through preventive maintenance.
3. Replace deteriorated sewer trunk mains.
4. Perform preventive maintenance and repairs for ten pump stations.

Workload and Performance Indicators

1. Clean an estimated 680,000 linear feet of sanitary sewer line.
2. Perform approximately 2,800 routine maintenance activities on 12 sanitary sewer lift stations, and miscellaneous auxillary pumps.

Major Budget Changes

None.

ENTERPRISE OPERATIONS

Sanitary Sewer

5170

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	638,666	704,600	763,700	808,900
2. Bldg/Veh/Equip Maint/Supplies	26,086	34,000	41,200	41,200
3. Vehicle Fuels & Lubricants	14,857	11,900	20,000	20,000
4. Small Tools & Equipment	2,295	2,300	2,300	2,300
5. Clothing & Personal Equip	4,601	4,000	4,000	4,000
6. Street Materials	44	1,500	1,500	1,500
7. Special Dept Supplies	13,790	14,000	14,000	14,000
8. Chemicals	2,206	2,300	2,300	2,300
9. Communications	6,805	6,900	6,900	6,900
10. Utilities	99,622	163,300	113,300	138,300
11. Rents & Leases		2,500	2,500	2,500
12. Contract Maintenance Services	7,682	24,500	22,500	22,500
13. Professional Services	11,909	17,000	17,000	17,000
14. Outside Services	4,115	50,000	25,000	25,000
15. Administration/Contingencies	101,034	129,200	130,300	138,100
16. Training/Conferences/Meetings	3,241	4,500	4,500	4,500
17. Membership & Dues	61	500	500	500
18. Insurance and Bonds	3,937	32,500	40,100	40,100
19. Bond-Principal	305,000	315,000	330,000	345,000
20. Bond-Interest	717,786	705,400	692,300	678,300
21. Paying Agent Fees	8,696	5,000	5,000	5,000
TOTAL	1,972,433	2,230,900	2,238,900	2,317,900

Authorized Positions	9.25	9.25	9.25	9.25
-----------------------------	------	------	------	------

Funding Source

Sewer Fund

Purpose

Maintain the storm drainage system in a safe and sanitary condition by providing periodic maintenance. Comply with local and regional goals through the Federally mandated NPDES requirements and "Best Management Practices" (BMPs). NPDES refers to the City's National Pollution Discharge Elimination System Permit that outlines BMPs to reduce or eliminate pollution from storm water runoff or illicit discharges from identified sources.

Selected Goals

1. Implement the goals and maintain the standards outlined in the city's new five year NPDES permit.
2. Clean and repair the existing storm drain system as required to assure that the City accomplishes water quality objectives as outlined in the City's NPDES Permit and to reduce the risk of localized flooding.
3. Maintain City-owned open drainage channels to provide for free flow of storm runoff throughout the City.
4. Develop a monitoring and maintenance program consistent with NPDES requirements established by the Central Coast Regional Water Quality Control Board.
5. Continue the Storm Drain stenciling program consistent with NPDES BMPS.

Workload and Performance Indicators

1. An estimated 6,000 linear feet of storm system pipeline will be serviced.
2. An estimated 1,500 catch basins will be visually inspected and receive needed service. This activity is conducted prior to the wet weather season annually as an NPDES BMP.
3. Approximately 100 storm drains will be stenciled with the logo (NO DUMPING - FLOWS TO BAY). This is conducted with staff and with volunteers coordinated with the Volunteer Services Coordinator as an NPDES BMP.
4. Implement the requirements of the NPDES Storm Water Permit.

Major Budget Changes

Program is funded with Gas Tax due to the loss of the NPDES Storm Sewer Fee.

ENTERPRISE OPERATIONS
NPDES Storm Drain Sewer

5180

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	327,321	380,800	431,800	458,000
2. Office Supplies & Materials		500	500	500
3. Bldg/Veh/Equip Maint/Supplies	1,223	2,500	3,000	3,000
4. Vehicle Fuels & Lubricants	1,984	3,000	3,000	3,000
5. Small Tools & Equipment	491	500	500	500
6. Clothing & Personal Equip		700	1,000	1,000
7. Street Materials		2,500	2,500	2,500
8. Special Dept Supplies	1,436	3,503	4,000	4,000
9. Chemicals	1,012	1,100	1,100	1,100
10. Communications	176	200	200	200
11. Rents & Leases		4,000	4,000	4,000
12. Contract Maintenance Services	3,897	22,100	22,100	22,100
13. Professional Services	1,894	74,500	74,500	74,500
14. Administration/Contingencies	43,266	81,497	87,700	90,500
15. Training/Conferences/Meetings	556	1,700	3,000	3,000
16. Membership & Dues		100	100	100
17. Insurance and Bonds		4,200	6,900	6,900
18. Refunds & Reimb Damages	15,947			
TOTAL	399,203	583,400	645,900	674,900

Authorized Positions	5.5	5.5	5.5	5.5
-----------------------------	------------	------------	------------	------------

Funding Source

Storm Sewer (NPDES) Fund

Purpose

Maintain a clean City in accordance with best management practices in the City's NPDES Permit. NPDES refers to the City's National Pollution Discharge Elimination System Permit that outlines BMPs to reduce or eliminate pollution from storm water runoff or illicit discharges from identified.

Selected Goals

1. Maintain clean streets maximizing street sweeping throughout the City commensurate with available funding.
2. Sweep all residential streets once every two weeks.
3. Sweep specific commercial areas weekly.
4. Reduce the amount of refuse in the City's storm sewer effluent consistent with NPDES BMPs.

Workload and Performance Indicators

1. Street Sweeping is conducted in all residential areas once every two weeks. Commercial areas are swept weekly. An estimated 18,850 curb miles will be swept annually.

Major Budget Changes

Program is funded with Gas Tax and 3% Street Sweeping surcharge on garbage bills.

ENTERPRISE OPERATIONS

NPDES Street Sweeping

5185

	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
Operating Expenditures				
1. Employee Services	315,810	387,700	378,200	396,900
2. Office Supplies & Materials	48	800	800	800
3. Bldg/Veh/Equip Maint/Supplies	48,648	73,000	73,000	73,000
4. Vehicle Fuels & Lubricants	16,908	24,100	24,100	24,100
5. Small Tools & Equipment	177			
6. Special Dept Supplies	1,294	1,500	1,500	1,500
7. Communications	18	800	800	800
8. Utilities	1,736	5,500	5,500	5,500
9. Contract Maintenance Services	18,591	26,000	26,000	26,000
10. Administration/Contingencies	50,030	64,100	62,400	64,400
11. Insurance and Bonds	2,676	10,900	7,900	7,900
TOTAL	455,936	594,400	580,200	600,900
Authorized Positions	4.5	4.5	4.5	4.5

Funding Source

Storm Sewer (NPDES) Fund

Purpose

Provide a clean water source to business and operations located at the Hitchcock facility. These include the City's Animal Shelter, the Industrial Waste Administrative Building, the Monterey County Animal Shelter and the Monterey Regional Water Pollution Control Agency's sanitary sewer lift station.

Selected Goals

1. Maintain the fresh water well system in a manner consistent with guidelines established by State and Federal Laws and as determined by the Environmental Health Division of the Monterey County Health Department.

Workload and Performance Indicators

1. Conduct weekly routing inspections and maintenance to the well site.
2. Conduct required routine water sampling to insure water quality.

Major Budget Changes

Program is funded through user fees.

ENTERPRISE OPERATIONS
Hitchcock Road Water Utility

5190

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services		8,000	8,000	8,000
2. Bldg/Veh/Equip Maint/Supplies		2,000	2,000	2,000
3. Utilities		1,500	1,500	1,500
4. Contract Maintenance Services		12,000	12,000	12,000
5. Professional Services		21,000	21,000	21,000
6. Administration/Contingencies		5,000	5,000	5,000
7. Taxes		500	500	500
TOTAL		50,000	50,000	50,000

Authorized Positions

Funding Source

Water Utility Fund

Purpose

Provide Maintenance of city owned parking structures and parking lots located in the downtown district.

Selected Goals

1. Operate the parking garage through contract services.
2. Operate parking lot #13.
3. Develop a Parking District Plan for the Oldtown District.

Workload and Performance Indicators

Major Budget Changes

New program starting FY 05-06.

ENTERPRISE OPERATIONS
Downtown Parking

5195

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services			82,100	90,000
2. Special Dept Supplies			15,000	15,000
3. Utilities			75,000	75,000
4. Contract Maintenance Services			17,000	32,000
5. Professional Services			280,000	280,000
6. Administration/Contingencies			46,900	49,500
7. Insurance and Bonds				
TOTAL			516,000	541,500

Authorized Positions 1 1

Funding Source

Downtown Parking District

ENTERPRISE OPERATIONS

Work Force

Airport	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
Airport Manager	1.00	1.00	1.00	1.00
Airport Assistant	1.00	1.00	1.00	1.00
Senior Airport Technician	1.00	1.00	1.00	1.00
Total	3.00	3.00	3.00	3.00
Twin Creeks Golf Course				
Golf Course Mtc Crew Supv	1.00	0.25		
GC Operations Manager	0.50	0.50		
Golf Course Worker	2.00	0.50		
Power Mower Operator	1.00	0.25		
GC Superintendent	0.25	0.25		
Total	4.75	1.75		
Fairways Golf Course				
GC Operations Manager	0.50	0.50	1.00	1.00
Golf Course Worker	4.00	4.00	4.00	4.00
Power Mower Operator	3.00	3.00	3.00	3.00
GC Superintendent	0.75	0.75	1.00	1.00
Total	8.25	8.25	9.00	9.00
Industrial Waste				
Wastewater Manager	0.25	0.25	0.25	0.25
Wastewater Operator	1.00	1.00	1.00	1.00
Water Resources Planner	0.50	0.50	0.50	0.50
Industrial Waste Crew Sup	1.00			
Environ Compliance Insp	1.00			
Total	3.75	1.75	1.75	1.75

ENTERPRISE OPERATIONS

Work Force

	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
Sanitary Sewer				
Pump Maint Mechanic	0.75	0.75	0.75	0.75
Wastewater Manager	0.50	0.50	0.50	0.50
Water Resources Planner	0.50	0.50	0.50	0.50
P.S. Maint Crew Supv	0.50	0.50	0.50	0.50
Public Svc Maint Wkr IV	0.50	0.50	0.50	0.50
Public Svc Maint Wkr II	4.75	4.75	4.75	4.75
Public Svc Maint Wkr III	1.75	1.75	1.75	1.75
Total	9.25	9.25	9.25	9.25
NPDES Storm Drain Sewer				
Pump Maint Mechanic	0.25	0.25	0.25	0.25
Wastewater Manager	0.25	0.25	0.25	0.25
P.S. Maint Crew Supv	0.25	0.25	0.25	0.25
Public Svc Maint Wkr IV	0.25	0.25	0.25	0.25
Public Svc Maint Wkr II	2.25	2.25	4.25	4.25
Public Svc Maint Wkr I	2.00	2.00		
Public Svc Maint Wkr III	0.25	0.25	0.25	0.25
Total	5.50	5.50	5.50	5.50
NPDES Street Sweeping				
Equipment Mechanic I	1.00	1.00	1.00	1.00
P.S. Maint Crew Supv	0.25	0.25	0.25	0.25
Public Svc Maint Wkr IV	0.25	0.25	0.25	0.25
Motor Sweeper Operator	2.00	2.00	2.00	2.00
Public Svc Maint Wkr II	1.00	1.00	1.00	1.00
Total	4.50	4.50	4.50	4.50
Downtown Parking				
Parking Operations Offcr			1.00	1.00
Department Total	39.00	34.00	34.00	34.00

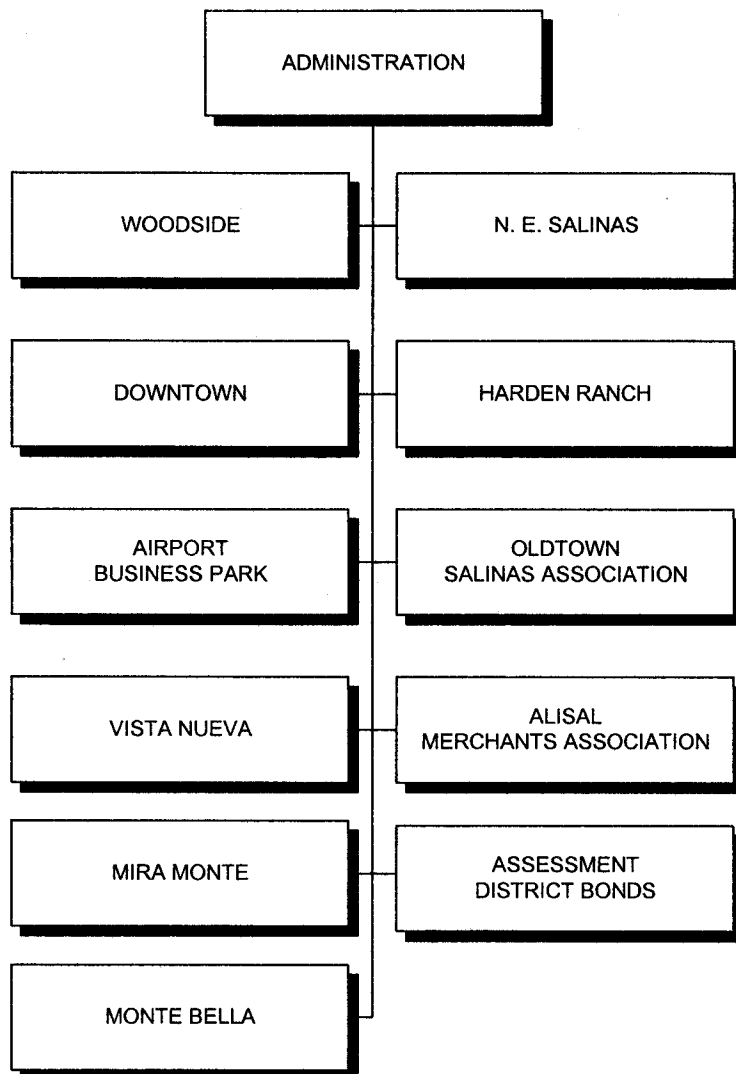
ENTERPRISE OPERATIONS

Capital Outlays

Industrial Waste		05-06 Proposed	06-07 Proposed
1	Weed Mowing Attachment (n)	30,000	

ASSESSMENT & MAINTENANCE DISTRICTS

Organization



ASSESSMENT & MAINTENANCE DISTRICTS

Department Summary

Purpose

Collect, account for, and distribute principal and interest payments to assessment district bondholders and maintain an accurate accounting system for all districts. Also provide maintenance of the various greenbelts and open space areas throughout the City funded by special maintenance assessments.

Selected Goals

1. Insure timely payments to bondholders.
2. Maintain accurate assessment and maintenance district records.
3. Continue development of assessment & maintenance districts mapping system.
4. In the Woodside Park Maintenance District there are seven acres of landscape, 287,170 linear feet of edging and 212 trees and shrubs to maintain.
5. Mow four acres of lawn area in the Airport Business Park Maintenance District.
6. Maintain the various open space landscape areas in the North/East, Harden Ranch, Mira Monte and Monte Bella Maintenance Districts.
7. Provide the Vista Nueva Maintenance District with the highest level of maintenance with available resources.
8. Transmit bondholders principal and interest payments to paying agent on March 2nd and September 2nd of each year.

Workload and Performance Indicators

1. Administer assessment and maintenance districts.
2. Transmit assessment and maintenance district levies to the Monterey County Tax Collector by August 1st.
3. Transmit principal and interest payments to bondholders.

Major Budget Changes

Budget for FY 2005-06 and FY 2006-07 provides no City funding for the Downtown Mall area. Property owners assessments will be addressed for FY 2005-06. The new Monte Bella maintenance district will provide funding for landscape maintenance and street light utilities for the new subdivision.

ASSESSMENT & MAINTENANCE DISTS

Department Summary

Expenditures by Program	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
6605 Administration	91,319	104,300	110,400	114,200
6610 Woodside Park	43,261	48,200	48,200	33,600
6611 Downtown Mall	72,488	51,100		
6612 Airport Business Park	16,871	20,800	18,000	16,000
6613 North East	431,362	426,500	446,800	446,800
6614 Harden Ranch	146,253	144,900	146,900	146,900
6615 Vista Nueva	9,216	121,000	82,000	26,500
6616 Mira Monte	109,846	139,400	86,800	86,800
6617 Monte Bella			80,000	160,000
6680 Oldtown Salinas Association	119,386	120,000	120,000	70,000
6685 Salinas United Business Assoc		150,000	150,000	150,000
6690 Assessment District Bonds	4,868,503	4,931,300	4,405,100	3,500,500
TOTAL	5,908,505	6,257,500	5,694,200	4,751,300

Expenditures by Character

1. Employee Services	137,673	157,400	123,500	126,300
2. Bldg/Veh/Equip Maint/Supplies	30			
3. Small Tools & Equipment	420			
4. Special Dept Supplies	2,281	8,700	9,000	11,000
5. Communications	189	200	200	200
6. Utilities	103,033	100,700	142,500	162,500
7. Contract Maintenance Services	417,709	454,600	507,900	547,100
8. Professional Services	65,199	62,500	68,900	58,800
9. Administration/Contingencies	102,154	105,500	112,500	122,300
10. Advertising	783	600	600	600
11. Training/Conferences/Meetings		2,000	2,000	2,000
12. Contribution to Other Agencies	119,386	270,000	270,000	220,000
13. Refunds & Reimb Damages	91,145	124,000		
14. Bond-Principal	2,998,000	3,214,000	2,835,000	2,050,000
15. Bond-Interest	1,823,292	1,657,300	1,510,100	1,390,500
16. Paying Agent Fees	47,211	60,000	60,000	60,000
17. Impvt Other Than Buildings		40,000	52,000	
TOTAL	5,908,505	6,257,500	5,694,200	4,751,300

ASSESSMENT & MAINTENANCE DISTS

Department Summary

Expenditures by Fund	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
Maintenance Dist Administration	20,626	28,300	29,800	30,800
Woodside Park Maint District	43,261	48,200	48,200	33,600
Downtown Mall Maint District	72,488	51,100		
Airport Bus Park Maint District	16,871	20,800	18,000	16,000
N E Salinas Landscape Dist	431,362	426,500	446,800	446,800
Harden Ranch Landscape Dist	146,253	144,900	146,900	146,900
Vista Nueva Maint District	9,216	121,000	82,000	26,500
Mira Monte Maint District	109,846	139,400	86,800	86,800
Monte Bella Maint District			80,000	160,000
Oldtown Business Imp District	119,386	120,000	120,000	70,000
SUBA Business Imp District		150,000	150,000	150,000
Assessment Dist Administration	70,693	76,000	80,600	83,400
Assessment Districts-Debt Service	4,868,503	4,931,300	4,405,100	3,500,500
TOTAL	5,908,505	6,257,500	5,694,200	4,751,300

Workforce by Program

6605	Administration	1.0	1.0	1.0	1.0
6611	Downtown Mall	0.5	0.5		
	TOTAL	1.5	1.5	1.0	1.0



(This page intentionally left blank)

Purpose

Collect, account for, and distribute principal and interest payments to assessment district bondholders and maintain an accurate accounting system for maintenance districts.

Selected Goals

1. Insure timely payments to bondholders.
2. Maintain accurate assessment and maintenance district records.
3. Continue development of assessment and maintenance districts mapping system.

Workload and Performance Indicators

1. Transmit assessment and maintenance district levies to Monterey County Tax Collector by August 1st of each year.

Major Budget Changes

None.

ASSESSMENT & MAINTENANCE DISTRICTS

Administration

6605

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	81,276	83,200	89,300	93,100
2. Special Dept Supplies	1,353	5,000	5,000	5,000
3. Professional Services	500	2,000	2,000	2,000
4. Administration/Contingencies	7,407	11,500	11,500	11,500
5. Advertising	783	600	600	600
6. Training/Conferences/Meetings		2,000	2,000	2,000
TOTAL	91,319	104,300	110,400	114,200
 Authorized Positions	 1	 1	 1	 1

Funding Source

Maintenance Districts, Assessment Districts

ASSESSMENT & MAINTENANCE DISTRICTS

Woodside Park

6610

Purpose

Provide quality maintenance of the greenbelts through the use of contract services.

Selected Goals

1. Provide cost effective, quality, landscape maintenance.
2. Provide excellent customer service to the District residents by being available to resolve landscape issues in a timely manner.

Workload and Performance Indicators

1. In the Woodside Park Maintenance District there are seven acres of landscape, 287,170 linear feet of edging and 212 trees and shrubs to maintain. The projected area for FY 05/06 and FY 06/07 will be the same.

Major Budget Changes

None.

ASSESSMENT & MAINTENANCE DISTRICTS
Woodside Park

6610

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	4,863	5,000	5,000	5,000
2. Contract Maintenance Services	18,240	25,000	25,000	25,000
3. Professional Services	13,510	13,000	13,000	
4. Administration/Contingencies	6,648	5,200	5,200	3,600
TOTAL	43,261	48,200	48,200	33,600

Authorized Positions

Funding Source

Woodside Park Maint District

Purpose

To provide affordable and aesthetically pleasing landscape maintenance service to selected portions of the Downtown Mall landscape.

Selected Goals

1. Remove litter from commercial frontage and raised flower planters.
2. Facilitate the Adopt-A-Flower Pot program to provide seasonal flower color at the Mall.
3. Continue to supervise the use of volunteer labor resources through the Skills Center.
4. Continue to work closely with the Salinas Redevelopment Agency and the Oldtown Salinas Merchants Association to improve the overall aesthetics and appeal of the Downtown Business District.

Workload and Performance Indicators

1. Number of trees and shrubs maintained: The number of trees is down from previous years (from 30 to 26) due to loss of trees during wind and rain storms. Some of the trees have not been replaced due to their placement over water mains and their positioning under street lighting.
2. Number of stand-alone flower pots maintained: The number of flower pots is expected to increase from 134 to 234 due to the efforts of the Oldtown Merchants Association pushing to install decorative hanging pots from 81 light-poles along the sidewalk, from San Luis Street to the Steinbeck Center.
3. Number of raised planting planters maintained: The 35 stationary raised planters located on the 100, 200, and 300 blocks of South Main Street are a constant as they relate to maintenance and this is not expected to change in the coming fiscal year.

Major Budget Changes

As part of FY 2004-05 required budget reductions approved January 6, 2004, the City has eliminated it's contribution (\$60,000) and assessments to property owners is also eliminated for FY 2004-05. Property owners assessments will be addressed in FY 2005-06. Budget for FY 2005-06 and FY 2006-07 provides no manpower or City funding for this district.

ASSESSMENT & MAINTENANCE DISTS

Airport Business Park

6612

Purpose

Provide the Airport Business Park maintenance district with weekly mowing services

Selected Goals

1. Based on limited resources, to provide weekly mowing services on Moffett Street.

Workload and Performance Indicators

1. There are four acres of lawn to be maintained weekly. Projected area for FY 05/06 and FY 06/07 will remain the same.

Major Budget Changes

None.

ASSESSMENT & MAINTENANCE DISTS
Airport Business Park

6612

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	1,994	1,500	4,000	3,000
2. Utilities	1,907	2,000	2,100	2,100
3. Contract Maintenance Services	11,005	15,000	10,000	9,200
4. Administration/Contingencies	1,965	2,300	1,900	1,700
TOTAL	16,871	20,800	18,000	16,000

Authorized Positions

Funding Source

Airport Bus Park Maint District Funds

Purpose

Provide landscape maintenance to the level of resources available through contract services.

Selected Goals

1. Provide responsive customer service.
2. Administer and supervise the maintenance contract for cost effective landscape maintenance.

Workload and Performance Indicators

1. Provide landscape maintenance services to 200+ acres, including 60 acres of turf area.
2. Maintain an estimated 7,000+ irrigation sprinklers.
3. Maintain an estimated 9,000+ trees and shrubs.

Major Budget Changes

Current funding has not kept up with the expanding responsibility and cost of maintenance service. Service levels will be adjusted to the funding resources available.

ASSESSMENT & MAINTENANCE DISTS
North East

6613

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	7,372	12,000	12,000	12,000
2. Utilities	78,849	70,500	74,800	74,800
3. Contract Maintenance Services	279,540	276,000	290,000	290,000
4. Professional Services	17,212	18,000	20,000	20,000
5. Administration/Contingencies	48,389	50,000	50,000	50,000
TOTAL	431,362	426,500	446,800	446,800

Authorized Positions

Funding Source

N E Salinas Landscape Dist #1

Purpose

Provide landscape maintenance to the level of resources available through contract services.

Selected Goals

1. Provide the highest level of quality landscape maintenance within the limited amount of financial resources available.
2. Provide responsive customer service.

Workload and Performance Indicators

1. Maintain 4,000+ linear feet of landscaped parkways and streetscape areas.
2. Maintain 18+ acres of park/retention basin.
3. Maintain 3,600+ linear feet of commercial landscape areas.
4. Maintain 3 playground areas within the district.

Major Budget Changes

The reduction of funding since FY 2003-04 and the addition of expanded areas of new development in the district require service levels in this district to be reduced consistent with available funds.

ASSESSMENT & MAINTENANCE DISTS
Harden Ranch

6614

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	5,478	5,200	5,200	5,200
2. Utilities	16,461	14,800	18,800	18,800
3. Contract Maintenance Services	101,687	99,900	99,900	99,900
4. Professional Services	6,175	6,000	6,000	6,000
5. Administration/Contingencies	16,452	19,000	17,000	17,000
TOTAL	146,253	144,900	146,900	146,900

Authorized Positions

Funding Source

Harden Ranch Landscape Dist #2

Purpose

Maintain the sewers and lights in the district.

Selected Goals

1. Provide the district with the highest level of maintenance with available resources.

Workload and Performance Indicators

1. Maintain the existing sanitary sewer lift station with no interruption in service to residents.

Major Budget Changes

As a result of regular maintenance of the existing sanitary sewer lift station dedicated to this district, cost savings have been achieved and the overall maintenance budget has been reduced. Assessment revenue not used for maintenance will be saved and used for the eventual replacement of the lift station. In FY 2005-06, the City will be awarding a Public Works contract to resurface the internal streets at an estimated cost of \$52,000.

ASSESSMENT & MAINTENANCE DIST
Vista Nueva

6615

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	2,770	4,000	5,000	5,000
2. Communications	189	200	200	200
3. Utilities	2,470	4,300	4,300	4,300
4. Contract Maintenance Services	2,118	3,000	3,000	3,000
5. Professional Services		8,500	8,500	2,000
6. Administration/Contingencies	1,669	12,000	9,000	12,000
7. Refunds & Reimb Damages		49,000		
8. Impvt Other Than Buildings		40,000	52,000	
TOTAL	9,216	121,000	82,000	26,500

Authorized Positions

Funding Source

Vista Nueva Maint District

Purpose

This district is within the North/East Maintenance District located northwest of Hemmingway Drive, and it encompasses approximately 30 acres of a planned development known as the Cottages of Mira Monte. This development includes approximately 244 medium density family homes, open space, and tot lots within the development. The purpose of the district is to provide maintenance, servicing, and operation of street and open space landscape improvements, tot lot improvements, routine street maintenance, maintenance of the clustered driveways, and associated appurtenances located within the public right-of-ways and dedicated landscape easements.

Selected Goals

1. Provide cost effective and quality landscape maintenance.
2. Provide excellent customer service to the District residents by being available to resolve maintenance issues in a timely manner.
3. Administer and supervise the maintenance contracts for cost effective maintenance of landscaped open space areas and tot lots.

Workload and Performance Indicators

1. Provide maintenance of approximately 0.48 acres of open space and tot lot areas.
2. Provide maintenance of approximately 2.88 acres of common area clustered driveways.
3. Provide maintenance to approximately 1.56 of sidewalks and street frontage landscaping.

Major Budget Changes

None.

ASSESSMENT & MAINTENANCE DISTS
Mira Monte

6616

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	993	3,000	3,000	3,000
2. Special Dept Supplies		3,700	2,000	2,000
3. Utilities	873	7,000	22,500	22,500
4. Contract Maintenance Services	5,119	35,700	40,000	40,000
5. Professional Services		15,000	10,000	10,000
6. Administration/Contingencies	11,716		9,300	9,300
7. Refunds & Reimb Damages	91,145	75,000		
TOTAL	109,846	139,400	86,800	86,800

Authorized Positions

Funding Source

Mira Monte Maint District

Purpose

This district encompasses approximately 200 acres of planned development known as Monte Bella, which includes approximately 853 single family homes, open space and a neighborhood park. The purpose of the district is to provide maintenance, servicing, and operation of street landscape improvements, park landscaping improvements, open space and retention basin landscaping improvements, local street lighting, routine street maintenance and associated appurtenances located within the public right-of-ways and dedicated landscape easements.

Selected Goals

1. Provide cost effective and quality landscape and park maintenance.
2. Provide excellent customer service to the District residents by being available to resolve landscape issues in a timely manner.
3. Administer and supervise the maintenance contracts for cost effective landscape and park maintenance.
4. Provide future street maintenance and tree pruning when required.

Workload and Performance Indicators

1. Assume the maintenance of street, open space, and park landscape upon the Council acceptance of the improvements.

Major Budget Changes

This is a new district, which was formed last year. This district, in addition to Mira Monte, sets a new standard for new developments. As developers seek approvals of future development, their development will be required to pay for future maintenance of the infrastructure within each development.

ASSESSMENT & MAINTENANCE DISTRICTS
Monte Bella

6617

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Special Dept Supplies			2,000	4,000
2. Utilities			20,000	40,000
3. Contract Maintenance Services			40,000	80,000
4. Professional Services			9,400	18,800
5. Administration/Contingencies			8,600	17,200
TOTAL			80,000	160,000

Authorized Positions

Funding Source

Monte Bella Maint District

ASSESSMENT & MAINTENANCE DISTS

Oldtown Salinas Association

6680

Purpose

Provide fiscal services to the Oldtown Association.

Selected Goals

1. Administer and collect Oldtown Business District assessments.

Workload and Performance Indicators

1. Provide fiscal support to administer assessments.

Major Budget Changes

The FY 2005-06 budget is based on estimated surcharge collections of \$70,000 and contributions from the Salinas Redevelopment Agency of \$50,000. Due to the State's take of Redevelopment Agency funds and the financial commitments of the Monterey Street Parking Structure, the Salinas Redevelopment Agency contribution (\$50,000) has been eliminated in FY 2006-07.

ASSESSMENT & MAINTENANCE DISTS
Oldtown Salinas Association

6680

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Contribution to Other Agencies	119,386	120,000	120,000	70,000
TOTAL	119,386	120,000	120,000	70,000

Authorized Positions

Funding Source

Oldtown Business Impvt District, Central CityProject

Purpose

Provide fiscal services to the Salinas United Business Association.

Selected Goals

1. Provide timely support to ensure the success of community events.

Workload and Performance Indicators

1. Provide financial support for the Association activities.

Major Budget Changes

The Budget is based on contributions from the Salinas Redevelopment Agency of \$50,000 and surcharge collections of \$100,000 from the newly formed S.U.B.A. Business Improvement Area (BIA).

ASSESSMENT & MAINTENANCE DIST
Salinas United Business Assoc

6685

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1 Contribution to Other Agencies		150,000	150,000	150,000
TOTAL		150,000	150,000	150,000

Authorized Positions

Funding Source

Salinas United Business Association

ASSESSMENT & MAINTENANCE DISTRICTS

Assessment District Bonds

6690

Purpose

Provide a record of levies made against specific properties to defray the cost of specific capital improvements deemed to benefit those properties.

Selected Goals

1. Ensure timely payments to bondholders.

Workload and Performance Indicators

1. Transmit principal and interest payments due bondholders to the Paying Agent on March 2nd and September 2nd of each year.

Major Budget Changes

During July 2002, Reassessment refunding bonds were issued, thereby, reducing property owner annual assessments in the Harden Ranch, North East Salinas, Bella Vista and Consolidated Assessment Districts. Interest payments are reduced from \$1,818,200 in FY 03-04 to \$1,677,000 in FY 04-05.

ASSESSMENT & MAINTENANCE DISTRICTS
Assessment District Bonds

6690

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Bond-Principal	2,998,000	3,214,000	2,835,000	2,050,000
2. Bond-Interest	1,823,292	1,657,300	1,510,100	1,390,500
3. Paying Agent Fees	47,211	60,000	60,000	60,000
TOTAL	4,868,503	4,931,300	4,405,100	3,500,500

Authorized Positions

Funding Source

Assessment Districts Debt Service

ASSESSMENT & MAINTENANCE DISTRICTS

Assessment District Bonds

6690

<u>Series</u>	<u>Special Assessment Districts</u>	<u>No.</u>	<u>Maturity</u>	<u>Principal & Interest Expended 04-05</u>	<u>Principal Balance 06/30/05</u>	<u>Proposed 05-06 Principal</u>	<u>Proposed 05-06 Interest</u>
A170	La Posada	86-3	2004	20,775	0	0	0
A171	Homestead-Wilson-Villa	86-6	2004	9,382	0	0	0
A173	North East Phase 1	88-4	2006	877,593	810,000	810,000	31,185
A174	Johnson Avenue	89-3	2006	12,095	15,000	15,000	787
C185	Harden Ranch Ph 2	90-1	2014	297,714	5,270,000	0	287,308
A178	Mayfair Drive	92-1	2009	25,480	80,000	20,000	4,290
B179	Harden Ranch Refunding	94-1	2011	320,550	1,610,000	175,000	144,637
A183	Abbott Street	95-3	2016	58,170	485,000	30,000	31,505
A184	Work Street	97-1	2017	214,865	1,885,000	100,000	114,355
A186	Bella Vista Ph 3	98-1	2023	476,380	5,510,000	175,000	298,358
A187	Acacia Park	96-2	2025	63,480	730,000	20,000	42,530
02-1	Bella Vista Reassessment	02-1	2021	534,888	4,090,000	475,000	194,687
02-2	Consolidated Reassessment	02-2	2009	1,490,045	9,445,000	915,000	360,458
TOTAL				4,401,417	29,930,000	2,735,000	1,510,100
Provision for Bond Calls, Refunds & Premium				21,700		100,000	
Paying Agent Fees				60,000		60,000	

ASSESSMENT & MAINTENANCE DISTS

Assessment District Bonds

6690

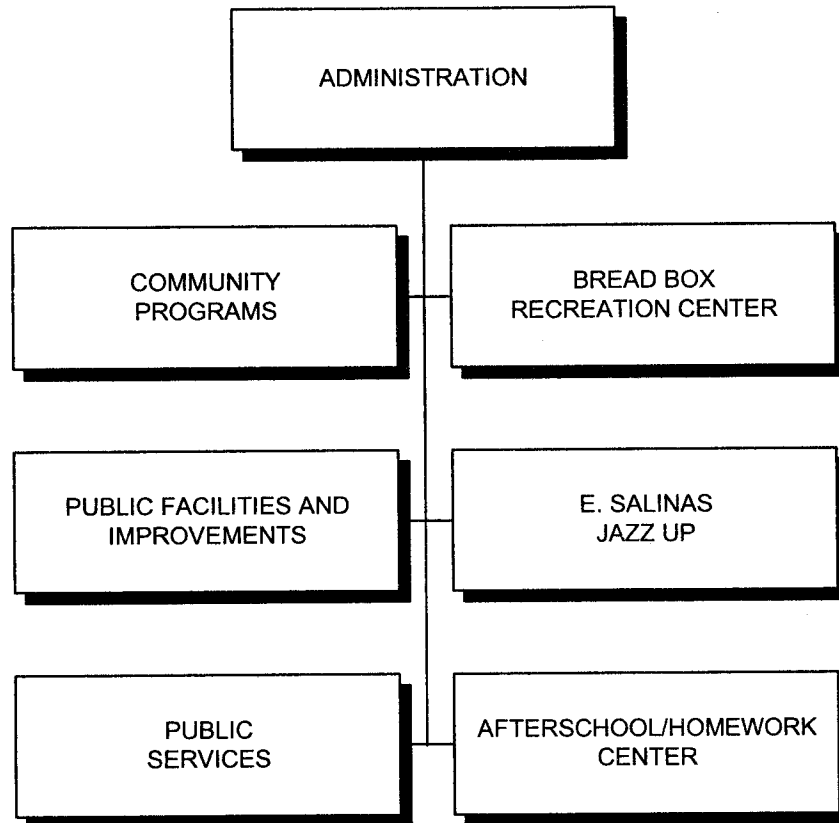
Series	Special Assessment Districts	No.	Maturity	Principal & Interest Expended 05-06	Principal Balance 06/30/06	Proposed 06-07 Principal	Proposed 06-07 Interest
A173	North East Ph 1	88-4	2006	841,185	0	0	0
B174	Johnson Ave	89-3	2006	15,788	0	0	0
C185	Harden Ranch Ph 2	90-1	2014	287,307	5,270,000	0	287,307
A178	Mayfair Dr	92-1	2009	24,290	60,000	20,000	3,080
B179	Hardem Ranch Refunding	94-1	2011	319,638	1,435,000	185,000	127,538
A183	Abbott Street	95-3	2016	61,505	455,000	30,000	29,660
A184	Work Street	97-1	2017	214,355	1,785,000	105,000	108,460
A186	Bella Vista Ph 3	98-1	2023	473,357	5,335,000	185,000	289,805
A187	Acacia Park	96-2	2025	62,530	710,000	20,000	41,560
02-1	Bella Vista Reassessment	02-1	2021	669,688	3,615,000	485,000	172,481
02-2	Consolidated Reassessment	02-2	2009	1,275,431	8,530,000	920,000	330,609
TOTAL				4,245,074	27,195,000	1,950,000	1,390,500
Provision for Bond Call, Refund & Premium						100,000	
Paying Agent Fee						60,000	

ASSESSMENT & MAINTENANCE DIST

Work Force

	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
Administration				
Sr Accounting Technician	1.0	1.0	1.0	1.0
Downtown Mall				
Park Maint Worker	0.5	0.5		
Department Total	1.5	1.5	1.0	1.0

BLOCK GRANT Organization



BLOCK GRANT Department Summary

Purpose

Administer three annual U.S. Department of Housing and Urban Development entitlement grants to benefit lower income residents of Salinas. Oversee Housing and Community Development Division, including City inclusionary housing, density bonus, and first-time homebuyer programs. Provide recreational alternatives for the youth of Salinas.

Selected Goals

1. Oversee City's Housing Services Program and related community improvement activities to benefit lower income households and support affordable housing.
2. Support a peaceful and safe community by funding: Homelessness prevention and assistance; services for special needs population; housing education and assistance; and activities for youth (particularly "at-risk" youth).
3. Prepare the Five Year Consolidation Plan, the annual ACTION PLAN, annual performance reports, and related federally required planning and reporting documents in accordance with HUD rules.
4. Prepare and oversee budgets for grant-funded activities; review funding proposals; prepare funding agreements; and monitor grant-funded subrecipients.
5. Ensure that HUD-funded capital improvement projects encumber and spend such funds expeditiously.

Workload and Performance Indicators

1. Prepare and submit both the annual ACTION PLAN and the Consolidated Annual Performance Evaluation Report (CAPER) to HUD.
2. Ensure that funds are drawn from HUD in sufficient amounts so that CDBG letter of credit balances do not exceed 1.5:1 ratio on May 1 of each year.
3. Drawdown HUD funds to reimburse the valid City expenditures within 30 days of notification by the Finance Department.
4. Prepare and administer 40 Funding Agreements for grant sub-recipients.

Major Budget Changes

Federal CDBG allocation to Salinas for FY 2004-05 was \$3,004,000 and for FY 2005-06 is \$2,839,031. Federal Home allocation for FY 2004-05 was \$1,036,876 and for FY 2005-06 is \$997,438. Federal Emergency Shelter Grant allocation for FY 2004-05 was \$112,701 and for FY 2005-06 is \$109,868. Budget reflects allocations approved by Council on May 17, 2005.

BLOCK GRANT Department Summary

Expenditures by Program		03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
3105	Administration	449,492	605,300	622,500	652,100
3150	Public Services	338,869	417,700	361,400	361,400
3151	Breadbox Rec Center	151,040	114,500	111,200	114,100
3153	Hebbron Heights After School	9,910	12,500		
3154	Closter Park After School	8,787	12,500		
3156	El Sausal After School	1,152			
3160	Community Programs		566,873	88,000	88,000
3161	East Salinas - Jazz Up	79,240	88,300	91,500	95,200
3162	Firehouse After School	9,245	12,500		
3163	Central Park After School	12,465	12,500		
3164	Afterschool/Homework Center	145,612	160,000	215,600	222,700
	TOTAL	1,205,812	2,002,673	1,490,200	1,533,500

Expenditures by Character

1.	Employee Services	670,663	788,450	833,550	879,100
2.	Office Supplies & Materials	2,732	4,400	3,950	3,950
3.	Bldg/Veh/Equip Maint/Supplies	3,413	3,500	2,300	2,300
4.	Small Tools & Equipment	3,662	300	250	250
5.	Clothing & Personal Equip	51	100	100	100
6.	Books and Publications	443	300	200	200
7.	Special Dept Supplies	34,963	28,600	24,450	24,450
8.	Communications	6,697	9,000	8,300	8,300
9.	Utilities	9,757	11,600	8,800	8,800
10.	Rents & Leases	7,500	8,200	9,700	9,700
11.	Contract Maintenance Services	2,875	3,000	3,150	3,150
12.	Professional Services	41,491	52,750	25,100	25,100
13.	Outside Services	13,148	15,000	32,000	32,000
14.	Administration/Contingencies	59,700	327,073	155,450	153,200
15.	Advertising	2,895	5,200	4,500	4,500
16.	Training/Conferences/Meetings	2,499	12,400	8,500	8,500
17.	Membership & Dues	3,848	6,500	6,300	6,300
18.	Contribution to Other Agencies	338,869	722,700	361,400	361,400
19.	Capital Outlay	606	3,600	2,200	2,200
	TOTAL	1,205,812	2,002,673	1,490,200	1,533,500

BLOCK GRANT Department Summary

Expenditures by Fund	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
General Fund	163,374	119,300	175,800	185,100
Community Development Act of 1974	903,716	1,712,373	1,143,000	1,173,300
H U D - Emergency Shelter Grant	89,000	112,700	109,900	109,900
Sunset Ave-Project	49,722	58,300	61,500	65,200
TOTAL	1,205,812	2,002,673	1,490,200	1,533,500

Workforce by Program

3105	Administration	5.00	5.00	5.50	5.50
3151	Breadbox Rec Center	1.00		0.75	0.75
3161	East Salinas - Jazz Up	1.00	1.00	1.00	1.00
3164	Afterschool/Homework Center	3.25	2.50	1.75	1.75
	TOTAL	10.25	8.50	9.00	9.00



(This page intentionally left blank)

Purpose

Administer three annual HUD grants: Community Development Block grant (CDBG), HOME Investment Partnerships Program (HOME), and Emergency Shelter Grant (ESG). Oversee Housing and Community Development Division, including City inclusionary housing, density bonus, and first-time homebuyer programs. Monitor progress of other City departments with regard to proper and timely use of HUD funds.

Selected Goals

1. Oversee the City's Housing Services Program and related community improvement activities.
2. Ensure City compliance with federal regulations governing HUD grants.
3. Prepare the Five Year Consolidated Plan, the annual ACTION PLAN, annual performance reports, and related federally required planning and reporting documents.
4. Prepare and oversee budgets for grant-funded activities; review funding proposals; prepare funding agreements; and monitor grant-funded subrecipients.

Workload and Performance Indicators

1. Prepare and submit both the annual ACTION PLAN and the Consolidated Annual Performance Evaluation Report (CAPER) to HUD, by the specified dates.
2. Complete 20 environmental reviews as required by HUD procedures.
3. Prepare the Five Year Consolidated Plan for Fiscal Year 2006-07 through Fiscal Year 2010-11.
4. Ensure that funds are drawdown from HUD in sufficient amounts so that CDBG letter of credit balances do not exceed 1.5:1 ratio on May 1 of each year.
5. Prepare and administer 8 funding agreements for grant sub-recipients.
6. Oversee compliance with federal labor requirements for 10 capital improvement projects funded with CDBG monies.

Major Budget Changes

None.

BLOCK GRANT Administration

3105

Operating Expenditures		03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1.	Employee Services	327,714	453,200	498,050	529,900
2.	Office Supplies & Materials	2,303	3,100	3,000	3,000
3.	Small Tools & Equipment	3,662	200	200	200
4.	Books and Publications	443	300	200	200
5.	Special Dept Supplies		500	200	200
6.	Communications	1,066	4,100	4,000	4,000
7.	Rents & Leases	7,500	8,200	9,700	9,700
8.	Contract Maintenance Services	2,227	2,000	2,200	2,200
9.	Professional Services	30,430	39,000	12,500	12,500
10.	Outside Services	4,599	2,000	3,500	3,500
11.	Administration/Contingencies	59,700	65,200	67,450	65,200
12.	Advertising	2,895	5,200	4,500	4,500
13.	Training/Conferences/Meetings	2,499	12,200	8,500	8,500
14.	Membership & Dues	3,848	6,500	6,300	6,300
15.	Capital Outlay	606	3,600	2,200	2,200
	TOTAL	449,492	605,300	622,500	652,100
Authorized Positions		5.0	5.0	5.5	5.5

Funding Source

General Fund, Community Development Act of 1974

Purpose

Provide financial assistance for community social service providers to assist lower income residents and other selected groups.

Selected Goals

1. Implement newly adopted procedures for allocating public services funds.
2. Support a peaceful and safe community by funding: homelessness prevention and assistance; services for special needs population (e.g., seniors); housing education and assistance; and activities for the youth (including youth at risk of leaving school early or of joining gangs).
3. Review monitoring procedures for Subrecipient's activity.

Workload and Performance Indicators

1. Review monthly beneficiary reports from subrecipients and process disbursements of grant funds.
2. Conduct at least four "field visits" with public service grant subrecipients each year.
3. Fund a minimum of two new activities this fiscal year.

Major Budget Changes

CDBG funding for Public Services reflects an eighteen percent reduction over FY 2004-05.

**BLOCK GRANT
Public Services**

3150

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Contribution to Other Agencies	338,869	417,700	361,400	361,400
TOTAL	338,869	417,700	361,400	361,400

Authorized Positions

Funding Source

Community Development Act of 1974, HUD Emergency Shelter Grant

BLOCK GRANT Public Services

3150

ORGANIZATION

	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Comm Human Services Project	9,124	18,000	10,000	10,000
2. Suicide Prevention Center		10,000	8,000	8,000
3. Conflict Resolution/Mediation	18,868	19,000	17,000	17,000
4. Alliance on Aging	5,318	18,500	10,000	10,000
5. Family Service Agency of M.C.	10,074			
6. Women's Crisis Center	11,094	12,500		
7. Meals on Wheels	10,074	13,000	12,000	12,000
8. Interim (MCHOME)		13,000	10,000	10,000
9. Unity Care		5,000		
10. Citizenship Project	5,000	10,000	10,000	10,000
11. Door to Hope	10,072		8,000	8,000
12. Central Coast Ctr. Independent	5,318	8,000	8,000	8,000
13. Food Bank	10,074	15,000	13,500	13,500
14. Legal Services for Seniors	5,318	8,000	0	0
15. Alisal Center For Fine Arts	10,074	12,000	10,000	10,000
16. Monterey County Ombudsman	5,318	8,000	10,000	10,000
17. Valley Health Associates	10,074			
18. Second Chance Youth Program	23,943	24,000	24,000	24,000
19. Boys and Girls Clubs				
20. Sun Street Centers	22,878	23,000	19,000	19,000
21. Salinas Police Activity League	28,868	35,000	28,000	28,000
22. John XXIII AIDS Ministry	14,034	15,000	10,000	10,000
23. Salinas Barrios Unidos	10,074	15,000	15,000	15,000
24. VNA Community Services	10,568	8,000	8,000	8,000
25. Y.M.C.A.	13,704	15,000	13,000	13,000
26. Interim (MCHOME) (ESG)		23,500	26,000	26,000
27. Housing Advocacy Council (ESG)	14,400	14,200	14,200	14,200
28. Monterey County Aids Project				
29. Franciscan Workers (ESG)	27,600	27,000	24,200	24,200
30. Peninsula Outreach (I-HELP)				
31. Shelter Outreach Plus	32,000	32,000	28,500	28,500
32. John XXIII AIDS Ministry	15,000	16,000	17,000	17,000
TOTAL	338,869	417,700	353,400	353,400



(This page intentionally left blank)

Purpose

Operate a recreation facility to provide a wide range of activities for all ages, creating wholesome experiences for the community's physical and mental well-being.

Selected Goals

1. Continue working with school districts and other organizations on collaborative recreation programs and joint usage of facility.
2. Year-round school recreation activities.
3. Continue to offer diversity of recreation programs for all ages with an emphasis on "At Risk" youth.
4. Vigorously market our recreation programs to the community.

Workload and Performance Indicators

1. Continue to offer nearly 2,000 programs/activities annually.
2. Provide activities for an attendance of 50,000 annually.
3. Continue to be open to the public at least 6 days per week.
4. Continue to offer programs at reduced fees or no cost to attract more public participation.

Major Budget Changes

A half-time Recreation Assistant from El Dorado Park and a quarter-time Recreation Services Manager are added in FY 05-06.

BLOCK GRANT
Breadbox Rec Center

3151

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	126,590	83,700	85,400	88,300
2. Office Supplies & Materials	283	500	350	350
3. Bldg/Veh/Equip Maint/Supplies	3,413	3,500	2,300	2,300
4. Small Tools & Equipment		100	50	50
5. Clothing & Personal Equip	51	100	100	100
6. Special Dept Supplies	5,771	6,900	6,450	6,450
7. Communications	441	900	800	800
8. Utilities	9,757	11,600	8,800	8,800
9. Contract Maintenance Services	648	1,000	950	950
10. Professional Services	4,086	6,000	6,000	6,000
11. Training/Conferences/Meetings		200		
TOTAL	151,040	114,500	111,200	114,100
 Authorized Positions	 1.00		 0.75	 0.75

Funding Source

General Fund, Community Development Act of 1974

BLOCK GRANT Hebbron Heights After School

3153

Purpose

Provide youth a recreational alternative to participation in gangs. Provide arts and crafts, sports, drama and education to the densely populated East Salinas area.

Selected Goals

1. Provide programs for year-round school participants.
2. Offer a diverse program for ages 5-12 years and "at-risk" youth.
3. Work with school districts on collaborative activities.
4. Provide opportunities for mini-field trips to Salinas locations such as the pool, bagel bakery, fire stations.
5. Provide opportunities for field trips to places in surrounding counties, such as Great America, Santa Cruz Beach Boardwalk, and others.
6. Vigorously market our recreation programs to the community.

Workload and Performance Indicators

1. Continue to offer nearly 2,500 programs/activities annually.
2. Provide activities for an attendance of 25,000 annually.
3. Continue to offer programs/activities 5 days per week.

Major Budget Changes

Program eliminated in FY 05-06, combined with Program #3164 Afterschool/Homework Center.

BLOCK GRANT
Hebbron Heights After School

3153

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	6,774	8,500		
2. Office Supplies & Materials	24	200		
3. Special Dept Supplies	1,946	1,800		
4. Communications	72	100		
5. Professional Services	1,094	1,900		
TOTAL	9,910	12,500		

Authorized Positions

Funding Source

Community Development Act of 1974

BLOCK GRANT Closter Park After School

3154

Purpose

Provide youth a recreational alternative to participation in gangs. Provide arts and crafts, sports, drama and education to the densely populated East Salinas area.

Selected Goals

1. Provide programs for year-round participants.
2. Offer a diverse program for ages 5-12 years and "at-risk" youth.
3. Work with school districts on co-sponsored activities.
4. Provide opportunities for mini-field trips to Salinas locations such as the municipal pool, bagel bakery, fire stations.
5. Provide opportunities for field trips to places in surrounding counties, such as Great America, Santa Cruz Beach Boardwalk, and others.

Workload and Performance Indicators

1. Continue to offer nearly 2,500 programs/activities annually.
2. Provide activities for an attendance of 25,000 annually.
3. Continue to offer programs/activities 5 days per week.

Major Budget Changes

Program eliminated in FY 05-06, combined with Program #3164 Afterschool/Homework Center.

**BLOCK GRANT
Closter Park After School**

3154

	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
Operating Expenditures				
1 Employee Services	6,397	8,450		
2 Office Supplies & Materials	76	200		
3 Special Dept Supplies	1,319	1,600		
4 Communications		100		
5 Professional Services	995	2,150		
TOTAL	8,787	12,500		

Authorized Positions

Funding Source

Community Development Act of 1974

Purpose

None

Selected Goals

1. None

Workload and Performance Indicators

Major Budget Changes

This program was eliminated in FY 2004-05 due to limited resources.

BLOCK GRANT
El Sausal After School

3156

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Special Dept Supplies	35			
2. Communications	85			
3. Professional Services	1,032			
TOTAL	1,152			

Authorized Positions

Funding Source

Community Development Act of 1974

Purpose

Administer federal Department of Housing and Urban Development (HUD) capital improvement funds targeted for use by local non-profit agencies. Provide funding for HUD-mandated relocation assistance. Administer HUD, CDBG, and HOME contingency funds.

Selected Goals

1. Administer relocation and contingency funds pursuant to HUD regulations and City policies .
2. Ensure that HUD capital improvement funds are encumbered and spent expeditiously.

Workload and Performance Indicators

1. Administer outstanding Funding Agreement to improve public facilities operated by non-profit agencies.
2. Implement three appropriation transfers of contingency funds annually.

Major Budget Changes

Contingency funds will carry-over to FY 2005-06.

**BLOCK GRANT
Community Programs**

3160

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Administration/Contingencies		261,873	88,000	88,000
2. Contribution to Other Agencies		305,000		
TOTAL		566,873	88,000	88,000

Authorized Positions

Funding Source

Community Development Act of 1974, Home Investment Partnership Funds

Purpose

To enhance the exterior appearance of residential and commercial properties in East Salinas. This effort supports the goals and objectives of the Sunset Avenue Redevelopment Plan.

Selected Goals

1. Encourage property owners to upgrade their properties. Neighborhood participation will result in the external renovation of properties and neighborhood pride.

Workload and Performance Indicators

1. Paint 5 residential units.
2. Paint 10 commercial units.

Major Budget Changes

None.

BLOCK GRANT
East Salinas - Jazz Up

3161

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	63,507	77,200	80,700	84,400
2. Special Dept Supplies	15,733	10,600	10,300	10,300
3. Communications		500	500	500
TOTAL	79,240	88,300	91,500	95,200

Authorized Positions	1	1	1	1
-----------------------------	----------	----------	----------	----------

Funding Source

CDBG, Central City Low Income Housing, Sunset Ave Project, Sunset Ave Low Income Housing

BLOCK GRANT Firehouse After School

3162

Purpose

Provide youth a recreational alternative to participation in gangs. Provide arts and crafts, sports, drama, and education to the densely populated East Salinas area.

Selected Goals

1. Provide a program for year-round participants at the Firehouse Recreation Center.
2. Offer a diverse program for ages 5-12 years and "at-risk" youth. The Firehouse Recreation Center primarily serves at "at-risk" and low income children.
3. Work with school district on co-sponsored activities.
4. Provide opportunities for mini-field trips to Salinas locations such as the municipal pool, bagel bakery, fire stations, etc.
5. Provide opportunities for field trips to places in surrounding counties, such as Great America, Santa Cruz Beach Boardwalk, and others.

Workload and Performance Indicators

1. Continue to offer nearly 3,000 programs/activities annually.
2. Provide activities for an attendance of 32,000 annually.
3. Continue to offer programs/activities 5 days per week.

Major Budget Changes

Program eliminated in FY 05-06, combined with Program #3164 Afterschool/Homework Center.

**BLOCK GRANT
Firehouse After School**

3162

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	6,006	8,450		
2. Office Supplies & Materials		200		
3. Special Dept Supplies	889	1,600		
4. Communications	180	600		
5. Professional Services	2,170	1,650		
TOTAL	9,245	12,500		

Authorized Positions

Funding Source

Community Development Act of 1974

BLOCK GRANT

Central Park After School

3163

Purpose

Provide youth with a recreational alternative to participation in gangs. Provide arts and crafts, sports, drama, education, and trips.

Selected Goals

1. Provide program to year-round participants.
2. Offer a diverse program for ages 5-12 years and "at-risk" youth.
3. Work with School District on co-sponsored activities.
4. Provide opportunities for mini-field trips to Salinas locations.
5. Provide opportunities for field trips to places in surrounding counties, such as Great America, Santa Cruz Beach Boardwalk, and others.

Workload and Performance Indicators

1. Continue to offer nearly 2,500 programs/activities annually.
2. Provide activities for an attendance of 22,000 annually.
3. Continue to offer programs/activities 5 days per week.

Major Budget Changes

Program eliminated in FY 05-06, combined with Program #3164 Afterschool/Homework Center.

BLOCK GRANT
Central Park After School

3163

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	8,990	8,550		
2. Office Supplies & Materials	46	200		
3. Special Dept Supplies	1,535	1,600		
4. Communications	210	100		
5. Professional Services	1,684	2,050		
TOTAL	12,465	12,500		

Authorized Positions

Funding Source

Community Development Act of 1974

BLOCK GRANT Afterschool/Homework Center

3164

Purpose

Provide programs for Census Tract 05 youth at-risk and the community as a whole.

Selected Goals

1. Provide programs and services at the "Safe Haven"/homework center 5 days per week
2. Provide opportunities for field trips and specialized contract classes
3. opportunities
4. Help to reduce the level of Gang related crime within the Community by offering recreational programs and activities targeted to at risk youth, during the crucial afterschool hours.
5. Help to reduce gang participation and keep kids in school.

Workload and Performance Indicators

1. Continue to open center 5 days per week.
2. Continue to handle up to 40 youth per day at Safehaven/Homework Center.
3. Continue to offer neighborhood cleanups in this Census Tract.

Major Budget Changes

Budget reflects the transfer of funding from other former CDBG funding to this site (3154 Closter Park, 3162 Firehouse Center and 3163 Central Park). A quarter-time Recreation Services Manager is added in FY 05-06.

BLOCK GRANT
Afterschool/Homework Center

3164

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	124,685	140,400	169,400	176,500
2. Office Supplies & Materials			600	600
3. Special Dept Supplies	7,735	4,000	7,500	7,500
4. Communications	4,643	2,600	3,000	3,000
5. Professional Services			6,600	6,600
6. Outside Services	8,549	13,000	28,500	28,500
TOTAL	145,612	160,000	215,600	222,700
 Authorized Positions	 3.25	 2.50	 1.75	 1.75

Funding Source

Community Development Act of 1974

BLOCK GRANT Work Force

Administration	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
Comm Dev Admin Supervisor	1.00	1.00	1.00	1.00
Planning Manager	1.00	1.00	1.00	1.00
Community Dev Analyst	1.00	1.00	1.50	1.50
Comm Improve Asst	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Total	5.00	5.00	5.50	5.50
Breadbox Rec Center				
Recreation Coordinator	1.00			
Recreation Asst			0.50	0.50
Rec Svc Manager			0.25	0.25
Total	1.00		0.75	0.75
East Salinas - Jazz Up				
Neighborhood Svcs Worker	1.00	1.00	1.00	1.00
Afterschool/Homework Center				
Office Assistant	1.00	1.00		
Recreation Coordinator	1.25	1.00	1.00	1.00
Recreation Asst	1.00	0.50	0.50	0.50
Rec Svc Manager			0.25	0.25
Total	3.25	2.50	1.75	1.75
Department Total	10.25	8.50	9.00	9.00

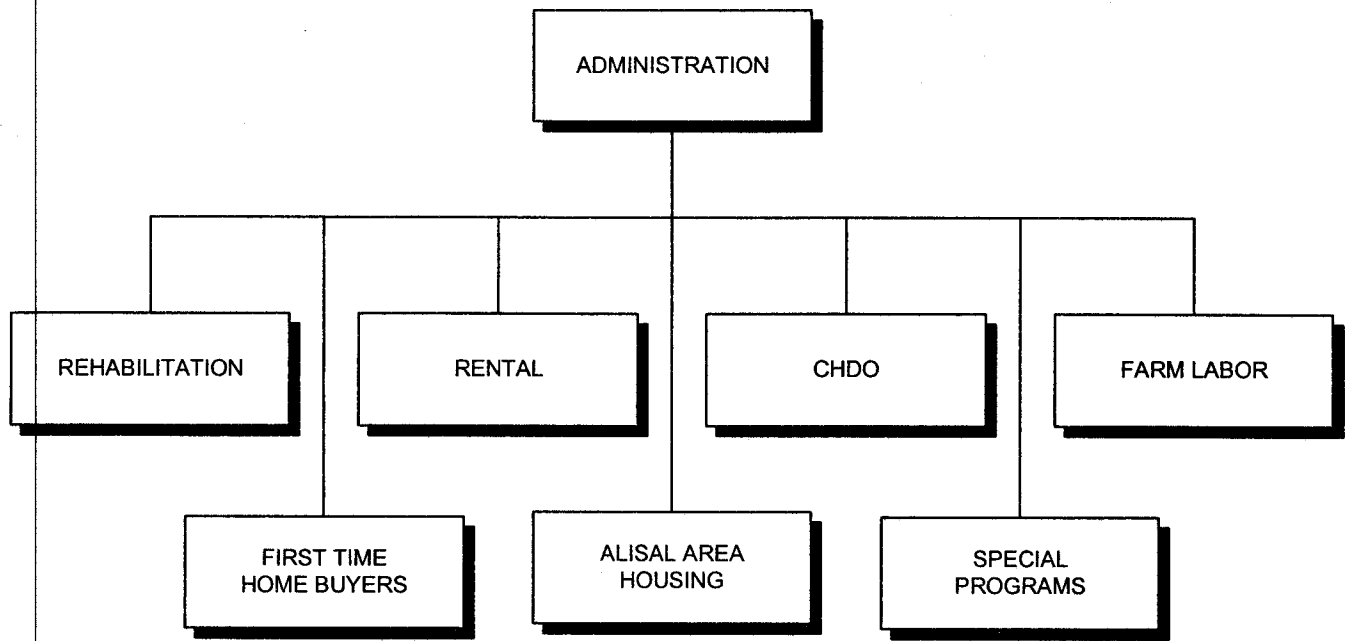
BLOCK GRANT Capital Outlays

Administration		05-06 Proposed	06-07 Proposed
1	Desk Chairs (r), File Cabinet (n)	1,400	
1	Desktop Computer (r)	800	
	Total	2,200	



(This page intentionally left blank)

HOUSING Organization



HOUSING

Department Summary

Purpose

Strengthen existing neighborhoods by encouraging and funding a variety of activities designed to both conserve housing and create new housing opportunities for lower income households and workers. Administer a variety of local, state and federal housing programs. Support the creation of housing in downtown Salinas. Encourage the development and preservation of housing appropriate for those with special needs, including agricultural workers, the elderly and the disabled.

Selected Goals

1. Administer and promote housing rehabilitation and first time homeowner activities.
2. Assist in the implementation of the Five Year Consolidated Plan, the Housing Element, and the Redevelopment Agency Implementation Plan by facilitating the provision of affordable housing for specified groups.
3. Support the financing of needed housing with mortgage revenue bonds, federal low income housing tax credits, and other governmental programs.
4. Encourage a mix of residential and commercial uses in downtown Salinas.
5. Assist with development of affordable senior housing.
6. Support affordable housing development through technical assistance, outreach, financial programs.

Workload and Performance Indicators

1. Listed under each of the following eight components comprising the Housing program.

Major Budget Changes

FY 2005-06 HUD allocation of HOME funds is \$39,000 less than FY 2004-05 allocation.

HOUSING

Department Summary

Expenditures by Program		03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
3210	Administration	378,586	482,400	528,350	552,500
3220	Rehabilitation	413,141	1,028,129	1,144,000	1,157,100
3225	First Time Home Buyers	280,000	724,250	590,000	590,000
3230	Rental			600,000	
3235	CHDO	218,582	300,000	1,300,000	
3240	Special Programs	245,745	1,981,050		
3245	Alisal Area Housing	50,000	50,000	135,000	135,000
3270	Farm Labor		710,830		
TOTAL		1,586,054	5,276,659	4,297,350	2,434,600

Expenditures by Character

1.	Employee Services	532,137	653,100	651,150	690,400
2.	Office Supplies & Materials	2,242	3,400	3,000	3,000
3.	Books and Publications	91	100	100	100
4.	Special Dept Supplies		1,124	300	300
5.	Communications	315	1,600	900	900
6.	Rents & Leases	15,100	15,100	14,550	14,550
7.	Contract Maintenance Services	640	1,500	1,000	1,000
8.	Professional Services	9,595	22,976	18,650	18,650
9.	Outside Services		800	1,000	1,000
10.	Financial Assistance	269,327	921,050	1,900,000	
11.	Administration/Contingencies	33,400	55,900	120,000	118,000
12.	Advertising	565	800	1,200	1,200
13.	Training/Conferences/Meetings	2,365	9,200	7,400	7,400
14.	Membership & Dues	1,300	2,200	2,100	2,100
15.	Contribution to Other Agencies	718,535	3,586,709	1,575,000	1,575,000
16.	Taxes		100	100	100
17.	Capital Outlay	442	1,000	900	900
TOTAL		1,586,054	5,276,659	4,297,350	2,434,600

Expenditures by Fund

Community Development Act of 1974	366,230	2,340,323	894,000	557,100
Home Investment Partnership Funds	836,775	2,147,686	2,538,150	1,597,800
ADDI American Dream Downpayment		84,250		
Central City Low Income Housing	127,978	569,900	753,700	161,900
Sunset Ave Low Income Housing	255,071	134,500	111,500	117,800
TOTAL	1,586,054	5,276,659	4,297,350	2,434,600

HOUSING Department Summary

Workforce by Program		03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
3210	Administration	4.0	4.0	4.0	4.0
3220	Rehabilitation	2.5	2.5	2.5	2.5
	TOTAL	6.5	6.5	6.5	6.5



(This page intentionally left blank)

Purpose

Strengthen residential neighborhoods by conserving existing housing through planning, funding and rehabilitation assistance for lower income households. Support the development of new affordable housing through regulatory methods such as inclusionary housing and density bonuses for residential development.

Selected Goals

1. Administer and promote housing rehabilitation loan programs using HOME and CDBG funds (and other funding as available).
2. Assist in the implementation of the Five Year Consolidated Plan, the Housing Element, and the Redevelopment Agency Implementation Plan by facilitating the provision of affordable housing for specified groups.
3. Support the financing of needed housing with mortgage revenue bonds and federal low income housing tax credits.
4. Provide grant funding for abatement of lead paint hazards in assisted units.
5. Review loan limits for downpayment assistance program.

Workload and Performance Indicators

1. Respond to 50 requests for applications for financial assistance (loan & grant).
2. Promote City housing rehabilitation programs to public.
3. Process 10 Housing Accessibility Assistance grants.
4. Determine or review income eligibility for inclusionary, density bonus, and First Time Home Buyer units.
5. Review all TCAC-referred applications for tax credits and mortgage revenue bonds within State-specified timelines.
6. Respond to inquiries regarding existing projects containing inclusionary and density bonus affordable units.

Major Budget Changes

HOME contingency Funds are budgeted at \$77,100 in FY 2005-06.

HOUSING Administration

3210

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	366,000	443,300	419,050	444,200
2. Office Supplies & Materials	614	1,400	1,300	1,300
3. Communications	38	900	400	400
4. Professional Services	8,100	18,000	13,000	13,000
5. Outside Services		800	800	800
6. Administration/Contingencies		7,500	84,600	83,600
7. Advertising	565	800	1,200	1,200
8. Training/Conferences/Meetings	1,969	7,700	6,000	6,000
9. Membership & Dues	1,300	1,900	1,900	1,900
10. Taxes		100	100	100
TOTAL	378,586	482,400	528,350	552,500

Authorized Positions	4	4	4	4
-----------------------------	----------	----------	----------	----------

Funding Source

Home, Cent City Low Inc Hous, Sunset Ave Low Inc Hous, CDBG

Purpose

Strengthen residential neighborhoods by conserving existing housing through funding rehabilitation assistance for lower income households. Promote the rehabilitation and use of discontinued residential units such as those above retail uses in commercial areas. Support City efforts to increase homeownership by lower income households.

Selected Goals

1. Provide technical assistance for housing rehabilitation, accessibility modifications, deed-restricted affordable units, and loan portfolio management.
2. Provide rehabilitation loans to conserve existing housing stock.
3. Provide grant funding for handicap accessibility improvements and abatement of lead paint hazards in assisted units.

Workload and Performance Indicators

1. Perform 50 housing quality standard inspections (by unit).
2. Process loans to rehabilitate 24 housing units.
3. Prepare 28 deficiency write-ups (by project).
4. Monitor HOME-funded rehabilitation loan portfolio.
5. Respond to contractor/homeowner disputes and warranty concerns.

Major Budget Changes

Contributions under the line item "Other Agencies" are amounts budgeted for housing loans and grants.

HOUSING Rehabilitation

3220

	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
Operating Expenditures				
1. Employee Services	166,137	209,800	232,100	246,200
2. Office Supplies & Materials	1,628	2,000	1,700	1,700
3. Books and Publications	91	100	100	100
4. Special Dept Supplies		1,124	300	300
5. Communications	277	700	500	500
6. Rents & Leases	15,100	15,100	14,550	14,550
7. Contract Maintenance Services	640	1,500	1,000	1,000
8. Professional Services	1,495	4,976	5,650	5,650
9. Outside Services			200	200
10. Administration/Contingencies	33,400	48,400	35,400	34,400
11. Training/Conferences/Meetings	396	1,500	1,400	1,400
12. Membership & Dues		300	200	200
13. Contribution to Other Agencies	193,535	741,629	850,000	850,000
14. Capital Outlay	442	1,000	900	900
TOTAL	413,141	1,028,129	1,144,000	1,157,100

Authorized Positions	2.5	2.5	2.5	2.5
-----------------------------	-----	-----	-----	-----

Funding Source

Community Development Act of 1974

Purpose

Stimulate homeownership and improvement of residential neighborhoods by assisting lower income households to purchase their first home.

Selected Goals

1. Administer and promote the First Time Homebuyer downpayment assistance program using HOME and CDBG funds.
2. Seek sources of additional funding to expand program.
3. Provide grant funding for abatement of lead paint hazards in assisted units.

Workload and Performance Indicators

1. Process sufficient applications on "first come, first served" basis to assist 20 families purchase their first home.

Major Budget Changes

None.

HOUSING
First Time Home Buyers

3225

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Contribution to Other Agencies	280,000	724,250	590,000	590,000
TOTAL	280,000	724,250	590,000	590,000

Authorized Positions

Funding Source

Community Development Act of 1974, Home Investment Partnership Funds

Purpose

To increase the supply of affordable rental housing in the downtown area.

Selected Goals

1. Provide single room occupancy (SRO) units and transitional housing in the Central City.
2. Encourage high density apartments to complement the downtown by site acquisition, development subsidies or assisting with bond financing.
3. Subsidize new construction of affordable rental units to provide design enhancements, site amenities for persons/households with special needs; or to address expenses not covered by primary financing, such as predevelopment contract services.
4. Encourage downtown property owners to develop underutilized buildings for affordable housing.
5. Continue acquisition of properties on Soledad Street to consolidate land for a viable, affordable housing project.

Workload and Performance Indicators

1. Provide assistance for residential upper story conversion of two additional downtown buildings per year.
2. Ensure commencement of construction for Interim Project on East Alisal Street.
3. Contact owners and acquire at least three additional Soledad Street properties.

Major Budget Changes

Outside Services include funds to support the rental housing incentive program.

**HOUSING
Rental**

3230

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Financial Assistance			600,000	
TOTAL			600,000	

Authorized Positions

Funding Source

Central City Low Income Housing, Com Dev Act of 1974, Home Funds

Purpose

Support affordable housing efforts of local non-profit organizations qualifying under HUD regulations as "Community Housing Development Organizations" (CHDOs).

Selected Goals

1. Annually allocate to one or more CHDO's at least the minimum amount of HOME funding set aside for such entities pursuant to HUD regulation.
2. Identify or, encourage the development of, additional organizations willing to structure themselves to comply with the definition of CHDO.

Workload and Performance Indicators

1. Enter into a minimum of two HOME - CHDO Funding Agreements that support either the preservation or the development of housing affordable to lower income individuals and families.
2. Expend, and draw down from HUD, sufficient CHDO funds to comply with HUD-specified guidelines.

Major Budget Changes

Budget amount of \$1,300,000 is a combination of HOME funds (\$950,000) and Block Grant funds (\$350,000), and will provide for the Sherwood Village Senior Housing development.

**HOUSING
CHDO**

3235

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Financial Assistance	218,582	300,000	1,300,000	
TOTAL	218,582	300,000	1,300,000	

Authorized Positions

Funding Source

Home Investment Partnership Funds

Purpose

Support development and conservation of housing affordable to lower income households, especially units suited for people with special housing needs.

Selected Goals

1. Provide financial assistance for affordable housing projects.
2. Encourage the development of non-profit organizations with a mission of working to support or develop affordable housing in Salinas, particularly housing appropriate for those with special needs.
3. Provide funds to assist with clearance of blighted, vacant structures.

Workload and Performance Indicators

1. Enter into a minimum of two Funding Agreements that support the preservation or development of housing affordable to lower income individuals and families.
2. Develop program to reduce loss of affordable housing units due to foreclosures.

Major Budget Changes

FY 2004-05 budget, if not spent, will carryover to FY 2005-06 and include the following housing projects: Parkside (\$340,600); Lupine Gardens (\$935,000) and Bardin Townhomes (\$300,000).

HOUSING
Special Programs

3240

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Financial Assistance	50,745	621,050		
2. Contribution to Other Agencies	195,000	1,360,000		
TOTAL	245,745	1,981,050		

Authorized Positions

Funding Source

Community Development Act of 1974, Home Investment Partnership Funds

Purpose

Stimulate homeownership and improvement of the residential neighborhoods within the Alisal Homeownership and Neighborhood Revitalization Strategy Area as designated pursuant to HUD regulations. Coordinate investment in public capital improvements within the strategy area.

Selected Goals

1. Administer and promote the First Time Homebuyers downpayment assistance program within the strategy area using HOME and CDBG funds.
2. Seek sources of additional funding to expand program.
3. Provide grant funding for abatement of lead paint hazards in assisted units.

Workload and Performance Indicators

1. Process sufficient applications on "first come, first served" basis to exhaust funds.

Major Budget Changes

None.

HOUSING
Alisal Area Housing

3245

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Contribution to Other Agencies	50,000	50,000	135,000	135,000
TOTAL	50,000	50,000	135,000	135,000

Authorized Positions

Funding Source

Home Investment Partnership Funds

Purpose

Encourage the provision of decent, safe, and affordable housing for agricultural workers and their families.

Selected Goals

1. Define new farm labor housing projects with housing advocates.
2. Seek opportunities to leverage funds dedicated for farmworker housing.
3. Secure site suitable for replication of farmworker Family Homeownership Initiative (FFHI) for approximately 12 to 15 self-help housing units.

Workload and Performance Indicators

1. Through the Salinas Redevelopment Agency, enter into two Disposition and Development Agreements with other entities to develop farm labor housing.

Major Budget Changes

This program represents City and Redevelopment Agency initiatives to provide farm labor housing in Salinas. Funds will be used exclusively for housing.

**HOUSING
Farm Labor**

3270

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Contribution to Other Agencies		710,830		
TOTAL		710,830		

Authorized Positions

Funding Source

Central City Low Income Housing, Sunset Ave Low Income Housing, Home Investment Partnership Funds

HOUSING Work Force

Administration	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
Director of Redevelopment	0.5	0.5	0.5	0.5
Housing Rehab Specialist	1.0	1.0	1.0	1.0
Redev Project Manager	1.0	1.0	1.0	1.0
Housing Services Supv	0.5	0.5	0.5	0.5
Comm Improve Asst	0.5	0.5	0.5	0.5
Administrative Aide	0.5	0.5	0.5	0.5
Total	4.0	4.0	4.0	4.0
Rehabilitation				
Housing Rehab Specialist	1.0	1.0	1.0	1.0
Housing Services Supv	0.5	0.5	0.5	0.5
Community Dev Analyst	0.5	0.5	0.5	0.5
Comm Improve Asst	0.5	0.5	0.5	0.5
Total	2.5	2.5	2.5	2.5
Department Total	6.5	6.5	6.5	6.5

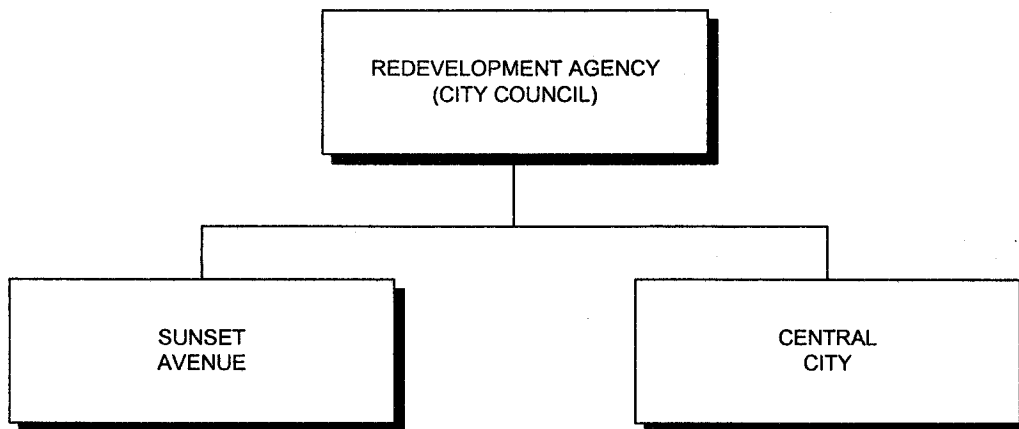
HOUSING Capital Outlays

Rehabilitation		05-06 Proposed	06-07 Proposed
1	File Cabinet (n)	600	
1	Office Chair	300	
	Total	900	



(This page intentionally left blank)

REDEVELOPMENT AGENCY Organization



REDEVELOPMENT AGENCY

Department Summary

Purpose

The Salinas Redevelopment Agency works to eliminate blighted conditions in the downtown and east Salinas areas, utilizing public and private investment in accordance with provisions of California Redevelopment Law. Redevelopment efforts and the Agency budget are organized to implement Redevelopment Plans for the Central City Project Area (downtown), the Sunset Avenue Project Area (east Salinas), and for affordable housing. Each project area has its own revenue source through tax increment financing that must be expended within the project area; except that 20% of redevelopment funds are set aside exclusively for affordable housing and can be used anywhere within the City. A five year Implementation Plan (1999-2004) provides redevelopment goals and objectives, along with specific projects, programs of action and expenditures to eliminate blight. These are summarized below to focus on this budget cycle.

Selected Goals

1. Assure the highest design standards and quality appropriate to renovation and construction in both project areas.
2. Complete train station site improvements and facilities in anticipation of commuter rail service.
3. Begin construction of a multiplex movie theater, and development of a parking structure.
4. Secure a new hotel developer and complete negotiations to develop a downtown hotel.
5. Develop and implement incentives to revitalize and reuse vacant buildings.
6. Design and complete the next phase of the Streetscape Project on East Market Street, in coordination with a PG&E Undergrounding District.
7. Continue Jazz Up (paint-up/fix-up), Anti-Graffiti, Mural, Facade Improvement program(s).
8. Continue efforts with SUBA and OSA to address issues in Business Improvement Areas.
9. Coordinate the development of a sidewalk-cleaning program with a non-profit organization.
10. Monitor and support the Microloan Program.
11. Coordinate the Downtown Rebound Planning Program to establish design guidelines for downtown mixed use development.
12. Develop a Downtown Parking Management Plan to implement management strategies for all public parking facilities in the downtown.

Workload and Performance Indicators

1. Complete an update of the 5-year Implementation Plan for 2004-2009.
2. Finalize planning for facilities and improvements to support Cal Train commuter rail service.
3. Provide timely Redevelopment review of all development applications within the Project Areas.
4. Secure new hotel developer and complete negotiations, with adoption of a development agreement by summer 2005.
5. Incorporate Downtown Rebound Program into new Zoning Code Update regulations.
6. Ensure continued success of the two Business Improvement Areas, providing assessment funding for the Oldtown Salinas Association (OSA) and the Salinas United Business Association (SUBA).
7. Finalize Streetscape Project plans for East Market Street and Sanborn Road.
8. Complete draft Parking Management Plan for Council approval in September 2005.

Major Budget Changes

REDEVELOPMENT AGENCY

Department Summary

Expenditures by Program	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
7101 Central City Project	250,940	389,102	389,500	346,400
7102 Central City Debt Service	1,498,833	1,654,500	1,654,800	1,649,200
7104 Sunset Ave Debt Service	332,728	1,309,000	374,400	387,100
7107 Sunset Avenue Project	309,618	466,800	447,600	463,400
TOTAL	2,392,119	3,819,402	2,866,300	2,846,100

Expenditures by Character

1. Employee Services	268,866	313,700	322,300	339,300
2. Office Supplies & Materials	2,652	3,600	3,600	3,600
3. Communications	1,339	3,900	3,900	3,900
4. Utilities	2,782	2,800	2,800	2,800
5. Rents & Leases	41,376	42,900	43,800	44,800
6. Contract Maintenance Services	8,223	34,902	34,500	34,500
7. Professional Services	61,527	96,000	90,000	90,000
8. Outside Services	1,346	21,000	21,000	21,000
9. Administration/Contingencies	96,228	174,000	157,600	162,300
10. Advertising	1,087	3,300	3,300	3,300
11. Training/Conferences/Meetings	2,700	7,500	7,500	7,500
12. Membership & Dues	2,162	1,500	1,500	1,500
13. Insurance and Bonds	136	44,900	41,300	41,300
14. Contribution to Other Agencies	238,714	283,800	294,200	256,900
15. Refunds & Reimb Damages	213,871	398,000	403,600	403,600
16. Bond-Principal	735,747	1,595,800	727,800	731,300
17. Bond-Interest	705,031	780,800	696,600	687,500
18. Paying Agent Fees	8,332	11,000	11,000	11,000
TOTAL	2,392,119	3,819,402	2,866,300	2,846,100

Expenditures by Fund

Central City-Project	250,940	389,102	389,500	346,400
Central City-Debt Service	1,498,833	1,654,500	1,654,800	1,649,200
Sunset Ave-Project	309,618	466,800	447,600	463,400
Sunset Ave-Debt Service	332,728	1,309,000	374,400	387,100
TOTAL	2,392,119	3,819,402	2,866,300	2,846,100

REDEVELOPMENT AGENCY

Department Summary

Workforce by Program		03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
7101	Central City Project	0.25	0.50	0.50	0.50
7107	Sunset Avenue Project	1.50	1.50	1.50	1.50
	TOTAL	1.75	2.00	2.00	2.00



(This page intentionally left blank)

Purpose

Eliminate blighted conditions in the downtown area utilizing public and private investment in accordance with provisions of California Redevelopment Law.

Selected Goals

1. Assure the highest design standards consistent with the renovation of existing downtown buildings and new construction through appropriate review by the Design Review Board.
2. Complete planning for train station site improvement and facilities in anticipation of commuter rail service.
3. Complete construction of a multiplex movie theater and parking structure.
4. Complete entitlement processes to develop a hotel on Agency property in the 100 Block of Main Street.
5. Continue to support business attraction and retention in the downtown through support of the Oldtown Salinas Association.
6. Continue to facilitate downtown economic development.
7. Work to develop a Downtown Management Plan for public parking facilities
8. Develop and implement incentives to revitalize and reuse vacant buildings and underutilized properties.

Workload and Performance Indicators

1. Complete planning with TAMC for facilities and improvements to support the initiation of Cal Train commuter rail service and other users at the Intermodal Transportation Center.
2. Complete construction of multiplex and parking structure projects by summer of 2005, and ensure successful operations.
3. Provide technical assistance for development review of projects within the Project Areas.
4. Secure adoption of a development agreement for a downtown hotel by summer 2005.
5. Complete development of a Downtown Parking Management Plan and initiate implementation of managed parking strategies for public parking.

Major Budget Changes

Due to the State's take of Redevelopment Agency funds and the financial commitments of the Monterey Street Parking Structure, the Salinas Redevelopment Agency contribution (\$50,000) to the Oldtown Business Improvement District has been eliminated in FY 2006-07.

**REDEVELOPMENT AGENCY
Central City Project**

7101

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	86,874	128,400	125,600	131,300
2. Office Supplies & Materials	1,316	2,300	2,300	2,300
3. Communications	607	1,400	1,400	1,400
4. Utilities	2,782	2,800	2,800	2,800
5. Rents & Leases	20,688	21,450	21,900	22,400
6. Contract Maintenance Services	6,170	31,902	31,500	31,500
7. Professional Services	46,143	50,000	47,000	47,000
8. Outside Services	938	15,000	15,000	15,000
9. Administration/Contingencies	32,572	42,050	51,700	52,400
10. Advertising		1,900	1,900	1,900
11. Training/Conferences/Meetings	461	3,000	3,000	3,000
12. Membership & Dues	1,119	1,200	1,200	1,200
13. Insurance and Bonds	136	33,700	30,200	30,200
14. Contribution to Other Agencies	50,019	50,000	50,000	
15. Refunds & Reimb Damages	1,115	4,000	4,000	4,000
TOTAL	250,940	389,102	389,500	346,400

Authorized Positions	0.25	0.50	0.50	0.50
-----------------------------	------	------	------	------

Funding Source

Central City Tax Increments

Purpose

Pay principal and interest on the 1992 Tax Refunding Bonds.

Selected Goals

1. Provide timely payment to bond holders.

Workload and Performance Indicators

Major Budget Changes

With the final payment of \$217,000 in FY 2003-04, all loans from the City's General Fund are fully paid. Refunds and reimbursable damages are State mandated property tax increment shifts (ERAF) to help balance the State's budget. These amounts will not be reimbursed.

REDEVELOPMENT AGENCY
Central City Debt Service

7102

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Refunds & Reimb Damages	118,903	220,200	219,400	219,400
2. Bond-Principal	718,100	720,000	727,800	731,300
3. Bond-Interest	653,498	703,300	696,600	687,500
4. Paying Agent Fees	8,332	11,000	11,000	11,000
TOTAL	1,498,833	1,654,500	1,654,800	1,649,200

Authorized Positions

Funding Source

Central City-Debt Service

Purpose

Pay principal and interest on the long term loan from the City.

Selected Goals

1. Provide timely payment to the City.
2. Provide timely payment of pass-through tax to school districts.

Workload and Performance Indicators

Major Budget Changes

All loans from the City's General Fund are fully paid. Contributions to other agencies are pass-through tax payments to school districts. Refunds and reimbursable damages are State mandated property tax increment shifts (ERAF) to help balance the State's budget. These amounts will not be reimbursed.

REDEVELOPMENT AGENCY
Sunset Ave Debt Service

7104

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Contribution to Other Agencies	169,695	181,900	194,200	206,900
2. Refunds & Reimb Damages	93,853	173,800	180,200	180,200
3. Bond-Principal	17,647	875,800		
4. Bond-Interest	51,533	77,500		
TOTAL	332,728	1,309,000	374,400	387,100

Authorized Positions

Funding Source

Sunset Ave Debt Service

REDEVELOPMENT AGENCY

Sunset Avenue Project

7107

Purpose

Eliminate blighted conditions in the East Salinas area utilizing public and private investment in accordance with provisions of California Redevelopment Law.

Selected Goals

1. Design and complete the next phase of the Streetscape Planter Project and street improvements along East Market Street, in conjunction with PG&E Underground District.
2. Continue Jazz Up (paint-up/fix-up), Anti-Graffiti, Mural, Facade Improvement program(s).
3. Pay off the Breadbox Recreation Center loan as soon as possible.
4. Continue efforts to support the Salinas United Business Association.
5. Coordinate the development of a sidewalk-cleaning program with a non-profit organization (Project Clean Sweep).
6. Monitor and support the Microloan Program.
7. Continue implementation of community safety initiatives.

Workload and Performance Indicators

1. Facade Improvement Program: fund eight (8) facade improvement projects.
2. Jazz-up Program/residential units: Qualify and paint nine (9) residential units.
3. Jazz-up Program/commercial units: Qualify and paint eight (8) commercial units.
4. Anti-Graffiti Program: Fund the removal of graffiti in the project area.
5. Microloan Program: Qualify and fund 4-6 small business loans.
6. Support SUBA efforts to address specific issues in its four sub-areas.
7. Provide funding support for two additional police officers, advise officers in efforts focusing on Community Oriented Policing (COPS) issues.

Major Budget Changes

The Redevelopment Agency is funding two Police Officer positions assigned to patrol the Sunset/Buena Vista area. Salinas Redevelopment Agency (Sunset Avenue Project) contribution to the newly formed S.U.B.A. Business Improvement Area (BIA) are budgeted at \$50,000 in FY 2005-06 and 2006-07.

REDEVELOPMENT AGENCY
Sunset Avenue Project

7107

Operating Expenditures	03-04 Actual	04-05 Budget	05-06 Proposed	06-07 Proposed
1. Employee Services	181,992	185,300	196,700	208,000
2. Office Supplies & Materials	1,336	1,300	1,300	1,300
3. Communications	732	2,500	2,500	2,500
4. Rents & Leases	20,688	21,450	21,900	22,400
5. Contract Maintenance Services	2,053	3,000	3,000	3,000
6. Professional Services	15,384	46,000	43,000	43,000
7. Outside Services	408	6,000	6,000	6,000
8. Administration/Contingencies	63,656	131,950	105,900	109,900
9. Advertising	1,087	1,400	1,400	1,400
10. Training/Conferences/Meetings	2,239	4,500	4,500	4,500
11. Membership & Dues	1,043	300	300	300
12. Insurance and Bonds		11,200	11,100	11,100
13. Contribution to Other Agencies	19,000	51,900	50,000	50,000
TOTAL	309,618	466,800	447,600	463,400

Authorized Positions	1.5	1.5	1.5	1.5
-----------------------------	-----	-----	-----	-----

Funding Source

Sunset Ave Tax Increment

REDEVELOPMENT AGENCY

Work Force

	03-04 Authorized	04-05 Authorized	05-06 Proposed	06-07 Proposed
Central City Project				
Director of Redevelopment		0.25	0.25	0.25
Administrative Aide	0.25	0.25	0.25	0.25
Total	0.25	0.50	0.50	0.50
Sunset Avenue Project				
Director of Redevelopment	0.25	0.25	0.25	0.25
Asst Redev Project Mgr	1.00	1.00	1.00	1.00
Administrative Aide	0.25	0.25	0.25	0.25
Total	1.50	1.50	1.50	1.50
Department Total	1.75	2.00	2.00	2.00

REDEVELOPMENT AGENCY

City Council Goals & Objectives

CITY COUNCIL GOALS & OBJECTIVES (Listed in Priority Order)

GOAL #2 - GENERATE ECONOMIC DEVELOPMENT THROUGHOUT THE CITY

1. **Report to City Council on Salinas United Business Association (SUBA).**
Responsibility: Redevelopment
Action Date: Completed
2. **Develop Economic Development Plan for SUBA.**
Responsibility: Redevelopment
Action Date: Completed
3. **Research the inclusion of businesses to SUBA outside the redevelopment area.**
Responsibility: Redevelopment
Action Date: Ongoing
4. **Construct MAYA cinema.**
Responsibility: City Manager, Redevelopment
Action Date: June 2005
5. **Conclude the DDA and EIR for downtown hotel/condominium project.**
Responsibility: City Manager, City Attorney, Redevelopment
Action Date: August 2005
11. **Work with TAMC in completing planning and environmental review for CALTRAIN.**
Responsibility: City Manager, Redevelopment, Public Works
Action Date: Ongoing
16. **Receive a report on historical preservation initiatives.**
Responsibility: Redevelopment
Action Date: September 2005



(This page intentionally left blank)

CAPITAL IMPROVEMENT PROJECTS

By Department

Dept	Program Description	Previous Years	04-05	05-06	06-07	07-08	08-09	09-10	Total Years
1500	Administration	4,996,500	180,000	185,000	485,000	2,945,000	4,725,000	2,425,000	15,941,500
4000	Police	3,159,900	100,000	460,000	86,000	28,360,200	126,000	95,000	32,387,100
4500	Fire	1,743,300	307,900	332,900	332,900	983,800	893,000	18,000	4,611,800
4800	Development / Permit Services			500,000	50,000	50,000	50,000	50,000	700,000
5000	Development & Engineering	3,170,400	3,534,000	1,232,000	643,000	3,591,500	635,500	472,000	13,278,400
5030	Facilities Maintenance	10,090,400	10,000	90,000	765,000	4,575,000	15,000	15,000	15,560,400
5050	Street Maintenance	19,868,400	6,974,500	3,510,250	2,275,500	10,445,800	31,990,000	32,575,000	107,639,450
5053	Traffic Signals	1,332,500	600,000	598,500	350,000	850,000	375,000	375,000	4,481,000
5080	Park Maintenance	230,000	65,000			1,046,000	755,000	160,000	2,256,000
5120	Airport	3,205,500	807,100	1,576,000	983,000	3,863,600	1,969,900	677,000	13,082,100
5145	Fairways Golf Course	24,900	42,000	42,000	12,000	12,000	12,000	12,000	156,900
5160	Industrial Waste	5,137,600		55,000		5,000,000	2,040,000		12,232,600
5170	Sanitary Sewer	13,380,400	1,719,000	2,540,000	890,000	4,467,500	2,030,000	1,290,000	26,316,900
5180	NPDES Storm Drain Sewer	2,341,000	700,000	550,000	550,000	1,135,000	650,000	650,000	6,576,000
5185	NPDES Street Sweeping	352,200	118,600	121,300	82,700	41,800	41,800		758,400
5195	Downtown Parking	16,412,600	696,300	40,000		1,256,900	1,191,900	1,191,900	20,789,600
5500	Recreation - Parks	8,964,200	1,221,500	115,000	330,000	11,280,000	26,535,000	69,740,000	118,185,700
6000	Library					100,000	100,000	8,500,000	8,700,000
7101	Central City Project	2,281,100	1,067,000	121,200	3,092,000	1,082,000	8,642,000	92,000	16,377,300
7107	Sunset Avenue Project	3,345,500	1,651,200	406,200	151,200	326,200	101,200	101,200	6,082,700
		100,036,400	19,794,100	12,475,350	11,078,300	81,412,300	82,878,300	118,439,100	426,113,850

CAPITAL IMPROVEMENT PROJECTS

By Department

CIP	Project Description	Previous Years	04-05	05-06	06-07	07-08	08-09	09-10	Total Years
1500	Administration								
9102	PCs & Networking	500,500	100,000	100,000	100,000	750,000	1,825,000	225,000	3,600,500
9130	Weed Abatement	25,900	25,000	30,000	30,000	35,000	40,000	40,000	225,900
9140	Williams Ranch Child Care Fac			300,000					300,000
9143	Capital Facilities Development	191,000							191,000
9296	Child Care Facility (EDD)	2,220,400							2,220,400
9344	Public Safety Radio System					2,000,000	2,100,000	2,100,000	6,200,000
9345	City Phone System					100,000	700,000		800,000
9684	Copier Rental Program	64,700	55,000	55,000	55,000	60,000	60,000	60,000	409,700
9701	General Plan Update	1,994,000							1,994,000
		4,996,500	180,000	185,000	485,000	2,945,000	4,725,000	2,425,000	15,941,500
4000	Police								
9108	COPS Reporting System	620,800							620,800
9304	Police Storage Building			90,000	36,000	36,000	36,000		198,000
9327	Mobile Police Station & Equip	180,000	100,000	170,000	50,000				500,000
9351	Police Mobile Print System			200,000					200,000
9812	PD Mobile Computer Terminals	1,773,700				90,000	90,000	95,000	2,048,700
9904	New Police Facility	585,400				28,234,200			28,819,600
		3,159,900	100,000	460,000	86,000	28,360,200	126,000	95,000	32,387,100
4500	Fire								
9268	Video Production & Broadcast					20,000	10,000		30,000
9293	Fire Air Masks	276,000							276,000
9377	Fire EMS & Safety Equipment	65,400	18,000	18,000	18,000	18,000	18,000	18,000	173,400
9540	Fire Vehicle Replacement	1,378,300	289,900	289,900	289,900	693,900	325,000		3,266,900
9541	Fire Stations Repairs	23,600		25,000	25,000	251,900	40,000		365,500
9626	Fire Station 7						500,000		500,000
		1,743,300	307,900	332,900	332,900	983,800	893,000	18,000	4,611,800
4800	Development / Permit Services								
9357	Building Permit System			500,000	50,000	50,000	50,000	50,000	700,000
				500,000	50,000	50,000	50,000	50,000	700,000
5000	Development & Engineering								
9018	S Salinas ADA Ramps (Phase 1)	400,000							400,000

CAPITAL IMPROVEMENT PROJECTS

By Department

CIP	Project Description	Previous Years	04-05	05-06	06-07	07-08	08-09	09-10	Total Years
9021	E Salinas Street Lights (Ph 7)	265,000	28,000						293,000
9022	E Salinas Street Lights (Ph 8)		220,000						220,000
9027	N Salinas ADA Ramps (Ph 1)	45,000	320,000	290,000					655,000
9033	ADA Upgrades @ City Parks	227,000		85,000					312,000
9034	Illuminated Crosswalks 04-05		200,000						200,000
9037	E Salinas Streetlights (Ph 9)			462,000					462,000
9039	Sanborn Rd Pedestrian Ramp ADA			90,000					90,000
9121	Alisal/Bardin/Williams Lights	583,100							583,100
9127	Silt Removal Gabilan Creek	334,600				400,000			734,600
9164	ITC Rail Layover Facility	110,000							110,000
9174	ITC Bicycle-Pedestrian Bridge	90,000			1,260,000				1,350,000
9284	Underground Storage Tank	20,900	62,000	12,000	12,000		12,000	12,000	142,900
9370	Development Impact Fee Study		100,000						100,000
9401	Planning Future Growth Areas	462,000	875,000	165,000	176,000				1,678,000
9461	Congestion Mgmt Agency City %	260,000	65,000	28,000	55,000	60,000	60,000	60,000	588,000
9618	ADA Modifications to City Fac.	27,000	1,764,000		400,000	400,000	400,000	400,000	3,391,000
9662	Traffic Fee Ordinance Update	345,800							345,800
9667	Computer Aided Design System					83,000	83,000		166,000
9709	Water Re-Use Feasibility Study				126,500		80,500		207,000
9840	Irrigation Contrl.Sys.Retrofit				1,250,000				1,250,000
9901	Salinas River Drainage Improv				3,591,500		635,500	472,000	13,278,400
5030	Facilities Maintenance	3,170,400	3,534,000	1,232,000	643,000	3,591,500	635,500	472,000	13,278,400
9038	Reroof Breadbox Recreation Ctr			75,000					75,000
9137	Sherwood Park Improvements				750,000				750,000
9350	Breadbox Floor Covering					20,000			20,000
9356	Asbestos Management			15,000	15,000		15,000	15,000	106,000
9466	Emergency Gen.-C.H. & Yard				400,000				450,000
9612	City Hall Improvements				2,000,000				2,000,000
9712	Community Cnt & Sherwood Hall				2,000,000				2,130,000
9718	Reroof Public Buildings	130,000							130,000
9759	Rec Center Fumigation	12,000							12,000
9761	New Municipal Pool	9,877,400				25,000			9,877,400

CAPITAL IMPROVEMENT PROJECTS

By Department

CIP	Project Description	Previous Years	04-05	05-06	06-07	07-08	08-09	09-10	Total Years
9764	Firehouse Rec Center Acoustics					15,000			15,000
9875	Rec./Park Facility Repainting					100,000			100,000
		10,090,400	10,000	90,000	765,000	4,575,000	15,000	15,000	15,560,400
5050	Street Maintenance								
9105	Street Trees	83,000	10,000	10,000	10,000	10,000	160,000	160,000	443,000
9112	Natividad/Laurel Intersection	490,000	200,000	330,000					1,020,000
9115	Sanborn Road Improvements	480,000	3,050,000	10,750					3,540,750
9122	Rossi St Bike Lane	407,400	392,700						800,100
9128	Williams Road Median Island	40,000	261,800	63,500		1,725,000			2,090,300
9145	W Laurel Dr Widening	985,000	1,040,000			3,270,000			5,295,000
9149	W Alvin Crossing						700,000	3,400,000	4,100,000
9171	E Bernal Drive Improvements			219,000	1,249,000				1,468,000
9172	San Miguel Av Median Island					131,300			131,300
9173	Davis Rd Imp (Laurel to Rossi)		70,000	1,236,000					1,306,000
9185	Natividad Road Median Imp	20,000	80,000						100,000
9282	N Main Street Bike Lanes	50,000	420,000						470,000
9287	Williams Road Widening	1,000,000							1,000,000
9303	Boronda-Rossi A D 86-5	63,000							9,733,000
9336	Abbott Street (Romie to John)	1,098,800					9,670,000		1,098,800
9337	E Market Street Overlay	510,000							510,000
9338	Kip-McKinnon Bikeway	130,800							130,800
9359	Alisal St Imp (TFO #43)			39,500					39,500
9360	Western Bypass (TFO #26)			126,500					126,500
9438	Annual City Sts Rehab Program	11,495,000	575,000	575,000	575,000	575,000	575,000	575,000	14,945,000
9607	Bicycle Lane Installations	179,000	60,000	60,000	60,000	110,000	110,000	110,000	689,000
9631	Airport Blvd Improvements	49,500				120,000			169,500
9720	Sidewalk & Drainage Repairs	2,085,000	310,000	310,000	310,000	320,000	325,000	330,000	3,990,000
9723	E Romie Lane Widening	82,500		200,000	71,500	544,500			898,500
9724	S Main & Blanco Intersection	11,700	425,000						436,700
9748	Natividad Road Landscaping	700				600,000			600,700
9775	Sr. Median Landscape Repairs	80,000	80,000	80,000					240,000
9864	N. Davis Rd. Landscaping			250,000					250,000
9867	Martella/Preston Sts. A.D.					570,000			570,000

CAPITAL IMPROVEMENT PROJECTS

By Department

CIP	Project Description	Previous Years	04-05	05-06	06-07	07-08	08-09	09-10	Total Years
9878	Davis Rd Widen (Mkt to Blanco)					1,750,000	8,400,000		10,150,000
9881	Maryal Drive Reconstruction	465,000				720,000			1,185,000
9899	Harris Road & 101 Overpass						12,050,000	28,000,000	40,050,000
9910	Williams/Laurel Intersection	62,000							62,000
		19,868,400	6,974,500	3,510,250	2,275,500	10,445,800	31,990,000	32,575,000	107,639,450
5053	Traffic Signals								
9035	T/S @ Sanborn & Kimmel		275,000						275,000
9177	Traffic Signal Interconnection	95,000							95,000
9280	T S Buckhorn and Sanborn					250,000			250,000
9281	T S Boronda and Falcon					250,000			250,000
9358	T/S Williams Rd & Garner Av			248,500					248,500
9654	Traffic Signal Installation	1,237,500	325,000	350,000	350,000	350,000	375,000	375,000	3,362,500
		1,332,500	600,000	598,500	350,000	850,000	375,000	375,000	4,481,000
5080	Park Maintenance								
9032	Courts @ Los Padres Park	70,000	65,000						135,000
9109	Laurel Heights Park	36,000				50,000			86,000
9379	Sherwood Park Improvements					350,000	270,000		620,000
9737	Little League Field Repairs	50,000				50,000	50,000		150,000
9755	Sherwood Park Hats Repainting					55,000			55,000
9756	Central Park Facility Improv	74,000				250,000	250,000		574,000
9769	Rec Courts Resurface					171,000	65,000	65,000	301,000
9772	Ballfield Lights Replacement					65,000	65,000	65,000	195,000
9778	Sherwood Park Picnic Tables					25,000	25,000		50,000
9793	Park Drinking Fountain Repl.					30,000	30,000	30,000	90,000
		230,000	65,000			1,046,000	755,000	160,000	2,256,000
5120	Airport								
9119	Paint Airport Terminal/Hangar	220,000							220,000
9152	Airport Master Plan Update	257,200							257,200
9155	Airport Improvements FAA 11	1,228,000							1,228,000
9160	VORTAC Relocation				972,000				972,000
9190	Fire Crash Truck	110,000							110,000
9312	Airport Master Plan-EIR		300,000						300,000
9315	E Airport Infrastructure					3,505,000			3,505,000

CAPITAL IMPROVEMENT PROJECTS

By Department

CIP	Project Description	Previous Years	04-05	05-06	06-07	07-08	08-09	09-10	Total Years
9317	Airport Misc Improvements	57,300							57,300
9318	Airport/Hartnell Report	88,900							88,900
9319	E Airport T-Hangar Taxiways					300,000	1,500,000		1,800,000
9321	Airport Gate/Fencing Upgrade 2						23,600	195,000	218,600
9322	Runway 13-31 Overlay		265,000	1,565,000					1,830,000
9323	Easement Acq Runway 8 and 13						49,000	30,000	30,000
9330	Eastside Heliport Development							441,000	490,000
9372	Airport Terminal Bldg Elevator	165,000							165,000
9375	Airport Improvements FAA 09	1,079,100							1,149,700
9402	Airport Security System		70,600	11,000	11,000	11,000	11,000	11,000	77,000
9571	N T-Hangar Taxi Reconst		22,000			30,900	243,600		274,500
9572	N T-Hangar Utility Reconst					16,700	142,700		159,400
9574	West T-Hangar Taxiways		149,500						149,500
		3,205,500	807,100	1,576,000	983,000	3,863,600	1,969,900	677,000	13,082,100
5145	Fairways Golf Course								
9404	Fairways Tree Removal		30,000	30,000					60,000
9663	Groundwater Monitoring Fairway	24,900	12,000	12,000	12,000	12,000	12,000	12,000	96,900
		24,900	42,000	42,000	12,000	12,000	12,000	12,000	156,900
5160	Industrial Waste								
9107	Ind Waste Line to AP Bus Park						1,140,000		1,140,000
9361	Ind Waste Capacity Study			55,000					55,000
9630	Industrial Waste Line Extend						900,000		900,000
9695	FEMA Ind. Waste 1/95 & 3/95	4,823,100							4,823,100
9791	Indust Waste Drainage Systems	33,000							33,000
9794	IW Facility Expansion	281,500				5,000,000			5,281,500
		5,137,600		55,000		5,000,000	2,040,000		12,232,600
5170	Sanitary Sewer								
9124	Lift Stations Backup Generator		225,000	225,000	225,000	225,000	225,000	225,000	1,350,000
9125	Kern St Sanitary Sewer Line	190,000							190,000
9283	Sanitary Sewer Mgmt System	100,000	70,000	150,000	150,000	350,000	350,000	350,000	1,520,000
9348	NPDES-Grease Traps			250,000	250,000	250,000	250,000	250,000	1,250,000
9352	Slurry Sewer Outfall			225,000					225,000
9725	Sanitary Sewer Equipment	650,000				335,000	115,000		1,100,000

CAPITAL IMPROVEMENT PROJECTS

By Department

CIP	Project Description	Previous Years	04-05	05-06	06-07	07-08	08-09	09-10	Total Years
9738	W Laurel Sewer Trunk Line	224,000							224,000
9739	E Alisal Sewer Trunk Line				2,650,000				2,650,000
9740	S Wood Sewer Trunk Line				192,500		625,000		817,500
9741	Los Palos Sewer Trunk Line			1,425,000					1,425,000
9742	Sewer Pipe Repairs	302,000	65,000	65,000	65,000	65,000	65,000	65,000	692,000
9743	Repairs to Lift Stations	82,400		200,000	400,000	400,000	400,000	400,000	1,682,400
9850	Rossi St Sewer Main 1	4,000,000	1,359,000						5,359,000
9852	Sewer Main Replacements	7,832,000							7,832,000
		13,380,400	1,719,000	2,540,000	890,000	4,467,500	2,030,000	1,290,000	26,316,900
5180	NPDES Storm Drain Sewer								
9138	Corp Yd Storm Drain NPDES	400,000	250,000			260,000			910,000
9139	Storm Sewer Pipe Repair	250,000	250,000	250,000	250,000	250,000	250,000	250,000	1,750,000
9175	Santa Rita Storm Channel					275,000			275,000
9176	Master Storm Drain Plan	497,000							497,000
9436	Storm Water Monitoring NPDES	431,400	200,000	300,000	300,000	350,000	400,000	400,000	2,381,400
9735	Priority 1 Storm Sewer Lines	762,600							762,600
		2,341,000	700,000	550,000	550,000	1,135,000	650,000	650,000	6,576,000
5185	NPDES Street Sweeping								
9365	Street Sweepers Acquisition	352,200	118,600	121,300	82,700	41,800	41,800	41,800	758,400
		352,200	118,600	121,300	82,700	41,800	41,800	41,800	758,400
5195	Downtown Parking								
9054	Downtown Parking Lighting					65,000			65,000
9057	Monterey St. Parking Structure	16,312,600	572,600			1,091,900	1,091,900	1,091,900	20,160,900
9063	Downtown Parking Mgmt Plan		123,700						123,700
9106	Downtown Parking Lot Imp	100,000				100,000	100,000	100,000	400,000
9839	Parking Permit Dispensers			40,000					40,000
		16,412,600	696,300	40,000	1,256,900	1,191,900	1,191,900	1,191,900	20,789,600
5500	Recreation - Parks								
9023	Chavez Community Park	1,711,700	113,000						1,824,700
9104	Rossi-Rico Community Park	278,000				55,000	1,485,000	2,940,000	4,758,000
9346	Natividad Creek Community Park	4,954,500	55,000			55,000	1,000,000		6,064,500
9347	Natividad Creek Pk Maint Bldg	275,000							275,000
9380	Park & Open Space Master Plan			115,000					115,000

CAPITAL IMPROVEMENT PROJECTS

By Department

CIP	Project Description	Previous Years	04-05	05-06	06-07	07-08	08-09	09-10	Total Years
9403	Monte Bella Park		558,500						558,500
9454	Lower Natividad Creek Park	925,000	495,000						1,420,000
9627	Natividad Creek Multi-Complex				330,000	8,000,000			8,000,000
9640	City Wide Recreation Trails								330,000
9643	Senior Center	240,000				760,000			1,000,000
9670	El Dorado Park Improvements					410,000			410,000
9757	Nativ Ck Pk Skate/BMX Track	480,000				500,000			980,000
9771	Claremont Park	60,000							60,000
9873	Skating Activity Centers					350,000	350,000		700,000
9902	Carr Lake Development	40,000					23,700,000	66,800,000	90,540,000
9906	Downtown Rec Center Improv.					1,150,000			1,150,000
6000	Library	8,964,200	1,221,500	115,000	330,000	11,280,000	26,535,000	69,740,000	118,185,700
9462	Northeast Library					100,000		8,500,000	8,500,000
9636	Library Roof Replacement					100,000	100,000	8,500,000	8,700,000
7101	Central City Project								
9056	Soledad St Affordable Housing	875,000	1,000,000						1,875,000
9062	Commuter Parking Structure	45,000			3,000,000	550,000	8,550,000		12,145,000
9069	Contamination Mitigation	797,100	22,000	51,200	22,000	22,000	22,000	22,000	958,300
9071	Facade Impvt. Rebate	549,000	45,000	70,000	70,000	70,000	70,000	70,000	944,000
9134	Railroad Historic Display	15,000				440,000			455,000
		2,281,100	1,067,000	121,200	3,092,000	1,082,000	8,642,000	92,000	16,377,300
7107	Sunset Avenue Project								
9055	SRA Clean Sweep	15,000							15,000
9080	Los Abuelitos Housing	900,000	750,000						1,650,000
9085	Utility Underground Districts	154,000	50,000	55,000	50,000	225,000			534,000
9091	Streetscape Improvements	1,005,600	750,000	250,000					2,005,600
9092	Facade Improvement Plan	465,000	50,000	50,000	50,000	50,000	50,000	50,000	765,000
9093	Breadbox Gymnasium	805,900	51,200	51,200	51,200	51,200	51,200	51,200	1,113,100
		3,345,500	1,651,200	406,200	151,200	326,200	101,200	101,200	6,082,700
		100,036,400	19,794,100	12,475,350	11,078,300	81,412,300	82,878,300	118,439,100	426,113,850

CAPITAL IMPROVEMENT PROJECTS

By Fund

Fund	Fund Description	Previous Yrs	04-05	05-06	06-07	07-08	08-09	09-10	Total Years
1000	General Fund	5,374,200	841,400	563,900	559,900	49,039,100	5,443,500	1,004,000	62,826,000
2100	Municipal Airport	856,500	165,600	106,250	61,600	30,300	110,950	46,250	1,377,450
2200	Industrial Waste Fund	1,124,500		55,000		5,000,000	2,040,000		8,219,500
2320	Fairways Golf Course	26,900	78,000	28,000	13,000	13,000	13,000	13,000	184,900
2400	Emergency Medical Services	36,000	18,000	18,000	18,000	18,000	18,000	18,000	144,000
2500	Asset Seizure Fund			100,000					100,000
2700	Sewer Fund	11,938,400	922,000	1,115,000	890,000	1,645,800	1,405,000	1,290,000	19,206,200
2800	Public Safety Fund	1,672,500							1,672,500
2855	Police Capital Fund	30,000	100,000	120,000	50,000				300,000
2866	COPS More 2002	465,600							465,600
2867	COPS-2005 Communications			200,000					200,000
2910	Community Development Act of 1974	3,806,700	2,985,000	1,002,000	1,450,000	400,000	400,000	400,000	10,443,700
2930	Home Investment Partnership Funds		150,000						150,000
3000	Storm Sewer (NPDES) Fund	152,300		300,000	300,000				752,300
3210	Dev Fees Fund-Sewer & Storm Drain	2,971,600	817,000	1,475,000		2,842,500	625,000		8,731,100
3211	Dev Fees Fund-Parks & Playground	5,436,800	1,108,500	165,000		610,000	2,485,000	2,940,000	12,745,300
3213	Dev Fees Fund-Street Trees	105,000	10,000	10,000	10,000	10,000	10,000	10,000	165,000
3214	Dev Fees Fund-Annexations	493,800							493,800
3215	Dev Fees Fund-Arterial	3,283,300	4,976,800	1,115,000	1,320,500	5,539,500	4,800,000	3,400,000	24,435,100
3220	Development Impact Fee							8,500,000	8,500,000
3310	Spec Gas Tax Impvt Fund-2107	9,013,600	2,291,100	2,415,300	1,732,700	3,951,200	1,836,800	1,800,000	23,040,700
3710	Special Aviation Fund-State	91,000							91,000
3720	Special Aviation Fund-Federal	2,262,600	658,500	1,486,750	923,400	3,835,300	1,860,950	632,750	11,660,250
3820	Spec Const Asst Fund-State & Fed	17,860,400	1,012,700	3,330,000	3,330,000	5,610,000	27,050,000	30,150,000	85,013,100
3830	Spec Const Asst Fund-Others	26,134,200	1,067,600	1,687,750	226,000	890,000	9,695,000	50,000	39,750,550
3850	Spec Const Asst Fund-TDA	34,400							34,400
5200	Downtown Parking District			40,000		1,256,900	1,191,900	1,191,900	3,680,700
6130	Trust Deposits-Misc	103,800							103,800
7010	Assessment Districts-Projects	627,700				427,500	23,700,000	66,800,000	91,555,200
8000	Capital Projects Fund	741,000							741,000
9210	Central City-Project	1,371,100	140,700	121,200	92,000	192,000	92,000	92,000	2,101,000
9240	Central City Low Income Housing	875,000	1,000,000						1,875,000
9310	Sunset Ave-Project	2,247,500	851,200	351,200	101,200	101,200	101,200	101,200	3,854,700
9340	Sunset Ave Low Income Housing	900,000	600,000						1,500,000
TOTAL		100,036,400	19,794,100	12,475,350	11,078,300	81,412,300	82,878,300	118,439,100	426,113,850

CAPITAL IMPROVEMENT PROJECTS

By Fund

CIP	Project Description	Dept	Previous Years						Total Years
			04-05	05-06	06-07	07-08	08-09	09-10	
1000	General Fund								
9102	PCs & Networking	1500	100,000	100,000	100,000	750,000	1,825,000	225,000	3,600,500
9108	COPS Reporting System	4000							51,400
9109	Laurel Heights Park	5080				50,000			50,000
9127	Silt Removal Gablian Creek	5000				400,000			734,600
9130	Weed Abatement	1500	25,000	30,000	30,000	35,000	40,000	40,000	225,900
9138	Corp Yd Storm Drain NPDES	5180	152,500			158,600			555,100
9143	Capital Facilities Development	1500							
9268	Video Production & Broadcast	4500				20,000	10,000		30,000
9284	Underground Storage Tank	5000			9,000	9,000			68,300
9293	Fire Air Masks	4500				82,800			82,800
9303	Boronda-Rossi A D 86-5	5050				13,000	25,000		38,000
9304	Police Storage Building	4000		40,000	36,000		36,000		148,000
9345	City Phone System	1500				100,000	700,000		800,000
9350	Breadbox Floor Covering	5030				20,000			20,000
9356	Asbestos Management	5030	10,000	15,000	15,000			15,000	106,000
9365	Street Sweepers Acquisition	5185				120,700			120,700
9377	Fire EMS & Safety Equipment	4500				29,400			29,400
9379	Sherwood Park Improvements	5080					270,000		620,000
9436	Storm Water Monitoring NPDES	5180				350,000	400,000	400,000	1,781,400
9466	Emergency Gen.-C.H. & Yard	5030	200,000			350,000			450,000
9540	Fire Vehicle Replacement	4500	289,900	289,900	289,900	693,900	325,000		3,266,900
9541	Fire Stations Repairs	4500		25,000	25,000	251,900	40,000		365,500
9612	City Hall Improvements	5030				2,000,000			2,000,000
9626	Fire Station 7	4500					500,000		500,000
9627	Natividad Creek Multi-Complex	5500				8,000,000			8,000,000
9636	Library Roof Replacement	6000				100,000	100,000		200,000
9643	Senior Center	5500				760,000			760,000
9662	Traffic Fee Ordinance Update	5000							20,000
9670	EI Dorado Park Improvements	5500				410,000			410,000
9684	Copier Rental Program	1500	55,000	55,000	55,000	60,000	60,000	60,000	409,700

CAPITAL IMPROVEMENT PROJECTS

By Fund

CIP	Project Description	Dept	Previous Years	04-05	05-06	06-07	07-08	08-09	09-10	Total Years
9701	General Plan Update	1500	1,580,000							1,580,000
9709	Water Re-Use Feasibility Study	5000				83,000		83,000		166,000
9712	Community Cnt & Sherwood Hall	5030	130,000			2,000,000				2,130,000
9718	Reroof Public Buildings	5030	12,000							12,000
9737	Little League Field Repairs	5080	50,000					50,000		150,000
9755	Sherwood Park Hats Repainting	5080								55,000
9756	Central Park Facility Improv	5080				250,000		250,000		500,000
9759	Rec Center Fumigation	5030				25,000				25,000
9764	Firehouse Rec Center Acoustics	5030				15,000				15,000
9769	Rec Courts Resurface	5080				171,000		65,000	65,000	301,000
9771	Claremont Park	5500	60,000							60,000
9772	Ballfield Lights Replacement	5080				65,000		65,000		195,000
9778	Sherwood Park Picnic Tables	5080				25,000		25,000		50,000
9793	Park Drinking Fountain Repl.	5080				30,000		30,000	30,000	90,000
9812	PD Mobile Computer Terminals	4000	101,200					90,000	95,000	376,200
9840	Irrigation Contrl.Sys.Retrofit	5000				126,500		80,500		207,000
9873	Skating Activity Centers	5500				350,000		350,000		700,000
9875	Rec./Park Facility Repainting	5030				100,000				100,000
9901	Salinas River Drainage Improv	5000				1,250,000				1,250,000
9904	New Police Facility	4000	35,400			28,234,200				28,269,600
9906	Downtown Rec Center Improv	5500				1,150,000				1,150,000
			5,374,200	841,400	563,900	559,900	49,039,100	5,443,500	1,004,000	62,826,000
2100	Municipal Airport Fund									
9119	Paint Airport Terminal/Hangar	5120	220,000							220,000
9152	Airport Master Plan Update	5120	72,200							72,200
9155	Airport Improvements FAA 11	5120	153,400							153,400
9160	VORTAC Relocation	5120				48,600				48,600
9190	Fire Crash Truck	5120	110,000							110,000
9284	Underground Storage Tank	5000	4,600	2,000	2,000		2,000	2,000	2,000	16,600
9312	Airport Master Plan-EIR	5120		15,000						15,000
9317	Airport Misc Improvements	5120	10,400							10,400

CAPITAL IMPROVEMENT PROJECTS

By Fund

CIP	Project Description	Dept	Previous Years	04-05	05-06	06-07	07-08	08-09	09-10	Total Years
9319	E Airport T-Hangar Taxiways	5120			15,000			75,000		90,000
9321	Airport Gate/Fencing Upgrade 2	5120						1,200	9,750	10,950
9322	Runway 13-31 Overlay	5120	26,500	78,250						104,750
9323	Easement Acq Runway 8 and 13	5120						2,450	1,500	1,500
9330	Eastside Heliport Development	5120								24,450
9372	Airport Terminal Bldg Elevator	5120	165,000							165,000
9375	Airport Improvements FAA 09	5120	120,900	70,600						191,500
9402	Airport Security System	5120		11,000	11,000				11,000	77,000
9404	Fairways Tree Removal	5145		15,000						30,000
9571	N T-Hangar Taxi Reconst	5120				1,500		12,200		13,700
9572	N T-Hangar Utility Reconst	5120				800		7,100		7,900
9574	West T-Hangar Taxiways	5120		14,500						14,500
			856,500	165,600	106,250	61,600	30,300	110,950	46,250	1,377,450
2200	Industrial Waste Fund									
9107	Ind Waste Line to AP Bus Park	5160						1,140,000		1,140,000
9361	Ind Waste Capacity Study	5160		55,000						55,000
9630	Industrial Waste Line Extend	5160						900,000		900,000
9695	FEMA Ind. Waste 1/95 & 3/95	5160	810,000							810,000
9791	Indust Waste Drainage Systems	5160	33,000							33,000
9794	IW Facility Expansion	5160	281,500				5,000,000			281,500
9794	IW Facility Expansion	5160			55,000		5,000,000	2,040,000		5,000,000
			1,124,500	-	55,000	-	5,000,000	2,040,000	-	8,219,500
2320	Fairways Golf Course									
9284	Underground Storage Tank	5000	2,000	51,000	1,000	1,000	1,000	1,000	1,000	58,000
9404	Fairways Tree Removal	5145		15,000						30,000
9663	Groundwater Monitoring Fairway	5145	24,900	12,000	12,000	12,000	12,000	12,000	12,000	96,900
			26,900	78,000	28,000	13,000	13,000	13,000	13,000	184,900

CAPITAL IMPROVEMENT PROJECTS

By Fund

CIP	Project Description	Dept	Previous Years	04-05	05-06	06-07	07-08	08-09	09-10	Total Years
2400	Emergency Medical Services Fund									
9377	Fire EMS & Safety Equipment	4500	36,000	18,000	18,000	18,000	18,000	18,000	18,000	144,000
			36,000	18,000	18,000	18,000	18,000	18,000	18,000	144,000
2500	Asset Seizure Fund									
9304	Police Storage Building	4000		50,000						50,000
9327	Mobile Police Station & Equip	4000		50,000						50,000
			-	100,000	-	-	-	-	-	100,000
2700	Sewer Fund									
9124	Lift Stations Backup Generator	5170		225,000	225,000	225,000	225,000	225,000	225,000	1,350,000
9125	Kern St Sanitary Sewer Line	5170	190,000							190,000
9138	Corp Yd Storm Drain NPDES	5180	32,000	20,000		20,800				72,800
9283	Sanitary Sewer Mgmt System	5170	100,000	70,000	150,000	350,000	350,000	350,000	350,000	1,520,000
9348	NPDES-Grease Traps	5170		250,000	250,000	250,000	250,000	250,000	250,000	1,250,000
9352	Slurry Sewer Outfall	5170		225,000						225,000
9725	Sanitary Sewer Equipment	5170	650,000			335,000		115,000		1,100,000
9742	Sewer Pipe Repairs	5170	302,000	65,000	65,000	65,000	65,000	65,000	65,000	692,000
9743	Repairs to Lift Stations	5170	82,400	200,000	200,000	400,000	400,000	400,000	400,000	1,682,400
9850	Rossi St Sewer Main 1	5170	3,150,000	542,000						3,692,000
9852	Sewer Main Replacements	5170	7,432,000							7,432,000
			11,938,400	922,000	1,115,000	890,000	1,645,800	1,405,000	1,290,000	19,206,200
2800	Public Safety Fund									
9812	PD Mobile Computer Terminals	4000	1,672,500							1,672,500
			1,672,500	-	-	-	-	-	-	1,672,500
2855	Police Capital Fund									
9327	Mobile Police Station & Equip	4000	30,000	100,000	50,000					300,000
			30,000	100,000	50,000	-	-	-	-	300,000

CAPITAL IMPROVEMENT PROJECTS

By Fund

CIP	Project Description	Dept	Previous Years	04-05	05-06	06-07	07-08	08-09	09-10	Total Years
2866	COPS More 2002									
9108	COPS Reporting System	4000	465,600	-	-	-	-	-	-	465,600
			465,600	-	-	-	-	-	-	465,600
2867	COPS-2005 Communications									
9351	Police Mobile Print System	4000	-	200,000	-	-	-	-	-	200,000
			-	200,000	-	-	-	-	-	200,000
2910	Community Development Act of 1974									
9018	S Salinas ADA Ramps (Phase 1)	5000	400,000							400,000
9021	E Salinas Street Lights (Ph 7)	5000	265,000	28,000						293,000
9022	E Salinas Street Lights (Ph 8)	5000		220,000						220,000
9023	Chavez Community Park	5500	1,395,700	113,000						1,508,700
9027	N Salinas ADA Ramps (Ph 1)	5000	45,000	320,000	290,000					655,000
9032	Courts @ Los Padres Park	5080	70,000	65,000						135,000
9033	ADA Upgrades @ City Parks	5000	227,000		85,000					312,000
9034	Illuminated Crosswalks 04-05	5000		200,000						200,000
9035	T/S @ Sanborn & Kimmel	5053		275,000						275,000
9037	E Salinas Streetlights (Ph 9)	5000			462,000					462,000
9038	Reroof Breadbox Recreation Ctr	5030			75,000					75,000
9039	Sanborn Rd Pedestrian Ramp ADA	5000			90,000					90,000
9091	Streetscape Improvements	7107	187,000							187,000
9137	Sherwood Park Improvements	5030			750,000					750,000
9140	Williams Ranch Child Care Fac	1500			300,000					300,000
9296	Child Care Facility (EDD)	1500	1,050,000							1,050,000
9618	ADA Modifications to City Fac.	5000	27,000	1,764,000	400,000	400,000	400,000	400,000	400,000	3,391,000
9643	Senior Center	5500	140,000							140,000
			3,806,700	2,985,000	1,002,000	1,450,000	400,000	400,000	400,000	10,443,700
2930	Home Investment Partnership Funds									
9080	Los Abuelitos Housing	7107	-	150,000	-	-	-	-	-	150,000
			-	150,000	-	-	-	-	-	150,000

CAPITAL IMPROVEMENT PROJECTS

By Fund

CIP	Project Description	Dept	Previous Years							Total Years
			04-05	05-06	06-07	07-08	08-09	09-10		
3000	Storm Sewer (NPDES) Fund									
9139	Storm Sewer Pipe Repair	5180								78,000
9176	Master Storm Drain Plan	5180	78,000							74,300
9365	Street Sweepers Acquisition	5185	74,300							600,000
9436	Storm Water Monitoring NPDES	5180		300,000	300,000					752,300
			152,300	300,000	300,000					
3210	Dev Fees Fund-Sewer & Storm Dr									
9176	Master Storm Drain Plan	5180	335,000							335,000
9370	Development Impact Fee Study	5000		50,000						50,000
9454	Lower Natividad Creek Park	5500	400,000							400,000
9735	Priority 1 Storm Sewer Lines	5180	762,600							762,600
9738	W Laurel Sewer Trunk Line	5170	224,000							224,000
9739	E Alisal Sewer Trunk Line	5170				2,650,000				2,650,000
9740	S Wood Sewer Trunk Line	5170				192,500				817,500
9741	Los Palos Sewer Trunk Line	5170		1,425,000			625,000			1,425,000
9850	Rossi St Sewer Main 1	5170	850,000							1,667,000
9852	Sewer Main Replacements	5170	400,000							400,000
			2,971,600	1,475,000		2,842,500	625,000			8,731,100
3211	Dev Fees Fund-Parks & Playgrd									
9023	Chavez Community Park	5500	250,000							250,000
9104	Rossi-Rico Community Park	5500		55,000						55,000
9104	Rossi-Rico Community Park	5500					1,485,000		2,940,000	4,425,000
9346	Natividad Creek Community Park	5500	4,194,500	55,000						4,304,500
9346	Natividad Creek Community Park	5500					1,000,000			1,000,000
9347	Natividad Creek Pk Maint Bldg	5500	275,000							275,000
9370	Development Impact Fee Study	5000		50,000						50,000
9380	Park & Open Space Master Plan	5500		115,000						115,000
9403	Monte Bella Park	5500	558,500							558,500
9454	Lower Natividad Creek Park	5500	197,300							692,300
9757	Nativ Ck Pk Skate/BMX Track	5500	480,000			500,000				980,000

CAPITAL IMPROVEMENT PROJECTS

By Fund

CIP	Project Description	Dept	Previous Years	04-05	05-06	06-07	07-08	08-09	09-10	Total Years
9902	Carr Lake Development	5500	40,000	1,108,500	165,000	-	610,000	2,485,000	2,940,000	40,000 12,745,300
9091	Streetscape Improvements	7107	22,000							22,000
9105	Street Trees	5050	83,000	10,000	10,000	10,000	10,000	10,000	10,000	143,000
			105,000	10,000	10,000	10,000	10,000	10,000	10,000	165,000
3214	Dev Fees Fund-Annexations									
9761	New Municipal Pool	5030	493,800	-	-	-	-	-	-	493,800 493,800
3215	Dev Fees Fund-Arterial									
9112	Natividad/Laurel Intersection	5050	490,000	200,000	330,000					1,020,000
9115	Sanborn Road Improvements	5050	400,000	3,050,000						3,450,000
9128	Williams Road Median Island	5050		261,800		1,725,000				1,986,800
9145	W Laurel Dr Widening	5050	985,000	1,040,000		3,270,000				5,295,000
9149	W Alvin Crossing	5050					700,000		3,400,000	4,100,000
9171	E Bernal Drive Improvements	5050		219,000	1,249,000					1,468,000
9287	Williams Road Widening	5050	1,000,000							1,000,000
9358	T/S Williams Rd & Garner Av	5053		200,000						200,000
9359	Alisal St Imp (TFO #43)	5050		39,500						39,500
9360	Western Bypass (TFO #26)	5050		126,500						126,500
9662	Traffic Fee Ordinance Update	5000	325,800							325,800
9723	E Romie Lane Widening	5050	82,500	425,000	200,000	71,500	544,500			898,500
9724	S Main & Blanco Intersection	5050						4,100,000		425,000
9899	Harris Road & 101 Overpass	5050						4,800,000	3,400,000	4,100,000 24,435,100
3220	Development Impact Fee									
9462	Northeast Library	6000	-	-	-	-	-	-	8,500,000	8,500,000
									8,500,000	8,500,000

CAPITAL IMPROVEMENT PROJECTS

By Fund

CIP	Project Description	Dept	Previous Years										Total Years							
			04-05	05-06	06-07	07-08	08-09	09-10												
3310	Spec Gas Tax Impvt Fund-2107																			
9057	Monterey St. Parking Structure	5195	300,000																	300,000
9085	Utility Underground Districts	7107	50,000	55,000	50,000	225,000														519,000
9105	Street Trees	5050						150,000												300,000
9115	Sanborn Road Improvements	5050																		80,000
9121	Alisal/Bardin/Williams Lights	5000																		87,200
9122	Rossi St Bike Lane	5050																		225,000
9128	Williams Road Median Island	5050																		40,000
9138	Corp Yd Storm Drain NPDES	5180	77,500				80,600													282,100
9139	Storm Sewer Pipe Repair	5180	250,000	250,000	250,000	250,000	250,000	250,000												1,750,000
9172	San Miguel Av Median Island	5050																		131,300
9173	Davis Rd Imp (Laurel to Rossi)	5050																		336,000
9175	Santa Rita Storm Channel	5180																		275,000
9176	Master Storm Drain Plan	5180																		84,000
9177	Traffic Signal Interconnection	5053																		15,000
9185	Natividad Road Median Imp	5050	80,000																	100,000
9336	Abbott Street (Romie to John)	5050																		340,000
9337	E Market Street Overlay	5050																		110,000
9338	Kip-McKinnon Bikeway	5050																		46,000
9365	Street Sweepers Acquisition	5185	118,600	121,300	82,700	41,800														563,400
9438	Annual City Sts Rehab Program	5050	575,000	575,000	575,000	575,000	575,000	575,000												7,895,000
9461	Congestion Mgmt Agency City %	5000	65,000	28,000	55,000	60,000	60,000	60,000												588,000
9607	Bicycle Lane Installations	5050	60,000	60,000	60,000	60,000	60,000	60,000												539,000
9631	Airport Blvd Improvements	5050																		169,500
9654	Traffic Signal Installation	5053	325,000	350,000	350,000	350,000	350,000	375,000												3,310,300
9720	Sidewalk & Drainage Repairs	5050	310,000	310,000	310,000	320,000	325,000	330,000												2,790,000
9724	S Main & Blanco Intersection	5050																		1,700
9748	Natividad Road Landscaping	5050																		600,700
9775	Str. Median Landscape Repairs	5050	80,000	80,000	80,000	80,000	80,000	80,000												240,000
9864	N. Davis Rd. Landscaping	5050																		250,000
9867	Martella/Preston Sts. A.D.	5050																		142,500
9881	Maryal Drive Reconstruction	5050																		930,000

CAPITAL IMPROVEMENT PROJECTS

By Fund

CIP	Project Description	Dept	Previous Years	04-05	05-06	06-07	07-08	08-09	09-10	Total Years
3710	Special Aviation Fund-State									
9152	Airport Master Plan Update	5120	50,000							50,000
9375	Airport Improvements FAA 09	5120	41,000							41,000
			91,000	-	-	-	-	-	-	91,000
3720	Special Aviation Fund-Federal									
9152	Airport Master Plan Update	5120	135,000							135,000
9155	Airport Improvements FAA 11	5120	70,000							70,000
9155	Airport Improvements FAA 11	5120	1,004,600							1,004,600
9160	VORTAC Relocation	5120			923,400					923,400
9312	Airport Master Plan-EIR	5120		285,000						285,000
9315	E Airport Infrastructure	5120				175,300				175,300
9315	E Airport Infrastructure	5120				3,329,700				3,329,700
9317	Airport Misc Improvements	5120	46,900							46,900
9318	Airport/Hartnell Report	5120	88,900							88,900
9319	E Airport T-Hangar Taxiways	5120				285,000		1,425,000		1,710,000
9321	Airport Gate/Fencing Upgrade 2	5120						22,400	185,250	207,650
9322	Runway 13-31 Overlay	5120		238,500	1,486,750					1,725,250
9323	Easement Acq Runway 8 and 13	5120							28,500	28,500
9330	Eastside Heliport Development	5120						46,550	419,000	465,550
9375	Airport Improvements FAA 09	5120	917,200							917,200
9571	N T-Hangar Taxi Reconst	5120				29,400		231,400		260,800
9572	N T-Hangar Utility Reconst	5120				15,900		135,600		151,500
9574	West T-Hangar Taxiways	5120		135,000						135,000
			2,262,600	658,500	1,486,750	923,400	3,835,300	1,860,950	632,750	11,660,250
3820	Spec Const Asst Fund-State & Fed									
9023	Chavez Community Park	5500	22,000							22,000
9057	Monterey St. Parking Structure	5195	2,000,000							2,000,000
9057	Monterey St. Parking Structure	5195	590,000	200,000						790,000
9062	Commuter Parking Structure	7101	45,000							45,000
9062	Commuter Parking Structure	7101			3,000,000					3,000,000
9062	Commuter Parking Structure	7101				550,000		8,550,000		9,100,000

CAPITAL IMPROVEMENT PROJECTS

By Fund

CIP	Project Description	Dept	Previous Years	04-05	05-06	06-07	07-08	08-09	09-10	Total Years
9104	Rossi-Rico Community Park	5500	278,000							278,000
9121	Alisal/Bardin/Williams Lights	5000	495,900							495,900
9122	Rossi St Bike Lane	5050	148,000	316,600						464,600
9122	Rossi St Bike Lane	5050		76,100						76,100
9164	ITC Rail Layover Facility	5000	110,000							110,000
9174	ITC Bicycle-Pedestrian Bridge	5000	80,000			1,260,000				1,340,000
9177	Traffic Signal Interconnection	5053	80,000							80,000
9282	N Main Street Bike Lanes	5050	50,000	295,000						295,000
9282	N Main Street Bike Lanes	5050	193,200	125,000						175,000
9293	Fire Air Masks	4500	1,100,400							1,100,400
9296	Child Care Facility (EDD)	1500	200,000							200,000
9336	Abbott Street (Romie to John)	5050	400,000							400,000
9336	Abbott Street (Romie to John)	5050	158,800							158,800
9336	Abbott Street (Romie to John)	5050	400,000							400,000
9337	E Market Street Overlay	5050	84,800							84,800
9338	Kip-McKinnon Bikeway	5050								
9344	Public Safety Radio System	1500					2,000,000	2,100,000	2,100,000	6,200,000
9438	Annual City Sts Rehab Program	5050	2,530,000							2,530,000
9438	Annual City Sts Rehab Program	5050	1,460,000				50,000	50,000	50,000	1,460,000
9607	Bicycle Lane Installations	5050								150,000
9640	City Wide Recreation Trails	5500			330,000					330,000
9654	Traffic Signal Installation	5053	14,700							14,700
9695	FEMA Ind. Waste 1/95 & 3/95	5160	3,009,800							3,009,800
9695	FEMA Ind. Waste 1/95 & 3/95	5160	1,003,300							1,003,300
9701	General Plan Update	1500	150,000							150,000
9701	General Plan Update	1500	264,000							264,000
9761	New Municipal Pool	5030	1,447,000							1,447,000
9761	New Municipal Pool	5030	1,290,500							1,290,500
9878	Davis Rd Widen (Mkt to Blanco)	5050				1,750,000		8,400,000		10,150,000
9881	Maryal Drive Reconstruction	5050	255,000							255,000
9899	Harris Road & 101 Overpass	5050								
			17,860,400	1,012,700	-	3,330,000	5,610,000	27,050,000	30,150,000	85,013,100

CAPITAL IMPROVEMENT PROJECTS

By Fund

CIP	Project Description	Dept	Previous Years	04-05	05-06	06-07	07-08	08-09	09-10	Total Years
3830	Spec Const Asst Fund-Others									
9023	Chavez Community Park	5500	44,000							44,000
9057	Monterey St. Parking Structure	5195		72,600						72,600
9057	Monterey St. Parking Structure	5195	13,722,600							13,722,600
9063	Downtown Parking Mgmt Plan	5195		50,000						50,000
9106	Downtown Parking Lot Imp	5195	100,000							100,000
9109	Laurel Heights Park	5080	36,000							36,000
9115	Sanborn Road Improvements	5050			10,750					10,750
9128	Williams Road Median Island	5050			63,500					63,500
9134	Railroad Historic Display	7101				340,000				340,000
9173	Davis Rd Imp (Laurel to Rossi)	5050			500,000					500,000
9173	Davis Rd Imp (Laurel to Rossi)	5050		70,000	400,000					470,000
9280	T S Buckhorn and Sanborn	5053				250,000				250,000
9281	T S Boronda and Falcon	5053				250,000				250,000
9296	Child Care Facility (EDD)	1500	70,000							70,000
9303	Boronda-Rossi A D 86-5	5050	50,000					9,645,000		9,695,000
9346	Natividad Creek Community Park	5500	460,000							460,000
9357	Building Permit System	4800			500,000		50,000		50,000	700,000
9358	T/S Williams Rd & Garner Av	5053			48,500					48,500
9401	Planning Future Growth Areas	5000	462,000	875,000	176,000					1,678,000
9438	Annual City Sts Rehab Program	5050	3,060,000							3,060,000
9643	Senior Center	5500	100,000							100,000
9654	Traffic Signal Installation	5053	37,500							37,500
9667	Computer Aided Design System	5000								
9720	Sidewalk & Drainage Repairs	5050	1,200,000							1,200,000
9724	S Main & Blanco Intersection	5050	10,000							10,000
9756	Central Park Facility Improv	5080	74,000							74,000
9761	New Municipal Pool	5030	3,721,100							3,721,100
9761	New Municipal Pool	5030	2,925,000							2,925,000
9910	Williams/Laurel Intersection	5050	62,000							62,000
			26,134,200	1,067,600	1,687,750	226,000	890,000	9,695,000	50,000	39,750,550

CAPITAL IMPROVEMENT PROJECTS

By Fund

CIP	Project Description	Dept	Previous Years	04-05	05-06	06-07	07-08	08-09	09-10	Total Years
3850	Spec Const Asst Fund-TDA									
9122	Rossi St Bike Lane	5050	34,400	-	-	-	-	-	-	34,400
			34,400							34,400
5200	Downtown Parking District									
9054	Downtown Parking Lighting	5195				65,000				65,000
9057	Monterey St. Parking Structure	5195				1,091,900		1,091,900		3,275,700
9106	Downtown Parking Lot Imp	5195				100,000		100,000		300,000
9839	Parking Permit Dispensers	5195		40,000						40,000
			-	40,000		1,256,900		1,191,900		3,680,700
				40,000		1,256,900		1,191,900		3,680,700
6130	Trust Deposits-Misc									
9108	COPS Reporting System	4000	103,800							103,800
			103,800							103,800
7010	Assessment Districts-Projects									
9346	Natividad Creek Community Park	5500	300,000							300,000
9454	Lower Natividad Creek Park	5500	327,700							327,700
9867	Martella/Preston Sts. A.D.	5050				427,500				427,500
9902	Carr Lake Development	5500						23,700,000	66,800,000	90,500,000
			627,700			427,500		23,700,000	66,800,000	91,555,200
8000	Capital Projects Fund									
9143	Capital Facilities Development	1500	191,000							191,000
9904	New Police Facility	4000	550,000							550,000
			741,000							741,000
9210	Central City-Project									
9063	Downtown Parking Mgmt Plan	5195								73,700
9069	Contamination Mitigation	7101	797,100		51,200	22,000	22,000	22,000	22,000	958,300
9071	Facade Impvt. Rebate	7101	549,000	45,000	70,000	70,000	70,000	70,000	70,000	944,000
9134	Railroad Historic Display	7101	15,000			100,000				115,000

CAPITAL IMPROVEMENT PROJECTS

By Fund

CIP	Project Description	Dept	Previous Years	04-05	05-06	06-07	07-08	08-09	09-10	Total Years
9174	ITC Bicycle-Pedestrian Bridge	5000	10,000 <u>1,371,100</u>	<u>140,700</u>	<u>121,200</u>	<u>92,000</u>	<u>192,000</u>	<u>92,000</u>	<u>92,000</u>	10,000 <u>2,101,000</u>
9240	Central City Low Income Housing									
9056	Soledad St Affordable Housing	7101	875,000 <u>875,000</u>	-	-	-	-	-	-	1,875,000 <u>1,875,000</u>
9310	Sunset Ave-Project									
9055	SRA Clean Sweep	7107	15,000							15,000
9085	Utility Underground Districts	7107	15,000							15,000
9091	Streetscape Improvements	7107	796,600	250,000						1,796,600
9092	Facade Improvement Plan	7107	465,000	50,000	50,000	50,000	50,000	50,000	50,000	765,000
9093	Breadbox Gymnasium	7107	805,900	51,200	51,200	51,200	51,200	51,200	51,200	1,113,100
9327	Mobile Police Station & Equip	4000	150,000 <u>2,247,500</u>	<u>851,200</u>	<u>351,200</u>	<u>101,200</u>	<u>101,200</u>	<u>101,200</u>	<u>101,200</u>	150,000 <u>3,854,700</u>
9340	Sunset Ave Low Income Housing									
9080	Los Abuelitos Housing	7107	551,000							551,000
9080	Los Abuelitos Housing	7107	349,000 <u>900,000</u>	<u>600,000</u>	-	-	-	-	-	949,000 <u>1,500,000</u>
			<u>100,036,400</u>	<u>19,794,100</u>	<u>12,475,350</u>	<u>11,078,300</u>	<u>81,412,300</u>	<u>82,878,300</u>	<u>118,439,100</u>	<u>426,113,850</u>

CAPITAL IMPROVEMENT PROJECT

Project: E Salinas Street Lights (Ph 7)

Department: Development & Engineering

Project Number: 9021

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Project Description and Location:

Design and install residential streetlights to meet current standards and to improve neighborhood safety along Pacific, Orchard, Caribbean Avenues; Cari and Camille Courts; Tahiti and Hawaii Places and Sieber and Atlantic Streets

Completion Schedule: Start Date 01 JUL 2003 Completion Date 30 JUN 2005

Fiscal Impact:

Once installed, CDBG funds cannot be used for streetlight maintenance.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services	11,100							11,100
Internal Services 1. Regular Pay	16,400							16,400
Construction/Acquisition 1. Impvt Other Than Buildings	227,800	28,000						255,800
Other Project Costs 1. Contingencies	9,700							9,700
TOTAL COST	265,000	28,000						293,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Block Grant Fund	265,000	28,000						293,000
TOTAL FUNDING	265,000	28,000						293,000

CAPITAL IMPROVEMENT PROJECT

Project: E Salinas Street Lights (Ph 8)

Department: Development & Engineering

Project Number: 9022

Project Description and Location:

Design and install residential streetlights to meet current standards and to improve neighborhood safety along Elm Drive, Gee & Holly Streets, and Sanborn Road.

Completion Schedule:

Start Date
01 JUL 2004

Completion Date
30 MAR 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :

Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services		12,000						12,000
Internal Services 1. Regular Pay		32,000						32,000
Construction/Acquisition 1. Impvt Other Than Buildings		160,000						160,000
Other Project Costs 1. Contingencies		16,000						16,000
TOTAL COST		220,000						220,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Block Grant Fund		220,000						220,000
TOTAL FUNDING		220,000						220,000

CAPITAL IMPROVEMENT PROJECT

Project: Chavez Community Park

Department: Recreation - Parks

Project Number: 9023

Project Description and Location:

A picnic area, parking area, and play area have been completed at the east end of the park. Landscape improvements are in the planning stage and will be completed in FY 00-01 from carryover funds estimated at \$240,000. Funding in FY 01-02 will be used to install a restroom at the east end of the park. A state grant combine with CDBG funds will be used to complete restoration planting.

Completion Schedule:

Start Date
04 FEB 2000

Completion Date
30 DEC 2005

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :

Date Costs < Savings > Will Occur:

Fiscal Impact:

Additional maintenance will be required when the additional improvements are added. Block Grant funding cannot be used for maintenance.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services	34,000							34,000
Internal Services 1. Regular Pay 2. Computer Aided Design	89,100 5,200							89,100 5,200
Construction/Acquisition 1. Impvt Other Than Buildings 2. Impvt Other Than Buildings	1,561,400 22,000	113,000						1,674,400 22,000
Other Project Costs								
TOTAL COST	1,711,700	113,000						1,824,700

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Block Grant Fund 2. Dev Fees Fund-Parks 3. 1997 COPS Proceeds 4. State Habitat Grant	1,395,700 250,000 44,000 22,000	113,000						1,508,700 250,000 44,000 22,000
TOTAL FUNDING	1,711,700	113,000						1,824,700

CAPITAL IMPROVEMENT PROJECT

Project: N Salinas ADA Ramps (Ph 1)

Department: Development & Engineering

Project Number: 9027

Project Description and Location:

Design and install handicap access ramps at intersections along West and East Alvin Drive, Linwood Drive, Sherwood Drive, Parkside Street, Baldwin Street, Modoc and Rainier Avenues, and a portion of Natividad Road.

Completion Schedule: Start Date 01 JUL 2003 Completion Date 30 SEP 2005

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services		10,000						10,000
Internal Services 1. Regular Pay 2. Other Payroll Costs 3. Computer Aided Design	24,600 10,100 10,300	41,000 16,400 15,000	24,167					89,767 26,500 25,300
Construction/Acquisition 1. Impvt Other Than Buildings		237,600	241,667					479,267
Other Project Costs 1. Contingencies			24,167					24,167
TOTAL COST	45,000	320,000	290,001					655,001

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Block Grant Fund	45,000	320,000	290,000					655,000
TOTAL FUNDING	45,000	320,000	290,000					655,000

CAPITAL IMPROVEMENT PROJECT

Project: Courts @ Los Padres Park
Department: Park Maintenance
Project Number: 9032

Project Description and Location:
 Construct a new Basketball/Volleyball court at Los Padres Park and upgrade irrigation system.
Completion Schedule: Start Date 01 AUG 2003 Completion Date 30 JUN 2005

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services	10,000							10,000
Internal Services 1. Regular Pay 2. Other Payroll Costs 3. Computer Aided Design	16,700 6,000 5,000							16,700 6,000 5,000
Construction/Acquisition 1. Impvt Other Than Buildings	32,300	65,000						97,300
Other Project Costs								
TOTAL COST	70,000	65,000						135,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Block Grant Fund	70,000	65,000						135,000
TOTAL FUNDING	70,000	65,000						135,000

CAPITAL IMPROVEMENT PROJECT

Project: ADA Upgrades @ City Parks

Department: Development & Engineering

Project Number: 9033

Project Description and Location:

Design and construct improvements to existing restroom facilities at Closter Park and Central Park to conform to ADA accessibility standards

Completion Schedule: Start Date 01 JUL 2003 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Other Professional Services	8,200							8,200
Internal Services 1. Regular Pay 2. Other Payroll Costs 3. Computer Aided Design	11,300 5,700 3,100							11,300 5,700 3,100
Construction/Acquisition 1. Impvt Other Than Buildings	198,700		85,000					283,700
Other Project Costs								
TOTAL COST	227,000		85,000					312,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Block Grant Fund	227,000		85,000					312,000
TOTAL FUNDING	227,000		85,000					312,000

CAPITAL IMPROVEMENT PROJECT

Project: Illuminated Crosswalks 04-05

Department: Development & Engineering

Project Number: 9034

Project Description and Location:

This project provides for the design and installation of illuminated pedestrian crossings at the intersections of Natividad/Sorrentini and John/Los Palos.

Completion Schedule:

Start Date
01 JUL 2004

Completion Date
30 APR 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :

Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services		2,000						2,000
Internal Services 1. Regular Pay		32,000						32,000
Construction/Acquisition 1. Impvt Other Than Buildings		152,000						152,000
Other Project Costs 1. Contingencies		14,000						14,000
TOTAL COST		200,000						200,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Block Grant Funds		200,000						200,000
TOTAL FUNDING		200,000						200,000

CAPITAL IMPROVEMENT PROJECT

Project: T/S @ Sanborn & Kimmel

Department: Traffic Signals

Project Number: 9035

Subject Description and Location:

This project provides for the installation of a Traffic Signal system at the intersection of Sanborn Road & Kimmel Street.

Completion Schedule:

Start Date 01 JUL 2004

Completion Date 30 OCT 2005

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services		28,000						28,000
Internal Services 1. Regular Pay		35,000						35,000
Construction/Acquisition 1. Impvt Other Than Buildings 2. Fixed Equipment		210,000 2,000						210,000 2,000
Other Project Costs								
TOTAL COST		275,000						275,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Block Grant Fund		275,000						275,000
TOTAL FUNDING		275,000						275,000

CAPITAL IMPROVEMENT PROJECT

Project: E Salinas Streetlights (Ph 9)

Department: Development & Engineering

Project Number: 9037

Project Description and Location:

Design and install residential streetlights to meet current standards and to improve neighborhood safety in Census Tract 06; along Oregon, Linden, Valencia, Delores, Kentucky, Myrtle, Bellheaven and Alma streets; Washington, Eucaalyptus and Circle Drive; First Avenue and Joseph Circle.

Completion Schedule: Start Date 01 JUL 2005 Completion Date 01 MAY 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services 1. Regular Pay			67,538					67,538
Construction/Acquisition 1. Impvt Other Than Buildings			337,693					337,693
Other Project Costs 1. Contingencies 2. Electricity			33,769 23,000					33,769 23,000
TOTAL COST			462,000					462,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Community Development Act of 1974 Block			462,000					462,000
TOTAL FUNDING			462,000					462,000

CAPITAL IMPROVEMENT PROJECT

Project: Reroof Breadbox Recreation Ctr
Department: Facilities Maintenance
Project Number: 9038

Project Description and Location:
 Remove and replace roof covering at Breadbox Recreation Center (745 North Sanborn Road). (Subject to Davis-Bacon prevailing wage regulations)
Completion Schedule: Start Date 01 JUL 2005 Completion Date 31 DEC 2005

Estimated Annual Operating Budget Cost/Savings
 Personnel Equipment/Supplies Maintenance Other
 Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services 1. Regular Pay			7,500					7,500
Construction/Acquisition 1. Impvt Other Than Buildings			60,000					60,000
Other Project Costs 1. Contingencies			7,500					7,500
TOTAL COST			75,000					75,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Community Development Act of 1974 Block			75,000					75,000
TOTAL FUNDING			75,000					75,000

CAPITAL IMPROVEMENT PROJECT

Project: Sanborn Rd Pedestrian Ramp ADA
Department: Development & Engineering
Project Number: 9039

Project Description and Location:

Construct ADA-compliant pedestrian ramps on North Sanborn Road from Acosta Street to Garner Avenue, including installation of sidewalk where none exists.

Completion Schedule: Start Date 01 JUL 2005 Completion Date 30 APR 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services 1. Regular Pay			13,846					13,846
Construction/Acquisition 1. Impvt Other Than Buildings			69,231					69,231
Other Project Costs 1. Contingencies			6,923					6,923
TOTAL COST			90,000					90,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Community Development Act of 1974 Block			90,000					90,000
TOTAL FUNDING			90,000					90,000

CAPITAL IMPROVEMENT PROJECT

Project: Downtown Parking Lighting

Department: Downtown Parking

Project Number: 9054

Project Description and Location:

Provide for retrofitting the existing lights in the Salinas St. Garage and Lots #1 & #3 with pulse start metal halide lamps similar to the Main St. & Lot 13 retrofit completed last winter. Existing lighting significantly inadequate.

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

The lighting consultant estimate for all 3 parking facilities is \$45,000.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services					4,500			4,500
Internal Services								
Construction/Acquisition 1. Impvt Other Than Buildings					45,000			45,000
Other Project Costs 1. Contingencies 2. Administrative Overhead					9,000 6,500			9,000 6,500
TOTAL COST					65,000			65,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Downtown Parking District					65,000			65,000
TOTAL FUNDING					65,000			65,000

CAPITAL IMPROVEMENT PROJECT

Project: Soledad St Affordable Housing

Department: Central City Project

Project Number: 9056

Project Description and Location:

Redevelopment of Soledad Street is possible only with a feasible development site, estimated to require acquisition and consolidation of 10-14 parcels at the north end of the street. The depressed real estate market on Soledad Street offers opportunities to acquire properties at reasonable cost - \$6-8/sq. ft. Land assembly will provide location for low income senior housing development.

Completion Schedule: Start Date 01 JAN 2000 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Real Estate/Title/Escrow Servs	30,600							30,600
Internal Services								
Construction/Acquisition 1. Land 2. Clearance & Demolition 3. Buildings	550,000 224,500	1,000,000						550,000 224,500 1,000,000
Other Project Costs 1. Contingencies	69,900							69,900
TOTAL COST	875,000	1,000,000						1,875,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Central City Housing Fund	875,000	1,000,000						1,875,000
TOTAL FUNDING	875,000	1,000,000						1,875,000

CAPITAL IMPROVEMENT PROJECT

Project: Monterey St. Parking Structure
Department: Downtown Parking
Project Number: 9057

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Project Description and Location:

Project provides for the design and construction of a 450 stall parking garage adjacent to the Steinbeck Center and proposed Cineplex Theater. Project includes utility relocation and passive vapor extraction on Agency owned property.

Completion Schedule:

Start Date 01 JUL 1992
 Completion Date 30 JUN 2005

Fiscal Impact:

Parking project cost, estimated at \$16,312,600, is funded by a combination of Economic Development Administration Grant (\$2,000,000) and a COP bond issue (\$16,630,000). Debt service on the bonds, estimated at \$1,091,900 to be offset by parking revenues.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Architectural Services 2. Fixed Equipment	1,030,000	55,000						1,030,000 55,000
Internal Services 1. Regular Pay 2. Computer Aided Design	88,000 13,400							88,000 13,400
Construction/Acquisition 1. Impvt Other Than Buildings 2. Parking Structure 3. Acquisition/Predevelopment	1,273,500 12,278,500 488,600	100,000 375,000						1,373,500 12,653,500 488,600
Other Project Costs 1. Cost of Bond Issuance 2. Debt Service 3. Contingencies	1,140,600	42,600			1,091,900	1,091,900	1,091,900	1,140,600 3,275,700 42,600
TOTAL COST	16,312,600	572,600			1,091,900	1,091,900	1,091,900	20,160,900
PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Economic Development Admin Grant 2. COP Bond Issue 3. State Tank Fund 4. Downtown Parking District 5. Gas Tax Fund 6. Const Asst Fund-Maya Cinema	2,000,000 13,722,600 590,000	200,000 300,000 72,600			1,091,900	1,091,900	1,091,900	2,000,000 13,722,600 790,000 3,275,700 300,000 72,600
TOTAL FUNDING	16,312,600	572,600			1,091,900	1,091,900	1,091,900	20,160,900

CAPITAL IMPROVEMENT PROJECT

Project: Commuter Parking Structure

Department: Central City Project

Project Number: 9062

Project Description and Location:

Project provides for a parking garage with 400 spaces to serve the Intermodal Transit Center. Land acquisition funds (State Prop 117) are for street realignment and parking structure.

Completion Schedule: Start Date 01 JUL 2001 Completion Date 30 JUN 2009

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:
The Caltrans Grant is requested from the Governor's adopted FY 00-01 budget of \$20 million for extension of Caltrans services to Salinas.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Architectural Services	45,000				400,000			445,000
Internal Services 1. Regular Pay					100,000			100,000
Construction/Acquisition 1. Parking Structure 2. Land				3,000,000		8,000,000		8,000,000 3,000,000
Other Project Costs 1. Contingencies 2. Administrative Overhead					50,000	500,000 50,000		500,000 100,000
TOTAL COST	45,000			3,000,000	550,000	8,550,000		12,145,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Caltrans Grant 2. State Prop 117 Funds 3. State or Federal Grants	45,000			3,000,000	550,000	8,550,000		45,000 3,000,000 9,100,000
TOTAL FUNDING	45,000			3,000,000	550,000	8,550,000		12,145,000

CAPITAL IMPROVEMENT PROJECT

Project: Downtown Parking Mgmt Plan

Department: Downtown Parking

Project Number: 9063

Project Description and Location:

Project provides for a Downtown Parking Management Plan

Start Date
01 MAR 2005

Completion Date
30 SEP 2005

Completion Schedule:

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Other Professional Services		112,400						112,400
Internal Services								
Construction/Acquisition								
Other Project Costs 1. Administrative Overhead		11,300						11,300
TOTAL COST		123,700						123,700

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Central City Project 2. Monterey County		73,700 50,000						73,700 50,000
TOTAL FUNDING		123,700						123,700

CAPITAL IMPROVEMENT PROJECT

Project: Contamination Mitigation

Department: Central City Project

Project Number: 9069

Project Description and Location:

This project provides for continued quarterly groundwater monitoring, sampling and reporting as required by RWCQB, and Parcel G vapor extraction. The project also includes funding for legal costs to recover from potentially responsible parties.

Completion Schedule: Start Date 01 JUL 1990 Completion Date 30 JUN 2010

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Much of prior year's expenditures have been reimbursed by lawsuit resolution and/or State contamination mitigation funds.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
1. Legal Services	121,500	5,000	5,000	5,000	5,000	5,000	5,000	151,500
2. Other Outside Services	516,700	15,000	15,000	15,000	15,000	15,000	15,000	606,700
Internal Services								
1. Regular Pay	7,000							7,000
2. Overtime - Regular			25,000					25,000
3. Training			1,500					1,500
Construction/Acquisition								
1. Impvt Other Than Buildings	88,500							88,500
Other Project Costs								
1. Administrative Overhead	52,300	2,000	4,700	2,000	2,000	2,000	2,000	67,000
2. Contingencies	11,100							11,100
TOTAL COST	797,100	22,000	51,200	22,000	22,000	22,000	22,000	958,300

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Central City-Project	797,100	22,000	51,200	22,000	22,000	22,000	22,000	958,300
TOTAL FUNDING	797,100	22,000	51,200	22,000	22,000	22,000	22,000	958,300

CAPITAL IMPROVEMENT PROJECT

Project: Los Abuelitos Housing

Department: Sunset Avenue Project

Project Number: 9080

Project Description and Location:

The Agency has secured a developer - CHISPA - for a 25-unit, very low income seniors project on Agency owned property at 528 E. Market Street.

Completion Schedule: Start Date 31 DEC 1995 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Project to be funded from payments due the Agency resulting from the Las Casas de Madera bond refunding. The Agency will receive ten annual payments which will total \$950,000.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
Construction/Acquisition								
1. Acquisition/Predevelopment	700,000	150,000						850,000
Other Project Costs								
1. Housing Loans		300,000						300,000
2. Housing Grants	200,000	300,000						300,000
3. Contingencies								200,000
TOTAL COST	900,000	750,000						1,650,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Sunset Ave La Casa de Madera Bond	349,000	600,000						949,000
2. Sunset Ave Low Income Housing Fund	551,000	150,000						551,000
3. Home Partnership Funds								150,000
TOTAL FUNDING	900,000	750,000						1,650,000

CAPITAL IMPROVEMENT PROJECT

Project: Utility Underground Districts

Department: Sunset Avenue Project

Project Number: 9085

Project Description and Location:

Project provides for utility undergrounding. E. Alisal Street (Kern to Front) was completed in FY 02-03. E. Market Street (Sherwood to N. Sanborn) is planned for FY 08-09. These improvements include the construction and installation of City standard street lights and will be in conjunction with the utility undergrounding construction.

Completion Schedule: Start Date 01 JUL 2001 Completion Date 30 JUN 2009

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Staff time costs will be incurred by the Agency. P.U.C. Rule 20A will be utilized for the PG & E portion of this project; this will come from the City's annual allocation of these funds. City's matching funds will be budgeted. PUC funds (\$5,372,500) will be available in FY 2008-09. In addition, the Agency is proposing \$1.0 million to fund the streetscape improvements with the project limits. (CIP #9091)

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services			5,000					5,000
Internal Services 1. Regular Pay 2. Computer Aided Design	30,000	40,000 10,000	15,000 25,000	15,000 25,000				100,000 60,000
Construction/Acquisition 1. Impvt Other Than Buildings	119,000				200,000			319,000
Other Project Costs 1. Administrative Overhead 2. Contingencies	5,000		10,000	10,000	25,000			5,000 45,000
TOTAL COST	154,000	50,000	55,000	50,000	225,000			534,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Sunset Ave Project 2. Gas Tax Fund	15,000 139,000	50,000	55,000	50,000	225,000			15,000 519,000
TOTAL FUNDING	154,000	50,000	55,000	50,000	225,000			534,000

CAPITAL IMPROVEMENT PROJECT

Project: Streetscape Improvements

Department: Sunset Avenue Project

Project Number: 9091

Project Description and Location:

Streetscape improvements, concurrently with the East Market St. Underground District No. 23 (Sherwood Drive to N. Sanborn Road). Similar to the recently completed East Alisal Street Undergrounding District, this utility work will coincide with a street light project and streetscape beautification. FY 2004-05 includes \$250,000 for landscape improvement on North Sanborn Road.

Completion Schedule: Start Date 01 FEB 2005 Completion Date 30 JUN 2009

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Construction is scheduled to begin in January 2009 using \$5.4 million in PUC Rule 20A funds and \$1.0 million in Sunset Avenue Redevelopment Agency funds.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Other Outside Services 2. Engineering Services	50,000 75,000							50,000 75,000
Internal Services 1. Regular Pay	70,900	50,000						120,900
Construction/Acquisition 1. Impvt Other Than Buildings 2. Capital Outlays	470,000 211,000	600,000	250,000					720,000 811,000
Other Project Costs 1. Contingencies 2. Administrative Overhead	33,400 95,300	50,000 50,000						83,400 145,300
TOTAL COST	1,005,600	750,000	250,000					2,005,600

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Sunset Ave Project 2. Block Grant Fund 3. Street Tree Fees	796,600 187,000 22,000	750,000	250,000					1,796,600 187,000 22,000
TOTAL FUNDING	1,005,600	750,000	250,000					2,005,600

CAPITAL IMPROVEMENT PROJECT

Project: Breadbox Gymnasium
Department: Sunset Avenue Project
Project Number: 9093

Project Description and Location:
 The Breadbox Gymnasium building was acquired by purchase agreement for \$487,200 (\$52,000 down and annual payments of \$51,120 thru 2011). The building was remodeled and is in operation. Block Grant operating budget provides funding for operations.

Completion Schedule: Start Date 01 JUL 1991 Completion Date 09 AUG 2011

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services 1. Regular Pay	9,800							9,800
Construction/Acquisition 1. Buildings 2. Remodeling & Alteration	687,300 108,800	51,200	51,200	51,200	51,200	51,200	51,200	994,500 108,800
Other Project Costs								
TOTAL COST	805,900	51,200	51,200	51,200	51,200	51,200	51,200	1,113,100

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Sunset Ave Project	805,900	51,200	51,200	51,200	51,200	51,200	51,200	1,113,100
TOTAL FUNDING	805,900	51,200	51,200	51,200	51,200	51,200	51,200	1,113,100

CAPITAL IMPROVEMENT PROJECT

Project: PCs & Networking

Department: Administration

Project Number: 9102

Project Description and Location:

This project provides for the PC Service Project including computer equipment and software. Hewlett Packard (HP) will not maintain the City's Prime/Dynix computer hardware beginning in 2011. Planning for the replacement of the City's computer systems must begin in FY 2007-08. Computer systems include: Finance & Accounting, Payroll, Budget, Personnel, Geographic Database, Police and Fire systems.

Completion Schedule: Start Date 01 JUL 2000 Completion Date 30 JUN 2010

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PC replacement is phased at \$100,000 per year (10 year replacement schedule). The cost of replacing the City's computer systems (hardware, software and conversion/consulting) will exceed \$2.5 million.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Other Professional Services					100,000	150,000	50,000	300,000
Internal Services 1. Regular Pay					50,000	75,000	75,000	200,000
Construction/Acquisition 1. Computer Equipment 2. Computer Equipment 3. Computer Software	500,500	100,000	100,000	100,000	500,000 100,000	100,000 1,500,000	100,000	500,000 1,100,500 1,500,000
Other Project Costs								
TOTAL COST	500,500	100,000	100,000	100,000	750,000	1,825,000	225,000	3,600,500

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund	500,500	100,000	100,000	100,000	750,000	1,825,000	225,000	3,600,500
TOTAL FUNDING	500,500	100,000	100,000	100,000	750,000	1,825,000	225,000	3,600,500

CAPITAL IMPROVEMENT PROJECT

Project: Rossi-Rico Community Park

Department: Recreation - Parks

Project Number: 9104

Project Description and Location:

This is a 28-acre park with design and first phase construction (9 acres) anticipated to be coordinated with the development of the West Lake area. The park is located on North Davis Road. The city currently owns approximately 9 acres.

Start Date
01 JUL 2007

Completion Date
30 JUN 2010

Completion Schedule:

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Upon completion of 9 acre 1st phase 1.8 additional personnel and materials will be required to maintain park. Additional personnel and supplies will be required as future phases are completed.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services						200,000		200,000
Internal Services 1. Regular Pay					50,000	60,000	245,000	355,000
Construction/Acquisition 1. Land 2. Impvt Other Than Buildings	250,600					1,175,000	2,310,000	250,600 3,485,000
Other Project Costs 1. Contingencies 2. Administrative Overhead	27,400				5,000	50,000	335,000 50,000	362,400 105,000
TOTAL COST	278,000				55,000	1,485,000	2,940,000	4,758,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Spec Const Asst Fund-State 2. Development Park Fees 3. Dev Fees Fund-Parks Unfinanced	278,000				55,000	1,485,000	2,940,000	278,000 55,000 4,425,000
TOTAL FUNDING	278,000				55,000	1,485,000	2,940,000	4,758,000

CAPITAL IMPROVEMENT PROJECT

Project: Street Trees

Department: Street Maintenance

Project Number: 9105

Project Description and Location:

This project provides for the planting of new street trees. The project also provides for a complete professional inventory assessment of all City street trees and sidewalks over a two-year period. The inventory will be maintained in a computer data base program and will assist in prioritizing repairs and reducing liability associated with injuries and personal property damage.

Completion Schedule: Start Date 21 JUL 1997 Completion Date 30 JUN 2010

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Utilization of accumulated street tree funds and private partnerships.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Outside Services 2. Other Professional Services						40,000 100,000	40,000 100,000	80,000 200,000
Internal Services 1. Regular Pay						5,000	5,000	10,000
Construction/Acquisition 1. Impvt Other Than Buildings	83,000	10,000	10,000	10,000	10,000	10,000	10,000	143,000
Other Project Costs 1. Contingencies						5,000	5,000	10,000
TOTAL COST	83,000	10,000	10,000	10,000	10,000	160,000	160,000	443,000
PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Dev Fees Fund-Street Trees 2. Gas Tax Fund	83,000	10,000	10,000	10,000	10,000	10,000 150,000	10,000 150,000	143,000 300,000
TOTAL FUNDING	83,000	10,000	10,000	10,000	10,000	160,000	160,000	443,000

CAPITAL IMPROVEMENT PROJECT

Project: Downtown Parking Lot Imp

Department: Downtown Parking

Project Number: 9106

Project Description and Location:

The City owns and operates fifteen parking lots and a parking garage. This project provides for the routine resurfacing and restriping of five lots per year.

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2010

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services 1. Regular Pay			12,000			12,000		36,000
Construction/Acquisition 1. Impvt Other Than Buildings 2. Impvt Other Than Buildings	100,000				70,000	70,000	70,000	210,000 100,000
Other Project Costs 1. Contingencies					18,000	18,000	18,000	54,000
TOTAL COST			100,000		100,000	100,000	100,000	400,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Parking District Fund 2. 1997 COP Proceeds	100,000				100,000	100,000	100,000	300,000 100,000
TOTAL FUNDING	100,000				100,000	100,000	100,000	400,000

CAPITAL IMPROVEMENT PROJECT

Project: Ind Waste Line to AP Bus Park

Department: Industrial Waste

Project Number: 9107

Project Description and Location:

The City's Industrial Waste (IW) Main Trunk line ends on Airport Blvd south of US 101. This project will extend the IW Main line to north of US 101 to a pump station. The IW line will continue to Moffett Street and along Moffett Street to Vandenberg Street. The IW line will also be extended to La Guardia Street ending on Vandenberg Street.

Completion Schedule: Start Date 01 JUL 2005 Completion Date 30 JUN 2009

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

The cost of this project will be paid by users of the extended line.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services						170,000		170,000
Internal Services 1. Regular Pay						100,000		100,000
Construction/Acquisition 1. Impvt Other Than Buildings 2. Land						700,000 20,000		700,000 20,000
Other Project Costs 1. Contingencies 2. Administrative Overhead						100,000 50,000		100,000 50,000
TOTAL COST						1,140,000		1,140,000
PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Industrial Waste Fund						1,140,000		1,140,000
TOTAL FUNDING						1,140,000		1,140,000

CAPITAL IMPROVEMENT PROJECT

Project: COPS Reporting System
Department: Police
Project Number: 9108

Project Description and Location:
 The US Department of Justice COPS More 2001 grant will provide funds to purchase a Reporting & Imaging System which will have City wide applications along with improving the efficiency of the Police Department.

Completion Schedule:
 Start Date: 01 FEB 2001
 Completion Date: 30 JUN 2005

Estimated Annual Operating Budget Cost/Savings

Personnel
 Equipment/Supplies
 Maintenance
 Other

Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:
 Project provides funds to include Permit Center, City Clerk or other City departments.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
Construction/Acquisition 1. Computer Equipment	620,800							620,800
Other Project Costs								
TOTAL COST	620,800							620,800

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. COPS More 2001 Grant 2. General Fund 3. Microfilm Fee Fund	465,600 51,400 103,800							465,600 51,400 103,800
TOTAL FUNDING	620,800							620,800

CAPITAL IMPROVEMENT PROJECT

Project: Laurel Heights Park
Department: Park Maintenance
Project Number: 9109

Project Description and Location:
 Park improvements include planting trees, installing drinking fountain, play equipment, bench, additional lighting and curb and sand.
Completion Schedule: Start Date 01 JAN 1999 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings
 Personnel Equipment/Supplies Maintenance Other
 Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
Construction/Acquisition 1. Impvt Other Than Buildings	36,000				50,000			86,000
Other Project Costs								
TOTAL COST	36,000				50,000			86,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. 1997 COP Proceeds	36,000				50,000			86,000
2. General Fund								50,000
TOTAL FUNDING	36,000				50,000			86,000

CAPITAL IMPROVEMENT PROJECT

Project: Natividad/Laurel Intersection

Department: Street Maintenance

Project Number: 9112

Project Description and Location:

Widening of Natividad Road at intersection of Laurel Blvd to add one (1) right turn lane to improve traffic flow and will require property acquisition from the adjacent County cemetery.

Completion Schedule: Start Date 01 JUL 2003 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services								
Internal Services 1. Regular Pay	40,000		40,000					80,000
Construction/Acquisition 1. Impvt Other Than Buildings 2. Land	200,000 200,000	200,000	200,000					400,000 400,000
Other Project Costs 1. Contingencies 2. Administrative Overhead	50,000		40,000 50,000					90,000 50,000
TOTAL COST	490,000	200,000	330,000					1,020,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Traffic Impact Fees	490,000	200,000	330,000					1,020,000
TOTAL FUNDING	490,000	200,000	330,000					1,020,000

CAPITAL IMPROVEMENT PROJECT

Project: Sanborn Road Improvements

Department: Street Maintenance

Project Number: 9115

Project Description and Location:

Widen Street to accommodate 6 lanes of traffic between John Street and Blanco Circle. Improvements include structural interchange improvements and Elvee Dr. closure. Improvements are needed to address traffic service levels. Phase I will include preliminary design, Phase II will include property acquisition, and Phase III will include construction.

Completion Schedule: Start Date 01 JUL 2000 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

There is a potential that the City may receive \$300,000 in STIP funds. Should funding become available, a supplemental appropriation will be made. The developer of Monte Bella has contributed \$10,750 toward this project.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services	385,000							385,000
Internal Services 1. Regular Pay 2. Other Payroll Costs 3. Computer Aided Design	44,500 20,000 24,500							44,500 20,000 24,500
Construction/Acquisition 1. Land 2. Impvt Other Than Buildings		400,000 2,200,000	10,750					400,000 2,210,750
Other Project Costs 1. Contingencies 2. Administrative Overhead	6,000	400,000 50,000						400,000 56,000
TOTAL COST	480,000	3,050,000	10,750					3,540,750

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Gas Tax Fund 2. Traffic Impact Dev. Fees 3. Const Asst Fund-Developer	80,000 400,000	3,050,000	10,750					80,000 3,450,000 10,750
TOTAL FUNDING	480,000	3,050,000	10,750					3,540,750

CAPITAL IMPROVEMENT PROJECT

Project: Rossi St Bike Lane

Department: Street Maintenance

Project Number: 9122

Project Description and Location:

This project improves Rossi Street from the Reclamation Ditch west of N Main to Sherwood Drive. Improvements include constructing sidewalk pedestrian access ramps at curb returns, widening pavement from Bridge St. to California St., and resurfacing Rossi Street.

Completion Schedule:

Start Date
01 MAR 2001

Completion Date
30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings >:

Date Costs < Savings > Will Occur:

Fiscal Impact:

This project is funded with Congestion Mitigation Air Quality (CMAQ) funds which requires a City match of Gas Tax funds.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
1. Regular Pay	16,000	25,000						41,000
2. Other Payroll Costs	8,000							8,000
Construction/Acquisition								
1. Impvt Other Than Buildings	367,400	316,600						684,000
Other Project Costs								
1. Contingencies	16,000	51,100						67,100
TOTAL COST	407,400	392,700						800,100

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Gas Tax Funds	225,000							225,000
2. Const Asst Fund-CMAQ	148,000	316,600						464,600
3. TDA 2% Bike Fund	34,400	76,100						34,400
4. State Bike Grant AB 2766								76,100
TOTAL FUNDING	407,400	392,700						800,100

CAPITAL IMPROVEMENT PROJECT

Project: Silt Removal Gabilan Creek

Department: Development & Engineering

Project Number: 9127

Project Description and Location:

This project involves the removal of silt, sediment, and debris including trash along Gabilan Creek at a regular interval to maintain the creek's flood carrying capacity.

Completion Schedule: Start Date 01 JUL 2002 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Staff will be reviewing options to relieve the General Fund of this liability.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services	7,800				33,000			40,800
Internal Services 1. Regular Pay	5,000				15,000			20,000
Construction/Acquisition 1. Impvt Other Than Buildings	306,800				320,000			626,800
Other Project Costs 1. Contingencies	15,000				32,000			47,000
TOTAL COST	334,600				400,000			734,600
PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund	334,600				400,000			734,600
TOTAL FUNDING	334,600				400,000			734,600

CAPITAL IMPROVEMENT PROJECT

Project: Williams Road Median Island
Department: Street Maintenance
Project Number: 9128

Project Description and Location:
 Median Island improvements at various sections of Williams Road between E. Alisal Street and Bardin Road. Project to include landscaping and striping
Completion Schedule: Start Date 01 JUL 2003 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings
 Personnel Equipment/Supplies Maintenance Other
 Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:
 The developer of Monte Bella subdivision has contributed \$63,500 toward this project.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services	40,000	238,000						278,000
Internal Services 1. Regular Pay					75,000			75,000
Construction/Acquisition 1. Impvt Other Than Buildings			63,500		1,450,000			1,513,500
Other Project Costs 1. Contingencies 2. Administrative Overhead		23,800			150,000 50,000			150,000 73,800
TOTAL COST	40,000	261,800	63,500		1,725,000			2,090,300

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Gas Tax Fund 2. Traffic Impact Fees 3. Const Asst Fund-Developer	40,000	261,800	63,500		1,725,000			40,000 1,986,800 63,500
TOTAL FUNDING	40,000	261,800	63,500		1,725,000			2,090,300

CAPITAL IMPROVEMENT PROJECT

Project: Weed Abatement

Department: Administration

Project Number: 9130

Project Description and Location:

To eliminate fire hazards caused by dry grass and weeds. Property owners are billed for service.

Completion Schedule: Start Date 01 JUL 2003 Completion Date 30 JUN 2010

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :

Date Costs < Savings > Will Occur: 01 JUL 1991

Fiscal Impact:

General Fund is reimbursed by recovery of liens recorded against the parcel of the property owner who has not paid the City of Salinas.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
1. Other Professional Services	10,400	9,500	9,500	9,500	9,500	9,500	9,500	67,400
Internal Services								
1. Reproduction Costs	300	300	300	300	300	300	300	2,100
2. Postage	200	200	200	200	200	200	200	1,400
3. Temporary Pay	15,000	15,000	20,000	20,000	25,000	30,000	30,000	155,000
Construction/Acquisition								
Other Project Costs								
TOTAL COST	25,900	25,000	30,000	30,000	35,000	40,000	40,000	225,900

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund	25,900	25,000	30,000	30,000	35,000	40,000	40,000	225,900
TOTAL FUNDING	25,900	25,000	30,000	30,000	35,000	40,000	40,000	225,900

CAPITAL IMPROVEMENT PROJECT

Project: Railroad Historic Display
Department: Central City Project
Project Number: 9134

Project Description and Location:
 Restoration of Central Park Steam Locomotive and Caboose to display condition cars relocated to Intermodal Transit Station. Permanent access platform/shelter structure constructed at ITC.
Completion Schedule: Start Date 01 JUL 2003 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings
 Personnel Equipment/Supplies Maintenance Other
 Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:
 Cost of project shared by Salinas Redevelopment Agency and potential grants and project donations.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services 2. Other Professional Services					10,000 70,000			10,000 70,000
Internal Services 1. Regular Pay					10,000			10,000
Construction/Acquisition 1. Impvt Other Than Buildings 2. Impvt Other Than Buildings	13,500				65,000 200,000			65,000 213,500
Other Project Costs 1. Contingencies 2. Administrative Overhead	1,500				50,000 35,000			50,000 36,500
TOTAL COST	15,000				440,000			455,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Central City-Project 2. Construction Assistance-Donations/Grants	15,000				100,000 340,000			115,000 340,000
TOTAL FUNDING	15,000				440,000			455,000

CAPITAL IMPROVEMENT PROJECT

Project: Sherwood Park Improvements
Department: Facilities Maintenance

Project Number: 9137

Project Description and Location:

As a result of the construction of the new pool facility, restroom, maintenance building, playground and picnic facility need to be demolished and reconstructed elsewhere at the park.

Completion Schedule: Start Date 01 JUL 2005 Completion Date 30 JUN 2007

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
PROJECT COSTS								
External Services 1. Engineering Services				50,000				50,000
Internal Services 1. Regular Pay				25,000				25,000
Construction/Acquisition 1. Impvt Other Than Buildings 2. Buildings				100,000 500,000				100,000 500,000
Other Project Costs 1. Contingencies				75,000				75,000
TOTAL COST				750,000				750,000

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
PROJECT FUNDING								
1. Community Development Block Grant				750,000				750,000
TOTAL FUNDING				750,000				750,000

CAPITAL IMPROVEMENT PROJECT

Project: Corp Yd Storm Drain NPDES
Department: NPDES Storm Drain Sewer
Project Number: 9138

Project Description and Location:
 Planning, design and reconstruction of drainage facilities and other misc. alterations at the City Corporation Yard to obtain NPDES compliance for storm water protection as outlined in the City's NPDES Permit (National Pollution Discharge Elimination System).
Completion Schedule:
 Start Date: 01 JUL 2003
 Completion Date: 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings
 Personnel Equipment/Supplies Maintenance Other
 Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:
 Future budget provides for NPDES facility upgrades including shelters for equipment, Haz Mat shelter and secondary and solid waste containment.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services	40,000	25,000			25,000			90,000
Internal Services 1. Regular Pay	19,000	12,000			10,000			41,000
Construction/Acquisition 1. Impvt Other Than Buildings	301,000	188,000			200,000			689,000
Other Project Costs 1. Contingencies	40,000	25,000			25,000			90,000
TOTAL COST	400,000	250,000			260,000			910,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund	244,000	152,500			158,600			555,100
2. Gas Tax Fund	124,000	77,500			80,600			282,100
3. Sanitary Sewer Fund	32,000	20,000			20,800			72,800
TOTAL FUNDING	400,000	250,000			260,000			910,000

CAPITAL IMPROVEMENT PROJECT

Project: Williams Ranch Child Care Fac

Department: Administration

Project Number: 9140

Project Description and Location:

Project provides partial funding for the development of a child care facility in the Williams Ranch area.

Completion Schedule:
 Start Date: 01 JUL 2006
 Completion Date: 30 JUN 2007

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
Construction/Acquisition 1. Buildings				300,000				300,000
Other Project Costs								
TOTAL COST				300,000				300,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Block Grant Funds				300,000				300,000
TOTAL FUNDING				300,000				300,000

CAPITAL IMPROVEMENT PROJECT

Project: W Laurel Dr Widening
Department: Street Maintenance
Project Number: 9145

Project Description and Location:
 Pursuant to the current TFO program, this project provides for the widening of W. Laurel Drive between N. Main & Adam Streets. In the TFO update, Phase II of the project will include the widening of Laurel at the U.S. 101 interchange.

Completion Schedule: Start Date 01 JUL 2005 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
1. Regular Pay	50,000	50,000			150,000			250,000
2. Other Payroll Costs	20,000	20,000			75,000			115,000
3. Computer Aided Design	15,000	15,000			30,000			60,000
Construction/Acquisition								
1. Impvt Other Than Buildings	850,000	650,000			2,500,000			3,150,000
2. Land		200,000						1,050,000
Other Project Costs								
1. Contingencies	50,000	55,000			465,000			570,000
2. Administrative Overhead		50,000			50,000			100,000
TOTAL COST	985,000	1,040,000			3,270,000			5,295,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Traffic Impact Fees	985,000	1,040,000			3,270,000			5,295,000
TOTAL FUNDING	985,000	1,040,000			3,270,000			5,295,000

CAPITAL IMPROVEMENT PROJECT

Project: W Alvin Crossing
Department: Street Maintenance
Project Number: 9149

Project Description and Location:
 Pursuant to the current TFO program, this project provides for the construction of an overpass or underpass on W. Alvin Drive over U.S. Highway 101.
Completion Schedule: Start Date 01 JUL 2008 Completion Date 30 JUN 2010

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services						150,000		150,000
Internal Services 1. Regular Pay 2. Other Payroll Costs 3. Computer Aided Design						28,000 14,000 8,000		28,000 14,000 8,000
Construction/Acquisition 1. Impvt Other Than Buildings 2. Land						400,000	3,000,000	3,000,000 400,000
Other Project Costs 1. Contingencies 2. Administrative Overhead						50,000 50,000	350,000 50,000	400,000 100,000
TOTAL COST						700,000	3,400,000	4,100,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Traffic Impact Fees						700,000	3,400,000	4,100,000
TOTAL FUNDING						700,000	3,400,000	4,100,000

CAPITAL IMPROVEMENT PROJECT

Project: VORTAC Relocation

Department: Airport

Project Number: 9160

Project Description and Location:

Project will relocate the VORTAC to another location on the Airport. FAA will be responsible for engineering and inspection. City Airport staff will provide administration.

Completion Schedule:

Start Date: 01 JUL 2006
Completion Date: 30 JUN 2007

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :

Date Costs < Savings > Will Occur:

Fiscal Impact:

Project will be implemented when FAA grant is approved.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services				957,000				957,000
Internal Services 1. Regular Pay				15,000				15,000
Construction/Acquisition								
Other Project Costs								
TOTAL COST				972,000				972,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Municipal Airport Fund 2. Special Aviation Fund-Federal				48,600 923,400				48,600 923,400
TOTAL FUNDING				972,000				972,000

CAPITAL IMPROVEMENT PROJECT

Project: E Bernal Drive Improvements
Department: Street Maintenance
Project Number: 9171

Project Description and Location:
 This project will provide for the widening of E. Bernal and the installation of sidewalks and a retaining wall on the north side of E. Bernal Drive between N. Main Street and Rosarita Drive.
Completion Schedule: Start Date 01 JUL 2005 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings
 Personnel Equipment/Supplies Maintenance Other
 Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services			124,000					124,000
Internal Services 1. Regular Payroll Costs			50,000					50,000
Construction/Acquisition 1. Impvt Other Than Buildings 2. Land			25,000	1,065,600				1,065,600 25,000
Other Project Costs 1. Contingencies 2. Administrative Overhead			20,000	133,400 50,000				133,400 70,000
TOTAL COST			219,000	1,249,000				1,468,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Traffic Impact Fee Fund			219,000	1,249,000				1,468,000
TOTAL FUNDING			219,000	1,249,000				1,468,000

CAPITAL IMPROVEMENT PROJECT

Project: San Miguel Av Median Island
Department: Street Maintenance
Project Number: 9172

Project Description and Location:
 This project is for the upgrading of existing median island at San Miguel Avenue between S. Main and Pajaro Streets. The improvements shall consist of removing and reconstructing Type B curb, stamp new PCC median island, palm trees, and 1-1/2" conduits.

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
PROJECT COSTS								
External Services								
Internal Services 1. Regular Payroll Costs			15,200		15,200			15,200
Construction/Acquisition 1. Impvt Other Than Buildings			101,000		101,000			101,000
Other Project Costs 1. Contingencies			15,100		15,100			15,100
TOTAL COST			131,300		131,300			131,300

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
PROJECT FUNDING								
1. Gas Tax Funds					131,300			131,300
TOTAL FUNDING					131,300			131,300

CAPITAL IMPROVEMENT PROJECT

Project: Davis Rd Imp (Laurel to Rossi)

Department: Street Maintenance

Project Number: 9173

Project Description and Location:

This project is for the restriping of Davis Road to provide 6 lanes from Laurel Drive to Rossi Street; the installation of a pedestrian/bicycle path on the west side of Davis Road; the widening of pavement on the west side of Davis Road between Laurel Drive and Post Drive; and intersection improvements at the intersections of Davis/Post and Davis/Laurel.

Completion Schedule: Start Date 01 JAN 2006 Completion Date 30 JUN 2007

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

The developers of the Auto Mall contributed \$70,000 towards the intersection improvements at Davis & Post and Davis & Laurel.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services		20,000	136,000					156,000
Internal Services 1. Regular Payroll Costs		50,000						50,000
Construction/Acquisition 1. Impvt Other Than Buildings			1,000,000					1,000,000
Other Project Costs 1. Contingencies			100,000					100,000
TOTAL COST		70,000	1,236,000					1,306,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Gas Tax Fund			336,000					336,000
2. Developer Contributions		70,000	400,000					470,000
3. Other Construction Assistance			500,000					500,000
TOTAL FUNDING		70,000	1,236,000					1,306,000

CAPITAL IMPROVEMENT PROJECT

Project: ITC Bicycle-Pedestrian Bridge

Department: Development & Engineering

Project Number: 9174

Project Description and Location:

This project provides for the study of the feasibility and construction of a bicycle/pedestrian bridge at the Intermodal Transportation Center and the development of a design.

Completion Schedule:

Start Date
01 JUL 2007

Completion Date
30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services	90,000				30,000			120,000
Internal Services 1. Regular Pay					30,000			30,000
Construction/Acquisition 1. Impvt Other Than Buildings					1,200,000			1,200,000
Other Project Costs								
TOTAL COST	90,000				1,260,000			1,350,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. State/Federal Grant Funding 2. Central City Project	80,000 10,000				1,260,000			1,340,000 10,000
TOTAL FUNDING	90,000				1,260,000			1,350,000

CAPITAL IMPROVEMENT PROJECT

Project: Santa Rita Storm Channel

Department: NPDES Storm Drain Sewer

Project Number: 9175

Project Description and Location:

This project provides for the repair of the storm water channel at Santa Rita Park. The storm water channel has been damaged by erosion by multiple storm events in recent years. The project includes the widening of the concrete portion of the channel and a paved access driveway for maintenance vehicles as well as a re-grading of the channel slopes to include hydro seeding. The total reconstruction includes approximately 1,300 linear feet of the channel.

Completion Schedule:
 Start Date: 01 JUL 2007
 Completion Date: 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
PROJECT COSTS								
External Services								
Internal Services 1. Regular Payroll Costs					15,000			15,000
Construction/Acquisition 1. Impvt Other Than Buildings					250,000			250,000
Other Project Costs 1. Contingencies					10,000			10,000
TOTAL COST					275,000			275,000

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
PROJECT FUNDING								
1. Gas Tax Fund					275,000			275,000
TOTAL FUNDING					275,000			275,000

CAPITAL IMPROVEMENT PROJECT

Project: Natividad Road Median Imp

Department: Street Maintenance

Project Number: 9185

Project Description and Location:

This project will provide median modifications on Natividad Road (Laurel to Alvin) to restrict left turn movements from side street.

Completion Schedule: Start Date 01 JUL 2003 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services 1. Regular Pay	2,000	6,000						8,000
Construction/Acquisition 1. Impvt Other Than Buildings	18,000	74,000						92,000
Other Project Costs								
TOTAL COST	20,000	80,000						100,000
PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Gas Tax Fund	20,000	80,000						100,000
TOTAL FUNDING	20,000	80,000						100,000

CAPITAL IMPROVEMENT PROJECT

Project: Fire Crash Truck
Department: Airport
Project Number: 9190

Project Description and Location:
 This project provides for the replacement of a 1979 one ton utility vehicle with a skid mount dry powder and light water extinguishing system. This vehicle is primarily used for the protection of aircraft at the Salinas Municipal Airport. It is specifically designed to fight flammable liquids fires.

Completion Schedule: Start Date 01 JUL 2003 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
Construction/Acquisition 1. Rolling Equipment	100,000							100,000
Other Project Costs 1. Administrative Overhead	10,000							10,000
TOTAL COST	110,000							110,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Municipal Airport Fund	110,000							110,000
TOTAL FUNDING	110,000							110,000

CAPITAL IMPROVEMENT PROJECT

Project: Video Production & Broadcast

Department: Fire

Project Number: 9268

Project Description and Location:

This project provides for the replacement and repair of equipment in order to utilize the capabilities of our video equipment and broadcast system. This system is needed for department training, public education, and downloading safety training programs for on our satellite systems. For disasters, it will provide access to TV cable systems for PSA and disaster information.

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2009

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Low cost, studio quality projections provide lower overall training costs by a reduction in apparatus/personnel movement and overtime costs. It will greatly enhance communications within the department and most of the costs will be through a grant from TCI.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
Construction/Acquisition 1. Other Mach, Furn, & Equip					20,000	10,000		30,000
Other Project Costs								
TOTAL COST					20,000	10,000		30,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund					20,000	10,000		30,000
TOTAL FUNDING					20,000	10,000		30,000

CAPITAL IMPROVEMENT PROJECT

Project: T S Buckhorn and Sanborn
Department: Traffic Signals
Project Number: 9280

Project Description and Location:
 This project provides for the installation of a Traffic Signal at the North Sanborn-Buckhorn Intersection.
Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings
 Personnel Equipment/Supplies Maintenance Other
 Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
PROJECT COSTS								
External Services								
Internal Services 1. Regular Pay					15,000			15,000
Construction/Acquisition 1. Impvt Other Than Buildings					220,000			220,000
Other Project Costs 1. Contingencies					15,000			15,000
TOTAL COST					250,000			250,000

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
PROJECT FUNDING								
1. Const Asst Fund-Developers					250,000			250,000
TOTAL FUNDING					250,000			250,000

CAPITAL IMPROVEMENT PROJECT

Project: T S Boronda and Falcon

Department: Traffic Signals

Project Number: 9281

Project Description and Location:

This project provides for the installation of a Traffic Signal at the Boronda-Falcon Intersection. (Mitigation for Development)

Completion Schedule:

Start Date
01 JUL 2007

Completion Date
30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :

Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services 1. Regular Pay			15,000					15,000
Construction/Acquisition 1. Impvt Other Than Buildings			220,000					220,000
Other Project Costs 1. Contingencies			15,000					15,000
TOTAL COST			250,000					250,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Const Asst Fund-Developers					250,000			250,000
TOTAL FUNDING					250,000			250,000

CAPITAL IMPROVEMENT PROJECT

Project: N Main Street Bike Lanes

Department: Street Maintenance

Project Number: 9282

Subject Description and Location:

Pavement repairs, street resurfacing and signing/stripping of bike lanes on North Main Street between San Juan Grade Road and Alvin Drive.

Completion Schedule: Start Date 01 JUL 2003 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Total estimated cost for the project is \$520,000. Other sources of funds are being sought to complete the project. Funding from the Air District has been secured (\$175,000) to complete the project design and State Bicycle Transportation Account (BTA) (\$200,000).

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Professional Services	25,000							25,000
Internal Services 1. Regular Payroll Costs	25,000							25,000
Construction/Acquisition 1. Impvt Other Than Buildings		420,000						420,000
Other Project Costs								
TOTAL COST	50,000	420,000						470,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Air District Grant (AB2766) 2. State Bicycle Transportation Acct (BTA)	50,000	125,000 295,000						175,000 295,000
TOTAL FUNDING	50,000	420,000						470,000

CAPITAL IMPROVEMENT PROJECT

Project: Sanitary Sewer Mgmt System

Department: Sanitary Sewer

Project Number: 9283

Project Description and Location:

This project provides for the Sanitary Sewer Collection System Management and Capacity, Management, Operations, and Maintenance (CMOM). The purpose of this program is to comply with California Regional Water Quality Control Board, Waste Discharge Requirements Order No. R3-2002-078, Clean Water Act and GASB34 City wide.

Completion Schedule:

Start Date
01 JUL 2003

Completion Date
30 MAR 2010

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :

Date Costs < Savings > Will Occur:

Fiscal Impact:

It may be necessary to increase the existing sanitary sewer surcharge fee at some future date depending on the requirements placed on the City for Capacity, Management, Operations, and Maintenance (CMOM).

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Professional Services	50,000	50,000	100,000	100,000	200,000	200,000	200,000	900,000
Internal Services 1. Regular Payroll Costs	50,000	10,000	20,000	100,000	100,000	100,000	100,000	400,000
Construction/Acquisition								
Other Project Costs 1. Contingencies 2. Administrative Overhead		2,500 7,500	15,000 15,000	15,000 15,000	20,000 30,000	20,000 30,000	20,000 30,000	92,500 127,500
TOTAL COST	100,000	70,000	150,000	150,000	350,000	350,000	350,000	1,520,000
PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Sanitary Sewer Fund	100,000	70,000	150,000	150,000	350,000	350,000	350,000	1,520,000
TOTAL FUNDING	100,000	70,000	150,000	150,000	350,000	350,000	350,000	1,520,000

CAPITAL IMPROVEMENT PROJECT

Project: Underground Storage Tank
Department: Development & Engineering
Project Number: 9284

Object Description and Location:
 The City has tested all of its tanks as required by State Law. Out of 19 tanks, 7 were removed, the remaining 12 tanks must be monitored and tested annually. These tanks are located as follows: 2 at the Airport; 3, City Corporation Yard; 1, City Hall; 5, Fire Station #1; and 1 at the Fairways Golf course. The fuel tank at Fairways must be replaced (\$50,000). Monterey County has set a deadline of April 1, 2005.
Completion Schedule: Start Date 01 JUL 1985 Completion Date 30 JUN 2010

Estimated Annual Operating Budget Cost/Savings
 Personnel Equipment/Supplies Maintenance Other
 Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Other Professional Services	16,100	12,000	12,000	12,000	12,000	12,000	12,000	88,100
Internal Services 1. Regular Pay	4,800							4,800
Construction/Acquisition 1. Impvt Other Than Buildings		50,000						50,000
Other Project Costs								
TOTAL COST	20,900	62,000	12,000	12,000	12,000	12,000	12,000	142,900

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund	14,300	9,000	9,000	9,000	9,000	9,000	9,000	68,300
2. Airport Fund	4,600	2,000	2,000	2,000	2,000	2,000	2,000	16,600
3. Golf Courses Fund/Fairways	2,000	51,000	1,000	1,000	1,000	1,000	1,000	58,000
TOTAL FUNDING	20,900	62,000	12,000	12,000	12,000	12,000	12,000	142,900

CAPITAL IMPROVEMENT PROJECT

Project: Fire Air Masks

Department: Fire

Project Number: 9293

Project Description and Location:

This project provides for the replacement of the air cylinders for the fire fighters air masks. These cylinders are currently reaching the end of their usable life as regulated by the Department of Transportation (DOT). Upgrades to the air masks may be included. FEMA has approved a grant of \$193,200 for this project.

Start Date
01 FEB 2004

Completion Date
30 JUN 2005

Completion Schedule:

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :

Date Costs < Savings > Will Occur:

Fiscal Impact:

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
PROJECT COSTS								
External Services								
Internal Services								
Construction/Acquisition	276,000							276,000
1. Other Mach, Furn, & Equip								
Other Project Costs								
TOTAL COST	276,000							276,000

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
PROJECT FUNDING								
1. General Fund	82,800							82,800
2. FEMA Grant	193,200							193,200
TOTAL FUNDING	276,000							276,000

CAPITAL IMPROVEMENT PROJECT

Project: Boronda-Rossi A D 86-5

Department: Street Maintenance

Project Number: 9303

Project Description and Location:

Project will extend Rossi Street to Boronda Road, interconnect the Rossi Street extension to Madison Lane, improve portions of Boronda Road (North and South of Rossi Street Extension), and improve Madison Lane. Total cost is estimated at \$9,455,400 including land cost of \$2,968,000.

Completion Schedule: Start Date 01 JUL 2008 Completion Date 30 JUN 2009

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

No fiscal impact on the City annual budget as the district is in the County's jurisdiction. Monterey County contributed \$50,000 to this project.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services 2. Cost of Bond Issuance						700,000 500,000		700,000 500,000
Internal Services 1. Regular Pay	51,900					220,000		271,900
Construction/Acquisition 1. Land 2. Impvt Other Than Buildings	11,100					3,000,000 4,500,000		3,011,100 4,500,000
Other Project Costs 1. Contingencies 2. Administrative Overhead						700,000 50,000		700,000 50,000
TOTAL COST	63,000					9,670,000		9,733,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund 2. Spec Const Asst Fund-Monterey County	13,000 50,000					25,000 9,645,000		38,000 9,695,000
TOTAL FUNDING	63,000					9,670,000		9,733,000

CAPITAL IMPROVEMENT PROJECT

Project: Police Storage Building

Department: Police

Project Number: 9304

Project Description and Location:

Project provides for a Bulter style building (5,000 square feet) at the Animal Shelter to park police asset seizure and evidence vehicles and store property and evidence.

Completion Schedule: Start Date 01 JUL 2005 Completion Date 30 JUN 2009

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

With the development of the Tynan property, police storage must be moved to another location. Annual rents for a 5,000 square foot storage facility are estimated at \$40,000 annually. Project assumes financing the construction of a City storage facility at 4.0% over 3 years, with annual payments of about \$36,000.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services 1. Regular Pay			10,000					10,000
Construction/Acquisition 1. New Buildings 2. Impvt Other Than Buildings			130,000 25,000					130,000 25,000
Other Project Costs 1. Contingencies 2. Debt Service			25,000 -100,000	36,000	36,000	36,000		25,000 8,000
TOTAL COST			90,000	36,000	36,000	36,000		198,000
PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund 2. Asset Seizure Funds			40,000 50,000	36,000	36,000	36,000		148,000 50,000
TOTAL FUNDING			90,000	36,000	36,000	36,000		198,000

CAPITAL IMPROVEMENT PROJECT

Project: Airport Master Plan-EIR
Department: Airport
Project Number: 9312

Project Description and Location:
 Project provides required environmental analysis to meet state and federal mandates and provides for a contract planner.

Completion Schedule: Start Date 01 NOV 2005 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel
 Equipment/Supplies
 Maintenance
 Other

Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:
 Project will be implemented when FAA grant is approved.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services 2. Professional Services		210,000 70,000						210,000 70,000
Internal Services								
Construction/Acquisition								
Other Project Costs 1. Contingencies		20,000						20,000
TOTAL COST		300,000						300,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Municipal Airport Fund 2. Special Aviation Fund-Federal		15,000 285,000						15,000 285,000
TOTAL FUNDING		300,000						300,000

CAPITAL IMPROVEMENT PROJECT

Project: E Airport Infrastructure

Department: Airport

Project Number: 9315

Project Description and Location:

Project provides for physical infrastructure (waster, power, sewer aprons) for additional hangars on the east side of the airport. Project includes Phase II (Construction, Inspection and Administration).

Completion Schedule:

Start Date
01 JUL 2007

Completion Date
30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Grant for Phase I (Engineering) has been received and is included in CIP No. 9155.

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
PROJECT COSTS								
External Services								
Internal Services 1. Regular Pay			308,400		308,400			308,400
Construction/Acquisition 1. Impvt Other Than Buildings					2,876,900			2,876,900
Other Project Costs 1. Contingencies					319,700			319,700
TOTAL COST					3,505,000			3,505,000

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
PROJECT FUNDING								
1. Special Aviation Fund-CC&F					175,300			175,300
2. Special Aviation Fund-Federal					3,329,700			3,329,700
TOTAL FUNDING					3,505,000			505,000

CAPITAL IMPROVEMENT PROJECT

Project: Airport Misc Improvements

Department: Airport

Project Number: 9317

Object Description and Location:

Project includes placement of reflectors and additional directional signs in key areas, and other miscellaneous improvements.

Completion Schedule: Start Date 01 NOV 2003 Completion Date 30 NOV 2005

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:
Project will be implemented when FAA grant is approved.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services	6,200							6,200
Internal Services 1. Regular Pay	3,200							3,200
Construction/Acquisition 1. Impvt Other Than Buildings	38,400							38,400
Other Project Costs 1. Contingencies	9,500							9,500
TOTAL COST	57,300							57,300

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Municipal Airport Fund 2. Special Aviation Fund-Federal	10,400 46,900							10,400 46,900
TOTAL FUNDING	57,300							57,300

CAPITAL IMPROVEMENT PROJECT

Project: E Airport T-Hangar Taxiways
Department: Airport
Project Number: 9319

Project Description and Location:
 Project provides taxiways to better serve future hangars on east side of airport. Project will not start unless east area infrastructure construction occurs first and until a grant is received from the FAA. Phase I is Engineering. Phase II is Construction (including construction inspection and administration).
Completion Schedule: Start Date 01 JUL 2006 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings
 Personnel Equipment/Supplies Maintenance Other
 Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:
 Project will be implemented when FAA grant is approved. One grant is anticipated for each of the two phases of the project.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services					300,000			300,000
Internal Services 1. Regular Pay						144,000		144,000
Construction/Acquisition 1. Impvt Other Than Buildings						1,220,400		1,220,400
Other Project Costs 1. Contingencies						135,600		135,600
TOTAL COST					300,000	1,500,000		1,800,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Municipal Airport Fund 2. Special Aviation Fund-Federal					15,000 285,000	75,000 1,425,000		90,000 1,710,000
TOTAL FUNDING					300,000	1,500,000		1,800,000

CAPITAL IMPROVEMENT PROJECT

Project: Airport Gate/Fencing Upgrade 2

Department: Airport

Project Number: 9321

Project Description and Location:

Project completes fencing/gate improvements from FY 2004/05. Project has two Phases; Phase I is Engineering, Phase II is Construction (including inspection and administration).

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2009

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Project will be implemented when FAA grant is approved. One grant is anticipated for each of the two phases of the project.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services						23,600		23,600
Internal Services 1. Regular Pay							12,200	12,200
Construction/Acquisition 1. Impvt Other Than Buildings							146,600	146,600
Other Project Costs 1. Contingencies 2. Administrative Overhead							16,300 19,900	16,300 19,900
TOTAL COST						23,600	195,000	218,600

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Municipal Airport Fund 2. Special Aviation Fund-Federal						1,200 22,400	9,750 185,250	10,950 207,650
TOTAL FUNDING						23,600	195,000	218,600

CAPITAL IMPROVEMENT PROJECT

Project: Runway 13-31 Overlay

Department: Airport

Project Number: 9322

Project Description and Location:

Project includes preliminary design, engineering for Runway 13-31 overlay as Phase I; Actual construction of overlay is in Phase II (including inspection, administration).

Completion Schedule:

Start Date 01 JUL 2004

Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Project will be implemented when FAA grant is received. One grant is anticipated for each of the two phases of the project.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services		265,000						265,000
Internal Services 1. Regular Pay			65,000					65,000
Construction/Acquisition 1. Impvt Other Than Buildings			1,350,000					1,350,000
Other Project Costs 1. Contingencies			150,000					150,000
TOTAL COST		265,000	1,565,000					1,830,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Municipal Airport Fund 2. Special Aviation Fund-Federal		26,500 238,500	78,250 1,486,750					104,750 1,725,250
TOTAL FUNDING		265,000	1,565,000					1,830,000

CAPITAL IMPROVEMENT PROJECT

Project: Easement Acq Runway 8 and 13

Department: Airport

Project Number: 9323

Project Description and Location:

Project includes surveying and acquisition of avigation easements from two parties - one near Runway 8 and one near Runway 13.

Completion Schedule: Start Date 01 JUL 2006 Completion Date 30 JUN 2007

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Project will be implemented when FAA grant is received.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services							4,000	4,000
Internal Services 1. Regular Pay							1,400	1,400
Construction/Acquisition 1. Impvt Other Than Buildings							24,600	24,600
Other Project Costs								
TOTAL COST							30,000	30,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Municipal Airport Fund 2. Special Aviation Fund-Federal							1,500 28,500	1,500 28,500
TOTAL FUNDING							30,000	30,000

CAPITAL IMPROVEMENT PROJECT

Project: Mobile Police Station & Equip

Department: Police

Project Number: 9327

Subject Description and Location:

Project provides for the purchase of a Mobile Police Station and other police equipment. Mobile Police Station funded 50% by Sunset Avenue Redevelopment Funds and will be used in the area in an effort to eliminate blight created by gang violence.

Completion Schedule: Start Date 01 MAR 2004 Completion Date 30 JUN 2007

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Police Capital Fund established to collect amounts overpaid to SPOA. These funds will be used to purchase Mobile Police Station and other police equipment. FY 05-06 includes funds to purchase a police car to be used in the SUBA district.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
Construction/Acquisition								
1. Mobile Police Station	180,000	100,000	120,000	50,000				400,000
2. Police Equipment			50,000					50,000
3. Police Cars								50,000
Other Project Costs								
TOTAL COST	180,000	100,000	170,000	50,000				500,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Sunset Av Redevelopment Project	150,000							150,000
2. Police Capital Fund (SPOA Overpayment)	30,000	100,000	120,000	50,000				300,000
3. Asset Seizure Fund			50,000					50,000
TOTAL FUNDING	180,000	100,000	170,000	50,000				500,000

CAPITAL IMPROVEMENT PROJECT

Project: Eastside Heliport Development

Department: Airport

Project Number: 9330

Project Description and Location:

Project includes Phase I, Engineering; Phase II, Construction (including inspection, administration)

Completion Schedule: Start Date 01 JUL 2006 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Project will be implemented when FAA grant is received. One grant will fund each of the two phases of the project.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services						49,000		49,000
Internal Services 1. Regular Pay							39,000	39,000
Construction/Acquisition 1. Impvt Other Than Buildings							361,800	361,800
Other Project Costs 1. Contingencies							40,200	40,200
TOTAL COST						49,000	441,000	490,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Municipal Airport Fund 2. Special Aviation Fund-Federal						2,450 46,550	22,000 419,000	24,450 465,550
TOTAL FUNDING						49,000	441,000	490,000

CAPITAL IMPROVEMENT PROJECT

Project: Abbott Street (Romie to John)

Department: Street Maintenance

Project Number: 9336

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Project Description and Location:

Project provides street rehabilitation and bike lanes on Abbott Street from John Street to Romie Lane.

Completion Schedule:

Start Date 06 JAN 2004

Completion Date 30 JUN 2006

Fiscal Impact:

Grants include Regional Surface Transportation Program (RSTP) funds of \$400,000, AB2766 Emissions Reduction Grant Program funds of \$158,800 administered by the Monterey Bay Unified Air Pollution Control District and State Bicycle Transportation Account (BTA) of \$200,000.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
1. Regular Pay	50,000							50,000
Construction/Acquisition								
1. Impvt Other Than Buildings	1,023,800							1,023,800
Other Project Costs								
1. Contingencies	25,000							25,000
TOTAL COST	1,098,800							1,098,800

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Gas Tax Fund	340,000							340,000
2. AB2766 Emissions Reduction Grant	158,800							158,800
3. Regional Surface Transportation Program	400,000							400,000
4. State Bicycle Transportation Acct (BTA)	200,000							200,000
TOTAL FUNDING	1,098,800							1,098,800

CAPITAL IMPROVEMENT PROJECT

Project: Kip-McKinnon Bikeway

Department: Street Maintenance

Project Number: 9338

Project Description and Location:

Project provides a bikeway connection between the Alvin Drive and McKinnon Street bike lanes to the northern end of the Maryal Drive bike route.

Completion Schedule: Start Date 01 JAN 2004 Completion Date 30 JUN 2005

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:
Funding of \$84,800 is provided by AB2766 Emissions Reduction Grant administered by the Monterey Bay Unified Air Pollution Control District

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services 1. Regular Pay	10,000							10,000
Construction/Acquisition 1. Impvt Other Than Buildings	115,800							115,800
Other Project Costs 1. Contingencies	5,000							5,000
TOTAL COST	130,800							130,800

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Gas Tax Fund	46,000							46,000
2. AB 2766 Emissions Reduction Grant	84,800							84,800
TOTAL FUNDING	130,800							130,800

CAPITAL IMPROVEMENT PROJECT

Project: Public Safety Radio System

Department: Administration

Project Number: 9344

Project Description and Location:

Project provides for the replacement of the county-wide public safety radio system. This new generation (NGEN) radio system will cost an estimated \$19.9 million. Federal Communication Commission (FCC) regulations require the current radio systems be disabled by January 2011.

Completion Schedule: Start Date 01 JUL 2007 Completion Date 01 JAN 2011

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Based on the County's 911 billing formula, the County's share of the cost is \$6.3 million and the balance of the cost, \$13.6 million, is allocated to cities in the County. City of Salinas' share is estimated at \$6.2 million. Depending upon the project specifications certain grants may become available.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
Construction/Acquisition 1. Radio Equipment					2,000,000	2,100,000	2,100,000	6,200,000
Other Project Costs								
TOTAL COST					2,000,000	2,100,000	2,100,000	6,200,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Federal Grants					2,000,000	2,100,000	2,100,000	6,200,000
TOTAL FUNDING					2,000,000	2,100,000	2,100,000	6,200,000

CAPITAL IMPROVEMENT PROJECT

Project: City Phone System

Department: Administration

Project Number: 9345

Project Description and Location:

Project provides for the replacement of the City's phone system.

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2009

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Other Professional Services					100,000			100,000
Internal Services								
Construction/Acquisition 1. Telephone Equipment						700,000		700,000
Other Project Costs								
TOTAL COST					100,000	700,000		800,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund					100,000	700,000		800,000
TOTAL FUNDING					100,000	700,000		800,000

CAPITAL IMPROVEMENT PROJECT

Project: Natividad Creek Community Park

Department: Recreation - Parks

Project Number: 9346

Project Description and Location:

The first major phase of project has been completed. The next few minor projects include the completion of habitat restoration within the lower Natividad Creek area between Las Casitas and Laurel Drives, including the N/E detention basin habitat restoration, and a Natural/Scout Center.

Completion Schedule:
Start Date: 01 FEB 1992
Completion Date: 30 JUN 2009

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > : 100,000

Date Costs < Savings > Will Occur: 01 JUL 1995

Fiscal Impact:

Annual allocation of Park Development fees will help augment other resources, such as community volunteer programs, to continue park development. Increased maintenance costs will be minimal relating to anticipated improvements.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services	456,000							456,000
Internal Services 1. Regular Pay	632,000	50,000			50,000	50,000		782,000
Construction/Acquisition 1. Land 2. Impvt Other Than Buildings	37,400 3,809,100					800,000		37,400 4,609,100
Other Project Costs 1. Contingencies 2. Administrative Overhead	20,000	5,000			5,000	100,000 50,000		120,000 60,000
TOTAL COST	4,954,500	55,000			55,000	1,000,000		6,064,500

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Dev Fees Fund-Parks Fees 2. Spec Const Asst Fund-Others 3. Park Fees (Unfunded) 4. Assessment Districts Fund-N.E. 88-4	4,194,500 460,000 300,000	55,000			55,000	1,000,000		4,304,500 460,000 1,000,000 300,000
TOTAL FUNDING	4,954,500	55,000			55,000	1,000,000		6,064,500

CAPITAL IMPROVEMENT PROJECT

Project: Natividad Creek Pk Maint Bldg

Department: Recreation - Parks

Project Number: 9347

Project Description and Location:

Build maintenance building facility at Natividad Creek Park to house maintenance equipment, materials and provide break room for staff.

Completion Schedule: Start Date 01 JUL 2003 Completion Date 30 JUN 2005

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services	20,000							20,000
Internal Services 1. Regular Pay	10,000							10,000
Construction/Acquisition 1. Buildings	225,000							225,000
Other Project Costs 1. Contingencies	20,000							20,000
TOTAL COST	275,000							275,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Dev Fees Fund-Parks	275,000							275,000
TOTAL FUNDING	275,000							275,000

CAPITAL IMPROVEMENT PROJECT

Project: Breadbox Floor Covering
Department: Facilities Maintenance
Project Number: 9350

Subject Description and Location:
 Interlocking floor covering inside Breadbox Rec Center to cover cracking in cement from weight equipment area and prevent future cracking (heavy weights in the workout area).
Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings
 Personnel Equipment/Supplies Maintenance Other
 Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services					2,000			2,000
Internal Services 1. Regular Payroll Costs					1,000			1,000
Construction/Acquisition 1. Remodeling & Alteration					15,000			15,000
Other Project Costs 1. Contingencies					2,000			2,000
TOTAL COST					20,000			20,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund					20,000			20,000
TOTAL FUNDING					20,000			20,000

CAPITAL IMPROVEMENT PROJECT

Project: Police Mobile Print System

Department: Police

Project Number: 9351

Project Description and Location:

Grant from COPS Interoperable Communications Technology Program will provide a police mobile print system.

Completion Schedule:

Start Date
01 JUL 2005

Completion Date
30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :

Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
Construction/Acquisition 1. Computer Equipment			200,000					200,000
Other Project Costs								
TOTAL COST			200,000					200,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Public Safety Fund			200,000					200,000
TOTAL FUNDING			200,000					200,000

CAPITAL IMPROVEMENT PROJECT

Project: Slurry Sewer Outfall
Department: Sanitary Sewer
Project Number: 9352

Project Description and Location:
 Slurry abandoned sewer offfall pipe between Blanco Road and Salinas River parallel to Highway 68.
Completion Schedule: Start Date 01 JUL 2005 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings
 Personnel Equipment/Supplies Maintenance Other
 Estimated Annual Costs < Savings >: < 75,000 >
 Date Costs < Savings > Will Occur: 30 JUN 2006

Fiscal Impact:
 Will eliminate annual cost to pump water out of sewer pipe.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
Construction/Acquisition 1. Impvt Other Than Buildings			200,000					200,000
Other Project Costs 1. Administrative Overhead			25,000					25,000
TOTAL COST			225,000					225,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Sewer Fund			225,000					225,000
TOTAL FUNDING			225,000					225,000

CAPITAL IMPROVEMENT PROJECT

Project: Building Permit System

Department: Development / Permit Services

Project Number: 9357

Project Description and Location:
Acquire and implement up-to-date computer software to manage and track building permits as recommended by the development and building permit task force (PIT Crew). Other professional services provides for computer support and web page management.

Start Date: 01 JUL 2005
Completion Date: 30 JUN 2006

Completion Schedule:

Fiscal Impact:
Project to be funded by a surcharge on building permits.

Estimated Annual Operating Budget Cost/Savings

- Personnel
 Equipment/Supplies
 Maintenance
 Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
PROJECT COSTS								
External Services 1. Other Professional Services			50,000	50,000	50,000	50,000	50,000	250,000
Internal Services 1. Regular Pay			50,000					50,000
Construction/Acquisition 1. Computer Software 2. Computer Equipment			250,000 100,000					250,000 100,000
Other Project Costs 1. Contingencies			50,000					50,000
TOTAL COST			500,000	50,000	50,000	50,000	50,000	700,000
PROJECT FUNDING 1. Const Asst-Building Permit Surcharge			500,000	50,000	50,000	50,000	50,000	700,000
TOTAL FUNDING			500,000	50,000	50,000	50,000	50,000	700,000

CAPITAL IMPROVEMENT PROJECT

Project: T/S Williams Rd & Garner Av

Department: Traffic Signals

Project Number: 9358

Project Description and Location:

Project provides for a traffic signal at Williams Road and Garner Avenue.

Completion Schedule:

Start Date 01 JUL 2005 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

The developer of Monte Bella has contributed \$48,500 toward this project.

PROJECT COSTS

External Services

Internal Services

1. Regular Pay

Construction/Acquisition

1. Impvt Other Than Buildings

Other Project Costs

1. Contingencies
2. Other Professional Services

TOTAL COST

PROJECT FUNDING

1. Const Asst Fund-Developer
2. Traffic Impact Fees

TOTAL FUNDING

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services			18,500					18,500
1. Regular Pay								
Construction/Acquisition			185,600					185,600
1. Impvt Other Than Buildings								
Other Project Costs			18,500					18,500
1. Contingencies								
2. Other Professional Services			25,900					25,900
TOTAL COST			248,500					248,500
PROJECT FUNDING								
1. Const Asst Fund-Developer			48,500					48,500
2. Traffic Impact Fees			200,000					200,000
TOTAL FUNDING			248,500					248,500

CAPITAL IMPROVEMENT PROJECT

Project: Alisal St Imp (TFO #43)
Department: Street Maintenance
Project Number: 9359

Project Description and Location:

Pursuant to the updated TFO program, this project provides for the addition of a left turn channelization at major intersections east of Monterey Street.

Completion Schedule: Start Date: 01 JUL 2005 Completion Date: 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services			3,000 1,500 750					3,000 1,500 750
Construction/Acquisition			27,500					27,500
1. Impvt Other Than Buildings								
Other Project Costs			2,750 4,000					2,750 4,000
1. Contingencies								
2. Administrative Overhead								
TOTAL COST			39,500					39,500

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Traffic Impact Fees			39,500					39,500
TOTAL FUNDING			39,500					39,500

CAPITAL IMPROVEMENT PROJECT

Project: Western Bypass (TFO #26)

Department: Street Maintenance

Project Number: 9360

Project Description and Location:

This project provides for the construction of a six-lane arterial between Boronda Road/US 101 Interchange and Blanco Road. This project is considered a regional project where the City may be the lead agency. To begin the project, environmental analysis should commence in FY 2005-06.

Completion Schedule: Start Date 01 SEP 2005 Completion Date 30 JUN 2010

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Other Professional Services			80,000					80,000
Internal Services 1. Regular Pay 2. Other Payroll Costs 3. Computer Aided Design			11,500 5,500 3,000					11,500 5,500 3,000
Construction/Acquisition								
Other Project Costs 1. Contingencies 2. Administrative Overhead			15,000 11,500					15,000 11,500
TOTAL COST			126,500					126,500

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Traffic Impact Fees			126,500					126,500
TOTAL FUNDING			126,500					126,500

CAPITAL IMPROVEMENT PROJECT

Project: Ind Waste Capacity Study
Department: Industrial Waste
Project Number: 9361

Project Description and Location:
 Engineering services of \$50,000 provides for a capacity study.
Completion Schedule: Start Date 01 JUL 2005 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings
 Personnel Equipment/Supplies Maintenance Other
 Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services			50,000					50,000
Internal Services								
Construction/Acquisition								
Other Project Costs 1. Administrative Overhead			5,000					5,000
TOTAL COST			55,000					55,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Industrial Waste Fund			55,000					55,000
TOTAL FUNDING			55,000					55,000

CAPITAL IMPROVEMENT PROJECT

Project: Street Sweepers Acquisition

Department: NPDES Street Sweeping

Project Number: 9365

Project Description and Location:

Project provides for replacement of street sweepers to maintain the street sweeper fleet to meet the minimum needs of the City and NPDES standards.

Completion Schedule:

Start Date
01 JUL 1996

Completion Date
30 JUN 2009

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Budget provides for lease purchase of street sweepers. Budget assumes an NPDES fee will be in place no later than July 1, 2007.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
Construction/Acquisition								
1. Rents & Leases	148,100	38,600	38,600					148,100
2. Rents & Leases	115,800	40,000	40,900	40,900				193,000
3. Rents & Leases	80,000	40,000	41,800	41,800	41,800	41,800		201,800
4. Rents & Leases								207,200
Other Project Costs								
1. Taxes	8,300							8,300
TOTAL COST	352,200	118,600	121,300	82,700	41,800	41,800		758,400

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund	120,700							120,700
2. Storm Sewer (NPDES) Fund	74,300	118,600	121,300	82,700	41,800	41,800		74,300
3. Gas Tax Fund	157,200							563,400
TOTAL FUNDING	352,200	118,600	121,300	82,700	41,800	41,800		758,400

CAPITAL IMPROVEMENT PROJECT

Project: Development Impact Fee Study

Department: Development & Engineering

Project Number: 9370

Project Description and Location:

Evaluation of the cost of sewer, storm drain, park, street trees and library facility needs to be used in adjusting development impact fees to meet AB1600 requirements. Evaluation of Police, Fire and other facility needs to be used in developing fees to fund these requirements. In addition it is necessary to complete an overhaul of our current fee structure to meet General Plan objectives.

Completion Schedule: Start Date 01 JUL 2005 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :

Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Other Professional Services			85,000					85,000
Internal Services 1. Regular Pay 2. Computer Aided Design			10,000 5,000					10,000 5,000
Construction/Acquisition								
Other Project Costs								
TOTAL COST			100,000					100,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Dev Fees Fund-Parks 2. Dev Fees Fund-Sewer & Storm Dr			50,000 50,000					50,000 50,000
TOTAL FUNDING			100,000					100,000

CAPITAL IMPROVEMENT PROJECT

Project: Airport Improvements FAA 09

Department: Airport

Project Number: 9375

Project Description and Location:

Approved FAA Grant (09) provides for storm water drainage, seal South T-Hangar Taxiway, seal North T-Hangar area, seal North Tiedown Ramp and apron and taxiway joint repair.

Completion Schedule: Start Date 01 MAR 2004 Completion Date 30 JUN 2005

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :

Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services	128,100							128,100
Internal Services 1. Regular Pay	50,000							50,000
Construction/Acquisition 1. Impvt Other Than Buildings	741,000	70,600						811,600
Other Project Costs 1. Contingencies 2. Administrative Overhead	100,000 60,000							100,000 60,000
TOTAL COST	1,079,100	70,600						1,149,700

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Municipal Airport Fund 2. Special Aviation Fund-Federal 3. Calif Aid to Airports (Cal Trans)	120,900 917,200 41,000	70,600						191,500 917,200 41,000
TOTAL FUNDING	1,079,100	70,600						1,149,700

CAPITAL IMPROVEMENT PROJECT

Project: Sherwood Park Improvements
Department: Park Maintenance
Project Number: 9379

Project Description and Location:
 FY 07-08 funds provide engineering and construction to bring Sherwood Park complex up to Title 17 domestic water project standards. FY 08-09 funds are to expand the restroom facilities and Sherwood picnic parking areas and upgrade the Sherwood tennis center lights.
Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2009

Estimated Annual Operating Budget Cost/Savings
 Personnel Equipment/Supplies Maintenance Other
 Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:
 Cost estimates are water system (\$300,000), expand restrooms (\$130,000), upgrade tennis center lighting (\$20,000) and expand parking lot (\$75,000).

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services					20,000	20,000		40,000
Internal Services 1. Regular Pay					10,000	10,000		20,000
Construction/Acquisition 1. Remodeling & Alteration 2. Impvt Other Than Buildings					300,000	150,000 75,000		150,000 375,000
Other Project Costs 1. Contingencies					20,000	15,000		35,000
TOTAL COST					350,000	270,000		620,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund					350,000	270,000		620,000
TOTAL FUNDING					350,000	270,000		620,000

CAPITAL IMPROVEMENT PROJECT

Project: Park & Open Space Master Plan

Department: Recreation - Parks

Project Number: 9380

Project Description and Location:

General Plan Policy identifies the need to develop a park and open space master plan. This project would carry out that objective and would assist the Council in establishing priorities and funding programs for these projects.

Completion Schedule: Start Date 01 JUL 2005 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services			85,000					85,000
Internal Services 1. Regular Pay			15,000					15,000
Construction/Acquisition								
Other Project Costs 1. Administrative Overhead			15,000					15,000
TOTAL COST			115,000					115,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Dev Fees Fund-Parks & Playgrd			115,000					115,000
TOTAL FUNDING			115,000					115,000

CAPITAL IMPROVEMENT PROJECT

Project: Planning Future Growth Areas
Department: Development & Engineering
Project Number: 9401

Subject Description and Location:
 To provide for cost associated with the planning of future growth areas including City staff time, environmental analysis, biotic field surveys, data collection and analysis, infrastructure planning, EIRs, CEQA, traffic analysis, etc.

Completion Schedule: Start Date 01 MAY 2004 Completion Date 01 JAN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:
 This project will be financed by developers as they proceed in developing the new growth areas north of Boronda Road.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Other Professional Services	400,000	550,000						950,000
Internal Services 1. Regular Pay	12,000	275,000	150,000	160,000				597,000
Construction/Acquisition								
Other Project Costs 1. Administrative Overhead	50,000	50,000	15,000	16,000				131,000
TOTAL COST	462,000	875,000	165,000	176,000				1,678,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Developer's Contributions	462,000	875,000	165,000	176,000				1,678,000
TOTAL FUNDING	462,000	875,000	165,000	176,000				1,678,000

CAPITAL IMPROVEMENT PROJECT

Project: Monte Bella Park

Department: Recreation - Parks

Project Number: 9403

Project Description and Location:

This project funds the development of a neighborhood & community park in the Monte Bella Development area. Pursuant to the mitigation plan, the Developer is required to install turf & irrigation and dedicate the land in lieu of park fees. The City's cost pays for the installation of a tot lot, restrooms and amenities.

Completion Schedule:

Start Date
01 JUN 2005

Completion Date
01 JAN 2007

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

After development, the City is responsible for the cost of maintenance. The cost to maintain the neighbor park portion will be paid from the Monte Bella Maintenance District. The City's General Fund will be responsible for paying maintenance costs of the community park portion.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
1. Regular Pay		5,000						5,000
2. Other Payroll Costs		2,500						2,500
3. Computer Aided Design		1,000						1,000
Construction/Acquisition								
1. Impvt Other Than Buildings		500,000						500,000
Other Project Costs								
1. Administrative Overhead		50,000						50,000
TOTAL COST		558,500						558,500

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Dev Fees Fund-Parks		558,500						558,500
TOTAL FUNDING		558,500						558,500

CAPITAL IMPROVEMENT PROJECT

Project: Fairways Tree Removal
Department: Fairways Golf Course
Project Number: 9404

Project Description and Location:
 Fairways has 100 plus trees that need to be removed because of safety concerns and recent storm damage. Over 80 trees are dead or dying.
Completion Schedule: Start Date 01 FEB 2005 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
Construction/Acquisition 1. Impvt Other Than Buildings		30,000	30,000					60,000
Other Project Costs								
TOTAL COST		30,000	30,000					60,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Fairways Golf Course		15,000	15,000					30,000
2. Airport Fund		15,000	15,000					30,000
TOTAL FUNDING		30,000	30,000					60,000

CAPITAL IMPROVEMENT PROJECT

Project: Storm Water Monitoring NPDES
Department: NPDES Storm Drain Sewer
Project Number: 9436

Project Description and Location:
 This project provides for the on-going storm water discharge monitoring program required by the California Water Quality Control Board, the City's NPDES permit, and the EPA.
Completion Schedule: Start Date 01 JUL 1991 Completion Date 30 JUN 2010

Estimated Annual Operating Budget Cost/Savings
 Personnel Equipment/Supplies Maintenance Other
 Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:
 Engineering provides for feasibility evaluations for Water Quality Controls (BMPS) and update drainage master plan to address runoff quality as well as flood control. Other Services provide for storm water monitoring.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Other Professional Services	150,000	150,000	100,000	100,000	150,000	200,000	200,000	1,050,000
Internal Services 1. Regular Pay 2. Other Services 3. Computer Aided Design 4. Training	30,000 244,400 2,000 5,000		150,000	150,000	150,000	150,000	150,000	30,000 994,400 2,000 5,000
Construction/Acquisition 1. Rolling Equipment								
Other Project Costs 1. Contingencies		50,000	50,000	50,000	50,000	50,000	50,000	300,000
TOTAL COST	431,400	200,000	300,000	300,000	350,000	400,000	400,000	2,381,400

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Storm Sewer (NPDES) Fund 2. General Fund	431,400	200,000	300,000	300,000	350,000	400,000	400,000	600,000 1,781,400
TOTAL FUNDING	431,400	200,000	300,000	300,000	350,000	400,000	400,000	2,381,400

CAPITAL IMPROVEMENT PROJECT

Project: Lower Natividad Creek Park
Department: Recreation - Parks
Project Number: 9454

Project Description and Location:
 This project includes the construction of improvements for storm drainage mitigation in lower Natividad Creek Park including habitat restoration and creation of nature orientated recreational opportunities. FY 03-04 includes funds to design a 3,000 sq ft nature/activity center, restroom facilities and site improvements. Construction is planned to begin at future date.
Completion Schedule: Start Date 01 JUL 2002 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings
 Personnel Equipment/Supplies Maintenance Other
 Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:
 State Prop 12 funds (\$400,000) were not allocated by the State.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Architectural Services	20,000	10,000						30,000
Internal Services 1. Regular Pay	70,000	25,000						95,000
Construction/Acquisition 1. Impvt Other Than Buildings 2. Buildings	835,000	400,000						835,000 400,000
Other Project Costs 1. Contingencies 2. Administrative Overhead		10,000 50,000						10,000 50,000
TOTAL COST	925,000	495,000						1,420,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Dev Fees Fund-Parks 2. Assessment District 88-4 3. Dev Fees Fund-Storm	197,300 327,700 400,000	495,000						692,300 327,700 400,000
TOTAL FUNDING	925,000	495,000						1,420,000

CAPITAL IMPROVEMENT PROJECT

Project: Congestion Mgmt Agency City %

Department: Development & Engineering

Project Number: 9461

Project Description and Location:

This project provides for the City's proportionate share of the cost for the Congestion Management Program which is being conducted by the Congestion Management Agency. The City plans to continue its participation in the project and projects its cost through fiscal year 2005/2006.

Completion Schedule: Start Date 01 MAY 1991 Completion Date 30 JUN 2010

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Cost of membership in the Congestion Management Agency is a Gas Tax eligible expenditure and the City's 18% share is based in proportion to Gas Tax Funds received by member agencies. It is estimated that the City's annual share will be no more than \$65,000 per year.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
Construction/Acquisition								
Other Project Costs								
1. Other Contributions	260,000	65,000	28,000	55,000	60,000	60,000	60,000	588,000
TOTAL COST	260,000	65,000	28,000	55,000	60,000	60,000	60,000	588,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Gas Tax Fund	260,000	65,000	28,000	55,000	60,000	60,000	60,000	588,000
TOTAL FUNDING	260,000	65,000	28,000	55,000	60,000	60,000	60,000	588,000

CAPITAL IMPROVEMENT PROJECT

Project: Northeast Library
Department: Library
Project Number: 9462

Subject Description and Location:
 Project provides for a new library in the northeast Salinas area.
Completion Schedule: Start Date 01 JUL 2008 Completion Date 30 JUN 2010

Estimated Annual Operating Budget Cost/Savings
 Personnel Equipment/Supplies Maintenance Other
 Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Architectural Services							500,000	500,000
Internal Services 1. Regular Pay							125,000	125,000
Construction/Acquisition 1. New Buildings 2. Furniture							6,500,000 1,000,000	6,500,000 1,000,000
Other Project Costs 1. Contingencies							375,000	375,000
TOTAL COST							8,500,000	8,500,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Development Impact Fee							8,500,000	8,500,000
TOTAL FUNDING							8,500,000	8,500,000

CAPITAL IMPROVEMENT PROJECT

Project: Emergency Gen.-C.H. & Yard

Department: Facilities Maintenance

Project Number: 9466

Project Description and Location:

During the October 1989 earthquake certain operations in City Hall and the Public Safety Building was curtailed because the existing emergency generator could not provide the electric power needed by both buildings. In 1990 an electrical consultant was engaged to provide an analysis of our needs. This project also provides funding for an emergency generator for the Corporation Yard in order to maintain radio communication.

Completion Schedule: Start Date 01 JUL 2003 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

The cost for this project includes engineering, inspections, and installation labor for additional circuits in the existing Emergency Power System. Homeland security grants are not available for this project.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services	6,500				70,000			76,500
Internal Services 1. Regular Pay	1,500				10,000			11,500
Construction/Acquisition 1. Impvt Other Than Buildings	38,200				300,000			338,200
Other Project Costs 1. Contingencies	3,800				20,000			23,800
TOTAL COST	50,000				400,000			450,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund	50,000				400,000			450,000
TOTAL FUNDING	50,000				400,000			450,000

CAPITAL IMPROVEMENT PROJECT

Project: Fire Vehicle Replacement
Department: Fire
Project Number: 9540

Project Description and Location:
 This project sets aside funds for a gradual and timely replacement of emergency apparatus and equipment. FY 00-01 provided \$150,000 to refurbish a truck, \$70,000 for equipment for the North Salinas response area. Leased purchased 1 Quint and 5 Pumpers in FY 01-02. Future vehicle needs are FY 07-08 1 Quint and Mobile Command Vehicle and FY 08-09 1 Pumper.
Completion Schedule: Start Date 01 APR 2003 Completion Date 30 JUN 2009

Estimated Annual Operating Budget Cost/Savings
 Personnel Equipment/Supplies Maintenance Other
 Estimated Annual Costs < Savings > : 150,000
 Date Costs < Savings > Will Occur: 01 JUL 2005

Fiscal Impact:
 Replacement program replaces apparatus and equipment with service life of 20 years or older (20-25). Debt service provides lease payments for the purchase of 1 Quint and 5 Pumpers. Seven year lease at 4.86% with six payments of \$289,900 and a final payment of \$77,000 due in FY 07-08.

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
PROJECT COSTS								
External Services								
Internal Services								
Construction/Acquisition								
1. Rolling Equipment	150,000				550,000	325,000		1,025,000
2. Rolling Equipment	70,000				80,000			150,000
Other Project Costs								
1. Debt Service	1,158,300	289,900	289,900	289,900	63,900			2,091,900
TOTAL COST	1,378,300	289,900	289,900	289,900	693,900	325,000		3,266,900

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
PROJECT FUNDING								
1. General Fund	1,378,300	289,900	289,900	289,900	693,900	325,000		3,266,900
TOTAL FUNDING	1,378,300	289,900	289,900	289,900	693,900	325,000		3,266,900

CAPITAL IMPROVEMENT PROJECT

Project: Fire Stations Repairs

Department: Fire

Project Number: 9541

Project Description and Location:

This project provides funds for repair and infrastructure of the six fire stations. Funds budgeted in FY 05-06 & 06-07 include kitchen repairs at Stations 1, 2 & 6, window repairs at Stations 2 and 4 and driveway repairs at Station 6.

Completion Schedule: Start Date 01 JUL 2002 Completion Date 30 JUN 2009

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Fire Stations 3 & 4 need new roofs at an estimated cost of \$100,000 and need driveway paving and resurfacing at an estimated cost of \$95,000.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
Construction/Acquisition								
1. Remodeling & Alteration	23,600		25,000	10,000	34,000	40,000		132,600
2. Remodeling & Alteration				15,000	100,000			100,000
3. Impvt Other Than Buildings					95,000			110,000
Other Project Costs								
1. Contingencies					22,900			22,900
TOTAL COST		23,600	25,000	25,000	251,900	40,000		365,500
PROJECT FUNDING								
1. General Fund	23,600		25,000	25,000	251,900	40,000		365,500
TOTAL FUNDING	23,600		25,000	25,000	251,900	40,000		365,500

CAPITAL IMPROVEMENT PROJECT

Project: N T-Hangar Taxi Reconst

Department: Airport

Project Number: 9571

Project Description and Location:

Reconstruct T-Hangar taxiways on north side of Airport in conjunction with installation of storm drainage. Project will be in two Phases. Phase I is Engineering. Phase II is Construction (includes inspection, administration).

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2009

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Project will be implemented when FAA grant is approved. One grant will fund each of the two phases of the project.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services					30,900			30,900
Internal Services 1. Regular Pay						15,900		15,900
Construction/Acquisition 1. Impvt Other Than Buildings						182,400		182,400
Other Project Costs 1. Contingencies 2. Administrative Overhead						20,300 25,000		20,300 25,000
TOTAL COST					30,900	243,600		274,500

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Municipal Airport Fund 2. Special Aviation Fund-Federal					1,500 29,400	12,200 231,400		13,700 260,800
TOTAL FUNDING					30,900	243,600		274,500

CAPITAL IMPROVEMENT PROJECT

Project: N T-Hangar Utility Reconst

Department: Airport

Project Number: 9572

Project Description and Location:

Installation of new storm drain, water lines and sewer lines in north T-hangar area. Project has two phases. Phase I is engineering. Phase II is construction (including inspection, administration).

Completion Schedule:

Start Date
01 JUL 2007

Completion Date
30 JUN 2009

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Project will be implemented when FAA grant is approved. One grant will fund each of the two phases of the project.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services					16,700			16,700
Internal Services 1. Regular Pay						8,600		8,600
Construction/Acquisition 1. Impvt Other Than Buildings						107,600		107,600
Other Project Costs 1. Contingencies 2. Administrative Overhead						12,000 14,500		12,000 14,500
TOTAL COST					16,700	142,700		159,400
PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Municipal Airport Fund 2. Special Aviation Fund-Federal					800 15,900	7,100 135,600		7,900 151,500
TOTAL FUNDING					16,700	142,700		159,400

CAPITAL IMPROVEMENT PROJECT

Project: West T-Hangar Taxiways
Department: Airport
Project Number: 9574

Project Description and Location:
 New Taxiway to area created by Core Area Industrial Park. Project planned when F.A.A. grant is received.
Completion Schedule: Start Date 31 OCT 2004 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings
 Personnel Equipment/Supplies Maintenance Other
 Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services		15,500						15,500
Internal Services 1. Regular Pay		4,500						4,500
Construction/Acquisition 1. Impvt Other Than Buildings		107,300						107,300
Other Project Costs 1. Administrative Overhead 2. Contingencies		17,200 5,000						17,200 5,000
TOTAL COST		149,500						149,500

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Municipal Airport Fund Investment Earnin 2. Special Aviation Fund-Federal Federal Ai		14,500 135,000						14,500 135,000
TOTAL FUNDING		149,500						149,500

CAPITAL IMPROVEMENT PROJECT

Project: Bicycle Lane Installations

Department: Street Maintenance

Project Number: 9607

Project Description and Location:

Bikeway Plan adopted by Council in March 1996 calls for the installation of Bike Lane Routes through the next seven years at various locations. Improvements and facilities shall conform with said Bikeway Plan and the priorities set therein.

Completion Schedule: Start Date 01 JUN 2000 Completion Date 30 JUN 2010

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
1. Regular Pay	33,100	10,000	10,000	10,000	10,000	10,000	10,000	93,100
Construction/Acquisition								
1. Impvt Other Than Buildings	145,900	50,000	50,000	50,000	100,000	100,000	100,000	595,900
Other Project Costs								
TOTAL COST	179,000	60,000	60,000	60,000	110,000	110,000	110,000	689,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Const Asst-State or Federal Grant	179,000	60,000	60,000	60,000	50,000	50,000	50,000	150,000
2. Gas Tax Fund					60,000	60,000	60,000	539,000
TOTAL FUNDING	179,000	60,000	60,000	60,000	110,000	110,000	110,000	689,000

CAPITAL IMPROVEMENT PROJECT

Project: City Hall Improvements
Department: Facilities Maintenance
Project Number: 9612

Project Description and Location:

Project provides for the rehabilitation of City Hall, Rotunda and Public Safety Building to include painting, carpeting, replacing ceiling tiles, replacing elevator and refurbishing alterations necessary to accommodate the relocation of office staff after the new Police facility is complete. Improvements would satisfy City Hall space needs for the foreseeable future.

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services 1. Regular Pay					50,000			50,000
Construction/Acquisition 1. Remodeling & Alteration					1,800,000			1,800,000
Other Project Costs 1. Contingencies					150,000			150,000
TOTAL COST					2,000,000			2,000,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund					2,000,000			2,000,000
TOTAL FUNDING					2,000,000			2,000,000

CAPITAL IMPROVEMENT PROJECT

Project: ADA Modifications to City Fac.

Department: Development & Engineering

Project Number: 9618

Project Description and Location:

Modify various existing City Facilities on accessibility issues including restrooms, doors, signs, and all appurtenant work for ADA compliance. City facilities are prioritized on a 5-year program. Community Center/Sherwood Hall is the next project to be completed in FY 04-05.

Completion Schedule: Start Date 01 JUL 2004 Completion Date 30 JUN 2010

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services 2. Architectural Services	25,000	4,000 11,000		5,000 50,000	5,000 50,000	5,000 50,000	5,000 50,000	24,000 236,000
Internal Services 1. Regular Pay 2. Computer Aided Design	2,000	33,000 3,000		10,000 5,000	10,000 5,000	10,000 5,000	10,000 5,000	75,000 23,000
Construction/Acquisition 1. Impvt Other Than Buildings		1,604,000		300,000	300,000	300,000	300,000	2,804,000
Other Project Costs 1. Contingencies		109,000		30,000	30,000	30,000	30,000	229,000
TOTAL COST	27,000	1,764,000		400,000	400,000	400,000	400,000	3,391,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Block Grant Fund	27,000	1,764,000		400,000	400,000	400,000	400,000	3,391,000
TOTAL FUNDING	27,000	1,764,000		400,000	400,000	400,000	400,000	3,391,000

CAPITAL IMPROVEMENT PROJECT

Project: Fire Station 7
Department: Fire
Project Number: 9626

Project Description and Location:
 Fire Station 7 will be located in the new residential projects north of Boronda. Fire Station 7 will require 12 new firefighters to provide emergency services for the 12,000 single family homes and accompanying commercial development planned in the northeast future growth area.

Completion Schedule: Start Date 01 JUL 2008 Completion Date 30 JUN 2009

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings >: 2,000,000
 Date Costs < Savings > Will Occur: 01 JUL 2008

Fiscal Impact:
 Project assumes land acquisition and construction of Fire Station 7 will be funded by developers. Annual operating costs will approach \$2,000,000.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
Construction/Acquisition								
1. Rolling Equipment						325,000		325,000
2. Furniture						100,000		100,000
3. Radio Equipment						75,000		75,000
Other Project Costs								
TOTAL COST						500,000		500,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund						500,000		500,000
TOTAL FUNDING						500,000		500,000

CAPITAL IMPROVEMENT PROJECT

Project: Natividad Creek Multi-Complex

Department: Recreation - Parks

Project Number: 9627

Project Description and Location:

Complete plans and construction for a gymnasium multi-use complex in Natividad Creek Park.

Completion Schedule:

Start Date
01 JUL 2007

Completion Date
30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
PROJECT COSTS								
External Services 1. Architectural Services					450,000			450,000
Internal Services 1. Regular Pay					100,000			100,000
Construction/Acquisition 1. Buildings 2. Furniture					6,000,000 1,000,000			6,000,000 1,000,000
Other Project Costs 1. Contingencies					450,000			450,000
TOTAL COST					8,000,000			8,000,000
PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund					8,000,000			8,000,000
TOTAL FUNDING					8,000,000			8,000,000

CAPITAL IMPROVEMENT PROJECT

Project: Industrial Waste Line Extend

Department: Industrial Waste

Project Number: 9630

Project Description and Location:

The project consists of expanding industrial waste line along Abbott Street from the manhole at Sanborn Road and along Sanborn from the manhole at South Pacific Railroad tracks to Elvee Drive. This work will include construction of pipe, manholes and laterals.

Completion Schedule:

Start Date
01 JUL 2008

Completion Date
30 JUN 2009

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

The cost of this project will be paid by users of the extended line.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services 1. Regular Pay						80,000		80,000
Construction/Acquisition 1. Impvt Other Than Buildings						720,000		720,000
Other Project Costs 1. Administrative Overhead 2. Contingencies						50,000 50,000		50,000 50,000
TOTAL COST						900,000		900,000
PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Industrial Waste Fund						900,000		900,000
TOTAL FUNDING						900,000		900,000

CAPITAL IMPROVEMENT PROJECT

Project: Airport Blvd Improvements
Department: Street Maintenance

Project Number: 9631

Project Description and Location:

Widen Airport Boulevard (north side) from Elk's Lodge to reclamation ditch near De La Torre. Improvements, include paving, grading new ditch, signs & striping. (No sidewalks, curbs, gutters, etc. are included).

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services	24,005				8,000			32,005
Internal Services 1. Regular Pay 2. Other Payroll Costs	16,469 824				2,000			18,469 824
Construction/Acquisition 1. Impvt Other Than Buildings	7,206				100,000			107,206
Other Project Costs 1. Computer Aided Design 2. Contingencies	996				10,000			996 10,000
TOTAL COST	49,500				120,000			169,500
PROJECT FUNDING								
1. Gas Tax Fund	49,500				120,000			169,500
TOTAL FUNDING	49,500				120,000			169,500

CAPITAL IMPROVEMENT PROJECT

Project: Library Roof Replacement

Department: Library

Project Number: 9636

Project Description and Location:

Replace damaged and old roof at the Cesar Chavez Library. Existing roof dates back to 1979 when the Library was built. Roof is showing its age and green, moldy areas.

Completion Schedule:

Start Date
01 JUL 2007

Completion Date
30 JUN 2009

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
Construction/Acquisition 1. Impvt Other Than Buildings					100,000	100,000		200,000
Other Project Costs								
TOTAL COST					100,000	100,000		200,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund					100,000	100,000		200,000
TOTAL FUNDING					100,000	100,000		200,000

CAPITAL IMPROVEMENT PROJECT

Project: City Wide Recreation Trails

Department: Recreation - Parks

Project Number: 9640

Project Description and Location:

Gabilan Creek and Natividad Creek Trail systems native plant enhancement will occur in association with the improvements of these trails. Upon completion of these trail systems, other trails identified in the General Plan will be incorporated.

Completion Schedule: Start Date 01 JUL 2004 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Funding for completion of this project would primarily come from outside grants such as Federal Transportation Enhancement or Land and Water grants. Operating and maintenance cost would be dependant upon the specific project.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services				40,000				40,000
Internal Services 1. Regular Pay				30,000				30,000
Construction/Acquisition 1. Impvt Other Than Buildings				240,000				240,000
Other Project Costs 1. Contingencies				20,000				20,000
TOTAL COST				330,000				330,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Federal/State Grant				330,000				330,000
TOTAL FUNDING				330,000				330,000

CAPITAL IMPROVEMENT PROJECT

Project: Senior Center

Department: Recreation - Parks

Project Number: 9643

Project Description and Location:

Senior Center that would be developed with Monterey County and the Senior Non-Profit Corporation. FY 97-98 Block Grant allocation is to cover some predevelopment cost. City 1997 COP proceeds allocated to complete feasibility study in FY 99-00 and proceed with capital fund raising campaign. Sales tax bond proceeds would provide a "start up" 5,000 square foot facility.

Completion Schedule: Start Date 01 JUL 1999 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Architectural Services 2. Planning & EIR Services	140,000 100,000							140,000 100,000
Internal Services 1. Regular Pay					25,000			25,000
Construction/Acquisition 1. New Buildings					700,000			700,000
Other Project Costs 1. Contingencies					35,000			35,000
TOTAL COST	240,000				760,000			1,000,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund 2. Block Grant Fund 3. 1997 COP Proceeds	140,000 100,000				760,000			760,000 140,000 100,000
TOTAL FUNDING	240,000				760,000			1,000,000

CAPITAL IMPROVEMENT PROJECT

Project: Traffic Signal Installation
Department: Traffic Signals
Project Number: 9654

Project Description and Location:

In the past, Public Works Department installed traffic signals, including Opticom controls, at intersections when warranted. Prioritized intersection locations will be identified each year and brought before the City Council for consideration, prior to project design.

Completion Schedule:

Start Date: 01 JUL 2000
 Completion Date: 30 JUN 2010

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > : 2,200
 Date Costs < Savings > Will Occur:

Fiscal Impact:

Once the signals are installed, the City will be responsible to maintain the facilities. Currently it cost the City approximately \$1,100 per year per intersection to maintain a traffic signal system. This includes regular maintenance and electric power. A Fire Opticom system is included in each traffic signal installation.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services	120,000	35,000	40,000	40,000	40,000	50,000	50,000	375,000
Internal Services 1. Regular Pay	43,000	12,000	14,000	14,000	14,000	15,000	15,000	127,000
Construction/Acquisition 1. Impvt Other Than Buildings 2. Fixed Equipment 3. Other Mach, Furn, & Equip	932,800 55,000 14,700	235,000 18,000	246,000 20,000	246,000 20,000	246,000 20,000	253,000 22,000	253,000 22,000	2,411,800 177,000 14,700
Other Project Costs 1. Contingencies	72,000	25,000	30,000	30,000	30,000	35,000	35,000	257,000
TOTAL COST	1,237,500	325,000	350,000	350,000	350,000	375,000	375,000	3,362,500

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Gas Tax Fund 2. Construction Assistance - Others 3. California Energy Commission	1,185,300 37,500 14,700	325,000	350,000	350,000	350,000	375,000	375,000	3,310,300 37,500 14,700
TOTAL FUNDING	1,237,500	325,000	350,000	350,000	350,000	375,000	375,000	3,362,500

CAPITAL IMPROVEMENT PROJECT

Project: Traffic Fee Ordinance Update
Department: Development & Engineering
Project Number: 9662

Project Description and Location:
 The current Salinas Traffic Fee Ordinance (TFO) was adopted in 1987 and nearly 95% of the projects contained therein have been or are programmed to be constructed. This project will complete the TFO update and identify new improvements needed to accommodate new development.

Completion Schedule: Start Date 30 JUN 2003 Completion Date 30 JUN 2005

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services 2. Other Professional Services	258,800 20,000							258,800 20,000
Internal Services 1. Regular Pay	67,000							67,000
Construction/Acquisition								
Other Project Costs								
TOTAL COST	345,800							345,800

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Traffic Impact Fees 2. General Fund	325,800 20,000							325,800 20,000
TOTAL FUNDING	345,800							345,800

CAPITAL IMPROVEMENT PROJECT

Project: Computer Aided Design System

Department: Development & Engineering

Project Number: 9667

Project Description and Location:

On-going upgrading of Public Works engineering design computers and network system including computer work stations. This project provides for the purchase of upgraded computers over the next two years, and maintaining the current network system to alleviate downtime during network glitches.

Completion Schedule: Start Date 01 JAN 2005 Completion Date 30 JUN 2007

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:
Computer Aided Design costs are recovered through charges to various capital projects at \$11.00 per hour.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
1. Other Outside Serv	233,700	35,000	35,000	35,000				338,700
2. Training	36,300							36,300
Internal Services								
1. Regular Pay	134,200	15,000	15,000	15,000				179,200
Construction/Acquisition								
1. Computer Equipment	349,200	60,000	60,000	60,000				529,200
2. Computer Software	90,800	10,000	10,000	10,000				120,800
3. Special Dept Supplies	81,500	10,000	10,000	10,000				111,500
Other Project Costs								
1. Rents & Leases	505,200							505,200
2. Cost Recovery	-1,430,900	-130,000	-130,000	-130,000				-1,820,900
TOTAL COST								

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Cost Recovery								
TOTAL FUNDING								

CAPITAL IMPROVEMENT PROJECT

Project: El Dorado Park Improvements

Department: Recreation - Parks

Project Number: 9670

Project Description and Location:

Project provides for the rehabilitation and expansion at El Dorado recreation building and modify restrooms and to fill existing abandoned ponds so paved areas could be used for picnicking or other recreational activities. Project includes repairs to existing picnic slabs, new picnic tables and new barbecue pits.

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:
Cost estimates are expansion of building and modify restrooms (\$175,000) and picnic area improvements (\$175,000).

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Architectural Services					20,000			20,000
Internal Services 1. Regular Pay					20,000			20,000
Construction/Acquisition 1. Remodeling & Alteration 2. Impvt Other Than Buildings					175,000 175,000			175,000 175,000
Other Project Costs 1. Contingencies					20,000			20,000
TOTAL COST					410,000			410,000
PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund					410,000			410,000
TOTAL FUNDING					410,000			410,000

CAPITAL IMPROVEMENT PROJECT

Project: Copier Rental Program

Department: Administration

Project Number: 9684

Project Description and Location:

Project provides for a lease replacement copier in Central Services and rented copiers for City departments.

Completion Schedule:

Start Date: 01 JUL 0002
Completion Date: 30 JUN 2010

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Copiers are being rented over a three year cycle at which time they have no value. Renting copiers reduces maintenance costs.

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
PROJECT COSTS								
External Services								
Internal Services								
Construction/Acquisition								
1. Equipment Rent	64,700	55,000	55,000	55,000	60,000	60,000	60,000	409,700
Other Project Costs								
TOTAL COST	64,700	55,000	55,000	55,000	60,000	60,000	60,000	409,700

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
PROJECT FUNDING								
1. General Fund	64,700	55,000	55,000	55,000	60,000	60,000	60,000	409,700
TOTAL FUNDING	64,700	55,000	55,000	55,000	60,000	60,000	60,000	409,700

CAPITAL IMPROVEMENT PROJECT

Project: General Plan Update

Department: Administration

Project Number: 9701

Project Description and Location:

Update the current General Plan. Largely staff prepared with consultant assistance as needed. The project includes revising the traffic circulation, land use, housing, safety, open space, and conservation elements as required by State law. Inclusionary Housing and Ordinance Update and Zoning Update were added in FY 2002-03.

Completion Schedule: Start Date 01 JUL 1998 Completion Date 30 JUN 2005

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Professional Services	1,304,000							1,304,000
Internal Services 1. Temporary Payroll 2. Regular Pay 3. Regular Pay	50,000 465,000 10,000							50,000 465,000 10,000
Construction/Acquisition 1. Computer Equipment 2. Furniture	26,000 2,000							26,000 2,000
Other Project Costs 1. Contingencies 2. Other Charges 3. Supplies And Materials	58,000 59,000 20,000							58,000 59,000 20,000
TOTAL COST	1,994,000							1,994,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund 2. State HCD Grant 3. Cal Trans Grant	1,580,000 150,000 264,000							1,580,000 150,000 264,000
TOTAL FUNDING	1,994,000							1,994,000

CAPITAL IMPROVEMENT PROJECT

Project: Water Re-Use Feasibility Study
Department: Development & Engineering

Project Number: 9709

Project Description and Location:

To prepare a feasibility study on the potential development and use of non-potable water sources within the greater Salinas area.

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2009

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Professional Services					60,000	60,000		120,000
Internal Services 1. Regular Pay					15,000	15,000		30,000
Construction/Acquisition								
Other Project Costs 1. Contingencies					8,000	8,000		16,000
TOTAL COST					83,000	83,000		166,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund					83,000	83,000		166,000
TOTAL FUNDING					83,000	83,000		166,000

CAPITAL IMPROVEMENT PROJECT

Project: Community Cnt & Sherwood Hall

Department: Facilities Maintenance

Project Number: 9712

Project Description and Location:

Project provides for the rehabilitation of the Community Center and Sherwood Hall to include painting, carpet, replacing the boilers, replacing theatre lighting control system and replacing the stage subflooring and tiles.

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Sherwood Hall stage subflooring and tiles completed in FY 01-02.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services					100,000			100,000
Internal Services 1. Regular Pay	20,000				50,000			70,000
Construction/Acquisition 1. Remodeling & Alteration	110,000				1,800,000			1,910,000
Other Project Costs 1. Contingencies					50,000			50,000
TOTAL COST					2,000,000			2,130,000
PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund	130,000				2,000,000			2,130,000
TOTAL FUNDING	130,000				2,000,000			2,130,000

CAPITAL IMPROVEMENT PROJECT

Project: Sidewalk & Drainage Repairs

Department: Street Maintenance

Project Number: 9720

Subject Description and Location:

This project provides for the repair of damaged curbs, gutters, sidewalks, and driveway approaches throughout the City damaged by City trees within the street right-of-way. The work will be performed by in-house City personnel.

Completion Schedule: Start Date 01 JUL 1995 Completion Date 30 JUN 2010

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

The allocation of \$75,000 in supplies and material is for the purchase of concrete, sand, and other pertinent supplies relating to the repair sidewalks, etc.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services 1. Regular Pay	635,000	235,000	235,000	235,000	245,000	250,000	255,000	2,090,000
Construction/Acquisition 1. Impvt Other Than Buildings 2. Impvt Other Than Buildings	210,000 1,200,000	75,000	75,000	75,000	75,000	75,000	75,000	660,000 1,200,000
Other Project Costs 1. Contingencies	40,000							40,000
TOTAL COST	2,085,000	310,000	310,000	310,000	320,000	325,000	330,000	3,990,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Gas Tax Fund 2. 1997 COP Proceeds	885,000 1,200,000	310,000	310,000	310,000	320,000	325,000	330,000	2,790,000 1,200,000
TOTAL FUNDING	2,085,000	310,000	310,000	310,000	320,000	325,000	330,000	3,990,000

CAPITAL IMPROVEMENT PROJECT

Project: E Romie Lane Widening
Department: Street Maintenance
Project Number: 9723

Project Description and Location:
 Widen Romie Lane from Pajaro to Alameda Avenue in accordance with the Traffic Fee Ordinance and Romie Lane Official Plan Line.
Completion Schedule: Start Date 01 JUL 1995 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings
 Personnel Equipment/Supplies Maintenance Other
 Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services				50,000				50,000
Internal Services 1. Regular Pay	61,800			15,000				76,800
Construction/Acquisition 1. Land 2. Impvt Other Than Buildings	20,700		180,000		450,000			200,700 450,000
Other Project Costs 1. Contingencies 2. Administrative Overhead			20,000	6,500	45,000 49,500			45,000 76,000
TOTAL COST	82,500		200,000	71,500	544,500			898,500

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Traffic Impact Fee Fund	82,500		200,000	71,500	544,500			898,500
TOTAL FUNDING	82,500		200,000	71,500	544,500			898,500

CAPITAL IMPROVEMENT PROJECT

Project: S Main & Blanco Intersection

Department: Street Maintenance

Project Number: 9724

Project Description and Location:

Modify median island and/or curb, gutter, and sidewalk along southerly curb line (west of S. Main St.) to provide dual left & dedicated right turn pursuant to the Salinas Traffic Monitoring Program, and modification to the existing traffic signal system. This intersection currently operates at LOS D/E.

Completion Schedule: Start Date 01 DEC 2001 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact: \$10,000 Developer Contribution is from the Phase 1 Auto Center development.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services	1,000	30,000						31,000
Internal Services 1. Regular Pay	10,700	6,000						16,700
Construction/Acquisition 1. Impvt Other Than Buildings		300,000						300,000
Other Project Costs 1. Contingencies 2. Administrative Overhead		39,000 50,000						39,000 50,000
TOTAL COST	11,700	425,000						436,700

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Gas Tax Fund 2. Developer Contribution 3. Traffic Impact Fees	1,700 10,000	425,000						1,700 10,000 425,000
TOTAL FUNDING	11,700	425,000						436,700

CAPITAL IMPROVEMENT PROJECT

Project: Sanitary Sewer Equipment

Department: Sanitary Sewer

Project Number: 9725

Project Description and Location:

This project allocated funds from bond proceeds for the purchase of one sewer truck (\$250,000), one 3/4 ton pickup truck (\$25,000), one TV Van (\$95,000), two portable generators (\$115,000) and other equipment.

Completion Schedule: Start Date 01 JUL 1998 Completion Date 30 JUN 2009

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Future years budgets provide for equipment replacement and upgrades.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
Construction/Acquisition								
1. Rolling Equipment	250,000				300,000	100,000		650,000
2. Rolling Equipment	100,000							100,000
3. Rolling Equipment	25,000							25,000
4. Other Mach, Furn, & Equip	225,000							225,000
Other Project Costs								
1. Administrative Overhead	50,000				35,000	15,000		100,000
TOTAL COST	650,000				335,000	115,000		1,100,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Sewer Fund Bond Issue	650,000				335,000	115,000		1,100,000
TOTAL FUNDING	650,000				335,000	115,000		1,100,000

CAPITAL IMPROVEMENT PROJECT

Project: Priority 1 Storm Sewer Lines
Department: NPDES Storm Drain Sewer
Project Number: 9735

Subject Description and Location:
 The 1992 Brown & Caldwell report recommends the construction of a 30" parallel storm sewer line along Capitol to provide single storm sewer relief for inadequate capacity for a 5 year storm at this area. Also, their recommendations to construct a series of parallel storm sewer lines 27" to 60" throughout Salinas to provide relief for inadequate capacity for a 5-25 year storm. (Sewer Line Nos. 002 - 041, 004 - 041, and 005 -041).
Completion Schedule: Start Date 01 JUL 1998 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings
 Personnel Equipment/Supplies Maintenance Other
 Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services	170,000							170,000
Internal Services 1. Regular Pay	52,000							52,000
Construction/Acquisition 1. Impv't Other Than Buildings	540,000							540,000
Other Project Costs 1. Contingencies	600							600
TOTAL COST	762,600							762,600

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Developer Fees - Sewer	762,600							762,600
TOTAL FUNDING	762,600							762,600

CAPITAL IMPROVEMENT PROJECT

Project: Little League Field Repairs

Department: Park Maintenance

Project Number: 9737

Project Description and Location:

Repairs to field surface, fence, building, and little league type dugout area at Laurel Park. Surface renovations and turf replacement at El Dorado and Claremont Parks.

Completion Schedule: Start Date 01 JUL 1997 Completion Date 30 JUN 2009

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Project funding would require General Funds and any volunteer labor provided by Little League Parents working with Department staff.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Professional Services	9,000				9,000	9,000		27,000
Internal Services								
Construction/Acquisition 1. Impvt Other Than Buildings	41,000				41,000	41,000		123,000
Other Project Costs								
TOTAL COST	50,000				50,000	50,000		150,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund	50,000				50,000	50,000		150,000
TOTAL FUNDING	50,000				50,000	50,000		150,000

CAPITAL IMPROVEMENT PROJECT

Project: W Laurel Sewer Trunk Line

Department: Sanitary Sewer

Project Number: 9738

Project Description and Location:

The 1992 Brown & Caldwell report recommends the construction of 10" parallel sewer lines along West Laurel to provide sewer relief for this area with inadequate capacity under current dry weather flow conditions. (Sewer Line Nos. 952 - 962)

Completion Schedule:

Start Date 01 JUL 2002

Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :

Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services 1. Regular Pay	26,000							26,000
Construction/Acquisition 1. Impvt Other Than Buildings	172,000							172,000
Other Project Costs 1. Contingencies	26,000							26,000
TOTAL COST	224,000							224,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Developer Fees - Sewer	224,000							224,000
TOTAL FUNDING	224,000							224,000

CAPITAL IMPROVEMENT PROJECT

Project: E Alisal Sewer Trunk Line

Department: Sanitary Sewer

Project Number: 9739

Project Description and Location:

The Brown & Caldwell report recommends the construction of 24" parallel sewer lines along East Alisal to provide sewer relief for this area with inadequate capacity under current dry weather flow conditions. (Sewer Line Nos. 648 - 654 and 1218 - 1224)

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services 1. Regular Pay					300,000			300,000
Construction/Acquisition 1. Impvt Other Than Buildings					2,000,000			2,000,000
Other Project Costs 1. Contingencies 2. Administrative Overhead					300,000 50,000			300,000 50,000
TOTAL COST					2,650,000			2,650,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Developer Fees - Sewer					2,650,000			2,650,000
TOTAL FUNDING					2,650,000			2,650,000

CAPITAL IMPROVEMENT PROJECT

Project: S Wood Sewer Trunk Line
Department: Sanitary Sewer
Project Number: 9740

Project Description and Location:
 The 1992 Brown & Caldwell report recommends the construction of 24" parallel sewer lines along South Wood Street to provide sewer relief for this area with inadequate capacity under current dry weather flow conditions. (Sewer Line Nos. 1208 - 1214)
Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings
 Personnel Equipment/Supplies Maintenance Other
 Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
PROJECT COSTS								
External Services								
Internal Services 1. Regular Pay			115,000					115,000
Construction/Acquisition 1. Impvt Other Than Buildings						575,000		575,000
Other Project Costs 1. Contingencies 2. Administrative Overhead					57,500 20,000	50,000		57,500 70,000
TOTAL COST					192,500	625,000		817,500

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
PROJECT FUNDING								
1. Developer Fees - Sewer					192,500	625,000		817,500
TOTAL FUNDING					192,500	625,000		817,500

CAPITAL IMPROVEMENT PROJECT

Project: Los Palos Sewer Trunk Line

Department: Sanitary Sewer

Project Number: 9741

Project Description and Location:

The 1992 Brown & Caldwell report recommends the construction of 24" parallel sewer lines along Los Palos to provide sewer relief for this area with inadequate capacity under current dry weather flow conditions. (Sewer Line Nos. 1358 - 1444)

Completion Schedule: Start Date 01 JUL 2005 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services 1. Regular Pay			165,000					165,000
Construction/Acquisition 1. Impvt Other Than Buildings			1,100,000					1,100,000
Other Project Costs 1. Contingencies 2. Administrative Overhead			110,000 50,000					110,000 50,000
TOTAL COST			1,425,000					1,425,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Developer Fees - Sewer			1,425,000					1,425,000
TOTAL FUNDING			1,425,000					1,425,000

CAPITAL IMPROVEMENT PROJECT

Project: Sewer Pipe Repairs

Department: Sanitary Sewer

Project Number: 9742

Project Description and Location:

In order to stop serious deterioration in manholes throughout the City, a protection liner will be installed in manholes each year to significantly reduce maintenance cost. This project also provides for the repair and/or replacement of sanitary sewer pipelines as necessary throughout the City.

Completion Schedule:

Start Date 01 JUL 1995

Completion Date 30 JUN 2010

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Other Mach, Furn, & Equip	265,000	50,000	50,000	50,000	50,000	50,000	50,000	565,000
Internal Services 1. Regular Payroll Costs	5,000	5,000	5,000	5,000	5,000	5,000	5,000	35,000
Construction/Acquisition 1. Impvt Other Than Buildings	5,000	5,000	5,000	5,000	5,000	5,000	5,000	35,000
Other Project Costs 1. Administrative Overhead	27,000	5,000	5,000	5,000	5,000	5,000	5,000	57,000
TOTAL COST	302,000	65,000	65,000	65,000	65,000	65,000	65,000	692,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Sewer Fund	302,000	65,000	65,000	65,000	65,000	65,000	65,000	692,000
TOTAL FUNDING	302,000	65,000	65,000	65,000	65,000	65,000	65,000	692,000

CAPITAL IMPROVEMENT PROJECT

Project: Repairs to Lift Stations

Department: Sanitary Sewer

Project Number: 9743

Project Description and Location:

Replace aluminum grating at the Alisal Lift Station and build a fence around its perimeter to protect it from vandalism. Replace motor controllers, alarm dialer, and other appurtenances at the Airport, De La Torre, and Santa Rita Lift Stations. Increase wet pit and/or install variable speed pumps at the Las Casitas Lift Station as the pumps are cycled too frequently due to the wet pit being too small to handle the increase in flows.

Completion Schedule:

Start Date
01 JUL 1995

Completion Date
30 JUN 2010

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Professional Services	15,400		30,000	30,000	60,000	60,000	60,000	255,400
Internal Services 1. Regular Pay	8,500		15,000	15,000	30,000	30,000	30,000	128,500
Construction/Acquisition 1. Impvt Other Than Buildings	49,500		135,000	135,000	270,000	270,000	270,000	1,129,500
Other Project Costs 1. Administrative Overhead	9,000		20,000	20,000	40,000	40,000	40,000	169,000
TOTAL COST	82,400		200,000	200,000	400,000	400,000	400,000	1,682,400

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Sewer Fund	82,400		200,000	200,000	400,000	400,000	400,000	1,682,400
TOTAL FUNDING	82,400		200,000	200,000	400,000	400,000	400,000	1,682,400

CAPITAL IMPROVEMENT PROJECT

Project: Natividad Road Landscaping

Department: Street Maintenance

Project Number: 9748

Subject Description and Location:

Installation of irrigation and landscaping on Natividad Road median islands and along the newly constructed masonry wall between Alvin Drive and Boronda Road.

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings >: 6,000

Date Costs < Savings > Will Occur: 01 JUL 1999

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services								
Internal Services 1. Regular Pay	400				50,000			50,400
Construction/Acquisition 1. Impvmt Other Than Buildings					500,000			500,000
Other Project Costs 1. Contingencies 2. Administrative Overhead 3. Other Charges		200 100			50,000			50,000 200 100
TOTAL COST		700			600,000			600,700

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Spec Gas Tax Fund	700				600,000			600,700
TOTAL FUNDING	700				600,000			600,700

CAPITAL IMPROVEMENT PROJECT

Project: Sherwood Park Hats Repainting

Department: Park Maintenance

Project Number: 9755

Project Description and Location:

Art Object Hats required specialty painting contracted to meet the specifications provided by Artist.

Completion Schedule:

Start Date 01 JUL 2007

Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services 1. Regular Pay				5,000	5,000			5,000
Construction/Acquisition 1. Impvt Other Than Buildings				50,000	50,000			50,000
Other Project Costs								
TOTAL COST				55,000	55,000			55,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund					55,000			55,000
TOTAL FUNDING					55,000			55,000

CAPITAL IMPROVEMENT PROJECT

Project: Central Park Facility Improv

Department: Park Maintenance

Project Number: 9756

Project Description and Location:

Phase 1 would include reconstruction of pathways and replacement of play equipment. Phase 2 would include expanding the building for a teen center.

Completion Schedule: Start Date 01 JAN 1999 Completion Date 30 JUN 2009

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services					10,000	10,000		20,000
Internal Services 1. Regular Pay					15,000	15,000		30,000
Construction/Acquisition 1. Remodeling & Alteration 2. Impvmt Other Than Buildings	74,000				10,000 200,000	200,000 10,000		210,000 284,000
Other Project Costs 1. Contingencies					15,000	15,000		30,000
TOTAL COST	74,000				250,000	250,000		574,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund 2. 1997 COP Proceeds	74,000				250,000	250,000		500,000 74,000
TOTAL FUNDING	74,000				250,000	250,000		574,000

CAPITAL IMPROVEMENT PROJECT

Project: Nativ Ck Pk Skate/BMX Track

Department: Recreation - Parks

Project Number: 9757

Project Description and Location:

A skateboard course and BMX track are identified in the Natividad Creek Park master plan. Construction of the skateboard/BMX courses have been completed. Development of an entry court, landscaping and restroom/concession facility is programmed in the future. Funding to complete conceptual plans and to initiate a request for proposal process could lead to development of all or a portion of the facility by a private concessionaire.

Completion Schedule: Start Date 01 JAN 1997 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Park fees are programmed to complete construction of the skateboard & BMX courses. Funding is not identified for the entry court, landscaping, and restroom/concession facility. Additional maintenance will be required when completed.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services	35,000				40,000			75,000
Internal Services 1. Regular Pay	25,000				20,000			45,000
Construction/Acquisition 1. Impvt Other Than Buildings	420,000				400,000			820,000
Other Project Costs 1. Contingencies					40,000			40,000
TOTAL COST	480,000				500,000			980,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Dev Fees Fund-Parks	480,000				500,000			980,000
TOTAL FUNDING	480,000				500,000			980,000

CAPITAL IMPROVEMENT PROJECT

Project: Rec Center Fumigation

Department: Facilities Maintenance

Project Number: 9759

Project Description and Location:

Ongoing fumigation maintenance of Recreation Center building, 328 Lincoln Avenue, for drywood termites.

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

- Personnel
- Equipment/Supplies
- Maintenance
- Other

Estimated Annual Costs < Savings > :

Date Costs < Savings > Will Occur:

Fiscal Impact:

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
PROJECT COSTS								
External Services								
Internal Services								
1. Regular Pay					3,000			3,000
Construction/Acquisition								
1. Building Maintenance					20,000			20,000
Other Project Costs								
1. Contingencies					2,000			2,000
TOTAL COST					25,000			25,000

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
PROJECT FUNDING								
1. General Fund					25,000			25,000
TOTAL FUNDING					25,000			25,000

CAPITAL IMPROVEMENT PROJECT

Project: Firehouse Rec Center Acoustics

Department: Facilities Maintenance

Project Number: 9764

Project Description and Location:

Installation of acoustics and drop ceiling at the Firehouse building.

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services 1. Regular Pay					2,000			2,000
Construction/Acquisition 1. Remodeling & Alteration					11,000			11,000
Other Project Costs 1. Contingencies					2,000			2,000
TOTAL COST					15,000			15,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund					15,000			15,000
TOTAL FUNDING					15,000			15,000

CAPITAL IMPROVEMENT PROJECT

Project: Rec Courts Resurface

Department: Park Maintenance

Project Number: 9769

Project Description and Location:

This project provides for an annual repair/resurface of various tennis and basketball courts throughout the City, which include Woodside Park, Natividad Park, Closter Park, El Dorado Park, Firehouse, Laurel Park, Northgate Park, and Ceasar Chavez Park (\$65,000/year). In FY 07/08, an additional \$106,000 is programmed for the resurfacing and repair to the courts at the Sherwood Tennis Center.

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2010

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Project can alleviate safety issues: ie. tripping hazards and potentially avoid claims for personal injury.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services 1. Regular Pay					17,900	5,000	5,000	27,900
Construction/Acquisition 1. Impvt Other Than Buildings					140,500	55,000	55,000	250,500
Other Project Costs 1. Contingencies					12,600	5,000	5,000	22,600
TOTAL COST					171,000	65,000	65,000	301,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund					171,000	65,000	65,000	301,000
TOTAL FUNDING					171,000	65,000	65,000	301,000

CAPITAL IMPROVEMENT PROJECT

Project: Claremont Park

Department: Recreation - Parks

Project Number: 9771

Project Description and Location:

This project provides funding for improvements to the restrooms, tennis and basketball courts, play equipment, and turf and landscaped areas.

Completion Schedule:

Start Date
01 JUL 2003

Completion Date
30 JUN 2005

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :

Date Costs < Savings > Will Occur:

Fiscal Impact:

The City of Salinas sold an easement to California Water Service located on Claremont Park. The purpose of the easement is for a water pump that will provide water in the neighboring area. As stipulated in the staff report for this transaction, the City Council committed the proceeds of this sale to park improvements for Claremont Park.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
Construction/Acquisition 1. Impvt Other Than Buildings	60,000							60,000
Other Project Costs								
TOTAL COST		60,000						60,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund	60,000							60,000
TOTAL FUNDING		60,000						60,000

CAPITAL IMPROVEMENT PROJECT

Project: Ballfield Lights Replacement

Department: Park Maintenance

Project Number: 9772

Project Description and Location:

Replace inoperable or inadequate ballfield lights at Expo, Closter, and Fremont parks. Safety of players and spectators enhanced by effective operation of light system.

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2010

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:
Project deferred due to lack of General Fund resources.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Outside Services					10,000	10,000	10,000	30,000
Internal Services 1. Regular Pay					5,000	5,000	5,000	15,000
Construction/Acquisition 1. Impvt Other Than Buildings					50,000	50,000	50,000	150,000
Other Project Costs								
TOTAL COST					65,000	65,000	65,000	195,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund					65,000	65,000	65,000	195,000
TOTAL FUNDING					65,000	65,000	65,000	195,000

CAPITAL IMPROVEMENT PROJECT

Project: Str. Median Landscape Repairs
Department: Street Maintenance
Project Number: 9775

Project Description and Location:
 Repairs and landscaping to existing medians at Front/Market, Natividad Road, and Main Street. Repairs and initial installation of landscaping will include water conserving plants and irrigation systems.
Completion Schedule: Start Date 01 JUL 2003 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings
 Personnel Equipment/Supplies Maintenance Other
 Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Professional Services	20,000	20,000	20,000					60,000
Internal Services 1. Regular Pay	10,000	10,000	10,000					30,000
Construction/Acquisition 1. Impvt Other Than Buildings	50,000	50,000	50,000					150,000
Other Project Costs								
TOTAL COST	80,000	80,000	80,000					240,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Gas Tax Fund	80,000	80,000	80,000					240,000
TOTAL FUNDING	80,000	80,000	80,000					240,000

CAPITAL IMPROVEMENT PROJECT

Project: Sherwood Park Picnic Tables

Department: Park Maintenance

Project Number: 9778

Project Description and Location:
Construct twelve new individual cement pads with barbecues and small family size aluminum picnic tables at Sherwood Park.

Start Date: 01 JUL 2007

Completion Date: 30 JUN 2009

Completion Schedule:

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services 1. Regular Pay					2,000	2,000		4,000
Construction/Acquisition 1. Impvt Other Than Buildings					20,000	20,000		40,000
Other Project Costs 1. Contingencies					3,000	3,000		6,000
TOTAL COST					25,000	25,000		50,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund					25,000	25,000		50,000
TOTAL FUNDING					25,000	25,000		50,000

CAPITAL IMPROVEMENT PROJECT

Project: Indust Waste Drainage Systems

Department: Industrial Waste

Project Number: 9791

Project Description and Location:

Drainage from surrounding fields and property must pass through the Industrial Waste levee in order to reach the river. These openings allow the river to backflow into the facility and onto adjacent property during times of high water. To correct this, outflows to the river need to be routed through pipes and control valves installed.

Completion Schedule: Start Date 01 JUL 1997 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services 1. Regular Pay 2. Computer Aided Design	4,600 400							4,600 400
Construction/Acquisition 1. Impvt Other Than Buildings	25,000							25,000
Other Project Costs 1. Contingencies 2. Administrative Overhead	1,000 2,000							1,000 2,000
TOTAL COST	33,000							33,000
PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Industrial Waste Fund	33,000							33,000
TOTAL FUNDING	33,000							33,000

CAPITAL IMPROVEMENT PROJECT

Project: Park Drinking Fountain Repl.

Department: Park Maintenance

Project Number: 9793

Project Description and Location:

Project will replace inoperable drinking fountains at the following parks: Breadbox, Firehouse, Laurel Pocket, Hebbbron, Sanborn, El Dorado, Sherwood Parks and Creekbridge Park.

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2010

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services								
Construction/Acquisition 1. Impvt Other Than Buildings			30,000			30,000	30,000	90,000
Other Project Costs								
TOTAL COST			30,000			30,000	30,000	90,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund					30,000	30,000	30,000	90,000
TOTAL FUNDING					30,000	30,000	30,000	90,000

CAPITAL IMPROVEMENT PROJECT

Project: IW Facility Expansion

Department: Industrial Waste

Project Number: 9794

Project Description and Location:

Design and construct six catwalks on aeration lagoon (\$57,600), repair five catwalks (\$17,000), replace grate (\$1,500), upgrade electrical panels (\$81,000) and chip seal road (\$50,000).

Completion Schedule: Start Date 01 JUL 2001 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

A bond issue will be required to fund a variety of long over due facility improvements.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services	60,900							60,900
Internal Services 1. Regular Pay 2. Computer Aided Design	19,800 500							19,800 500
Construction/Acquisition 1. Impvt Other Than Buildings 2. Impvt Other Than Buildings	102,000 54,700				5,000,000			5,102,000 54,700
Other Project Costs 1. Contingencies 2. Administrative Overhead	18,000 25,600							18,000 25,600
TOTAL COST	281,500				5,000,000			5,281,500

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Industrial Waste Fund 2. Bond Proceeds	281,500				5,000,000			281,500 5,000,000
TOTAL FUNDING	281,500				5,000,000			5,281,500

CAPITAL IMPROVEMENT PROJECT

Project: PD Mobile Computer Terminals

Department: Police

Project Number: 9812

Project Description and Location:

Project provides for systematic replacement of 64 mobile computer terminals over a five-year period. Original installation of mobile computer terminals began in FY 97/98 and was funded by a COPS More Grant.

Completion Schedule: Start Date 01 JAN 1997 Completion Date 30 JUN 2010

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Outside Services	80,000							80,000
Internal Services								
Construction/Acquisition 1. Computer Equipment 2. Computer Software	1,558,700 135,000				90,000	90,000	95,000	1,833,700 135,000
Other Project Costs								
TOTAL COST	1,773,700				90,000	90,000	95,000	2,048,700

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Public Safety Fund 2. General Fund	1,672,500 101,200				90,000	90,000	95,000	1,672,500 376,200
TOTAL FUNDING	1,773,700				90,000	90,000	95,000	2,048,700

CAPITAL IMPROVEMENT PROJECT

Project: Parking Permit Dispensers

Department: Downtown Parking

Project Number: 9839

Project Description and Location:

Project provides for parking permit dispensers and signs in the Downtown Parking District. Parking permit dispensers through out downtown will be budgeted pending recommendations of the downtown parking management plan scheduled for completion in September 2005.

Completion Schedule:

Start Date 01 JUL 2006

Completion Date 30 JUN 2007

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :

Date Costs < Savings > Will Occur:

Fiscal Impact:

Paid parking through out downtown (2,000 spaces) will be required to meet annual debt service on the Monterey Street Parking Structure (\$1,091,900) and other costs associated with the downtown parking district.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services 1. Regular Pay			900					900
Construction/Acquisition 1. Fixed Equipment 2. Parking Signs			30,000 5,000					30,000 5,000
Other Project Costs 1. Administrative Overhead 2. Contingencies			3,500 600					3,500 600
TOTAL COST			40,000					40,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Downtown Parking District			40,000					40,000
TOTAL FUNDING			40,000					40,000

CAPITAL IMPROVEMENT PROJECT

Project: Irrigation Contrl.Sys.Retrofit

Department: Development & Engineering

Project Number: 9840

Project Description and Location:

To retrofit and upgrade the all irrigation control systems throughout the City to allow for control from a central management system with auto rain shut-offs and auto flow control shut-offs when leaks occur.

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2009

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Professional Services					20,000			20,000
Internal Services 1. Regular Pay					20,000	10,000		30,000
Construction/Acquisition 1. Impvt Other Than Buildings					70,000	60,000		130,000
Other Project Costs 1. Contingencies					16,500	10,500		27,000
TOTAL COST					126,500	80,500		207,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund					126,500	80,500		207,000
TOTAL FUNDING					126,500	80,500		207,000

CAPITAL IMPROVEMENT PROJECT

Project: Rossi St Sewer Main 1

Department: Sanitary Sewer

Project Number: 9850

Project Description and Location:

This project consists of replacing the existing 39" RCP on W. Rossi Street between N. Davis Road and Sansome Street with a new 54" driscopipe and W. Lake Street between Sansome and N. Main Streets. The existing mains will be abandoned in place and the entire length of the pipe will be filled with cement slurry. (Sewer Pipe Nos. 111 - 269 and 250 - 1239)

Completion Schedule: Start Date 01 JAN 1999 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
PROJECT COSTS								
External Services								
1. Engineering Services	210,000							210,000
Internal Services								
1. Regular Pay	192,000							192,000
Construction/Acquisition								
1. Land	164,000							164,000
2. Impvt Other Than Buildings	3,140,000	1,359,000						4,499,000
Other Project Costs								
1. Contingencies	209,000							209,000
2. Administrative Overhead	85,000							85,000
TOTAL COST	4,000,000	1,359,000						5,359,000
PROJECT FUNDING								
1. Sanitary Sewer Bond Issue	3,150,000	542,000						3,692,000
2. Dev Fees Fund-Sewer	850,000	817,000						1,667,000
TOTAL FUNDING	4,000,000	1,359,000						5,359,000

CAPITAL IMPROVEMENT PROJECT

Project: Sewer Main Replacements

Department: Sanitary Sewer

Project Number: 9852

Project Description and Location:

This project consists of replacing existing concrete sewer trunk lines that have corroded due to hydrogen sulfide and updating lift station as needed. The sewer mains are located throughout the city. Pipe replacement will be per Sanitary Sewer Master Plan. Locations include sewer mains at Blanco Road, Alisal Street, Lake Street, Bridge Street and US Hwy 101.

Completion Schedule: Start Date 01 JUL 1999 Completion Date 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services	418,000							418,000
Internal Services 1. Regular Pay	293,000							293,000
Construction/Acquisition 1. Land 2. Impvt Other Than Buildings	1,713,000 4,558,000							1,713,000 4,558,000
Other Project Costs 1. Contingencies 2. Administrative Overhead	550,000 300,000							550,000 300,000
TOTAL COST	7,832,000							7,832,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Sanitary Sewer Bond Issue 2. Dev Fees Fund-Sewer	7,432,000 400,000							7,432,000 400,000
TOTAL FUNDING	7,832,000							7,832,000

CAPITAL IMPROVEMENT PROJECT

Project: N. Davis Rd. Landscaping

Department: Street Maintenance

Project Number: 9864

Project Description and Location:

To provide planting, irrigation, brick/concrete edge/area, etc. on N. Davis Road median islands between E. Rossi and Larkin Streets. In addition, \$130,000 has been programmed for the replacement of the existing street lights on the median islands.

Completion Schedule:

Start Date
01 JUL 2005

Completion Date
30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :

Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services								
Internal Services 1. Regular Pay			21,000					21,000
Construction/Acquisition 1. Impvt Other Than Buildings			208,000					208,000
Other Project Costs 1. Contingencies			21,000					21,000
TOTAL COST			250,000					250,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Gas Tax Fund			250,000					250,000
TOTAL FUNDING			250,000					250,000

CAPITAL IMPROVEMENT PROJECT

Project: Martella/Preston Sts. A.D.

Department: Street Maintenance

Project Number: 9867

Project Description and Location:

The City has an ongoing program to resurface/reconstruct City streets. The streets are selected from a computerized Pavement Management System. The resurfacing of streets prolongs the life of the streets by decreasing deterioration; however, Martella and Preston Streets in this case are beyond resurfacing. Therefore, a complete reconstruction of these streets is warranted.

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services 1. Regular Pay			45,000		45,000			45,000
Construction/Acquisition 1. Impvt Other Than Buildings					420,000			420,000
Other Project Costs 1. Contingencies 2. Cost of Bond Issuance					45,000 60,000			45,000 60,000
TOTAL COST					570,000			570,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Gas Tax Fund 2. Assessment District Fund					142,500 427,500			142,500 427,500
TOTAL FUNDING					570,000			570,000

CAPITAL IMPROVEMENT PROJECT

Project: Skating Activity Centers

Department: Recreation - Parks

Project Number: 9873

Project Description and Location:

Complete a study of opportunities and proceed with development of at least one skateboard/inline skating area in south Salinas and one in north Salinas. Estimated cost for each facility is \$350,000 each assuming land is free. Project would be completed over two years.

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2009

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :

Date Costs < Savings > Will Occur:

Fiscal Impact:

The only identifiable source of funds to complete project is General Funds. Ongoing maintenance would come from General Funds.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services					25,000	25,000		50,000
Internal Services 1. Regular Pay					25,000	25,000		50,000
Construction/Acquisition 1. Impvt Other Than Buildings					250,000	250,000		500,000
Other Project Costs 1. Contingencies					50,000	50,000		100,000
TOTAL COST					350,000	350,000		700,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund					350,000	350,000		700,000
TOTAL FUNDING					350,000	350,000		700,000

CAPITAL IMPROVEMENT PROJECT

Project: Rec./Park Facility Repainting

Department: Facilities Maintenance

Project Number: 9875

Project Description and Location:

Exterior painting of playground equipment and centers/playground sites: Closter, El Dorado and Firehouse.

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Architectural Services					10,000			10,000
Internal Services								
Construction/Acquisition 1. Remodeling & Alteration					75,000			75,000
Other Project Costs 1. Contingencies					15,000			15,000
TOTAL COST					100,000			100,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund					100,000			100,000
TOTAL FUNDING					100,000			100,000

CAPITAL IMPROVEMENT PROJECT

Project: Davis Rd Widen (Mkt to Blanco)
Department: Street Maintenance
Project Number: 9878

Project Description and Location:
 Project provides for the widening of Davis Road from Market to Blanco from two lanes to four lanes and a bike lane. A 60 foot wide right of way strip would be needed to construct two new south bound lanes and a bike lane.
Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2009

Estimated Annual Operating Budget Cost/Savings
 Personnel Equipment/Supplies Maintenance Other
 Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:
 As this project is located in the County's jurisdiction, regional funding will be used.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services					850,000			850,000
Internal Services 1. Regular Pay					100,000	300,000		400,000
Construction/Acquisition 1. Land 2. Impvmt Other Than Buildings					700,000	7,800,000		700,000 7,800,000
Other Project Costs 1. Contingencies					100,000	300,000		400,000
TOTAL COST					1,750,000	8,400,000		10,150,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Const. Asst. State or Federal					1,750,000	8,400,000		10,150,000
TOTAL FUNDING					1,750,000	8,400,000		10,150,000

CAPITAL IMPROVEMENT PROJECT

Project: Maryal Drive Reconstruction
Department: Street Maintenance

Project Number: 9881

Project Description and Location:

Phase I of Maryal Drive Reconstruction was completed during fiscal year 1999/2000. Phase II, scheduled for FY 03/04, includes the widening of the roadway directly behind the Rodeo Grounds from 36' to 40', the installation of curb, gutter, and sidewalks, retaining wall, landscaping, ADA access ramps, signs, striping, and storm drain system.

Completion Schedule: Start Date 01 JUL 1997 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:

Construction Assistance funds in FY 97-98 include AB 2766 grant (\$200,000) and RSTP grant (\$185,000).

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services								
Internal Services 1. Regular Pay	40,000				80,000			120,000
Construction/Acquisition 1. Impvt Other Than Buildings	405,000				500,000			905,000
Other Project Costs 1. Contingencies 2. Administrative Overhead	20,000				80,000 60,000			100,000 60,000
TOTAL COST	465,000				720,000			1,185,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Spec Const Asst Fund 2. Spec Gas Tax Impvt Fund	255,000 210,000				720,000			255,000 930,000
TOTAL FUNDING	465,000				720,000			1,185,000

CAPITAL IMPROVEMENT PROJECT

Project: Harris Road & 101 Overpass

Department: Street Maintenance

Project Number: 9899

Project Description and Location:

To construct a new overpass with ramps at Harris Road at US 101. Improvements include a connection to Harris Road and realignment of Abbott Street and the reclamation ditch at the interchange. Project does not include cost to extend East Boronda Road from Williams Road south to the interchange.

Start Date: 01 JUL 2008

Completion Date: 30 JUN 2010

Completion Schedule:

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :

Date Costs < Savings > Will Occur:

Fiscal Impact:

Federal and State grants would be required to complete this project.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services						1,300,000		1,300,000
Internal Services 1. Regular Pay						300,000	500,000	800,000
Construction/Acquisition 1. Land 2. Impvt Other Than Buildings						10,000,000	26,500,000	10,000,000 26,500,000
Other Project Costs 1. Contingencies 2. Administrative Overhead						400,000 50,000	1,000,000	1,400,000 50,000
TOTAL COST						12,050,000	28,000,000	40,050,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Const Asst Fund-State & Federal Grants 2. Traffic Impact Fees						7,950,000 4,100,000	28,000,000	35,950,000 4,100,000
TOTAL FUNDING						12,050,000	28,000,000	40,050,000

CAPITAL IMPROVEMENT PROJECT

Project: Salinas River Drainage Improv
Department: Development & Engineering
Project Number: 9901

Project Description and Location:
 To work with the Monterey County Water Resources Agency (MCWRA) to reclaim the flow capacity of the Salinas River in order to minimize flooding. Estimated costs are unknown at this time.

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:
 Costs would be shared by the City, Monterey County and other private landowners.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services					150,000			150,000
Internal Services 1. Regular Pay					100,000			100,000
Construction/Acquisition 1. Impvt Other Than Buildings					1,000,000			1,000,000
Other Project Costs								
TOTAL COST					1,250,000			1,250,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund					1,250,000			1,250,000
TOTAL FUNDING					1,250,000			1,250,000

CAPITAL IMPROVEMENT PROJECT

Project: Carr Lake Development

Department: Recreation - Parks

Project Number: 9902

Subject Description and Location:

The acquisition and development of Carr Lake (450 acres) is identified in the General Plan. Carr Lake basin (377 acres) is part of the regional drainage system and must remain open space. The developable (73 acres) could be acquired and would preserve the option to develop this recreation facility. Preliminary planning as to the potential reconfiguration and use of this area must be completed as a prerequisite to any specific plan for the area.

Completion Schedule: Start Date 01 JUL 2008 Completion Date 30 JUN 2010

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Project would require bond financing supported by a dedicated revenue source.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services 2. Other Professional Services	40,000					2,800,000 40,000		2,800,000 40,000
Internal Services 1. Regular Pay						200,000	1,300,000	1,500,000
Construction/Acquisition 1. Land 2. Impvmt Other Than Buildings						16,500,000	62,500,000	16,500,000 62,500,000
Other Project Costs 1. Contingencies 2. Cost of Bond Issuance						200,000 4,000,000	3,000,000	3,200,000 4,000,000
TOTAL COST	40,000					23,700,000	66,800,000	90,540,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Assessment District Bonds 2. Park Development Fee	40,000					23,700,000	66,800,000	90,500,000 40,000
TOTAL FUNDING	40,000					23,700,000	66,800,000	90,540,000

CAPITAL IMPROVEMENT PROJECT

Project: New Police Facility

Department: Police

Project Number: 9904

Project Description and Location:

The Public Safety Building on Lincoln Avenue is 25,500 sq. ft. and the lot is 1.2 acres. This project provides for a new facility at 60,000 sq. ft. on a 2.0 acre parcel.

Completion Schedule: Start Date 01 JUL 2000 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

Land appropriation of \$550,000 is for the purchase of the Armory building for the future police facility. This purchase is advanced from the Capital Projects Revolving Fund (\$2,000,000), until funding is secured to build the new police facility.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Architectural Services	35,400				1,150,000			1,185,400
Internal Services 1. Regular Pay					500,000			500,000
Construction/Acquisition 1. New Buildings 2. Land	550,000				23,675,000			23,675,000 550,000
Other Project Costs 1. Capital Outlay 2. Contingencies					1,000,000 1,909,200			1,000,000 1,909,200
TOTAL COST	585,400				28,234,200			28,819,600
PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund	35,400				28,234,200			28,269,600
2. Capital Project Revolving Fund	550,000							550,000
TOTAL FUNDING	585,400				28,234,200			28,819,600

CAPITAL IMPROVEMENT PROJECT

Project: Downtown Rec Center Improv

Department: Recreation - Parks

Project Number: 9906

Subject Description and Location:

Project provides for replacing flooring (\$5,000), upgrading office areas (\$10,000) and expanding the existing facility by 5,000 sq. ft. (\$990,000).

Completion Schedule: Start Date 01 JUL 2007 Completion Date 30 JUN 2008

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
Date Costs < Savings > Will Occur:

Fiscal Impact:

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services					90,000			90,000
Internal Services 1. Regular Pay					60,000			60,000
Construction/Acquisition 1. Remodeling & Alteration					900,000			900,000
Other Project Costs 1. Contingencies					100,000			100,000
TOTAL COST					1,150,000			1,150,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. General Fund					1,150,000			1,150,000
TOTAL FUNDING					1,150,000			1,150,000

CAPITAL IMPROVEMENT PROJECT

Project: Williams/Laurel Intersection
Department: Street Maintenance
Project Number: 9910

Project Description and Location:
 The mitigation monitoring program for the William Ranch area requires that the developer improve this intersection. In August 2000, DKS prepared a study determining the best improvements needed for this intersection. The improvements include the installation of median islands to restrict traffic movements that experience greatest delay and have the highest safety concerns.

Completion Schedule:
 Start Date: 01 JAN 2002
 Completion Date: 30 JUN 2006

Estimated Annual Operating Budget Cost/Savings

Personnel Equipment/Supplies Maintenance Other

Estimated Annual Costs < Savings > :
 Date Costs < Savings > Will Occur:

Fiscal Impact:
 This project is 100% developer funded. Received \$15,000 from Monte Bella Development. Award Homes and Standard Pacific will also make a contribution.

PROJECT COSTS	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
External Services 1. Engineering Services	7,000							7,000
Internal Services 1. Regular Pay	4,000							4,000
Construction/Acquisition 1. Impvt Other Than Buildings	40,000							40,000
Other Project Costs 1. Contingencies 2. Administrative Overhead	4,000 7,000							4,000 7,000
TOTAL COST	62,000							62,000

PROJECT FUNDING	Prior Years	04-05	05-06	06-07	07-08	08-09	09-10	TOTAL
1. Developer Contribution	62,000							62,000
TOTAL FUNDING	62,000							62,000

CHART OF ACCOUNTS

<u>Object</u>	<u>Description</u>
61100	Regular Payroll Costs
61200	Temporary Payroll Costs
61300	Overtime Payroll Costs
61400	Reimbursable Payroll Costs
61500	Termination Payroll Costs
61600	Other Payroll Costs
61700	Cafeteria Benefits
61701	Administrative Leave
61702	Flexible Leave
61703	Cafeteria Plan
61705	Management Leave
61706	Deferred Compensation
61708	Residential Stipend
61800	Employee Benefits
61810	Uniform Allowance
61815	Automobile Allowance
61821	OASDI
61822	PERS
61823	New York Life
61824	ICMA
61825	Medicare
61831	Health Insurance - City
61833	Long Term Disability
61834	Unemployment
61835	Life Insurance - Firefighters
61836	Life Insurance
61837	Worker's Compensation
61838	Health Insurance - Firefighters
61839	Long Term Disability - Firefighters
61840	Health Insurance - Retirees
61841	Long Term Disability - Police Officers
61842	Dental Insurance
61843	Vision Insurance
61844	PERS - Health Insurance
61900	Deferred Compensation
62100	Office Supplies & Materials
62110	Stationary, Paper, Misc.
62120	Reproduction Costs
62130	Drafting Supplies
62140	Film
62150	Other Office Supplies
62200	Bldg/Veh/Equip Maintenance Supplies
62210	Janitorial
62220	Lights
62230	Rolling Stock
62240	Building
62250	Fixed Equipment
62290	Other

CHART OF ACCOUNTS

<u>Object</u>	<u>Description</u>
62300	Vehicle Fuels & Lubricants
62310	Diesel
62330	Gasoline
62350	Oils & Lubricants
62400	Small Tools & Equipment
62410	Power
62420	Hand
62490	Other
62500	Clothing & Personal Equipment
62510	Safety
62520	Equipment
62570	Allowance
62590	Other
62600	Street Materials
62610	Asphalt
62620	Concrete
62630	Sand & Gravel
62640	Traffic & Safety Supplies
62690	Other
62700	Books and Publications
62710	Books
62720	Periodicals
62730	Audio Visual Materials
62780	Trade Journals
62800	Special Departmental Supplies
62850	Computer Software
62900	Chemicals
62910	Fertilizer
62920	Pesticides
62990	Other
63100	Communications
63103	911 System
63104	Automated Criminal Justice System
63105	Pacific Bell
63106	AT&T
63107	Telephone System Lease Purchase
63108	911 / MDT Service
63110	Telephone
63115	Leased Lines
63116	Cell Phones
63117	Fax
63118	Pagers
63140	Postage
63150	Pager Services
63200	Utilities
63210	Water
63220	Gas
63230	Electricity
63240	Sewerage
63250	Refuse

CHART OF ACCOUNTS

<u>Object</u>	<u>Description</u>
63260	Street Lights
63270	Traffic Signals
63290	Other
63300	Rents & Leases
63310	Land
63320	Buildings
63330	Equipment
63390	Other
63400	Contract Maintenance Services
63410	Buildings
63416	Alarm Systems
63420	Furniture & Fixtures
63430	Equipment
63440	Vehicle
63450	Janitorial
63460	Radios
63470	Traffic Signals
63490	Other
63500	Professional Services
63510	Legal
63520	Audit
63530	Architectural
63540	Engineering
63550	Appraisal
63560	Medical
63570	Plan Checks
63580	Real Estate/Title/Escrow
63590	Other
63600	Outside Services
63605	Booking Fees
63606	Polygraph
63608	Bank
63610	Printing
63660	Personnel
63690	Other
63700	Financial Assistance
63705	Housing
63800	Public Assistance
63900	Administration & Contingencies
63950	Administrative Overhead
63960	Contingencies
63970	Cost Recovery
64100	Advertising
64110	Legal
64120	Recruitment
64190	Other
64200	Travel, Conferences, Meetings
64220	Field Trips
64250	Training

CHART OF ACCOUNTS

<u>Object</u>	<u>Description</u>
64300	Memberships & Dues
64310	Association Memberships
64320	Publications & Trade Journals
64400	Insurance & Bonds
64410	Insurance
64420	Liability
64440	Unemployment
64450	Medical
64460	Worker's Compensation
64470	Unreimbursed Medical
64490	Other
64500	Contributions To Other Agencies
64600	Professional & Academic Training
64700	Refunds & Reimbursable Damages
64800	Recognition/Awards/Protocol
64810	Employee
64820	Commissions
64900	Taxes
65100	Bonds - Principal
65200	Bonds - Interest
65300	Paying Agent Fees
66100	Land
66200	Relocation Payments
66300	Buildings
66310	New
66320	Remodeling & Alteration
66330	Clearance & Demolitions
66350	Acquisition
66400	Improvements Other Than Buildings
66470	Disaster Survey Reports
66500	Capital Outlays
66510	Machinery
66520	Furniture
66530	Office Equipment
66540	Fixed Equipment
66550	Vehicles
66560	Computer
66590	Other
67000	Stores Sales
67100	Stores Purchases

SALARY SCHEDULE

City of Salinas
 Classification -- Salary Schedule
 As of 01 JUL 2005

Council Appointees

			<u>Salary</u>
A02 City Attorney	8810	H	12083
A01 City Manager	8810	M	14538

Executive Group

			<u>Salary Range</u>	
B12 Maintenance Services Dir	8810	G	9118	11987
B13 Deputy City Manager	8810	G	9574	12587
B04 Finance Director	8810	G	9118	11987
B09 Director of Redevelopment	8810	G	8684	11417
B03 Fire Chief	7706	G	9346	12281
B02 Chief Police	7720	G	9574	12587

Bargaining Units

- A = SMEA
- B = SEIU
- C = AMPS
- D = Police Management
- E = SPOA
- F = IAFF
- G = Department Directors
- H = City Attorney
- I = City Council
- J = Crew Supervisors
- K = Crew Supervisors 2
- L = Fire Supervisory
- M = City Manager
- O = Sunrise House
- P = Second Chance
- R = SVSWA - Mgmt
- S = SVSWA - Misc
- U = Confidential - Misc
- V = Police Management 2
- W = SPOA 2
- X = Confidential - Mgmt
- Y = Confidential - Mgmt 2
- Z = No Bargaining Unit

SALARY SCHEDULE

City of Salinas
 Classification -- Salary Schedule
 As of 01 JUL 2005

Classification	Comp Code	Range	B U	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Administrative Group									
C11 Human Resources Officer	8810	49.3	X	6906	7251	7614	7994	8394	8814
C25 Operations & Devel Mgr	8810	47.4	C	6294	6610	6940	7287	7651	8034
C24 Sr Deputy City Attorney	8810	46.8	X	6112	6418	6739	7076	7430	7801
C03 Airport Manager	8810	45.9	C	5849	6141	6449	6772	7110	7465
C04 City Clerk	8810	44.4	X	5437	5709	5995	6294	6610	6940
C26 Pub Works Admin Mgr	8810	44.4	C	5437	5709	5995	6294	6610	6940
C17 Rec-Park Facility Planner	8810	44.2	C	5383	5653	5936	6233	6545	6872
C06 Deputy City Attorney II	8810	43.8	X	5279	5543	5821	6112	6418	6739
C18 Pub Works Admin Supv	8810	42.2	C	4882	5127	5383	5653	5936	6233
C13 Technical Serv Coord	8810	42.0	C	4834	5076	5330	5597	5877	6171
C15 Human Resource Analyst II	8810	41.2	X	4650	4882	5127	5383	5653	5936
C16 Risk & Benefits Analyst	8810	41.2	X	4650	4882	5127	5383	5653	5936
C42 Human Resources Analyst I	8810	40.2	X	4429	4650	4882	5127	5383	5653
C19 Police Records Coord	8810	40.2	C	4429	4650	4882	5127	5383	5653
C07 Volunteer Svcs Coord	8810	37.7	U	3921	4116	4322	4538	4765	5003
C08 Executive Assistant	8810	35.5	U	3522	3698	3883	4076	4280	4495
C27 Deputy City Clerk	8810	34.1	U	3288	3453	3626	3807	3997	4197
C12 Airport Assistant	8810	33.5	A	3194	3354	3522	3698	3883	4076
C14 Public Works Assistant	8810	33.4	A	3178	3337	3505	3680	3864	4057
Community Development Group									
D23 Planning Manager	8810	47.2	C	6233	6545	6872	7215	7576	7955
D20 Redev Project Manager	8810	45.1	C	5625	5906	6202	6512	6838	7180
D11 Senior Planner	8810	44.2	C	5383	5653	5936	6233	6545	6872
D04 Housing Pro Administrator	8810	43.2	C	5127	5383	5653	5936	6233	6545
D19 Comm Dev Admin Supervisor	8810	42.2	C	4882	5127	5383	5653	5936	6233
D15 Associate Planner	8810	41.3	C	4673	4907	5152	5410	5681	5965
D21 Housing Services Supv	8810	41.3	C	4673	4907	5152	5410	5681	5965
D27 Community Dev Analyst	8810	40.6	C	4517	4742	4979	5228	5490	5765
D10 Asst Redev Project Mgr	8810	39.8	A	4343	4560	4788	5027	5279	5543
D22 Assistant Planner	8810	38.4	A	4057	4260	4473	4696	4931	5178
D14 Housing Rehab Specialist	9410	37.0	A	3788	3977	4176	4385	4604	4834
D28 Comm Improve Asst	8810	33.4	A	3178	3337	3505	3680	3864	4057
D29 Planning Technician	8810	33.4	A	3178	3337	3505	3680	3864	4057

SALARY SCHEDULE

City of Salinas
 Classification -- Salary Schedule
 As of 01 JUL 2005

Classification	Comp Code	Range	B U	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Clerical Group									
E01 Legal Secretary	8810	34.1	U	3288	3453	3626	3807	3997	4197
E15 Confidential Admin Sec	8810	33.5	U	3194	3354	3522	3698	3883	4076
E24 Administrative Aide	8810	32.8	A	3087	3241	3403	3573	3752	3940
E03 Administrative Secretary	8810	32.8	A	3087	3241	3403	3573	3752	3940
E14 Supervising Police Clerk	8810	32.8	A	3087	3241	3403	3573	3752	3940
E18 Supv Bldg Permit Clerk	8810	32.8	A	3087	3241	3403	3573	3752	3940
E11 Supvsg Wrđ Proc Operator	8810	32.8	A	3087	3241	3403	3573	3752	3940
E16 Human Resource Technician	8810	31.9	U	2954	3102	3256	3419	3591	3770
E19 Office Technician	8810	31.0	A	2827	2968	3116	3272	3436	3608
E06 Senior Police Clerk	8810	31.0	A	2827	2968	3116	3272	3436	3608
E21 Confidential Secretary	8810	28.8	U	2540	2667	2800	2940	3087	3241
E20 Office Assistant	8810	27.5	A	2384	2503	2628	2759	2898	3042
E10 Police Clerk	8810	27.5	A	2384	2503	2628	2759	2898	3042
E07 Secretary	8810	27.5	A	2384	2503	2628	2759	2898	3042
E09 Word Processing Operator	8810	27.5	A	2384	2503	2628	2759	2898	3042
E12 Administrative Clerk II	8810	24.2	A	2030	2131	2237	2349	2466	2590
E22 Administrative Clerk I	8810	23.2	A	1933	2030	2131	2237	2349	2466
Engineering Group-Prof									
F10 Deputy City Engineer	9410	48.5	C	6642	6974	7323	7689	8073	8477
F06 Senior Civil Engineer	9410	47.1	C	6202	6512	6838	7180	7539	7915
F12 Transportation Planner	9410	44.2	C	5383	5653	5936	6233	6545	6872
F09 Associate Engineer	9410	44.1	C	5357	5625	5906	6202	6512	6838
F07 Assistant Engineer	9410	39.8	A	4343	4560	4788	5027	5279	5543
F11 Assistant Trans Planner	9410	39.8	A	4343	4560	4788	5027	5279	5543
F08 Junior Engineer	9410	37.8	A	3940	4136	4343	4560	4788	5027
Engineering Group - Non Prof									
G02 Const Inspector Supv	9410	41.5	C	4719	4955	5203	5463	5737	6024
G01 Sr Construction Inspector	9410	37.5	A	3883	4076	4280	4495	4719	4955
G05 Construction Inspector	9410	36.1	A	3626	3807	3997	4197	4407	4627
G04 PW Compliance Officer II	9410	36.1	A	3626	3807	3997	4197	4407	4627
G06 Sr Engr Tech (Traffic)	9410	36.1	A	3626	3807	3997	4197	4407	4627
G07 Engineering Tech	9410	34.9	A	3419	3591	3770	3958	4156	4364
G03 PW Compliance Officer I	9410	33.6	A	3209	3370	3539	3716	3902	4096
G09 Engineering Aide II	9410	32.9	A	3102	3256	3419	3591	3770	3958
G10 Engineering Aide I	9410	30.9	A	2813	2954	3102	3256	3419	3591

SALARY SCHEDULE

City of Salinas
 Classification -- Salary Schedule
 As of 01 JUL 2005

Classification	Comp Code	Range	B U	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Fiscal Group									
H14 Accounting Officer	8810	45.9	C	5849	6141	6449	6772	7110	7465
H20 Supervising Accountant	8810	42.9	C	5052	5304	5570	5849	6141	6449
H11 Revenue Officer	8810	39.9	C	4364	4582	4811	5052	5304	5570
H12 Senior Accountant	8810	39.9	C	4364	4582	4811	5052	5304	5570
H25 Payroll Coordinator	8810	38.1	U	3997	4197	4407	4627	4858	5101
H23 Payroll Technician	8810	35.0	U	3436	3608	3788	3977	4176	4385
H05 Sr Accounting Technician	8810	33.9	A	3256	3419	3591	3770	3958	4156
H07 Accounting Technician	8810	32.1	A	2983	3132	3288	3453	3626	3807
H27 Revenue Technician	8810	32.1	A	2983	3132	3288	3453	3626	3807
H22 Sr Accounting Clerk	8810	30.1	A	2705	2841	2983	3132	3288	3453
H10 Account Clerk II	8810	28.6	A	2515	2641	2773	2912	3057	3209
Fiscal Group - Info Systems									
H01 Information Systems Mgr	8810	47.5	C	6325	6642	6974	7323	7689	8073
H36 Integration/Appl Admin	8810	47.0	C	6171	6480	6804	7144	7501	7876
H30 Network/Sys Administrator	8810	47.0	C	6171	6480	6804	7144	7501	7876
H02 Sr Programmer/Analyst	8810	44.6	C	5490	5765	6053	6356	6674	7008
H40 GIS Administrator	8810	44.2	C	5383	5653	5936	6233	6545	6872
H28 UNIX Syst/Network Admin	8810	41.8	C	4788	5027	5279	5543	5821	6112
H32 PC Services Coord	8810	40.2	A	4429	4650	4882	5127	5383	5653
H43 Telecom Svc Tech	8810	38.0	A	3977	4176	4385	4604	4834	5076
H04 Central Services Tech	8810	30.9	A	2813	2954	3102	3256	3419	3591
Fiscal Group - Purchasing									
H24 Senior Buyer	9410	39.9	C	4364	4582	4811	5052	5304	5570
H21 Sr Purchasing Technician	9410	33.9	A	3256	3419	3591	3770	3958	4156
H18 Purchasing Technician	9410	31.0	A	2827	2968	3116	3272	3436	3608

SALARY SCHEDULE

City of Salinas
Classification -- Salary Schedule
As of 01 JUL 2005

Classification	Comp Code	Range	B U	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6		
Library Group											
I15		Library Admin Mgr	8838	41.9	C	4811	5052	5304	5570	5849	6141
I14		Literacy Program Mgr	8838	40.7	C	4538	4765	5003	5254	5517	5793
I02		Senior Librarian	8838	40.7	C	4538	4765	5003	5254	5517	5793
I20		Lib Automation Svcs Coord	8838	37.6	C	3902	4096	4301	4517	4742	4979
I06		Princ Library Technician	8838	36.2	C	3644	3826	4017	4218	4429	4650
I03		Librarian II	8838	34.0	A	3272	3436	3608	3788	3977	4176
I05		Librarian I	8838	32.5	A	3042	3194	3354	3522	3698	3883
I07		Sr Library Technician	8838	29.8	A	2667	2800	2940	3087	3241	3403
I09		Library Technician	8838	27.8	A	2419	2540	2667	2800	2940	3087
I08		Literacy Asst	8838	27.8	A	2419	2540	2667	2800	2940	3087
I10		Library Clerk	8838	25.2	A	2131	2237	2349	2466	2590	2719
I12		Library Aide	8838	18.8	A	1559	1637	1719	1805	1896	1991
I04		Library Page	8838	15.5	A	1327	1394	1464	1536	1613	1694
Park Maintenance Group											
J14		Park Grnds Frstry Ops Mgr	9410	44.4	C	5437	5709	5995	6294	6610	6940
J06		Park Maint Crew Supvsr	9420	39.2	J	4218	4429	4650	4882	5127	5383
J05		Urban Forestry Crew Supv	9420	39.2	J	4218	4429	4650	4882	5127	5383
J09		Sr Urban Forestry Worker	9420	33.2	B	3147	3305	3470	3644	3826	4017
J12		Urban Forestry Worker II	9420	31.2	B	2855	2998	3147	3305	3470	3644
J11		Park Maint Worker	9420	29.3	B	2602	2732	2869	3013	3163	3321
Golf Maintenance Group											
J07		Golf Operations Manager	9410	44.4	C	5437	5709	5995	6294	6610	6940
J16		Golf Superintendent	9420	42.4	C	4931	5178	5437	5709	5995	6294
J03		Golf Course Mtc Crew Supv	9420	39.2	J	4218	4429	4650	4882	5127	5383
J13		Power Mower Operator	9420	31.2	B	2855	2998	3147	3305	3470	3644
J10		Golf Course Worker	9420	29.3	B	2602	2732	2869	3013	3163	3321
Mechanical Group											
K05		Fleet Maintenance Manager	9420	44.4	C	5437	5709	5995	6294	6610	6940
K11		Equipment Mech Crew Sup	9420	39.2	J	4218	4429	4650	4882	5127	5383
K02		Parking Operation Officer	9410	36.1	A	3626	3807	3997	4197	4407	4627
K03		Equipment Mechanic II	9420	33.0	B	3116	3272	3436	3608	3788	3977
K07		Fleet Operations Asst	9420	33.0	B	3116	3272	3436	3608	3788	3977
K04		Pump Maint Mechanic	9420	33.0	B	3116	3272	3436	3608	3788	3977
K09		Equipment Inventory Tech	9420	32.2	B	2998	3147	3305	3470	3644	3826
K06		Equipment Mechanic I	9420	31.0	B	2827	2968	3116	3272	3436	3608
K08		Vehicle Maint Assistant	9420	26.4	B	2259	2373	2491	2615	2746	2884

SALARY SCHEDULE

City of Salinas
Classification -- Salary Schedule
As of 01 JUL 2005

Classification	Comp Code	Range	B U	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Building Maintenance Group									
L10 Facilities Maint Mgr	9420	44.4	C	5437	5709	5995	6294	6610	6940
L01 Facil Maint Mech Crew Sup	9420	39.2	J	4218	4429	4650	4882	5127	5383
L02 Senior Airport Technician	9420	33.0	B	3116	3272	3436	3608	3788	3977
L04 Sr Facility Maint Mech	9420	33.0	B	3116	3272	3436	3608	3788	3977
L03 Facility Maint Mechanic	9420	30.6	B	2773	2912	3057	3209	3370	3539
L14 Facility Maint Worker	9420	29.3	B	2602	2732	2869	3013	3163	3321
L09 Sr Comm Facilities Svc Wk	9420	29.0	B	2564	2692	2827	2968	3116	3272
L08 Comm Facilities Svc Wkr	9420	27.6	B	2396	2515	2641	2773	2912	3057
Permit Services Group									
M16 Inspection Services Mgr	9410	47.2	C	6233	6545	6872	7215	7576	7955
M15 Plan Check Services Mgr	9410	47.2	C	6233	6545	6872	7215	7576	7955
M02 Sr Plan Check Engineer	9410	44.2	C	5383	5653	5936	6233	6545	6872
M12 Sr Code Enforcmnt Officer	9410	41.5	C	4719	4955	5203	5463	5737	6024
M09 Sr Comb Bldg Insp	9410	41.5	C	4719	4955	5203	5463	5737	6024
M07 Plan Checker II	9410	40.2	A	4429	4650	4882	5127	5383	5653
M14 Plan Checker I	9410	38.8	A	4136	4343	4560	4788	5027	5279
M10 Bldg Permit Spec	9410	38.1	A	3997	4197	4407	4627	4858	5101
M08 Code Enforcmnt Officer II	9410	38.0	A	3977	4176	4385	4604	4834	5076
M06 Comb Bldg Inspector II	9410	38.0	A	3977	4176	4385	4604	4834	5076
M03 Electrical Inspector II	9410	38.0	A	3977	4176	4385	4604	4834	5076
M05 Plumbing Inspector II	9410	38.0	A	3977	4176	4385	4604	4834	5076
M04 Code Enforcemnt Officer I	9410	36.1	A	3626	3807	3997	4197	4407	4627
M11 Comb Bldg Inspector I	9410	36.1	A	3626	3807	3997	4197	4407	4627
M13 Plumbing Inspector I	9410	36.1	A	3626	3807	3997	4197	4407	4627
M20 Permit Center Clerk	8810	28.6	A	2515	2641	2773	2912	3057	3209
Waste Water Facility Group									
N04 Wastewater Manager	9420	44.4	C	5437	5709	5995	6294	6610	6940
N06 Water Resources Planner	9410	44.2	C	5383	5653	5936	6233	6545	6872
N05 Wastewater Operator	9410	32.5	B	3042	3194	3354	3522	3698	3883
Public Safety - Police Supv									
O03 Deputy Chief of Police	7720	54.3	D	8814	9255	9718	10204	10714	11250
O05 Police Lieutenant	7720	51.5	D	7689	8073	8477	8901	9346	9813
O07 Police Sergeant	7720	48.1	D	6512	6838	7180	7539	7915	8311

SALARY SCHEDULE

City of Salinas
 Classification -- Salary Schedule
 As of 01 JUL 2005

Classification	Comp Code	Range	B U	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Public Safety - Police-Other									
O02 Criminalist	7720	44.1	E	5357	5625	5906	6202	6512	6838
O08 Police Corporal	7720	43.2	E	5127	5383	5653	5936	6233	6545
O11 Police Officer	7720	41.2	E	4650	4882	5127	5383	5653	5936
O30 Latent Fingerprint Tech	8810	36.0	A	3608	3788	3977	4176	4385	4604
O17 Sr Evidence Technician	9410	32.8	A	3087	3241	3403	3573	3752	3940
O20 Community Service Officer	9410	31.0	A	2827	2968	3116	3272	3436	3608
O15 Evidence Technician	9410	31.0	A	2827	2968	3116	3272	3436	3608
O19 Sr Vehicle Maint Asst	9420	29.2	B	2590	2719	2855	2998	3147	3305
O26 Pub Safety Facilities Wkr	9420	27.6	B	2396	2515	2641	2773	2912	3057
Public Safety - Animal Servs									
O16 Animal Services Mgr	8810	41.2	C	4650	4882	5127	5383	5653	5936
O13 Animal Services Supv	9410	34.0	A	3272	3436	3608	3788	3977	4176
O06 Animal Control Officer	9410	31.0	A	2827	2968	3116	3272	3436	3608
O29 Animal Care Tech	9410	29.8	A	2667	2800	2940	3087	3241	3403
O28 Animal Servs Office Asst	8810	27.5	A	2384	2503	2628	2759	2898	3042
Public Safety - Fire Supv									
O04 Deputy Fire Chief	7706	53.7	L	8559	8988	9437	9909	10405	1925
O10 Battalion Chief	7706	51.2	L	7576	7955	8353	8771	9209	9670
O23 Emergency Med Svcs Offcr	7706	49.1	L	6838	7180	7539	7915	8311	8727
Public Safety - Firefighters									
O09 Fire Captain	7706	46.1	F	5906	6202	6512	6838	7180	7539
O14 Fire Engineer	7706	43.5	F	5203	5463	5737	6024	6325	6642
O12 Firefighter	7706	41.5	F	4719	4955	5203	5463	5737	6024
O22 Firefighter/Paramedic	7706	41.5	F	4719	4955	5203	5463	5737	6024
Public Safety - Fire-Other									
O25 Fire Plan Checker	9410	38.4	A	4057	4260	4473	4696	4931	5178
O27 Fire Inspector	9410	37.0	A	3788	3977	4176	4385	4604	4834

SALARY SCHEDULE

City of Salinas
 Classification -- Salary Schedule
 As of 01 JUL 2005

Classification	Comp Code	Range	B U	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Public Service Group									
P10 Street Maintenance Mgr	9420	44.4	C	5437	5709	5995	6294	6610	6940
P03 P.S. Maint Crew Supv	9420	39.2	J	4218	4429	4650	4882	5127	5383
P06 SL/Traffic Sig Crew Sup	9420	39.2	J	4218	4429	4650	4882	5127	5383
P02 Inmate Crew Coordinator	9420	33.9	B	3256	3419	3591	3770	3958	4156
P05 Public Svc Maint Wkr IV	9420	33.9	B	3256	3419	3591	3770	3958	4156
P07 Motor Sweeper Operator	9420	31.9	B	2954	3102	3256	3419	3591	3770
P12 Public Svc Maint Wkr III	9420	31.9	B	2954	3102	3256	3419	3591	3770
P04 SL/Traffic Signal Tech	9420	31.9	B	2954	3102	3256	3419	3591	3770
P08 Public Svc Maint Wkr II	9420	29.7	B	2654	2786	2926	3072	3225	3387
P11 Neighborhood Svcs Worker	9420	27.7	B	2407	2527	2654	2786	2926	3072
P09 Public Svc Maint Wkr I	9420	27.7	B	2407	2527	2654	2786	2926	3072
Recreation Group									
Q20 Rec-Park Superintendent	9410	47.2	C	6233	6545	6872	7215	7576	7955
Q13 Rec Svcs Admin Supervisor	9410	42.2	C	4882	5127	5383	5653	5936	6233
Q15 Rec Svc Manager	9410	41.6	C	4742	4979	5228	5490	5765	6053
Q14 Aquatics Coordinator	9420	36.6	A	3716	3902	4096	4301	4517	4742
Q09 Auditorium Coordinator	9420	36.6	A	3716	3902	4096	4301	4517	4742
Q06 Recreation Coordinator	9410	36.6	A	3716	3902	4096	4301	4517	4742
Q12 Aquatics Program Asst	9410	27.5	A	2384	2503	2628	2759	2898	3042
Q10 Sports Program Asst	9410	27.5	A	2384	2503	2628	2759	2898	3042
Q16 Sr Recreation Asst	9410	27.5	A	2384	2503	2628	2759	2898	3042
Q08 Recreation Asst	9410	25.2	A	2131	2237	2349	2466	2590	2719

SALARY SCHEDULE

City of Salinas
 Classification -- Salary Schedule
 As of 01 JUL 2005

Classification	Comp Code	Range	B U	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Part Time - Temporary									
S62 Firearms Examiner	9410	43.4	Z	5178	5437	5709	5995	6294	6610
S14 Police Reserve	7722	41.2	Z	4650	4882	5127	5383	5653	5936
S64 PD Personnel/Trng Spec	9410	39.5	Z	4280	4495	4719	4955	5203	5463
S41 Golf Operations Sup	9420	35.2	Z	3470	3644	3826	4017	4218	4429
S59 Police Recruit	7720	31.9	Z	2954	3102	3256	3419	3591	3770
S47 Sp Official-Adult Basketb	9410	31.9	Z	2954	3102	3256	3419	3591	3770
S45 Sp Official-Adult Softbal	9410	31.9	Z	2954	3102	3256	3419	3591	3770
S46 Sp Official-Adult Soccer	9410	31.1	Z	2841	2983	3132	3288	3453	3626
S48 Sp Official-Adult Basketb	9410	30.7	Z	2786	2926	3072	3225	3387	3556
S44 Sp Official-CoEd Softball	9410	30.7	Z	2786	2926	3072	3225	3387	3556
S19 Latent Fingerprint Tech	8810	29.3	Z	2602	2732	2869	3013	3163	3321
S49 Sp Official-Adult Basketb	9410	27.9	Z	2431	2552	2679	2813	2954	3102
S52 Sp Official-Adult Footbal	9410	27.9	Z	2431	2552	2679	2813	2954	3102
S53 Sp Official-Adult Softbal	9410	26.5	Z	2270	2384	2503	2628	2759	2898
S22 Police Cadet	9420	25.5	Z	2163	2270	2384	2503	2628	2759
S37 Scorekeeper-Adult Softbal	9410	24.8	Z	2090	2194	2304	2419	2540	2667
S50 Sp Official-Adult Basketb	9410	24.8	Z	2090	2194	2304	2419	2540	2667
S54 Sp Official-Adult Footbal	9410	24.8	Z	2090	2194	2304	2419	2540	2667
S42 Sp Official-Adult Softbal	9410	24.8	Z	2090	2194	2304	2419	2540	2667
S43 Shop Assistant	9420	23.9	Z	2000	2100	2205	2315	2431	2552
S01 Senior Lifeguard	9410	21.1	Z	1745	1832	1924	2020	2121	2226
S40 Sp Official-Adult Softbal	9410	21.0	Z	1736	1823	1914	2010	2110	2215
S02 Lifeguard	9410	20.1	Z	1661	1745	1832	1924	2020	2121
S04 Swim Instructor	9410	20.1	Z	1661	1745	1832	1924	2020	2121
S23 Comm. Ctr. Svc. Aide	9420	19.9	Z	1645	1727	1814	1905	2000	2100
S25 Park Maintenance Aide	9420	19.9	Z	1645	1727	1814	1905	2000	2100
S11 Recreation Program Spec	9410	19.9	Z	1645	1727	1814	1905	2000	2100
S58 Stagehand III	9420	19.9	Z	1645	1727	1814	1905	2000	2100
S17 Worksite Supervisor I	9420	19.9	Z	1645	1727	1814	1905	2000	2100
S61 Animal Care Worker	9420	19.8	Z	1637	1719	1805	1896	1991	2090
S60 Animal Serv. Aide	8810	19.8	Z	1637	1719	1805	1896	1991	2090
S12 Clerical Aide	8810	19.8	Z	1637	1719	1805	1896	1991	2090
S13 Recreation Leader II	9410	19.7	Z	1629	1711	1797	1887	1981	2080
S07 Community Services Aide	8810	19.5	Z	1613	1694	1779	1869	1962	2060
S34 Scorekeeper-Adult Basketb	9410	18.5	Z	1536	1613	1694	1779	1869	1962
S38 Scorekeeper-Adult Softbal	9410	18.5	Z	1536	1613	1694	1779	1869	1962
S57 Stagehand II	9420	16.3	Z	1380	1449	1521	1598	1678	1762
S26 Box Office Aide	8810	15.8	Z	1347	1414	1485	1559	1637	1719
S03 Recreation Leader I	9410	15.8	Z	1347	1414	1485	1559	1637	1719
S36 Scorekeeper-Youth Basketb	9410	15.8	Z	1347	1414	1485	1559	1637	1719
S30 Sp Official-Youth Basketb	9410	15.8	Z	1347	1414	1485	1559	1637	1719
S32 Sp Official-Youth Soccer	9410	15.8	Z	1347	1414	1485	1559	1637	1719
S33 Sp Official-Youth Volleyb	9410	15.8	Z	1347	1414	1485	1559	1637	1719

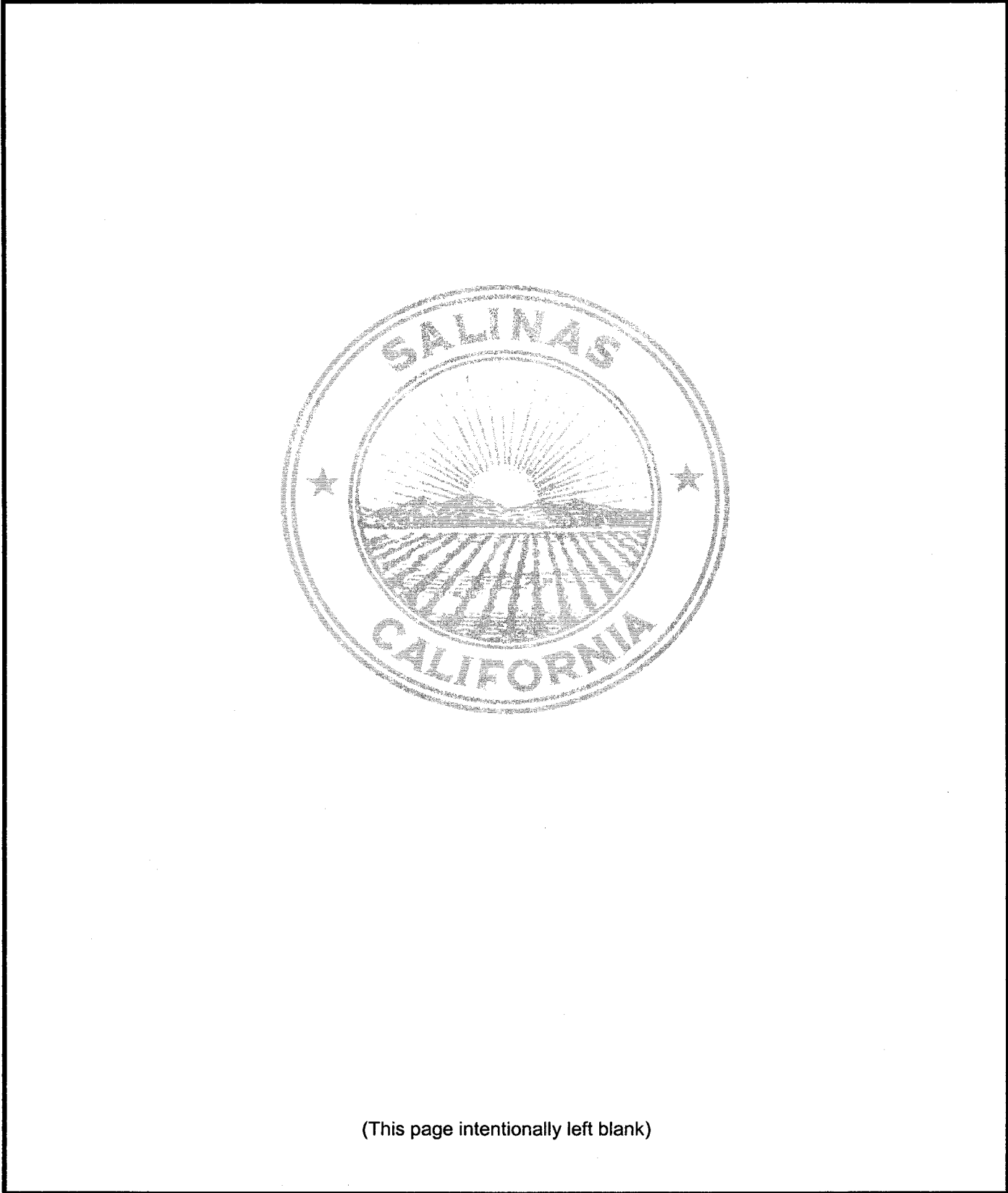
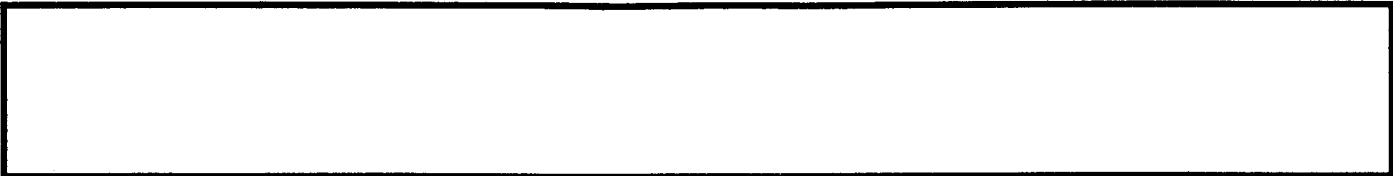
SALARY SCHEDULE

City of Salinas Classification -- Salary Schedule As of 01 JUL 2005									
Classification	Comp Code	Range	B U	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Part Time - Temporary									
S31 Sp Official-Yth Flg Footb	9410	15.8	Z	1347	1414	1485	1559	1637	1719
S05 Student Intern	8810	15.8	Z	1347	1414	1485	1559	1637	1719
S56 Stagehand I	9420	15.2	Z	1308	1374	1442	1514	1590	1670
S16 Administrative Intern	8810	14.0	Z	1233	1295	1360	1428	1499	1574
S24 Stagehand	9420	14.0	Z	1233	1295	1360	1428	1499	1574
S55 Golf Cart Attendant	9420	13.7	Z	1215	1276	1340	1408	1478	1551
S51 Range Assistant	9420	13.7	Z	1215	1276	1340	1408	1478	1551
S06 Cashier	9410	13.4	Z	1197	1258	1321	1387	1457	1529
S08 Recreation Aide	9410	13.4	Z	1197	1258	1321	1387	1457	1529
S10 Student Worker	9410	13.4	Z	1197	1258	1321	1387	1457	1529
S18 Worksite Supervisor II	9420	13.4	Z	1197	1258	1321	1387	1457	1529
Inactive Positions									
T41 Library Director	8838		G	1556					
T12 Development/Permit Dir	8810		G	1455					
T08 Assistant City Manager	8810	53.3	G	8394	8814	9255	9718	10204	1714
T01 PW Director/City Engineer	8810	53.3	G	8394	8814	9255	9718	10204	1714
T24 Police Captain	7720	53.0	D	8270	8684	9118	9574	10053	1556
T09 Community Development Dir	8810	51.8	G	7801	8191	8601	9031	9483	9957
T07 Rec-Park Director	8810	51.8	G	7801	8191	8601	9031	9483	9957
T02 Assistant City Attorney	8810	51.2	X	7576	7955	8353	8771	9209	9670
T50 Deputy Fire Marshall	7706	49.1	L	6838	7180	7539	7915	8311	8727
T56 Fire Trng/Disaster Offcr	7706	49.1	L	6838	7180	7539	7915	8311	8727
T57 Maint Svcs Administrator	8810	48.5	C	6642	6974	7323	7689	8073	8477
T20 Rec/Park Serv Admin	9410	47.4	C	6294	6610	6940	7287	7651	8034
T11 Principal Planner	8810	47.2	C	6233	6545	6872	7215	7576	7955
T45 Assistant to City Manager	8810	42.4	X	4931	5178	5437	5709	5995	6294
T15 Purchasing Officer	8810	41.9	C	4811	5052	5304	5570	5849	6141
T46 Programmer/Analyst	8810	41.8	C	4788	5027	5279	5543	5821	6112
T18 Deputy City Attorney I	8810	40.1	Z	4407	4627	4858	5101	5357	5625
T22 Paralegal	9420	40.0	X	4385	4604	4834	5076	5330	5597
T04 Assist Traffic Engineer	9410	39.8	A	4343	4560	4788	5027	5279	5543
T26 Accountant	8810	36.8	A	3752	3940	4136	4343	4560	4788
T55 Neighborhood Svc Coord	9410	36.6	A	3716	3902	4096	4301	4517	4742
T28 Library Circulation Supv	8838	36.2	C	3644	3826	4017	4218	4429	4650
T16 Landscape Mtc/Const Insp	9420	36.1	A	3626	3807	3997	4197	4407	4627
T17 Equip Mechanic III	9420	35.0	B	3436	3608	3788	3977	4176	4385
T06 Sr Park Maint Worker	9420	33.5	B	3194	3354	3522	3698	3883	4076
T47 GIS Technician	8810	32.9	A	3102	3256	3419	3591	3770	3958
T21 Animal Control Tech	9410	32.8	A	3087	3241	3403	3573	3752	3940
T10 Comm Improve Aide	8810	32.8	A	3087	3241	3403	3573	3752	3940
T25 Senior Accountant	8810	31.2	Z	2855	2998	3147	3305	3470	3644
T14 Police Assistant	9410	31.0	A	2827	2968	3116	3272	3436	3608

SALARY SCHEDULE

City of Salinas
 Classification -- Salary Schedule
 As of 01 JUL 2005

Classification	Comp Code	Range	B U	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6		
Inactive Positions											
T40		Public Svc Maint Tech	9420	29.7	B	2654	2786	2926	3072	3225	3387
T19		Purchasing Clerk	9410	27.5	A	2384	2503	2628	2759	2898	3042
T23		Confidential Clerk	8810	25.5	U	2163	2270	2384	2503	2628	2759
T05		Personnel Technician	8810	25.5	Z	2163	2270	2384	2503	2628	2759
T29		Park Maintenance Worker I	9420	21.1	Z	1745	1832	1924	2020	2121	2226
T13		School Crossing Guard	9410	21.0	Z	1736	1823	1914	2010	2110	2215
Non-City Employees											
Z06		Retirees	8810		Z	14245					
Z05		Volunteer	8810		Z						
Z03		City Council	8810		I	600					
Z02		Second Chance Employee	8810	0.1	P	625	656	689	724	760	798
Z01		Sunrise House Employee	8810	0.1	O	625	656	689	724	760	798



(This page intentionally left blank)

